**ELEVENTH EDITION** 

## BEHAVIOR MODIFICATION What It Is and How to Do It

Garry Martin and Joseph Pear



*Behavior Modification: What It Is and How to Do It* is a comprehensive, practical presentation of the principles of behavior modification and guidelines for their application. Appropriate for university students and for the general reader, it teaches forms of behavior modification ranging from helping children learn necessary life skills to training pets, to solving personal behavior problems. It teaches practical "how-to" skills, including discerning long-term effects; designing, implementing, and evaluating behavioral programs; interpreting behavioral episodes; observing and recording behaviors; and recognizing instances of reinforcement, extinction, and punishment.

*Behavior Modification* is ideal for courses in Behavior Modification, Applied Behavior Analysis, Behavior Therapy, the Psychology of Learning, and related areas; and for students and practitioners of various helping professions (such as clinical psychology, counselling, education, medicine, nursing, occupational therapy, physiotherapy, psychiatric nursing, psychiatry, social work, speech therapy, and sport psychology) who are concerned directly with enhancing various forms of behavior development. The material is presented in an interesting, readable format that assumes no prior knowledge of behavior modification or psychology. Specific cases and examples clarify issues and make the principles real. Guidelines throughout provide a ready source to use as a reference in applying the principles. Online resources, including an instructor's manual, are available at www.routledge. com/9780815366546.

**Garry Martin** is internationally known for his eight co-authored or co-edited books, 175 journal articles, and 106 invited conference presentations in six countries on various areas in Behavioral Modification, including intellectual disability, autism spectrum disorder, and sport psychology. He has received numerous honors and awards including induction into the Royal Society of Canada and the Distinguished Contribution Award from the Canadian Psychological Association.

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## **Behavior Modification**

What It Is and How to Do It

11th Edition

Garry Martin and Joseph Pear



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То

Jack Michael, Lee Meyerson, Lynn Caldwell, Dick Powers, and Reed Lawson, who taught us so much and made learning so enjoyable

and

*Toby, Todd, Kelly, Scott, Tana, and Jonathan, who live in a better world because of such dedicated teachers* 



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#### About the 11th Edition of This Book

This 11th edition of *Behavior Modification: What It Is and How to Do It*, like its predecessors, assumes no specific prior knowledge about psychology or behavior modification on the part of the reader. Those who want to know how to apply behavior modification to their everyday life—from solving personal behavior problems to helping children learn life's necessary skills—will find the text useful. Mainly, however, this book is addressed to two audiences:(a) college and university students taking courses in behavior modification, applied behavior analysis, behavior therapy, the psychology of learning, and related areas; and (b) students and practitioners of various helping professions—clinical psychology, counseling, education, medicine, nursing, occupational therapy, physiotherapy, psychiatric nursing, psychiatry, social work, speech therapy, and sport psychology—who are concerned directly with enhancing various forms of behavioral development.

From our separate experiences over the past 52 years in teaching members of the audiences above, we are convinced that both groups learn the principles of behavior and how to apply them most effectively when the applications are explained with reference to the underlying behavior principles on which they are based. For this reason, as our title implies, this book deals equally with both the principles and the procedures of behavior modification.

Our goals and the manner in which we attempt to achieve them can be summarized as follows:

- 1. To introduce the reader to the behavioral orientation of the book (Chapter 1), and to describe the major areas of application of behavior modification techniques for improving the behaviors of individuals in diverse settings (Chapter 2). Questions for Learning distributed throughout each chapter promote the reader's mastery of the material and ability to generalize to situations not described in the text. These questions can also be used for examination purposes in formal courses.
- 2. To teach how to define, measure, and record behavior to be changed in a behavior modification program (Chapter 3) and how to evaluate the effects of behavioral treatments using single-subject research designs (Chapter 4).
- 3. To teach the elementary principles and procedures of behavior modification (Chapters 5–21). We start with the basic principles and procedures, illustrate them with numerous examples and applications, and increase the complexity of the material gradually. Each of the chapters begins with a case history drawn from the fields of autism spectrum disorder, child development, coaching, developmental disabilities, early education, sport psychology, or normal everyday activities of children and adults. Numerous examples are also given of how each principle operates in everyday life and how it can operate to the detriment of those ignorant of it.
- 4. To teach practical how-to skills, such as how to recognize instances of reinforcement, extinction, and punishment and their likely long-term effects; interpret behavioral episodes in terms of behavioral principles and procedures; and design, implement, and evaluate behavioral programs. To accomplish these goals, we provide (a) Guidelines for Effective Applications, (b) Application Exercises Involving Others and teach the reader how to analyze, interpret, and develop programs for others' behavior, (c) Self-Modification Exercises, which encourage the reader to analyze, interpret, and develop programs for his or her own behavior, and (d) many examples of applications.
- 5. To present the material in such a way that it will serve as an easy-to-use handbook for practitioners concerned with overcoming behavioral deficits and excesses in a wide variety of populations and settings.
- 6. To provide advanced discussion and references to acquaint readers with the empirical and theoretical underpinnings of the field. This occurs throughout the book, especially in Chapters 1–27. Advanced discussion is also presented in the Notes for Further Learning at the end of each chapter. These sections can be omitted without disrupting the continuity of the text. Questions for Further Learning are provided as aids for students who wish to broaden their understanding of behavior modification or for instructors who wish to use them for examinations. Instructors can also use information given in the Notes for Further Learning as springboards for lecture material.

- 7. To provide information and references regarding behavior therapy (BT), including cognitive behavior therapy (CBT), acceptance and commitment therapy (ACT), and dialectical behavior therapy (DBT). In this book, students will not be taught how to do these therapies, as they require advanced training and qualifications.
- 8. To describe briefly the most effective behavioral treatments for 10 representative psychological disorders, including specific phobias, posttraumatic stress disorder (PTSD), obsessive-compulsive disorder (OCD), and depression (Chapters 26 and 27).
- 9. To describe historical highlights of behavior modification (Chapter 28).
- 10. To describe ethical guidelines for the design, implementation, and evaluation of behavioral treatment programs (*Chapter 29*). Although we placed the chapter on ethical issues at the end of the book, we believe that this topic is as important as any other topic we cover. In fact, we stress ethical issues throughout the book. Thus, the last chapter provides a reiteration and elaboration of this vital subject. We hope that after reading the concluding chapter, the reader will fully understand that the only justification for behavior modification is its usefulness in serving humanity in general and its recipients in particular.

#### Changes in the 11th Edition

We made many changes in this edition in accordance with recommendations from reviewers, students, and colleagues.

First, we moved our description of procedures for defining, assessing, and recording behaviors and evaluating the effects of treatments to Chapters 3 and 4, thus emphasizing the foundational nature of these topics. Many instructors prefer to present the above procedures early before students study the basic principles and procedures of behavior modification. Moreover, now that the research and analytical methods of the behavioral approach have become widely accepted, we also believe that these methods should be presented early in this text.

Second, we added more examples to better illustrate the application of behavior principles in (a) specialized centers, (b) various educational institutions, and (c) a wide variety of everyday situations.

Third, we shortened and simplified the three chapters in Part III (*Capitalizing on Operant Antecedent Control Procedures*) to make these chapters concise and easy to follow.

Fourth, we added lead cases to Chapters 22–25, so now Chapters 3–25 all start with lead cases. These lead cases highlight the book's logical and systematic consistency, a widely respected hallmark of the book throughout all its editions.

Fifth, we added an overview to each part of the book and a summary at the end of every chapter to help readers see the forest as well as the trees in the broad field of behavior modification.

Sixth, we have extensively revised all chapters to cover recent developments in the expanding field of behavior modification and to enhance the readability of the text. Some of the specific chapter revisions we made were as follows: In Chapter 1 we provided an overview of the entire book, defined basic behavior modification terms, and updated the connections of this introductory chapter to the other chapters. In Chapter 2 we added many new references to highlight the various areas in which behavior is currently being applied. In Chapter 3 we combined Chapters 20 and 21 from the 10th edition, added a lead case, provided a more extensive discussion of the minimal phases of a behavior modification program, added a section on procedural reliability, and discussed the current and potential use of mobile technology in recording behavior. In Chapter 4 (originally Chapter 22 in the 10th edition) we added a lead case and moved part of the section on social validity to the Notes for Further Learning section. In Chapter 5 we added a new lead case, simplified some material, and clarified the distinction between respondent and operant conditioning. In Chapter 6 we added a new lead case, a discussion of the similarities and differences between the Premack principle and the response deprivation model, and a discussion on the relationship between emotion and motivating operations. In Chapter 7 we clarified one of the learning objectives and the unaware-misapplication pitfall. In Chapter 8 we added a new lead case and a detailed discussion of resurgence. In Chapter 9 we clarified the learning objectives and discussed babbling and linguistic development. In Chapter 10 we moved material on progressive ratios to a new Note for Further Learning and added material on the matching law. In Chapter 11 we added a new lead case, clarified that the chapter focused on operant discrimination and generalization, revised the learning objectives, clarified a common pitfall, and added new material and references on concept learning. In Chapters 12 to 16 we extensively edited and updated all material, especially in regards to the Premack principle and the response deprivation model. In Chapter 17 we expanded our treatment of thinking, emotion, and motivating operations. In Chapter 18 we expanded on the learning objectives, clarified the differences between programming the generality of operant behavior versus respondent behavior, elaborated on the use of high-probability instructions to increase compliance with low-probability instructions, and removed references to behavioral momentum because this theory has not been supported by the evidence (see Odum, A. L. [2018]. Editorial: Nevin's momentum. Journal of the Experimental Analysis of Behavior, 109(1), 1-3). In Chapters 19 to 21 we expanded the learning objectives, shortened and simplified some parts, and added new material on rule-governed vs. contingency-shaped behavior, motivating operations, and modeling. In Chapter 22 we expanded the learning objectives, shortened and simplified some parts, and discussed the hypothesis-testing approach to functional analysis. In Chapter 23 we added a new lead case, revised the learning objectives, and divided the section (from the 10th edition) on "Program Design and Implementation" into three sections. In Chapters 24 we added a new lead case and a systematic discussion on doing research on token economies. In Chapter 25 we added a new lead case and literature on behavior modification and dieting. We also discussed the problem of short-circuiting contingences. In Chapter 26 we provided a discussion and table on the generic cognitive model. However, in discussing this model, we retained our position that cognitive techniques can be fruitfully interpreted in strictly behavioral terms—such as by appropriate reference to rule-governed behavior, self-instructions, and covert or private behavior. In Chapter 27 we intensified our discussion of empirically established effective psychological treatments, still referencing the Clinical Psychology Division of the American Psychological Association (Division 12) website on research-supported psychological treatments. We also continued to stress that these treatments are best viewed behaviorally-i.e., reducible to the basic behavioral principles discussed in the earlier chapters. We also made changes to ensure that our classification of technical terms, while remaining consistent with behavioral terminology, are in accord with the classification scheme in the DSM-5. In Chapter 28 we added developments since the previous edition that we believe will be shown to be of historical importance, such the growing emphasis on cognitive therapy and current interpretations of it in strictly behavioral terms. In Chapter 29 we expanded on our discussion of credentialing by organizations such as the Behavior Analyst Certification Board® (BACB®) and the increasing emphasis on ethical codes by various professional organizations concerned with behavioral interventions. We also added material on supervision to ensure high ethical practices.

Finally, we added over 140 new references across all chapters to accurately reflect recent developments in the field and to ensure that the book is completely up-to-date in all areas of behavior modification. This has also allowed us to cover state-of-the-art topics that are seldom or never touched upon in other introductory or even advanced behavior modification textbooks.

#### Instructor's Resource Manual With Tests and Practica

One of our goals is to help students learn to think about behavior modification critically and creatively. Thus, in the Instructor's Resource Manual accompanying this text, we have included operational definitions of higher-order thinking based on Bloom's Taxonomy.<sup>1</sup> We have applied these definitions to the study questions in the text, which we refer to as Questions for Learning to more clearly indicate their purpose. Taking these thinking levels into account, we have provided an answer key to all Questions for Learning, including those in the Notes for Further Learning. The thinking levels indicate how students are expected to answer these questions on tests and exams in order to achieve the highest levels of critical thinking about the material. A pool of multiple-choice and/or true/false questions has also been provided on a chapter-by-chapter basis. Finally, 15 in-class practica or minilab exercise is to be completed by a group of two or three students during a regularly scheduled class. After students have been tested on relevant chapters, completion of a practicum helps them to apply behavior modification principles. Student feedback indicates that the exercises constitute an excellent teaching tool.

#### Acknowledgments

Writing the 11 editions of this book was made possible through the help of many individuals. We gratefully acknowledge the cooperation and support of Dr. Glen Lowther (former Superintendent) and the staff at the Manitoba Developmental Centre and Dr. Carl Stephens (former CEO) and the staff at the St. Amant Centre. Much of the material in this book was initially generated while the authors were involved with these institutions.<sup>2</sup> Without the support of the staff members of the above institutions, this book would likely not have been written. Grateful acknowledgment is also due to our many

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#### To the Student

This book is designed to help you learn to talk about and apply behavior modification effectively. You need no prior knowledge about behavior modification to read and understand this text from beginning to end. From experience using previous editions of this book in our teaching, we are confident that students at all levels—from beginners to advanced—will find the text informative and useful. Another important use of this book is as study material for those taking the Board Certified Behavior Analyst<sup>\*</sup> (BCBA<sup>\*</sup>) or the Board Certified Assistant Behavior Analyst<sup>\*</sup> (BCBA<sup>\*</sup>) exams. The chapters relevant to these exams are outlined in the table following this Preface.

Behavior modification is a broad and complex field with many ramifications. Realizing that some students require a deeper knowledge of behavior modification than others, we have separated foundational content from advanced material that demands more thought and study. The foundational content is presented in the main body of the text. The advanced content is presented at the end of each chapter in sections called Notes for Further Learning (*NFL*). Because the main text does not depend on the material in the *NFL* sections, you can still obtain a good working knowledge of the principles and procedures of behavior modification without referring to them. We believe, however, that many students will find the *NFL* sections very informative and that many instructors will find the material useful in stimulating class discussion and imparting additional background information.

Another major way we attempt to help you learn the material is by providing Guidelines for Effective Applications of all the behavior modification methods discussed in the text. These guidelines provide useful summaries of the material as well as assisting you in the application of the methods described in the text.

Most chapters also present numerous Questions for Learning and Application Exercises, including Self-Modification Exercises and Excercise Involving Others. The Questions for Learning are intended to help you check your knowledge of the material when preparing for tests and exams. The Application Exercises are intended to help you develop the practical skills you will need to complete behavior modification projects effectively.

To help make your study productive and enjoyable, the book progresses from simpler to more complex material. But a word of caution: *Do not be misled by the seeming simplicity of the earlier chapters*. Students who conclude that they are skilled behavior modifiers after they have learned a few simple behavior modification principles unfortunately end up proving the old maxim that "a little knowledge is a dangerous thing." If we personally had to pick the most important chapter in this book in terms of a review of the knowledge and skills that define a competent behavior modifier, it would be Chapter 23—*Planning, Applying, and Evaluating a Behavioral Program*. We therefore strongly suggest that you reserve judgment about your abilities as a behavior modifier until you have mastered Chapter 23 and all the preliminary material on which it is based.

We also point out that—as emphasized in Chapter 29 (*Ethical Issues*)—organizations regulating behavior modification are highly influential. If you are considering applying behavior modification on any level beyond personal, we strongly recommend that you check with the Behavior Analyst Certification Board (www.bacb.com), the Analysis of Behavior International Accreditation Board (www.accreditation.abainternational.org), or other certification bodies such as state or provincial psychological associations to determine how you may obtain the necessary qualifications.

With those words of caution, we wish you much success and enjoyment as you pursue your studies in this exciting and rapidly expanding field.

## Using This Book to Study for the Behavior Analysis Certification Board<sup>®</sup> Examinations

For individuals using this book to study for the Board Certified Behavior Analyst<sup>\*</sup> (BCBA<sup>\*</sup>) or the Board Certified Assistant Behavior Analyst<sup>\*</sup> (BCaBA<sup>\*</sup>) exam, the following are the chapters in this book where the content for the current task list may be found:

Topics from the Fifth Edition Task List*	Relevant Chapters
Section 1: Foundations	
A. Philosophical Underpinnings	1, 17, 26, 27, 28
B. Concepts and Principles	5–18
C. Measurement, Data Display, and Interpretation	3, 23
D. Experimental Design	4
Section II: Applications	
E. Ethics (behave in accordance with the Professional and Ethical Compliance Code for Behavior Analysts)	29
F. Behavioral Assessment	22
G. Behavior-Change Procedures	2, 19, 20, 21, 25
H. Selecting and Implementing Interventions	23, 24
I. Personal Supervision and Management	22

\*Adapted from the Fifth Edition of the Behavior Analysis Certification Board® Task List.

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#### Notes

- Bloom, B. S., Engelhart, M. D., Furst, E. J., Hill, W. H., & Krathwohl, D. R. (1956). *Taxonomy of Educational Objectives*. New York: Longmans, Green & Company; Pear, J.J., Crone-Todd, D.E., Wirth, K., & Simister, H. (2001). Assessment of thinking levels in students' answers. *Academic Exchange Quarterly*, 5(4), 94–98.
- 2. See Walters, K., & Thomson, K. (2013). The history of behavior analysis in Manitoba: A sparsely populated Canadian province with an international influence on behavior analysis. *The Behavior Analyst*, *36*(1), 57–72.

### PART I

## **The Behavior Modification Approach**

Behavior modification focuses on both the public or overt and private or covert behavior of individuals. Since its inception as a field of scientific study, behavior modification—which includes the subfields known as applied behavior analysis and behavior therapy—has proven to be an effective means of modifying behavior in a wide variety of applied settings. This has been accomplished by the development of powerful scientific methods for studying behavior. Behavior modification stresses an individual case design that does not rely on formal statistical methodology that focuses on group averages.

# 1 Introduction

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define behavior, behavior modification, and behavioral assessment.
- Describe how behavior modifiers view traditional psychological concepts such as intelligence and creativity.
- Summarize historical highlights of behavior modification.
- Discuss the relationship between behavior modification, applied behavior analysis, and behavior therapy.
- ► State some common misconceptions about behavior modification.

ANY OF SOCIETY'S best achievements—from democratic government to helping the less fortunate, and from great works of art to important scientific discoveries—as well as some of its most pressing health and social challenges—from unhealthy lifestyles to environmental pollution and from racism to terrorism—are firmly rooted in behavior. But what is behavior? Before attempting an answer, consider the following scenarios:

- 1. *Withdrawn behavior*. A class of nursery school youngsters is in the playground. While most of the children are playing, one little boy sits quietly by himself, making no effort to join in the fun.
- 2. *Ineffective studying*. With two term papers due next week and a midterm exam at the same time, Sam is wondering how he is ever going to make it through his first year at university. Yet he continues to spend several hours each day on social media.
- 3. *Performance nervousness*. Karen, a 14-year-old gymnast, is waiting for her turn to perform on the balance beam at a championship. Showing signs of extreme nervousness, she says to herself, "What if I don't perform well? What if I fall on my backflip? I can't believe how my heart is pounding."
- 4. *Campground littering*. Tom and Sally have just arrived at the place where they intend to set up camp and are looking in disgust and amazement at the litter left by previous campers. "Don't they care about the environment?" asks Sally. "If people keep this up," Tom says, "there won't be any nature left for anyone to enjoy."
- 5. *Migraine headaches*. While preparing dinner for her family, Betty was vaguely aware of a familiar feeling creeping up on her. Then, all at once, she felt nauseous. She looked around fearfully, knowing from past experience what to expect. "Tom, Joe," she called to her sons watching TV in the living room, "you'll have to finish fixing dinner yourselves—I'm having another migraine."
- 6. *Staff management*. Jack and Brenda were having coffee one morning at the restaurant they owned. "We're going to have to do something about the evening staff," said Brenda. "When I came in this morning, the ice cream machine wasn't properly cleaned and the cups and lids weren't restocked." "That's only the tip of the iceberg," said Jack. "You should see the grill!"
- 7. *Irrational thinking*. Mary, after getting a poor mark on her first exam in her first year at college, thinks, "I'll *never* be a good student. I *must* do well in *all* of my courses. My professor must think I'm an idiot."

Close inspection shows that each of the above vignettes involves some sort of human behavior. They illustrate a few of the many problems with which specialists in behavior modification are trained to deal. Each of these types of behavior problems and many others are discussed in the following pages. Behavior modification, as you will see, is applicable to the entire range of human behavior.

#### What Is Behavior?

(In this book, key terms are found in bold, followed by their definitions. We encourage you to master them as you encounter them.)

Essentially, **behavior** is anything that a person says or does. Some commonly used synonyms include "activity," "action," "performance," "responding," "response," and "reaction." Technically, behavior is any muscular, glandular, or electrical activity of an organism. Is the color of someone's eyes behavior? Is blinking behavior? Are the clothes someone is wearing behavior? Is dressing behavior? If you said no to the first and third questions and yes to the second and fourth, we are in agreement. One of the goals of this book is to encourage you to begin thinking and talking very specifically about behavior.

How about getting an "A" in a behavior modification course, or losing 10 pounds; are those behaviors? No. Those are *products of behavior*. The behavior that produces an "A" is studying effectively. The behaviors that lead to weight loss are resisting overeating and exercising more.

Walking, talking out loud, throwing a baseball, yelling at someone—are all **overt behaviors** that could be observed and recorded by an individual other than the one performing the behavior. As will be discussed in later chapters, the term *behavior* can also refer to *covert* activities that cannot be observed by others. However, in the field of behavior modification, covert behaviors do *not* typically refer to behaviors done in private, such as undressing in one's bedroom with the door locked and the blinds closed. Nor do they usually refer to secretive actions, such as cheating on an exam. Rather, in behavior modification they more commonly refer to activities that occur "within one's skin" and that therefore require special instruments or procedures for others to observe. For example, just before stepping onto the ice at an important competition, a figure skater might think, "I hope I don't fall," and he or she is likely to feel nervous. Covert as well as overt behaviors can be influenced by behavior modification techniques.

The opposite of private or covert behavior is public or overt behavior. Although, as stated above, behavior modifiers sometimes deal with covert behavior, they tend to focus on overt behavior, because the latter is generally more important to the individual and to society as a whole. Also, it is easier to measure overt behavior more accurately than covert behavior.

Sometimes we think in words. This is called *private self-talk* and is illustrated by the figure skater mentioned previously. And sometimes we think by imagining. If you were asked to close your eyes and imagine a clear, blue sky with a few white fluffy clouds, you would likely be able to do so although there are large differences between individuals in the vividness of their imagery (Cui, Jeter, Yang, Montague, & Eagleman, 2007). Imagining is usually thought of as being visual, but it can also involve other senses. For example, we can imagine a scent, a taste, and a feeling of rubbing one's hand across a rough surface. Imagining and private self-talk, in addition to being called **covert behaviors**, are sometimes referred to as *cognitive behaviors*.

Characteristics of behavior that can be measured are called *dimensions of behavior*. Three dimensions of behavior are duration, rate, and intensity. The *duration* of a behavior is the length of time that it lasts (e.g., Mary studied for one hour). The *rate* of a behavior is the number of instances that occur in a given period of time (e.g., Frank planted five tomato plants in his garden in 30 minutes). The *intensity* or *force* of a behavior refers to the physical effort or energy involved in emitting the behavior (e.g., Mary has a strong grip when shaking hands).

#### Questions for Learning

Note to reader: You will encounter sets of questions in each chapter. Because the questions are designed to enhance your learning, we encourage you to (a) pause in your reading of the chapter; (b) prepare answers to those questions; and (c) learn those answers. Doing so will help you to master the content of this book.

- 1. What is behavior, generally and technically? Give three synonyms for behavior.
- 2. Distinguish between behavior and products of behavior. Give an example of a behavior and a product of that behavior that are not in this chapter.
- 3. Distinguish between overt and covert behaviors. Give two examples of each that are not in this chapter.
- 4. What are cognitive behaviors? Give two examples.
- 5. Describe two dimensions of behavior. Give an example of each.

#### Summary Labels for Behavior

While we have all learned to talk about behavior in various ways, we often do so in general terms. Terms such as "honest," "carefree," "hardworking," "unreliable," "independent," "selfish," "incompetent," "kind," "graceful," "unsociable," and "nervous" are summary labels for human actions, but they do not refer to specific behaviors. If, for example, you were to describe a man as nervous, others might know generally what you mean. But they would not know if you were referring to that person's tendency to chew his fingernails, his constant fidgeting, the tendency for his left eye to twitch when talking to someone, his tendency to jump when startled, or some other behavior.

For behavior modification specialists, many terms that are commonly used by psychologists, such as *intelligence*, *attitudes*, and *creativity*, are also summary labels for behavior. Behavior modifiers find it advantageous to talk about these concepts *behaviorally*; or, in other words, in what is called a **behavioral language**. What do we mean when we say that a person is *intelligent*? To many people, intelligence is something that you are born with, a sort of "inherited brain power" or innate capacity for learning. But we never observe or directly measure any such thing. On an intelligence test, for example, we simply measure people's behavior—their answers to questions—as they take the test. The word *intelligent* is best used in its adjective form (e.g., "he is an *intelligent* speaker," "his speech is *intelligent*") or its adverb form (e.g., "she writes *intelligently*") to describe how people behave under certain conditions, such as taking a test, but not as a noun for some "thing." Perhaps a person described as intelligent readily solves problems that others find difficult, performs well on most course examinations, reads many books, talks knowledgeably about many topics, or gets a high score on an intelligence test. Depending on who uses the word, *intelligence* can mean any or all of these—but whatever it means, it refers to ways of behaving. Therefore, in this book we avoid using the word *intelligence* as a noun. (For an excellent discussion of a behavioral approach to intelligence, see Williams, Myerson, & Hale, 2008.)

What about an *attitude*? Suppose that Johnny's teacher, Ms. Smith, reports that he has a bad attitude toward school. What does Ms. Smith mean by this? Perhaps she means that Johnny frequently skips school, refuses to do his classwork when he does attend, or swears at the teacher. Whatever she means when she talks about Johnny's "bad attitude," it is clearly his behavior with which she is really concerned.

*Creativity* also refers to the kinds of behavior that a person is likely to engage under certain circumstances. The creative individual frequently emits behaviors that are novel or unusual and that, at the same time, have desirable effects. (For an excellent discussion of a behavioral approach to creativity, see Marr, 2003.)

Summary labels commonly used to refer to psychological problems include *autism spectrum disorder*, *attention-deficit/hyperactive disorder*, *anxiety*, *depression*, *low self-esteem*, *road rage*, *interpersonal difficulties*, and *sexual dysfunction*. There are positive reasons that summary terms or labels for behavior patterns are so frequently used in psychology and in everyday life—not in a special institutional or therapeutic situation. First, they may be useful for quickly providing general information about how an individual might perform. We would expect that a 10-year-old child who has been labeled as having a severe developmental disability, for example, would not be able to read even at the first-grade level. Second, the labels may imply that a particular treatment program will be helpful. Someone with road rage might be encouraged to take an anger-management course. Someone who is unassertive might benefit from an assertiveness training course. However, the use of summary labels also has disadvantages. One is that they may lead to *pseudoexplanations* of behavior (*pseudo* meaning false). For example, a child who inverts words while reading, such as "saw" for "was," might be labeled as having *dyslexia*. If we ask why the child inverts words, and we are given the answer "Because he has dyslexia," then the summary label for the behavior has been used as a pseudo-explanation for the behavior. Another name for pseudo-explanation is *circular reasoning*.

A second disadvantage of labeling is that labels can negatively affect the way an individual might be treated, such as by focusing on an individual's problem behaviors rather than strengths. Suppose, for example, that a teenager consistently fails to make his bed but reliably mows the lawn and places the garbage cans on the street on pickup days. If the parents describe their son as "lazy," that label may cause them to focus more on the problem behavior than to praise the positive behaviors. In some societies, racial minorities have been given the negative label "lazy" even though they were the ones doing most of the hard, physical work.

In this book, we strongly stress the importance of defining all types of problems in terms of **behavioral deficits** (too little behavior of a particular type) or **behavioral excesses** (too much behavior of a particular type). We do so for several reasons. First, we want to avoid the problems of using general summary labels discussed earlier. Second, regardless of the labels attached to an individual, it is *behavior* that causes concern—and behavior that must be treated to alleviate the problem. Certain behaviors that parents see and hear, or fail to see and hear, cause them to seek professional help for their children. Certain behaviors teachers see and hear prompt them to seek professional help for their students. Certain behaviors that cause governments to set up institutions, clinics, community treatment centers, and special programs. And certain behaviors that you emit might cause you to embark on a self-improvement program. Third, specific procedures are now available that can be used to improve behavior in schools, in workplaces, in home settings—in fact, just about anywhere that there is a need to establish more desirable behaviors. These techniques are referred to collectively as *behavior modification*.

#### Questions for Learning

- 6. From a behavioral point of view, what do terms like *intelligence* or *creativity* refer to? Give an example of each.
- 7. What are two positive reasons that summary terms for behavior patterns are used frequently in psychology and in everyday life?
- 8. What are two disadvantages of using summary labels to refer to individuals or their actions? Give an example of each.
- 9. What is a behavioral deficit? Give two examples that are not in this chapter.
- 10. What is a behavioral excess? Give two examples that are not in this chapter.
- 11. What are the three reasons why the authors describe behavior problems in terms of specific behavioral deficits or excesses?

#### What Is Behavior Modification?

**Behavior modification** involves the systematic application of learning principles and techniques to assess and improve the overt and covert behaviors of individuals in order to enhance their daily functioning. Behavior modification has seven main characteristics. First, the most important characteristic is *its strong emphasis on defining problems in terms of behavior that can be measured in some way and using changes in the behavioral measure of the problem as the best indicator of the extent to which the problem is being helped*.

Second, its treatment procedures and techniques are ways of altering an individual's current environment—i.e., the individual's immediate physical surroundings-to help that individual function more fully. The physical variables that make up a person's environment are called *stimuli* (plural of *stimulus*). More specifically, **stimuli** are the people, objects, and events currently present in one's immediate surroundings that impinge on one's sense receptors and that can affect behavior. For example, the teacher, other students, and the furniture in a classroom are all potential stimuli in a student's environment in a classroom setting. An individual's own behavior can also be a part of the environment influencing that individual's subsequent behavior. When hitting a forehand shot in tennis, for example, both the sight of the ball coming near and the behavior of completing your backswing provide stimuli for you to complete the forehand shot and hit the ball over the net. Things that a therapist might say to a client are also a part of that client's environment. But behavior modification is much more than talk therapy or verbal psychotherapy. Although both behavior modifiers and "talk" therapists talk to their clients, their approaches to therapy differ in several important ways. One difference is that a behavior modifier is frequently actively involved in restructuring a client's daily environment to strengthen appropriate behavior, rather than spending a great deal of time discussing the client's past experiences. While knowledge of a client's past experiences might provide useful information for designing a treatment program, knowledge of the current environmental variables that control or, loosely speaking, "cause" a client's behavior is necessary for designing an effective behavioral treatment. Another difference between behavior modifiers and "talk" therapists is that a behavior modifier frequently gives homework assignments to clients, in which the clients change their own everyday environments for therapeutic purposes. Such homework assignments are discussed in Part V (Chapters 26 and 27).

A third characteristic of behavior modification is that *its methods and rationales can be described precisely*. This makes it possible for behavior modifiers to read descriptions of procedures used by their colleagues, replicate them, and get essentially the same results. It also makes it easier to teach behavior modification procedures than is the case with many other forms of psychological treatment.

As a consequence of the third characteristic, a fourth characteristic of behavior modification is that *the techniques of behavior modification are often applied by individuals in everyday life*. Although, as you will read in this book, appropriately trained professionals and paraprofessionals use behavior modification in helping others, the precise description of behavior modification techniques makes it possible for individuals such as parents, teachers, coaches, and others to apply behavior modification to help individuals in everyday situations.

A fifth characteristic of behavior modification is that, to a large extent, *the techniques stem from basic and applied research in the science of learning* (e.g., see Pear, 2016a, 2016b). Therefore, in Part II we cover the principles of learning in considerable detail and show how they are applicable to various types of behavior problems.

Two final characteristics are that behavior modification emphasizes scientific demonstration that a particular intervention or treatment was responsible for a particular behavior change, and it places high value on accountability for everyone involved in behavior modification programs: client, staff, administrators, consultants, and so on.<sup>1</sup>

Thus far, we have talked about the general approach that behavior modifiers take toward behavior. But how do behavior modifiers determine which behaviors to modify? The answer to this question is that behavior modifiers make use of procedures collectively called "behavioral assessment."

#### What Is Behavioral Assessment?

The most important characteristic of behavior modification, as mentioned earlier, is its use of measures of behavior to judge whether an individual's behavior had been improved by a behavior modification program. Behaviors to be improved in a behavior modification program are called **target behaviors**. For example, if a university student sets a goal of studying 2 hours out of class for each hour spent in class, studying is the target behavior.

**Behavioral assessment** involves the collection and analysis of information and data in order to (a) identify and describe target behaviors; (b) identify possible causes of the behavior; (c) guide the selection of an appropriate behavioral treatment; and (d) evaluate treatment outcome. One type of behavioral assessment involves isolating through experimentation the causes of problem behavior and removing or reversing them. As interest in behavior modification has expanded over the past five decades; the demand for clear guidelines for conducting behavioral assessments has also increased. For more information on behavioral assessment, refer to Chapters 3\*\*\* and 22, which cover the topic in detail, or the books by Cipani (2017), Fisher, Piazza, and Roane (2011), and Ramsay, Reynolds, and Kamphaus (2002).

#### Questions for Learning

- 12. Define *behavior modification*.
- 13. What are stimuli? Describe two examples that are not in this chapter.
- 14. List seven defining characteristics of behavior modification.
- 15. What is meant by the term *target behavior*? Give an example of a target behavior of yours that you would like to improve. Is your target behavior one that you want to increase (i.e., a behavioral deficit) or one that you want to decrease (i.e., a behavioral excess)?
- 16. Define *behavioral assessment*.

#### Some Historical Highlights of Behavior Modification

In addition to the term behavior modification, other terms that have been used to describe the application of learning principles to help individuals improve their behavior include *behavior therapy*, *applied behavior analysis*, and *cognitive behavior therapy*. Although these terms overlap in many ways, there are also some rather subtle distinctions between them. In this section, we will briefly describe some of the early history of these terms and the distinctions that have come to characterize them. (A more detailed history is presented in Chapter 28.)

#### Pavlovian Conditioning and Early "Behavior Therapy"

If you have taken an introductory psychology course, you may recall that in the early 1900s a Russian physiologist, **Ivan P. Pavlov**, demonstrated with a dog that pairing a stimulus such as a bell with food (which caused salivation) taught the dog to salivate to the bell alone. Pavlov's research initiated the study of a type of learning now known as classical, Pavlovian, or respondent conditioning (which is described in Chapter 5). In a landmark experiment in 1920, John B. Watson and Rosalie Rayner demonstrated Pavlovian conditioning of a fear response in an 11-month-old infant. Although attempts to replicate the Watson and Rayner experiment were unsuccessful, a subsequent landmark experiment by Mary Cover Jones (1924) clearly demonstrated the "de-conditioning" of a fear in an infant. Over the next 30 years, a number of experiments demonstrated that our fears and other emotions could be influenced by Pavlovian conditioning. Then, in the 1950s in South Africa, a psychiatrist named **Joseph Wolpe**, drawing heavily on Pavlovian conditioning and the work of Mary Cover Jones, developed a behavioral treatment for specific phobias, which are intense irrational fears, such as a fear of heights or closed spaces. In 1960, British psychologist Hans Eysenck was the first to refer to Wolpe's approach as *behavior therapy*. In the early 1960s, Wolpe moved to the United States and his behavior therapy approach for treating anxiety disorders gained in popularity. Applications of behavior therapy to treat a variety of psychological disorders are described in Chapter 27.

#### Operant Conditioning and Early "Behavior Modification"

Pavlovian conditioning involves reflexes—automatic responses to prior stimuli. In 1938, **B.F. Skinner** distinguished between Pavlovian conditioning and operant conditioning—a type of learning in which behavior is modified by its

consequences ("rewards" and "punishers"). In 1953, in his book *Science and Human Behavior*, Skinner offered his interpretation of how basic learning principles could influence the behavior of people in all kinds of situations. In the 1950s and 1960s, behavioral practitioners, influenced by Skinner, published a number of papers that demonstrated applications of operant conditioning principles to help people in a variety of ways. These applications were given the name *behavior modification*. Examples of these applications include helping an individual to overcome stuttering, eliminating excessive regurgitation by a child with intellectual disabilities, and teaching a child with autism spectrum disorder to wear his prescription glasses. In 1965, Ullmann and Krasner published an influential collection of such readings in a book titled *Case Studies in Behavior Modification*, the first book with "behavior modification" in its title.

#### Applied Behavior Analysis

The year 1968 saw the publication of the first issue of the *Journal of Applied Behavior Analysis* (JABA), a sister publication of the *Journal of the Experimental Analysis of Behavior* (JEAB), which deals with basic behavior analysis. In an important editorial article in the first issue of JABA, Donald Baer, Montrose Wolf, and Todd Risley identified the *dimensions of applied behavior analysis* as including (a) a focus on measurable behavior that is socially significant (e.g., littering, parenting skills); (b) a strong emphasis on operant conditioning to develop treatment strategies; (c) an attempt to clearly demonstrate that the applied treatment was responsible for the improvement in the behavior that was measured; and (d) a demonstration of generalizable and long-lasting improvements in behavior. Over the years, the term *applied behavior analysis* has become increasingly popular (Bailey & Burch, 2006). In fact, some authors maintain that *behavior modification* and *applied behavior analysis* are now "two terms used to identify virtually identical fields" (e.g., Miltenberger, 2016). We, however, present a different point of view in this book.

#### Cognitive Behavior Therapy

Do you ever find yourself thinking, "Why do I always screw things up?" or "Why does the worst always happen to me?" The well-known cognitive therapist **Albert Ellis** considered such statements to be irrational—after all, you don't always screw things up and you do some things well. Ellis believed that such irrational thoughts could cause a variety of troublesome emotions. His approach to therapy was to help people identify their irrational beliefs and to replace them with more rational self-statements (Ellis, 1962). Independently of Ellis, **Aaron Beck** assumed that dysfunctional thinking could cause depression and other problems, and he developed a therapeutic procedure that was similar to that of Ellis. Beck (1970) referred to strategies for recognizing maladaptive thinking and replacing it with adaptive thinking as *cognitive therapy*, and he contrasted cognitive therapy with behavior therapy (Beck, 1970). In the 1970s and 1980s, the term *cognitive behavior modification* was commonly used to refer to this approach (e.g., Meichenbaum, 1977, 1986). However, during the last three decades, the term *cognitive behavior therapy* has become the more common term. Cognitive behavior therapy is discussed in more detail in Chapters 26 and 27.

#### Current Use of "Behavior Modification," "Behavior Modifier," and Related Terms

Behavior analysis is the science on which behavior modification is based. The term **behavior analysis** refers to the study of the scientific laws that govern the behavior of human beings and other animals. As mentioned above, the terms **applied behavior analysis** and *behavior modification* are often used interchangeably. Many individuals who specialize in these areas call themselves *applied behavior analysts*. The terms *behavior therapy* and *cognitive behavior therapy* are often also used interchangeably. However, many individuals who practice behavior therapy or cognitive behavior therapy would not consider themselves to be applied behavior analysts, nor would they likely be considered as such by the majority of certified behavior analysts. An additional consideration is that the terms *behavior modifier, behavior manager*, and *performance manager* are often used to refer to an individual who, without formal training in behavior modification, deliberately tries to improve someone's behavior. The "behavior modifier" in such instances might be a teacher, parent, spouse, peer, roommate, supervisor, colleague, or even a person modifying his/her own behavior.

With this brief review of terms in mind, there are three types of individuals that the term *behavior modifier* refers to: *applied behavior analysts, cognitive behavior therapists* (sometimes just called *behavior therapists*), and *everyone else.* The first two groups are professional behavior modifiers. They have had extensive training in their fields, have passed rigorous examinations on both the content and ethics of their fields, have earned a post-graduate degree (typically a master's degree or doctorate) from reputable institutions, and belong to professional organizations that certify or license them and require them to remain current with the advances in their respective fields. Although frequently used as a beginning text for individuals training to be a member of the first two groups, reading this book does not by itself qualify you to be a member of the first two groups. The professional activities of these two groups constitute the "what-it-is" rather than the "how-to-do-it" aspect of this book. The "how-to-do-it" aspect of this book is directed toward the third group—i.e., everyone else. It teaches you how to use principles of behavior in your day-to-day life but does not by itself teach you how to be a professional behavior modifier. When we use the term *behavior modifier* in this book, we will generally be referring to an applied behavior analyst or cognitive behavior therapist unless otherwise indicated. It is also important to note that a person being treated by a behavior modifier is referred to as a **client**.

*Behavior modification* is the systematic application of learning principles and techniques to assess and improve individuals' covert and overt behaviors in order to enhance their daily functioning. Thus, in our view, the term *behavior modification* is broader than and encompasses the other terms referred to above (for further discussion along these lines, see Pear & Martin, 2012; Pear & Simister, 2016).

#### Questions for Learning

- 17. Briefly describe Joseph Wolpe's contribution to the early history of behavior therapy.
- 18. Briefly describe B.F. Skinner's early influence on behavior modification.
- 19. State the four dimensions of applied behavior analysis.
- 20. In 1970, what was Aaron Beck referring to with respect to the term "cognitive therapy"? In the 1970s and 1980s, what term was commonly used to refer to "cognitive therapy"?
- 21. List and briefly describe three types of behavior modifiers.

#### Some Misconceptions About Behavior Modification

You have likely encountered the term *behavior modification* before reading this book. Unfortunately, because there are a number of myths or misconceptions about this area, some of what you have heard is likely false. Consider the following statements.

- *Myth 1:* Use of rewards by behavior modifiers to change behavior is bribery.
- *Myth 2:* Behavior modification involves the use of drugs and electroconvulsive therapy.
- *Myth 3:* Behavior modification treats symptoms; it doesn't get at the underlying problems.
- *Myth 4:* Behavior modification can deal with simple problems, such as teaching toileting or overcoming fear of heights, but it is not applicable for complex problems such as low self-esteem or depression.
- Myth 5: Behavior modifiers are cold and unfeeling and don't have empathy for their clients.
- *Myth 6:* Behavior modifiers deal only with observable behavior; they don't deal with thoughts and feelings of clients.
- *Myth 7:* Behavior modifiers deny the importance of genetics or heredity in determining behavior.
- *Myth 8:* Behavior modification is outdated.

In various sections throughout this book, you will encounter evidence to dispel these myths or misconceptions.

#### The Approach of This Book

The main purpose of this book is to describe behavior modification techniques in an enjoyable, readable, and practical manner. Because it has been written for people in helping professions as well as for students, we intend to help readers learn not merely about behavior modification principles but also about how to use the techniques to change behavior. Behavior that someone would like to improve can be classified as either a behavioral deficit or a behavioral excess and can be overt or covert. Below are examples of each type.

#### Examples of behavioral deficits

- 1. A child does not pronounce words clearly and does not interact with other children.
- 2. A teenager does not complete homework assignments, help around the house, work in the yard, or discuss problems and difficulties with her parents.
- 3. An adult does not pay attention to traffic regulations while driving, does not thank others for courtesies and favors, or does not meet his/her partner at agreed-upon times.
- 4. A basketball player, encouraged by the coach to visualize the ball going into the net just before a foul shot, is unable to do so.

#### Examples of behavioral excesses

- 1. A child frequently gets out of bed and throws tantrums at bedtime, throws food on the floor at mealtime, and hides her mother's tablet.
- 2. A teenager frequently interrupts conversations between his parents and other adults, uses abusive language, and spends hours on social media or text messaging on his/her cell phone.
- 3. An adult watches TV continuously, frequently eats junk food between meals, smokes one cigarette after another, and bites his/her fingernails.
- 4. A golfer often thinks negatively (e.g., "If I miss this one, I'll lose!") and experiences considerable anxiety (e.g., heart pounding, palms sweating) just before important shots.

To identify a behavior as excessive or deficient, we must consider the context in which it occurs. For example, a child drawing on paper is showing appropriate behavior, but most parents would consider the child repeatedly drawing on the living room wall as a behavioral excess. A teenager might interact appropriately with members of the same sex but be extremely embarrassed and have difficulty talking to members of the opposite sex—a behavioral deficit. Some behavioral excesses—for example, self-injurious behavior—are inappropriate no matter what the context. In most cases, however, the point at which a particular behavior is considered deficient or excessive is determined primarily by the practices of one's culture and the ethical views of concerned individuals.

To summarize, the behavior modification approach focuses primarily on behavior and involves current environmental (as opposed to medical, pharmacological, or surgical) manipulations to change behavior. Individuals who are labeled as having a developmental disability, autism spectrum disorder, schizophrenia, depression, or an anxiety disorder, for example, are individuals who show behavioral deficits or excesses. Similarly, individuals who are labeled lazy, unmotivated, selfish, incompetent, or uncoordinated are also individuals who show behavioral deficits or excesses. Behavior modification consists of a set of procedures that can be used to change behavior so that these individuals will be considered less of whatever label has been given them. Traditional psychologists not trained in behavior modification have tended to label and classify individuals. Regardless of the label given, however, the behavior of the individuals is still there and is still influenced by their environments. The mother in Figure 1.1, for example, is still concerned about what to do with her child and how to handle the problem. That is where behavior modification comes in.

#### Some Ethical Issues

As behavior modification has evolved, a number of ethical or moral concerns have become prominent. These are concerns that one should always bear in mind when applying behavior modification. Various groups and/or organizations, such as the Association for Behavioral and Cognitive Therapies, the American Psychological Association, and the Association for Behavior Analysis International, have addressed the ethical issues involved in the application of behavior modification (also see Bailey & Burch, 2016). In this section, we highlight ethical guidelines that you should keep in mind when reading subsequent chapters. In the final chapter of this book, we present a more detailed discussion of the relationship between cultural practices, ethics, and behavior modification.

#### Qualifications of the Applied Behavior Analyst or Behavior Therapist

As stated earlier, applied behavior analysts and behavior therapists should receive appropriate academic training, including supervised practical training, to ensure competence in assessing behaviors, designing and implementing treatment programs, and evaluating their results. FIGURE 1.1 The experts "helping" mother with her child?



#### Definition of the Problem and Selection of Goals

Target behaviors selected for modification must be those that are most important for the individual and society. Ideally, the client would be an active participant in the identification of target behaviors. Where this is not possible, competent impartial third parties should be identified to act on behalf of the client.

#### Selection of Treatment

Applied behavior analysts and behavior therapists should use the most effective, empirically validated intervention methods with the least discomfort and fewest negative side effects.

#### Record Keeping and Ongoing Evaluation

Applied behavior analysts and behavior therapists should perform a thorough behavioral assessment before applying the intervention. The intervention should include ongoing monitoring of target behaviors, as well as possible side effects, and an appropriate follow-up evaluation after the treatment is concluded. It is the monitoring of data by concerned parties and clients that is the cornerstone for ensuring ethical and effective treatment programs by applied behavior analysts and behavior therapists.

#### Questions for Learning

- 22. List four myths or misconceptions about behavior modification.
- 23. List four subtopics that address ethical issues in behavior modification programs.
- 24. State two guidelines to ensure that target behaviors for behavior modification are the most important for the client and society.

25. What is key to ensuring ethical and effective treatment programs by applied behavior analysts and behavior therapists?

#### Summary of Chapter 1

Overt behavior is anything that a person says or does. Covert behavior is what a person thinks or feels. In this book, we define covert and overt behavior problems in terms of *behavioral excesses* (too much of a particular behavior) or *behavioral deficits* (too little of a particular behavior). *Behavior modification* involves the systematic application of learning principles and techniques to assess and improve an individual's covert and overt behaviors in order to enhance their daily functioning. Behaviors to be improved in a behavior modification program are called *target behaviors*. *Behavioral assessment* involves the collection and analysis of information and data in order to (a) identify and describe target behaviors; (b) identify possible causes of the behavior; (c) guide the selection of an appropriate treatment; and (d) evaluate treatment outcome.

#### Behavior Modification Is Based on Principles of Learning

Two important categories of learning are *respondent conditioning*, described by Ivan Pavlov in the early 1900s, and *operant conditioning*, popularized by B.F. Skinner in his book *Science and Human Behavior* (1953). In the first issue of the *Journal of Applied Behavior Analysis* in 1968, Baer, Wolf, and Risley identified the dimensions of *applied behavior analysis*, which is based largely on operant conditioning. Also in the 1960s and 1970s, Albert Ellis and Aaron Beck independently focused on changing faulty thinking to help individuals overcome depression and other psychological problems. Their approach was originally called *cognitive behavior modification* and is now called *cognitive behavior therapy*. The term *applied behavior analyst* refers to someone who has considerable formal training in applied behavior analysis. The term *behavior therapist* refers to someone who has had considerable formal training in the application of behavior therapy or cognitive behavior therapy for treating psychological disorders. The term *behavior modification* principles but who wishes to use behavior modification techniques to change their own or others' behavior. Thus, the term behavior modification is broader than and encompasses the other two behavioral terms mentioned above (Pear & Martin, 2012). Moreover, it is extremely important to distinguish between professional behavior modifiers and individuals who use behavior modification in their everyday lives. Everyone uses the principles of behavior by virtue of living in a society, but only highly trained professionals are qualified to use behavior modification to treat complex behavior problems.

In this chapter, we described eight misconceptions about behavior modification, and we described some examples of behavioral deficits and behavioral excesses treated by behavior modification. We also described several ethical guidelines for applying behavior modification. For applied behavior analysts and behavior therapists, an important ethical guideline is that interventions should include ongoing monitoring of target behaviors before, during, and after the intervention. It is the monitoring of data of concerned parties and clients that is the cornerstone for ensuring ethical and effective treatment programs by applied behavior analysts and behavior therapists.

#### Application Exercises

Note to reader: In most of the chapters of this book, we provide you with exercises to apply the concepts you learned in the chapters. Generally, we present two types of Application Exercises: (a) Exercises Involving Others, and (b) Self-Modification Exercises, in which you apply the behavior modification concepts you have learned to your own behavior.

#### A. Exercise Involving Others

Consider someone other than yourself. From your point of view, identify:

- 1. two behavioral deficits for that person to overcome.
- 2. two behavioral excesses to decrease.

For each example, indicate whether you have described:

- **a.** a specific behavior or a general summary label.
- **b.** an observable behavior or a covert behavior.
- **c.** a behavior or the product of a behavior.

#### B. Self-Modification Exercise

Apply the above exercise to yourself.

#### Notes for Further Learning

- Behavioral assessment emerged as an alternative to traditional psychodiagnostic assessment in the 1960s. 1. Psychoanalytic approaches to abnormal behavior originated with Sigmund Freud and others who viewed abnormal behavior as a symptom of an underlying mental disturbance in a personality mechanism. A major purpose of traditional diagnostic assessment was to identify the type of mental disorder assumed to underlie abnormal behavior. To help therapists diagnose clients with different types of presumed mental illness, in 1952 the American Psychiatric Association developed the Diagnostic and Statistical Manual of Mental Disorders (DSM-I, 1952). The manual has been revised several times, with the most recent, DSM-5, being published in 2013. Because they did not agree with Freud's model of abnormal behavior, and because there was little evidence that diagnoses based on that model were reliable or valid, applied behavior analysts and behavior therapists made little use of the first three DSMs (Hersen, 1976). However, the DSMs beginning in 1987 were improved considerably over their predecessors in several respects. First, they are based primarily on research rather than on theory. Second, individual disorders—e.g., obsessive-compulsive disorder, generalized anxiety disorder, major depression—are based on categories of problem behaviors. Third, they use a multidimensional recording system that provides extra information for planning treatment, managing a case, and predicting outcomes. With these improvements, applied behavior analysts and behavior therapists have used DSMs to classify their clients. They also do so in part because official diagnoses are usually required by clinics, hospitals, schools, and social service agencies before treatment can be provided, and because health insurance companies reimburse practitioners based on a DSM diagnosis. However, it is important to remember that because a DSM-5 diagnosis such as autistic spectrum disorder refers to an individual's behaviors, it is likely to result in the individual being labeled autistic, which may lead to the disadvantages of labeling mentioned in this chapter. Moreover, in spite of the implication that all individuals with the same label (e.g., autistic) are the same, they are not. To avoid problems associated with labeling, we should use what has come to be referred to as "people first language." For example, rather than saying that Jerry is autistic, we should say that Jerry has autism spectrum disorder. (As expressed by Malott, 2008, an even better approach would be to say that Jerry has autistic behaviors.) Also, in addition to obtaining a DSM-5 diagnosis for an individual, a behavior modifier should always conduct detailed behavioral assessments in order to obtain the necessary information for designing the most effective, individualized treatment program. (An important point to be noted here is that the DSM-5 broadened the term for "autism" to "autism spectrum disorder." This term now encompasses not only what was formerly called "autism," but also a number of related conditions such as "Asperger syndrome," "pervasive developmental disorder not otherwise specified," and "childhood disintegrative disorder.")
- 2. If you are interested in learning more about applied behavior analysis, visit the website of the Association for Behavior Analysis International (www.abainternational.org), an organization whose mission is "to contribute to the well-being of society by developing, enhancing, and supporting the growth and vitality of the science of behavior analysis through research, education, and practice" (ABAI Newsletter, 2008, No. 3, p. 1). You might also visit the Behavior Analysis Online (BAO) website. BAO is a special interest group of ABAI that is dedicated to educating the public about behavior analysis and is a resource for professionals involved in applied behavior analysis. The BAO website provides access to currently eight online journals, with more journals planned, providing research and applications in various sub-areas of applied behavior analysis.

- 1. What is the full title of the *DSM-5*? In a sentence, what is it?
- 2. Give five reasons why many behavior modifiers use the *DSM-5*.
- 3. What is a potential disadvantage of using the *DSM-5*?
- 4. What is meant by "people first language"? Illustrate with an example.

#### Note

1. The authors thank Rob Hawkins for these last two points.

## 2 Areas of Application An Overview

#### Learning Objectives

#### After studying this chapter, you will be able to describe applications of behavior modification to:

►	parenting and child management.	►	gerontology.
	self-management.		business, industry, and government.
	education.		schizophrenia.
►	medicine and health care.		behavioral sport psychology.
►	intellectual disabilities.	►	psychological problems.
	autism spectrum disorders.	►	diverse populations.

THE VALUE OF behavior modification techniques for improving a wide variety of behaviors has been amply demonstrated in thousands of research reports. Successful applications have been documented with populations ranging from persons with profound learning disabilities to the highly intelligent, from the very young to the very old, and from controlled institutional programs to varied community settings. Modified behaviors range from simple motor skills to complex problem solving. In areas such as education, social work, nursing, clinical psychology, psychiatry, community psychology, medicine, rehabilitation, business, industry, and sports, applications are occurring with ever-increasing frequency. This chapter briefly describes 12 major areas of application in which behavior modification has a solid foundation and a promising future for further development.

#### Parenting and Child Management

Being a parent is a challenging job. In addition to meeting basic needs, parents are totally responsible for their children's initial behavioral development. That responsibility is shared with teachers and others as the child develops through early childhood and adolescence and into adulthood. There are numerous books and articles on behavior modification to teach parents ways to improve their child-rearing practices. Behavioral techniques have been applied to help parents teach their children to walk, develop initial language skills, use the toilet, and perform household chores (Dishon, Stormshak, & Kavanagh, 2012). Parents have also been taught behavioral strategies for solving their children's sleep problems (Wirth, 2014) and decreasing problem behaviors, such as nail biting, temper tantrums, aggressive behaviors, disregarding rules, noncompliance with parents' requests, and frequent arguing (Wilder & King-Peery, 2012). Some child and adolescent behavior problems are so complex that, in addition to helping parents work with their children, applied behavior analysts and behavior therapists treat the problems directly (Christner, Stewart, & Freeman, 2007; Gimpel & Holland, 2003; Neef, Perrin, & Madden, 2013; Wahler, 2007). Moreover, a behavioral program referred to as "Triple P" ("Positive Parenting Program") has been demonstrated to be an effective multi-level-i.e., at both the child and parental levels—parenting program to prevent and treat severe behavioral, emotional, and developmental problems in children (Graaf, Speetjens, Smit, Wolff, & Tavecchio, 2008). Triple P has been expanded under the name of Family Transition Triple P (FTTP) to deal with or prevent the emotional upheavals resulting from family transitions such as divorce (Stallman & Sanders, 2014). Behavioral strategies have also been developed for helping communities prevent youth violence (Mattaini & McGuire, 2006).

#### Education: From Preschool to University

Since the early 1960s, behavior modification applications in classrooms have progressed on several fronts (Martens, Daily III, Begeny, & VanDerHeyden, 2011). Many applications in elementary school were initially designed to change student behaviors that were disruptive or incompatible with academic learning. Out-of-seat behavior, tantrums, aggressive behavior, and excessive socializing have all been successfully dealt with in classroom settings. Other behavioral applications in schools have involved modifying academic behavior directly, including oral reading, reading comprehension, composition, spelling, handwriting, and mastering mathematics and science concepts. Considerable success has also been achieved in applications with individuals with special problems, such as learning disabilities, hyperactivity, and attention deficits (Neef & Northup, 2007). Excellent "how-to" descriptions of behavior modification techniques for teachers have been published by Alberto and Troutman (2012) and Cipani (2017), including the use of behavior modification in physical education (Siedentop & Tannehill, 2000; Ward, 2005). See also issues of the *Journal of Applied Behavior Analysis* and the *Journal of Behavioral Education*.

In the 1960s, a behavior modification approach to university teaching was developed by Fred S. Keller and his colleagues in the United States and Brazil (Keller, 1968). Since then, variations of behavioral approaches to university teaching have been described (Austin, 2000; Bernstein & Chase, 2013; Michael, 1991; Pear, 2012). These approaches have three common features: (a) the instructional goals for a course are stated in the form of study questions and application exercises, such as those in this book; (b) students are given opportunities to demonstrate their mastery of the course content through frequent tests or some combination of tests and assignments; and (c) students are given detailed information at the beginning of a course about what is expected of them on the tests and assignments in order to achieve various letter grades. Research has indicated that with these features, the great majority of students are more motivated to remain focused on the task at hand, and a high percentage earn "As" or "Bs" in these courses (Bernstein & Chase, 2013; Hattie, 2009; Moran & Mallott, 2004; Pascarella & Terenzini, 1991).

In addition, Keller's approach, known as personalized system of instruction (PSI), includes several other features, such as mastery criteria, where students must perform at a high level on a test or written assignment before proceeding to the next part of the course, and the use of student assistants called proctors to immediately score tests or written assignments. Before the widespread use of computers, PSI courses, as originally conceived by Keller, required a good deal of labor to administer because of the frequent testing and extensive record keeping that PSI requires. With the rise of computer technology, some instructors have automated much of the PSI procedure to make it more efficient. For example, at the University of Manitoba, computer-aided PSI (CAPSI) was developed by Joseph Pear and his colleagues in the 1980s and used at universities in Canada, the United States, Australia, and Brazil. (For reviews of CAPSI, see Pear & Martin, 2004; Pear, Schnerch, Silva, Svenningsen, & Lambert, 2011; Svenningsen, Bottomley, & Pear, 2018). An innovative feature of CAPSI is that students in the same course who have mastered a given unit of study material can act as proctors (called "peer reviewers") for that study unit. Research on CAPSI courses has demonstrated measurable feedback accuracy by peer reviewers and compliance with feedback by students (Martin, Pear, & Martin, 2002a, 2002b). There is also evidence that CAPSI may enhance creativity (Svenningsen & Pear, 2011). In addition, students in a CAPSI course receive much more substantive feedback than would be possible in a course taught using traditional methods (Pear & Crone-Todd, 2002). Moreover, students overwhelming report that serving as peer reviewers helps them learn the course material (e.g., Svenningsen et al., 2018).

#### Questions for Learning

- 1. List four behaviors of children that have been improved by parents' application of behavior modification.
- 2. List four behaviors of elementary school students that have been modified with behavior modification.
- 3. Describe three characteristics common to behavioral approaches in university teaching.
- 4. What is PSI, and who was its founder?
- 5. What is CAPSI?

#### **Developmental Disabilities**

Beginning in the 1960s, some of the most dramatic successes of behavior modification occurred in applications to individuals with severe behavioral limitations due to atypical childhood development. Intellectual disabilities and autism spectrum disorders (ASD; formerly called "autism") are two types of developmental disabilities that have received particular attention from behavior modifiers. But before discussing these areas, we will provide a brief history of the use of several closely related terms.

During the latter half of the 20th century, it was common to use the term *mental retardation* to refer to individuals with intellectual impairments (Conyers, Martin, Martin, & Yu, 2002). During the 1990s, a frequently proposed alternative to the term "mental retardation" was the term "developmental disability" (Warren, 2000), which is commonly used by many professionals today. However, according to the Developmental Disabilities Bill of Rights Act in the USA (Public Law 95–527, 1984), the term "developmental disability" is broader in meaning than the term "mental retardation." Partly because of this consideration, the American Association on Intellectual and Developmental Disabilities (AAIDD), formerly the American Association on Mental Retardation, took the position in 2007 that the term *intellectual disability* is the preferred term for the disability historically referred to as mental retardation. In consideration of this history, we view developmental disabilities as a broad area that includes the sub-areas of intellectual disabilities and ASD.

#### Intellectual Disabilities

The AAIDD defines "intellectual disability" as a disability that originates before age 18 and that is characterized by significant limitations in both adaptive behavior and intellectual functioning. The latter limitation is defined, as the AAIDD's web page states: "a score of approximately 75 or below on standardized IQ tests" (https://aaidd.org/intel lectual-disability/definition/faqs-on-intellectual-disability#.W0DBdX4naAY—retrieved July 7, 2018). This comprises approximately 2.3% of the population.

Many studies have demonstrated the effectiveness of behavioral techniques for teaching behaviors such as toileting, self-help skills (i.e., feeding, dressing, and personal hygiene), communication skills, other social skills, vocational skills, leisure-time behaviors, and a variety of community survival behaviors to people with intellectual disabilities. (For examples of behavior modification with persons with intellectual disabilities, see Call, Meyers, McElhanon, & Scheithauer, 2017; Reyes, Vollmer, & Hall, 2017; Tung, Donaldson, & Kahng, 2017. Reviews of the literature can be found in Cuvo & Davis, 2000; Didden, 2007; Kurtz & Lind, 2013; Williams, 2004; see also issues of the *Journal of Applied Behavior Analysis*.)

#### Autism Spectrum Disorder

In the *Diagnostic and Statistical Manual of Mental Disorders* (*DSM-5*, American Psychiatric Association, 2013), children diagnosed with autism spectrum disorders (ASDs) are likely to show some combination of impaired social behavior (e.g., not responding to parents' playful gestures), impaired communication (e.g., meaningless repetition of words or phrases), and repetitive self-stimulatory behaviors (e.g., fluttering their fingers in front of their eyes). They are also likely to show some behaviors similar to children diagnosed with intellectual disabilities in that they may perform far below average on a variety of self-care behaviors such as dressing, grooming, and feeding. For reasons that are not well understood, the prevalence of ASDs seems to be increasing. According to the U.S. Centers for Disease Control and Prevention (2014), approximately 1 in 68 children in the United States has an ASD.

In the 1960s and 1970s, Ivar Lovaas developed behavioral treatments for children with ASDs. Using an approach he called early intensive behavioral intervention (EIBI), Lovaas (1966, 1977) focused on strategies to teach social and play behaviors, eliminate self-stimulatory behaviors, and develop language skills. When EIBI was applied to children with ASDs younger than 30 months old and continued until they reached school age, 50% of those children were able to enter a regular classroom at the normal school age (Lovaas, 1987). Moreover, the behavioral treatment produced long-lasting gains (McEachin, Smith, & Lovaas, 1993). Although some reviewers have criticized the experimental design of the Lovaas study (e.g., Gresham & MacMillan, 1997; Tews, 2007), subsequent research has established EIBI as the treatment of choice in terms of both cost and effectiveness for children with ASDs (Ahearn & Tiger, 2013; Kodak & Grow, 2011; Matson & Smith, 2008; Matson & Sturmey, 2011). There are an increasing number of governmentfunded EIBI programs for children with ASDs. In Canada, for example, EIBI programs are currently available in all provinces and territories. For examples of behavior modification with children with ASDs, see Cox, Virues-Ortega, Julio, & Martin, 2017; Dixon, Peach, & Daar, 2017; Gerencser, Higbee, Akers, & Contreras, 2017; Johnson, Vladescu, Kodak, & Sidener, 2017; Leaf et al., 2017).

## Schizophrenia

According to the United States National Institute of Mental Health (NIMH),

[s] chizophrenia is a chronic and severe mental disorder that affects how a person thinks, feels, and behaves. People with schizophrenia may seem like they have lost touch with reality. Although schizophrenia is not as common as other mental disorders, the symptoms can be very disabling.

> (Retrieved November 12, 2017, from www.nimh.nih.gov/health/ topics/schizophrenia/index.shtml)

Beginning with a few case studies in the 1950s, major attention by applied behavior analysts and behavior therapists was directed toward schizophrenia in the 1960s and early 1970s (Kazdin, 1978). In the late 1970s and early 1980s, however, interest in this area decreased, and only a small number of behavior modification articles in this area were published (Bellack, 1986). There is, nevertheless, clear evidence of the success of behavior modification treatments with schizophrenia. Because inadequate social relationships are a prime contributor to the poor quality of life experienced by people with schizophrenia, social skills have been one of the behaviors targeted for change. Research indicates considerable success in teaching people with schizophrenia positive social interactions, communication skills, assertiveness skills, and job-finding skills (Bellack & Hersen, 1993; Bellack & Muser, 1990; Bellack, Muser, Gingerich, & Agresta, 1997). Cognitive behavior therapy techniques have also been used effectively to alleviate problems caused by hallucinations or delusions in persons with schizophrenia (Bouchard, Vallieres, Roy, & Maziade, 1996). Studies strongly indicate that behavior therapy can make a significant contribution to the treatment, management, and rehabilitation of persons with schizophrenia (Beck, Rector, Stolar, & Grant, 2008; McKinney & Fiedler, 2004; Wilder & Wong, 2007).

# Psychological Problems Treated in Clinical Settings

Many studies have demonstrated that there are psychological problems—e.g., anxiety disorders, obsessive-compulsive disorders, stress-related problems, depression, obesity, marital problems, sexual dysfunction, habit disorders—for which specific behavioral procedures administered in a therapist's office or other clinical setting are demonstrably superior to other forms of psychotherapy administered in clinical settings (Barlow, 2008). But what about the use of pharmaceuticals, which are often prescribed in a medical doctor's office? In a provocative book titled *Taking America Off Drugs*, Stephen Ray Flora (2007) argued that Americans have been deceived into believing that, whatever one's psychological problem, there is a drug to cure it. In contrast, he argues that most psychological problems, including eating disorders, phobias, obsessive-compulsive disorder, attention-deficit hyperactive disorder, depression, schizophrenia, sleep disorders, and sexual disorders, are behavior based, not "neurochemical" or "brain-based." He argues further that, for such problems, behavior therapy is more effective than drug treatment, although he acknowledged that, in a minority of cases for a minority of behavioral difficulties, the treatment of choice might be a combination of behavior therapy and drug treatment.

As mentioned in the previous chapter, behavior therapy is a form of behavior modification of dysfunctional behaviors usually carried out in a clinical setting—e.g., a therapist's office. Chapters 26 and 27 of this book provide a detailed discussion of behavioral treatment of a variety of psychological problems. Detailed discussion of behavioral treatment of psychological disorders can also be found in Beck and Beck (2011), Clark and Beck (2010), Dobson and Dobson (2017), Guinther and Dougher (2013), Hayes, Strosahl, and Wilson (2011), Grant, Townend, Mulhern, and Short (2010), Leahy, Holland, and McGinn (2011), and Zweig and Leahy (2012).

#### Questions for Learning

- 6. What is currently the preferred term for the disability previously referred to as "mental retardation"?
- 7. List four behaviors of persons with intellectual disabilities that have been modified using behavior modification.
- 8. List four behaviors of children with ASDs that have been modified using behavior modification.
- 9. List four behaviors of people with schizophrenia that have been modified using behavior modification.
- 10. List four psychological problems that have been effectively treated with behavior therapy.

# Self-Management of Personal Problems

Recall some of the problems described in Chapter 1. Sam had difficulty studying and finishing his term papers on time. Karen experienced extreme nervousness just before having to perform her gymnastics routine. Mary frequently experienced irrational thinking about her performance on her college exams. Many people would like to change their behavior. How about you? Would you like to eat healthier? Get into an exercise program? Become more assertive? Are there skills you can learn to help you to modify your behavior? A great deal of progress has been made in the area referred to by names such as self-management, self-control, self-adjustment, self-regulation, self-direction, or self-modification. Successful self-modification requires a set of skills that can be learned. These skills involve ways of rearranging your environment—the people, objects, events, etc. immediately surrounding you—to control your subsequent behavior. Hundreds of successful self-modification projects directed at behaviors—saving money, exercising, engaging in good study habits, and controlling gambling—have been reported in the behavioral literature (for examples, see Vohs & Baumeister, 2017). Self-modification for personal adjustment is described in more detail in Chapter 25. Discussion of this topic can also be found in Choi and Chung (2012) and Watson and Tharp (2014).

# Medical and Health Care

Traditionally, a person who suffered from chronic headaches, a respiratory disorder, or hypertension would never have seen a psychologist for help with any of these problems. In the late 1960s, however, psychologists collaborating with physicians began using behavior modification techniques to treat these and other medical conditions (Doleys, Meredith, & Ciminero, 1982). This launched **behavioral medicine**, a broad interdisciplinary field concerned with the links between health, illness, and behavior (Searight, 1998). Within behavioral medicine, *health psychology* considers how psychological factors can influence or cause illness and how people can be encouraged to practice healthy behavior to prevent health problems (Taylor, 2014). Health psychologists have applied behavioral modification in five major areas.

- 1. *Direct treatment of medical problems*. Health psychologists are continuing the trend of the late 1960s of developing behavioral techniques to alleviate symptoms such as migraine headaches, backaches, hypertension, seizures, irregular heartbeat, and stomach problems (DiTomasso, Golden, & Morris, 2011; Taylor, 2014; Thorn, 2017). One such technique is called *biofeedback*, which consists of monitoring one or more of a person's physiological processes— heart rate, blood pressure, muscle tension, and brain waves—and continuously providing that information to the individual. Such information helps the individual to gain control over the monitored physiological process (Schwartz & Andrasic, 2003; Strack, Linden, & Wilson, 2011; Taylor, 2014).
- 2. *Establishing treatment compliance*. Do you always keep your dental appointments? Do you always take medication exactly as prescribed by your doctor? Many people do not. Because it is behavior, compliance with medical regimens is a natural target for behavior modification. Thus, an important part of health psychology is promoting treatment compliance (DiTomasso et al., 2011; Taylor, 2014; Raiff, Jarvis, & Dallery, 2016).
- 3. *Promotion of healthy living.* Do you exercise at least three times per week? Do you eat healthy foods and minimize your consumption of saturated fat, cholesterol, and salt? Do you limit your consumption of alcohol? Do you say no to addictive drugs? If you can answer yes to these questions, and if you can continue to answer yes as the years go by, then you can considerably lengthen your life span (see Figure 2.1). An important area of behavior modification involves the application of techniques to help people manage their own behaviors—e.g., eating moderate-size well-balanced meals, exercising frequently, and decreasing cigarette smoking—to stay healthy (see Chapter 25, Jarvis & Dallery, 2017; Sanderson, 2012; Taylor, 2014).
- 4. *Management of caregivers.* Health psychologists are concerned not only with the behavior of the client or patient, but also with the behavior of those who have an impact on the medical condition of the client. Thus, health psychologists deal with changing the behavior of their clients' family and friends, physicians, nurses, occupational therapists, speech therapists, and other health specialists (see, e.g., Clarke & Wilson, 2008; DiTomasso et al., 2011; Nyp et al., 2011).
- 5. *Stress management*. Stress is one of the things that you can be sure of encountering in your life. Stressors are conditions or events—e.g., being stuck in traffic, lack of sleep, smog, pending examinations, debts, marital breakdown, and serious illness or death in the family—that present coping difficulties. Stress reactions are physiological and behavioral responses, such as fatigue, hypertension, and ulcers. An important area of health psychology concerns the study of stressors, their effects on behavior, and the development of behavioral strategies for coping with stressors (e.g., Lehrer, Woolfolk, & Sime, 2007; Sanderson, 2012; Taylor, 2014). Some of these strategies are described in later chapters.



FIGURE 2.1 Behavioral strategies have been used effectively to help people persist in physical fitness programs

In addition to the five areas above, Nisbet and Gick (2008) suggested that health psychology could help to save the planet because healthier living leads to a cleaner environment—i.e., the air, water, food supply, etc. Note that this use of the word "environment" is different from the use of the term "environment" in behavior modification—the people, objects, events, etc. in one's immediate surroundings. The broad interdisciplinary field of behavioral medicine and the subfield of health psychology have the potential to make a profound contribution to the efficiency and effective-ness of modern medicine and health care. For additional reading in this area, see issues of the *Journal of Behavioral Medicine* and the books by Baum, Revenson, and Singer (2011), DiTomasso et al. (2011), Sanderson (2012), and Taylor (2014).

#### Gerontology

Do you want to know what it's like to be old? If so, then "you should smear dirt on your glasses, stuff cotton in your ears, put on heavy shoes that are too big for you, wear gloves, and then try to spend the day in a normal way" (Skinner & Vaughan, 1983, p. 38). As the elderly become an increasing percentage of the population, more and more individuals must deal daily with the loss of skills and abilities to function independently that occur with old age or chronic illness. Again, behavior modification can make a positive contribution here. For example, prior habitual ways of performing daily routines may no longer be possible, and new routines must be developed and learned. Anxiety or fear about the possibility of failing to cope also might have to be dealt with. Disruptive behaviors in nursing homes may become a serious concern, and new relationships might need to be developed with professional care staff. Behavioral techniques are used increasingly to help the elderly and chronic-care patients to solve these problems (see the Special Issue on Geriatric Behavior Therapy in *Behavior Therapy*, 2011, Vol. 42, No. 1; LeBlanc, Raetz, & Feliciano, 2011; Spira & Edelstein, 2006; Turner & Mathews, 2013).

#### Questions for Learning

- 11. List four behaviors in the area of self-management of personal problems that have been modified by behavior modification.
- 12. What is health psychology?
- 13. List five areas of application within health psychology.
- 14. List three behaviors of elderly persons that have been improved with behavior modification.

## Behavioral Community Psychology

The bulk of the behavioral applications of the 1950s focused on persons with developmental disabilities, psychiatric patients, and others with severe problems and took place in institutional or highly controlled settings. By the 1970s, however, important behavior modification projects were directed toward such broad community objectives as reducing littering in public campgrounds, increasing recycling of returnable soft drink containers, helping community boards to use problem-solving techniques, promoting energy conservation by increasing bus ridership, encouraging welfare recipients to attend self-help meetings, and helping college students live harmoniously in a cooperative housing project. (For reviews of the early research in these areas, see Geller, Winett, & Everett, 1982; Martin & Osborne, 1980.) The scope of behavior modification had clearly expanded from individual problems to community concerns. One of the early studies in this area defined *behavioral community psychology* as "applications to socially significant problems in unstructured community settings where the behavior of individuals is not considered deviant in the traditional sense" (Briscoe, Hoffman, & Bailey, 1975, p. 57). (For additional readings in behavioral community psychology, see issues of the *Journal of Applied Behavior Analysis*, e.g., Fritz et al., 2017; O'Connor, Lerman, Fritz, & Hodde, 2010. For a discussion of how applications of behavioral analysis can lead to "population-wide improvements in human well-being," see Biglan & Glenn, 2013.)

## Business, Industry, and Government

Behavior modification has also been applied to improve the performance of individuals in a wide variety of organizational settings, ranging from small businesses to large corporations and from small community centers (note the overlap with behavioral community psychology) to large state hospitals. This general area is referred to as *organizational behavior management* (OBM), which has been defined as the application of behavioral principles and methods to the study and control of individual or group behavior within organizational settings (Frederiksen & Lovett, 1980). Other labels used interchangeably with organizational behavior management include *performance management*, *industrial behavior modification, organizational behavior modification, organizational behavior technology*, and *organizational behavior analysis*. Organizational behavior management emphasizes (a) specific staff activities that characterize successful performances or produce successful results, and (b) frequent feedback and rewards for employees who show desirable behaviors.

One of the earliest studies in OBM was carried out at the Emery Air Freight Company. According to an article titled "Conversations with B.F. Skinner" in the 1973 issue of *Organizational Dynamics*, the desired behavior—employees' placement of packages in a special container—was increased from 45% to 95% through the use of praise from supervisors following the desired behavior.

Later studies in OBM have used behavioral techniques to change behavior in ways that improve productivity, decrease tardiness and absenteeism, increase sales, create new businesses, improve worker safety, reduce theft by employees, reduce shoplifting, and improve management-employee relations. (For additional reading in this area, see Abernathy, 2013; Daniels & Daniels, 2005; Moorhead & Griffin, 2010; Reid, O'Kane, & Macurik, 2011; and issues of the *Journal of Organizational Behavior Management*.)

## Behavioral Sport Psychology

Since the early 1970s, there has been a growing desire on the part of coaches and athletes for more applied sport science research, particularly in the area of sport psychology. Applied behavior analysts have made a number of contributions to this area (Martin & Thomson, 2011). *Behavioral sport psychology* has been defined as the use of behavior analysis principles and techniques to enhance the performance and satisfaction of athletes and others associated with sports (Martin & Tkachuk, 2000). Areas of application include motivating practice and fitness training, teaching new athletic skills, managing troublesome emotions that interfere with athletic performance, helping athletes cope with pressure at major competitions, and helping coaches function more effectively with respect to athletic performance. For information on research and applications in this area, see Luiselli and Reed (2011), Martin (2019), and Virues-Ortega and Martin (2010).

# Behavior Modification With Diverse Populations

During the past three decades, applied behavior analysts and behavior therapists have given increased attention to issues of culture, gender, ethnicity, and sexual orientation as variables that can influence the effectiveness of treatment (see, e.g., Borrego, Ibanez, Spendlove, & Pemberton, 2007; Hatch, Friedman, & Paradis, 1996; Iwamasa, 1999; Iwamasa & Smith, 1996; Paradis, Friedman, Hatch, & Ackerman, 1996; Purcell, Campos, & Perilla, 1996). It is helpful, for example, for behavior modifiers to know that many clients with Asian cultural backgrounds prefer to be told specifically—as opposed to a more nondirective approach—what to do by the behavior therapist or behavior analyst (Chen, 1995). Many clients with Hispanic cultural backgrounds are more likely to comply with specific goal-directed suggestions if those suggestions are preceded by a period of familiarizing "small talk" (Tanaka-Matsumi & Higginbotham, 1994; also see the special series on behavior therapy with Latino families, *Cognitive and Behavioral Practice*, 2010, Vol. 17, No. 2).

A particularly striking example of the importance of understanding the cultural backgrounds of one's clients comes from the Lakota Sioux reservation near the Badlands in South Dakota. Dr. Tawa Witko, a psychologist on the reservation, described the case of an individual who had been diagnosed by another psychologist as schizophrenic. The reason for the diagnosis was that the man heard voices, especially around ceremony times. Dr. Witko explained that this phenomenon is common among Native Americans, has spiritual meaning, and does not in itself indicate mental illness (Winerman, 2004).

Some cultural factors might weigh against strengthening a particular behavior. For example, increased eye contact as a target behavior for a social skills training program for Native Americans might be inappropriate if, as for the Navajo culture, prolonged eye contact is considered to be aggressive (Tanaka-Matsumi, Higginbotham, & Chang, 2002). Readers interested in behavioral treatment with culturally diverse clients are encouraged to examine the special issues on cultural diversity in *Cognitive and Behavioral Practice* (1996, Vol. 3, No. 1), *The Behavior Therapist* (1999, Vol. 22, No. 10), and issues of the *Journal of Muslim Mental Health* and the *International Journal of Culture and Mental Health*.

Although information about clients' cultural backgrounds can be helpful for applied behavior analysts and behavior therapists, we must also be sensitive to the dangers of overgeneralizing about any particular cultural group. (Cautions similar to those made in Chapter 1 about the dangers of labeling are relevant here.) For example, as Iwamasa (1999) pointed out, the Asian American population is comprised of over 30 different cultural and ethnic groups, and each has its own primary language, values, lifestyles, and patterns of adaptation to the United States.

#### Questions for Learning

- 15. Define behavioral community psychology.
- 16. List four behaviors in the area of behavioral community psychology that have been modified by behavior modification.
- 17. Define organizational behavior management (OBM).
- 18. List four behaviors in business, industry, or government that have been modified by behavior modification.
- 19. Define behavioral sport psychology.
- 20. List four areas of application of behavioral sport psychology.
- 21. Describe how knowledge of a cultural characteristic might be helpful for behavior modifiers working with individuals from different cultures. Give an example.
- 22. What caution should behavior modifiers consider when working with individuals from different cultures?

# Conclusion

The rise of behavior modification as a successful approach for dealing with a wide range of human problems has been remarkable. Books and journal articles describe behavioral procedures and research ranging from child rearing to coping with old age, from work to leisure activities, and from self-improvement to preserving the natural environment. It has been used with individuals ranging from those with profound disabilities to those who are gifted. Several thousand books have been published dealing with basic, applied, and theoretical issues in behavior modification. At least 31 journals are predominantly behavioral in their orientation. Examples of applications in many of these areas are described and illustrated in the following chapters.

# Summary of Chapter 2

In this chapter, we described 12 major areas of applications in which behavior modification has a solid foundation and a promising future. In parent-training programs, parents have been taught behavioral strategies to teach children new skills, decrease a variety of problem behaviors, and increase a variety of desirable behaviors. In education, behavior modification has been used to teach a variety of academic skills, decrease various classroom problem behaviors, overcome special problems like attention deficits, and improve university teaching. For persons with intellectual disabilities—the preferred term for persons previously referred to as mentally retarded—behavioral techniques have been successfully used to teach a variety of educational skills, self-care skills, communication skills, vocational skills, and community survival skills. For children with ASDs, early intensive behavioral intervention (EIBI) is now considered the most effective treatment, and there are an increasing number of government-funded EIBI programs. There is clear evidence that persons with schizophrenia can be successfully treated and rehabilitated with cognitive-behavioral techniques. Behavioral procedures are demonstrably superior to other forms of psychotherapy for treating a variety of psychological problems in clinical settings, such as anxiety disorders, depression, and marital problems. Many individuals have learned about behavior modification for self-management of personal problems, such as lack of exercising, excessive money spending, and lack of studying. There are now behavioral applications in five areas of medicine and health care, including direct treatment of medical problems, establishing treatment compliance, promotion of healthy living, management of caregivers, and stress management. Behavior modification is also being applied in gerontology to help the elderly deal with loss of skills associated with aging and cope successfully in nursing homes. Behavioral community psychology is the application of behavior modification to socially significant problems in unstructured community settings. This application of behavior modification includes behaviors such as decreasing littering, promoting energy conservation, and increasing recycling. Behavior modification has also been applied to business, industry, and government in such areas as improving worker safety, reducing shoplifting, and decreasing tardiness and absenteeism. Behavioral sport psychology is the use of behavior analysis principles and techniques to enhance the performance and satisfaction of athletes and others associated with sports. Behavior modification with diverse populations involves increased attention to culture, gender, ethnicity, and sexual orientation as variables that can influence the effectiveness of treatment. The rise of behavior modification as a successful approach for dealing with a wide range of human behaviors in these 12 areas has been remarkable.

# Application Exercise

## Self-Modification Exercise

In the subsections "Self-Management of Personal Problems," "Medical and Health Care," "Community Behavior Analysis," and "Behavioral Sport Psychology," we list many behaviors that have been successfully modified. Review each of those sections and prepare a list of 10 of those behaviors that you or a friend would like to improve. For each behavior, indicate whether it is deficient (i.e., a behavioral deficit) or excessive (i.e., a behavioral excess) and whether it is a behavior of yours or a friend's.

## Note for Further Learning

1. A common strategy for delivering EIBI to children with ASDs is called discrete-trials teaching (DTT). DTT is made up of a series of individual teaching trials. Researchers have investigated a variety of strategies for teaching staff and parents to implement DTT in EIBI programs (for a review of the teaching strategies, see Thomson, Martin, Arnal, Fazzio, & Yu, 2009). Considering the millions of dollars that are spent on public programs to fund EIBI treatment of children with ASDs, reviewers of outcome literature (e.g., Matson & Smith, 2008; Perry, Pritchard, & Penn, 2006) have identified several important requirements that must be met to ensure that resources are being allocated efficiently. Two of these requirements are (a) the development of quality assessment systems to evaluate specific components of EIBI interventions, and (b) the development of research-based, economical, rapid training procedures for teaching parents and instructors to conduct DTT. A step toward meeting the first need is the development and field-testing of the Discrete-Trials Teaching Evaluation Form

(Babel, Martin, Fazzio, Arnal, & Thomson, 2008; Jeanson et al., 2010), and a step toward meeting the second need is the field-testing of a self-instructional manual (Fazzio & Martin, 2011) for teaching DTT to instructors of children with ASDs (Fazzio, Martin, Arnal, & Yu, 2009; Thiessen et al., 2009; Thomson et al., 2012; Young, Boris, Thomson, Martin, & Yu, 2012; Zaragoza Scherman et al., 2015).

# Question for Further Learning

1. What are two important research needs in EIBI programs for children with ASDs?

# Defining, Measuring, and Recording Target Behavior

## Learning Objectives

#### After studying this chapter, you will be able to:

- Describe the minimal phases of a behavior modification program.
- Compare and contrast indirect and direct behavioral assessment procedures.
- Describe seven behavioral characteristics that you can record.
- Summarize three strategies for recording behavior.
- Explain procedures for assessing the accuracy of observations.
- Explain why it is important to record accurate data throughout a behavior modification program.

Do you want to sit here, Mommy?

## IMPROVING DARREN'S COOPERATIVE BEHAVIOR<sup>1</sup>

Six-year-old Darren was extremely uncooperative and commanding with his parents. In the hope of learning how to deal more effectively with his excessive commanding behavior, Darren's parents took him to the Gatzert Child Developmental Clinic at the University of Washington. According to his parents, Darren virtually "ran the show" at home, deciding when he would go to bed, what foods he would eat, when his parents could play with him, and so on. To obtain direct observations of Darren's behavior, both cooperative and uncooperative, Dr. Robert Wahler asked Darren's mother to spend some time with Darren in a playroom at the clinic. The playroom was equipped with adjoining observation rooms with one-way windows for data recording. During the first two 20-minute observation sessions, Darren's mother was instructed: "Just play with Darren as you might at home." Darren's commanding behavior was defined as any verbal or

nonverbal instructions to his mother, such as pushing her into a chair or saying such things as "You go over there and I'll stay here" or "No, that's wrong. Do it this way." Cooperative behavior was defined as any non-commanding statements, actions, or questions, such as "Do you want to sit here?" while pointing to a chair. Darren showed a very low rate of cooperative behavior during the two observation sessions. His commanding behavior, on the other hand, occurred at an extremely high rate. Following the observation sessions, Darren's mother was asked to apply a treatment in which she was to be very positive and supportive of any instances of cooperative behavior shown by Darren. At the same time, she was instructed to completely ignore his commanding behavior. During two treatment sessions, Darren's cooperative behavior steadily increased. During the same time, his commanding behavior decreased to near zero.

Throughout this book, numerous examples, like Darren's case, illustrate the effectiveness of behavior modification procedures. Many of these examples are accompanied by graphs showing the changes—increases or decreases— that occurred in behavior when particular procedures were applied. Some of the graphs also include follow-up observations indicating that the improvements were maintained after the programs had terminated. The graphs are presented not just to make it easier for you to understand the material; precise records of behavior represent an inseparable part of behavior modification procedures. Indeed, some have gone so far as to say that the major contribution of behavior modification has been the insistence on accurately recording specific behaviors and making decisions based on recorded data rather than merely on subjective impressions. As stated in Chapter 1, behavioral

assessment involves the collection and analysis of information and data in order to (a) identify and describe target behavior; (b) identify possible causes of the behavior; (c) select appropriate treatment strategies to modify the behavior; and (d) evaluate treatment outcome. After reviewing the "Minimal Phases of a Behavior Modification Program" below, the rest of this chapter will focus on Part (a) of behavioral assessment.

## Minimal Phases of a Behavior Modification Program

A successful behavior modification program typically involves five phases during which the target behavior is identified, defined, and recorded: (a) a screening or intake phase; (b) a defining-the-target-behavior phase; (c) a pre-program or baseline-assessment phase; (d) a treatment phase; and (e) a follow-up phase. In this section, we give a brief overview of these phases as they would typically be carried out by an agency or a professional practitioner providing behavior modification services.

#### Screening or Intake Phase

The initial interactions between a client and a practitioner or an agency, like between Darren and his parents and Dr. Wahler at the Child Development Clinic, constitute the *intake phase*. During this phase, a client or the client's caregiver may be asked to complete an *intake form*, which requests general information: the client's name, address, date of birth, marital status, and so forth. It also asks the client or the client's caregiver to state the reason for seeking service from that agency or practitioner.

One function of the screening phase is to determine whether a particular agency or behavior modifier is the appropriate one to deal with a potential client's behavior (Hawkins, 1979). A second function is to inform the client about the agency's or practitioner's policies and procedures for the services provided. A third function is to screen for a crisis condition, such as child abuse or suicide risk, that might require immediate intervention. A fourth function, in some cases, is to gather sufficient information to diagnose the client according to the standardized categories of mental disorder, such as those listed in the *Diagnostic and Statistical Manual of Mental Disorders, 5th ed.* (American Psychiatric Association, 2013). As indicated in Note 1 of Chapter 1, clinics, hospitals, schools, and other agencies might require such diagnoses before treatment can be offered, and health insurance companies often require them before treatment can be paid for. A fifth function of the screening phase is to provide initial information about which behavior(s) should be assessed. To achieve this initial assessment, applied behavior analysts and behavior therapists use all of the above information plus other information—teachers' reports, various traditional test results, and other assessment devices—to aid in pinpointing specific target behaviors to address.

#### Defining-the-Target-Behavior Phase

As stated in Chapter 1, behaviors to be improved in a behavior modification program are called *target behaviors*; these are specific behaviors to decrease (i.e., behavioral excesses) or to increase (i.e., behavioral deficits). As we saw in Darren's case, his commanding behavior (a behavioral excess) and his cooperative behavior (a behavioral deficit) were specifically defined. Three of the many examples from later chapters include increasing an adult's daily exercising, decreasing a figure skater's negative self-talk, and increasing a seventh-grader's work rate in math class. Assessment procedures for identifying and describing target behaviors are described later in this chapter.

#### A Pre-Program or Baseline-Assessment Phase

During the *pre-program assessment* or *baseline* phase, like the first two sessions in Darren's case, the applied behavior analyst or behavior therapist assesses the target behavior to (a) determine its level prior to the introduction of the program or treatment, and (b) analyze the individual's current environment to identify possible controlling variables—or, less technically—"causes" of the behavior to be changed. Controlling variables will be discussed in detail later in this book.

The need for a baseline-assessment phase follows from the importance that applied behavior analysts and behavior therapists place on directly measuring the behavior of concern and using changes in the measure as the best indicator

that the problem is being helped. If a child is having difficulty in school, for example, the behavior modifier—most likely an applied behavior analyst—would be especially interested in obtaining a baseline of specific behavioral excesses (e.g., disruptive behavior) or deficits (e.g., a reading deficiency) that constitute the problem. Further details about the sources of information for the baseline phase are given later in this chapter.

## Treatment Phase

After making a precise baseline assessment, an applied behavior analyst or behavior therapist will design and apply a program, as in Darren's case, to bring about the desired behavior change. In educational settings, such a program is typically referred to as a *training* or *teaching program*. In community and clinical settings, the program is often called an *intervention strategy* or a *therapy program*.

Behavior modification programs typically provide for frequent observation and monitoring of the target behavior during training or treatment to a degree rarely found in other approaches. In addition, applied behavior analysts and behavior therapists strongly emphasize changing the program if the measurements taken indicate that the desired change in behavior is not occurring within a reasonable period of time.

## Follow-up Phase

Finally, a *follow-up phase* is conducted to determine whether the improvements achieved during treatment are maintained after the program's termination. When feasible, this will consist of observations in the natural environment—i.e., the home—or under circumstances in which the behavior is expected to occur.

## Questions for Learning

- 1. Define behavioral assessment.
- 2. List the five phases of a behavior modification program.
- 3. What are the five functions of the intake phase of a behavior modification program?
- 4. What does the term *target behavior* mean? What were the target behaviors in Darren's case?
- 5. What two things typically occur during the baseline phase of a behavior modification program?
- 6. In what types of settings are the terms *training program* and *intervention strategy* or *therapy program* typically used?
- 7. What is the purpose of the follow-up phase of a behavior modification program?

# Indirect, Direct, and Experimental Behavioral Assessments

Defining target behaviors clearly, completely, and in measurable terms is an important prerequisite to the design and implementation of behavior modification programs. Behavioral assessment procedures for collecting information to define and monitor target behaviors fall into three categories: indirect, direct, and experimental.

#### Indirect Assessment Procedures

In many situations in which a behavior modification program might be applied, such as in Darren's case, the behavior modifier can directly observe the behavior of interest. However, consider a behavior therapist who sees clients in his or her office at regularly scheduled appointment times. It might be impractical for the therapist to observe clients regularly in the situations in which the target behaviors occur. Moreover, what if some of his or her clients want to change some of their thoughts and feelings that others cannot observe? As discussed in Chapters 17 and 26, applied behavior analysts and behavior therapists regard thoughts and feelings as covert behaviors (for exceptions, see Baum, 2011; Rachlin, 2011; for counter arguments to their views, see, e.g., Schlinger, 2011). For such target behaviors, applied behavior analysts and behavior therapists make use of *indirect assessment procedures*—assessments for which the behavior modifier or a trained observer does not directly observe the target behavior in the situation in which the behavior occurs. The most common of these indirect procedures are interviews with the client and his or her significant others, questionnaires, role-playing, and client self-monitoring. Indirect assessment procedures have **TABLE 3.1**Examples of Questions an Applied Behavior Analyst or a Behavior Therapist TypicallyAsks During an Intake Interview

- 1. What seems to be the problem?
- 2. Can you describe what you typically say or do when you experience the problem?
- 3. How often does the problem occur?
- 4. For how long has the problem been occurring?
- 5. In what situations does the problem typically occur? In other words, what sets it off?
- 6. What tends to occur immediately after you experience the problem?
- 7. What are you typically thinking and feeling when the problem occurs?
- 8. How have you tried to deal with the problem thus far?

the advantages of being convenient, not requiring an inordinate amount of time, and potentially providing information about covert behaviors. However, they suffer from the disadvantages that those providing information might not remember relevant observations accurately or have biases that would influence them to provide inaccurate data.

#### Interviews With the Client and Significant Others

During initial interviews with the client and his or her significant others—spouse, parents, or anyone else directly concerned with the client's welfare—applied behavior analysts, behavior therapists, and traditional therapists typically use similar techniques, such as establishing rapport, listening carefully or being a "good listener," asking open-ended questions, requesting clarification, and acknowledging the validity of the client's feelings and problems. In addition, the behavior modifier would attempt to obtain information helpful in identifying the target behavior and the variables that currently control it (Spiegler & Guevremont, 2010, pp. 84–85). Table 3.1 shows the types of questions that the behavior analyst typically asks in the initial interview.

#### Questionnaires

A well-designed questionnaire provides information that might be useful in assessing a client's problem and developing a behavioral program tailored to the client. A large number of such questionnaires are available. Many of these, including questionnaires for couples, families, children, and adults, can be found in a two-volume compendium complied by Fischer and Corcoran (2007a, 2007b). Several types of questionnaires are popular with applied behavior analysts and behavior therapists.

*Life history questionnaires* provide demographic data, such as marital status, vocational status, and religious affiliation, and background data, such as sexual, health, and educational histories. A notable example is *The Multimodal Life History Inventory* (Lazarus & Lazarus, 2005).

*Self-report problem checklists* have the client indicate from a detailed list those problems that apply to him or her. Such questionnaires are particularly useful in helping the therapist completely specify the problem or problems for which the client is seeking therapy.

An example of a self-report behavioral checklist is one developed by Martin and Thomson (2010) for helping young figure skaters identify problems at practice that might require sport psychology consultation (see Figure 3.1). Asher, Gordon, Selbst, and Cooperberg (2010) developed a variety of checklists for clinical work with children and adolescents experiencing a wide range of diagnoses, including attention-deficit hyperactivity disorder (ADHD) and mood disorders.

*Survey schedules* provide the therapist with information needed to conduct a particular therapeutic technique with the client. The questionnaire shown in Table 6.2 provides information useful in applying positive reinforcement procedures. Other types of survey schedules are designed to provide information preparatory to using other behavioral procedures (for examples, see Asher et al., 2010).

*Third-party behavioral checklists* or *rating scales* allow a client's significant others and professionals to subjectively assess the frequency and quality of certain client behaviors. An example of such a checklist is the *Discrete-Trials Teaching Evaluation Form* (Fazzio, Arnal, & Martin, 2010) which can be used to reliably evaluate the quality of one-on-one training sessions conducted by a behavior modifier with a child with autism spectrum disorder (Jeanson et al., 2010).

FIGURE 3.1 A questionnaire to assess areas in need of help during a seasonal sport psychology program for figure skaters

Name	Date					
Would you say you need help or need to improve:	Check here if not sure	Definitely no		To some extent		Definitel yes
Regarding Free Skating Practices, to:						
<ol> <li>Set specific goals for every practice?</li> </ol>		1	2	3	4	5
<ol><li>Arrive at every practice totally committed to do your best?</li></ol>		1	2	3	4	5
<ol> <li>Consistently be stretched and warmed up <u>before</u> stepping on the ice at practice?</li> </ol>		1	2	3	4	5
<ol> <li>Be more focused when doing your jumps and spins? (Answer "yes" if you often just do the jumps or spins in a haphazard way without trying to do your best.)</li> </ol>		1	2	3	4	5
5. Stay positive and not get down on yourself when you're having a bad practice?		1	2	3	4	5
6. Make better use of <u>full</u> practice time?		1	2	3	4	5
<ol><li>Overcome fear of doing difficult jumps?</li></ol>		1	2	3	4	5
<ol><li>Improve consistency of jumps you can already land?</li></ol>		1	2	3	4	5
<ol><li>Feel more confident about your ability to do difficult jumps?</li></ol>		1	2	3	4	5
10. Not worry about what other skaters are doing?		1	2	3	4	5
11. Figure out how to monitor progress on a new jump that you are learning, so that you don't get discouraged when progress seems slow?		1	2	3	4	5
12. Do more <u>complete</u> program run-throughs (where you try everything in your program)?		1	2	3	4	5
13. Keep track of your % landed during program run-throughs?		1	2	3	4	5
14. Make better use of video feedback when learning a new jump?		1	2	3	4	5
15. Push harder while stroking, in order to get in better shape?		1	2	3	4	5
<ol> <li>Keep a written record of your progress in meeting your goal?</li> </ol>		1	2	3	4	5

Source: Reprinted with permission from Martin and Thomson (2010)

It should be noted that the term *frequency of behavior* can be used to refer to two related but different things. It can refer to the number of instances of a behavior, as in the above example. It can also refer to the number of instances of a behavior in a given time period, or *rate*, as indicated in Chapter 1. In this text, we will use *frequency* as synonymous with *rate* unless otherwise indicated. (For further discussion of the distinction between the terms *frequency* and *rate* in behavior modification, see Merbitz, Merbitz, & Pennypacker, 2016; Carr, Nosik, & Luke, 2018.)

#### Role-Playing

If it is not feasible for the therapist to observe the client in the actual situation in which the problem occurs, an alternative is to re-create that situation or certain crucial aspects of it in the therapist's office. That, essentially, is the rationale behind role-playing—the client and therapist enact interpersonal interactions related to the client's problem (described in Chapter 20). For example, the client might enact being interviewed for a job with the therapist playing the role of the interviewer. Role-playing is frequently used both in assessing a problem and in treating it (discussed further in Chapters 20, 23, and 26; also see Spiegler & Guevremont, 2010, pp. 77–80).

#### **Client Self-Monitoring**

Self-monitoring—the direct observation by the client of his or her own behavior—is the next best thing to the therapist's direct observation. We mention it under indirect assessment procedures because the therapist does not observe the behavior directly. Thus, as with the other indirect assessment procedures, the therapist cannot have as much confidence in the observations as would be the case if a trained observer had made them.

Except for covert behavior, behaviors that might be self-monitored are the same as those that a trained observer would observe directly. These are described later in this chapter. Self-monitoring might also aid the discovery of the causes of the problem behavior, as discussed in Chapter 22. Additional examples of self-monitoring are provided in Chapter 25.

## Direct Assessment Procedures

*Direct assessment procedures* are assessments in which the behavior modifier or a trained observer directly observes and records the target behaviors in the actual settings in which the behavior occurs. In most of the lead cases at the beginning of Chapters 3 to 25, the target behavior was directly observable by other individuals. The main advantage of direct assessment procedures is that they are more accurate than indirect assessment procedures, which is the main reason that applied behavior analysts prefer to use direct assessment procedures whenever possible. Disadvantages of direct assessment procedures are that they are time consuming, require that observers be appropriately trained, and cannot be used to monitor covert behaviors. Direct assessment procedures are discussed in detail later in this chapter.

## Experimental Assessment Procedures

Experimental assessment procedures are used to clearly reveal the environmental causes of problem behavior in order to reduce or remove these causes. These procedures are discussed in detail in Chapter 22.

#### Questions for Learning

- 8. What is prerequisite to the design and implementation of a behavior modification program?
- 9. Briefly distinguish between direct and indirect assessment procedures.
- 10. Describe two circumstances that might lead to the use of indirect assessment procedures.
- 11. Briefly describe the advantages and disadvantages of indirect assessment procedures.
- 12. List the five main types of indirect assessment procedures.
- 13. List and describe briefly four types of questionnaires used in behavioral assessments.
- 14. Briefly describe the main advantage and the three disadvantages of direct assessment procedures.

# Characteristics of Behavior for Direct Assessment

Suppose that you have chosen a particular behavior to modify. How do you directly measure, assess, or evaluate that behavior? As mentioned previously, applied behavior analysts prefer direct over indirect assessments. In measuring behavior directly, seven characteristics should be considered: topography, frequency or rate, duration, intensity, stimulus control, latency, and quality.

## Topography of Behavior

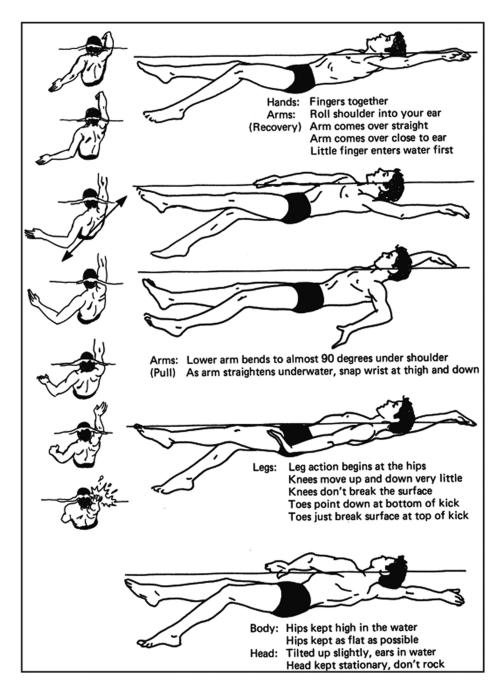
The **topography** of a response is the specific movements involved in making the response. For example, Stokes, Luiselli, and Reed (2010) analyzed the movements of effective tackling in high school football as 10 distinct components (e.g., head up, wrap arms around ball carrier's thighs, etc.).

Picture prompts are sometimes useful for helping observers to identify variations in the topography of a response. One of the authors developed detailed checklists with picture prompts for evaluating swimming strokes of young competitive swimmers. See Figure 3.2 for the backstroke checklist.

## Frequency of Behavior

**Frequency or rate of behavior** refers to the number of instances of a behavior that occur in a given period of time. If you want to improve the practice performance of figure skaters, you might examine the frequency with which the skater performed various jumps and spins. That was the approach taken by Michelle Hume, a figure skating coach at St. Anne's Figure Skating Club in Manitoba (Hume, Martin, Gonzales, Cracklen, & Genthon, 1985). Coach Hume first defined jumps and spins in such a way that student observers could decide when either of those responses occurred. A *jump* was defined as any occasion when a skater jumped in the air so that both skates left the ice, a minimum of one complete revolution occurred in the air, and the skater landed on one foot, facing in the opposite direction without falling. A *spin* was defined as spinning on one skate for a minimum of three revolutions while maintaining a balanced,





stationary position. When the observers knew what behaviors to look for, Coach Hume's next step was to take a baseline of the number of jumps and spins each individual skater performed during several practices. The observers used the data sheet shown in Figure 3.3.

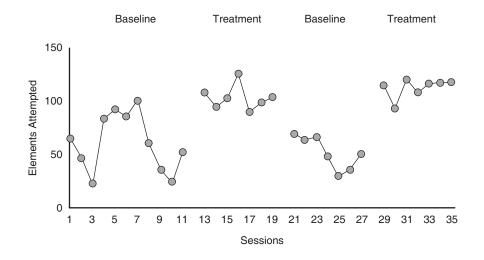
The baseline performance of one of the figure skaters can be seen in Figure 3.4. This type of graph is called a *fre-quency graph*. Each data point represents the total number of elements (jumps plus spins) completed by a skater during a practice session. Following baseline, Coach Hume introduced a treatment program. A chart prepared for each skater contained a checklist of all jumps and spins that he or she should be practicing. These charts were posted at the side of the rink. Pointing to the charts, Coach Hume said to the skaters,

Each practice session, do the first three elements on your chart and then record them here. Then practice the next three elements and record them. Continue in this way until you've practiced all the elements. Then go

Date: January 3				Observer: Bill K.	
Student: Kathy	Observation				
	Instances	Total	Time	Additional Comments	
	++++ ++++			Kathy spent 5 minutes chatting with other	
Jumps:	++++ ++++			skaters	
	++++ ++++	35	25 min		
	++++				
	++				
Spins:	++++				
	++++	15	20 min		
	++++				

FIGURE 3.3 A sample data sheet for recording jumps and spins at figure skating practices

**FIGURE 3.4** Frequency graph of the number of elements (jumps and spins) per session performed by a figure skater during baseline and treatment (self-recording)



through the whole routine again until the end of practice. At the end of practice, I will check your charts to see how you are doing.

The self-charting program combined with positive feedback from Coach Hume at the end of each practice was effective in improving the number of jumps and spins performed (see Figure 3.4). Interestingly, when the treatment was discontinued, performance decreased to near baseline levels. When the treatment was reinstated, performance again improved.

It is sometimes convenient to design a recording sheet that also serves as a final graph. Consider the case of a child who frequently swore at the teacher and teacher aides in the classroom. The teacher decided to record this behavior using the chart shown in Figure 3.5. Each time the teacher or teacher aides observed an instance of swearing, they were to ignore the child and go to the front desk and place an X in the appropriate place on the chart.

The instances of swearing were recorded up the side of the graph and the days of the program were recorded across the bottom (see Figure 3.5). Each time an instance of swearing occurred, the staff would simply add an X for the appropriate day to the number of Xs that were already on the chart for that particular day. The graph shows clearly that many instances of swearing occurred during the first 10 days. Beginning on day 11, the teacher or teacher aide decided to praise the child at the end of each 15-minute period in which swearing did not occur. The result can be clearly seen: Swearing showed an immediate drop and eventually decreased to zero. (Note: These data are hypothetical and are

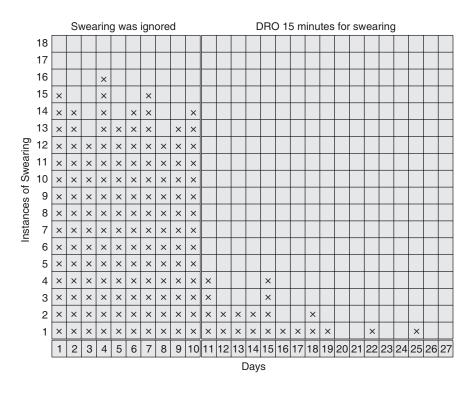


FIGURE 3.5 Jackie's swearing behavior. Each X represents one swear word.

presented to illustrate the plotting procedure.) This type of graph is useful for those who do not have the time to transfer their data from their data sheet to a graph.

Each instance of a behavior that is recorded in terms of frequency, such as jumping or spinning as defined for the figure skaters, is a separate, individually distinct behavior that is easy to tally in a given period. Behavior modifiers have recorded the frequency of such behaviors as saying a particular word, swearing, throwing objects, completing arithmetic problems, chewing mouthfuls of food, taking puffs on a cigarette, and exhibiting nervous twitches.

Each of these behaviors has the following two characteristics that make successive instances of the behavior relatively easy to record: (1) they are relatively brief, and (2) the amount of time that it takes to perform them is about the same from one occasion to the next.

#### Duration of Behavior

While frequency or rate is the most common measure of the amount of a given behavior, another common measure is its duration. The **duration of behavior** is the length of time from the beginning to the end of an episode of behavior. In dealing with a behavior such as a tantrum, you may be more concerned with its duration than with its frequency. In fact, frequency can be ambiguous when trying to apply it to something like temper tantrums (Pear, 2004). What should be counted as a separate response? Each cry, scream, or kick on the floor? Or should we count each episode of a tantrum as a separate response? Because it is usually difficult to answer these questions, we can generally avoid them by focusing on the duration of the behavior. Other examples of behavior for which duration may be more appropriate than frequency are listening attentively, sitting in one's seat in a classroom, watching television, talking on the telephone, and taking a break. Duration of behavior is measured using timers, stopwatches, or clocks.

#### Questions for Learning

- 15. What does the *topography* of a behavior mean? Describe an example that is not in this chapter.
- 16. What does the *frequency* of behavior mean? Describe an example that is not in this chapter.
- 17. What was plotted on the vertical axis and the horizontal axis of the frequency graph of a figure skater?
- 18. What are two common measures of the amount of behavior?
- 19. What do we mean by the *duration* of a behavior? Give and explain an example in which duration might be more appropriate than frequency.

#### Intensity of Behavior

Sometimes we are concerned with measuring the **intensity**, **magnitude**, **or force of a response**. Assessments of intensity often utilize instrumentation. For example, when voice loudness is the behavior of concern, decibel level can be measured by a device called a *voice meter*. To measure the strength of grip pressure—such as during a handshake—a device called a *dynamometer* can be used. Measures of force are common in the skills involved in various sports. For example, devices are available that assess the speed at which a pitcher can throw a baseball, a hockey player can shoot a puck, or a tennis player can perform a serve (e.g., Robinson & Robinson, 2016). The speed of an object as determined by such devices is used to deduce the force with which it was propelled.

## Stimulus Control of Behavior

We often assess a behavior in terms of the conditions under which it might be observed to occur. The term **stimulus control** refers to the degree of correlation between the occurrence of a given event and a response quickly following that event. For example, when driving through intersections, if you always stop at red traffic lights, then there is good stimulus control between the red traffic light and your stopping behavior. The event or stimulus in this example is the red traffic light and the response correlated with that event is pressing the brake to stop the car following that event.

Behavior modification programs concerned with the development of preverbal and verbal skills of a client with intellectual disabilities are typically preceded by behavioral assessments of the stimulus control of the client's verbal behavior. For example, in many training programs, the critical measure of behavior is whether the client identifies some picture or printed words correctly (see, e.g., Verbeke, Martin, Yu, & Martin, 2007). In such cases, the client's identification response is said to be controlled by the stimulus that the client is identifying. For that matter, any test in which a person answers questions is a test of the stimulus control of behavior.

#### Latency of Behavior

The **latency of a behavior**, often called reaction time, is the time between the occurrence of a particular event or cue and the start of that behavior. For example, suppose a child in a classroom works effectively once started, but seems to fool around forever before starting. This child has a long latency getting started. Like duration, latency is assessed using timers, stopwatches, or clocks.

## Quality of Behavior

Concern about the quality of a behavior is frequently encountered in everyday life. Teachers might describe the quality of a child's handwriting as good, average, or poor. In judgmental sports—i.e., sports in which human judgement regarding the occurrence of the desired response is required—such as specific dives off a diving board, gymnastic movements, and figure skating jumps, athletes receive points based on the quality of their performances. We all make resolutions to do various activities "better." But quality is not a characteristic additional to those mentioned previously. Rather, it is a refinement of one or more of them. Sometimes differences in judgments of quality are based on topography, as when a figure skating jump that is landed on one foot is considered better than one that lands on two feet. Sometimes it is a combination of frequency and stimulus control. For example, someone who is considered a good student is likely to show a high frequency of studying and answering test questions correctly. A child who is said to be "good" shows a high frequency of following instructions from parents and teachers. In terms of latency, a runner who leaves the blocks very quickly after the firing of the starter's pistol might be considered to have a "good" start, while a runner who shows a longer latency had a "poor" start. Thus, quality of response is essentially an arbitrary—and often subjective—designation of one or more of the previously mentioned characteristics of behavior that has functional or social value. An important aim of behavior analysis is to make measures of behavior more objective, as the effectiveness of behavior modification procedures depends critically on the precise specification of the behavior to be treated.

#### Questions for Learning

20. What is another word for the *intensity* of a response? Describe an example in which it would be important to measure the intensity of behavior.

- 21. Define stimulus control. Give an example of it that is not in this chapter.
- 22. What do we mean by the *latency* of a response? Describe an example that is not in this chapter.
- 23. Using an example, explain how the quality of a behavior is a refinement of one or more of the other dimensions of behavior.

## Strategies for Recording Behavior

One could attempt to observe and record any given target behavior whenever it occurs. In most cases (unless one is using automated recording devices as mentioned earlier in this chapter), this is simply impractical. A more practical alternative is to designate a specific period of time in which to observe and record the behavior. Of course, the period in which observations may be made should be chosen because the behavior is particularly likely to occur or is of particular concern during that period, such as a training session, a mealtime, or a recess time. The three basic techniques for recording behavior during a specific observation period are continuous recording, interval recording, and time-sampling recording.

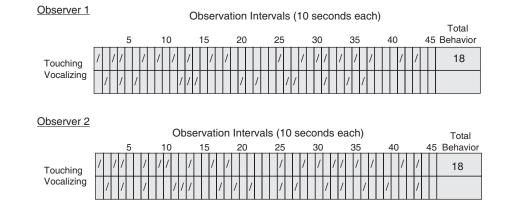
**Continuous** or **event-frequency recording** is the recording of every instance of a behavior during a designated observation period. A continuous recording system is commonly used when successive responses are quite similar in duration, such as the number of cigarettes smoked, instances of a child pinching another child, or frequency of saying "you know." But what if successive responses are of variable duration, such as time spent being on social media or exhibiting off-task behavior in a classroom? In such cases, interval recording is commonly used.

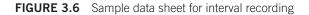
**Interval recording** registers the target behavior as either occurring or not occurring during short intervals of equal duration—e.g., intervals of 10 seconds—during the specified observation period such as 30 minutes. There are two types of interval recording procedures: partial-interval and whole-interval recording. *Partial-interval recording* registers the target behavior a maximum of once per interval regardless of how many times the behavior occurs during each interval and regardless of the behavior's duration. An observer might use a device that presents an audible signal such as a beep to indicate the end of one interval and the start of the next. Such devices are called *repeat timers*. Applications exist for providing this function through a smartphone, a tablet computer, or other hand-held mobile device.

Suppose that two behaviors of a nursery school child that are of concern are the child's frequent inappropriate touching of other children and loud vocalizations. The two behaviors are to be recorded independently. For each behavior, if an instance occurs once during a 10-second interval, a tally is made on the data sheet (for a sample data sheet, see Figure 3.6). If several instances of the behavior occur during a 10-second interval, the observer still makes only one tally. As soon as the beep sounds indicating the start of the next 10-second interval, the behavior is recorded in that interval if it occurs before the next interval starts.

*Whole-interval recording* denotes the target behavior as occurring during an interval only if the behavior persists throughout the entire interval. This type of interval recording is less commonly used than partial-interval recording. Behavior recorded with either a partial-interval or a whole-interval recording procedure is typically graphed in terms of the percentage of observation intervals in which the behavior is recorded as occurring.

**Time-sampling recording** scores a behavior as occurring or not occurring during very brief observation intervals that are separated from each other by a much longer period of time. For example, a parent of a preschool





Туре	Observation Intervals	Criteria for Recording		
Continuous	Equal to the observation period	Record every instance of the behavior.		
Partial interval	Short and of equal lengths within an observation period	Record behavior as having occurred once and only once in an interval if it occurred at least once during the interval		
Whole interval	Short and of equal lengths within an observation period	Record behavior as having occurred once in an interval if it occurred throughout that interval.		
Time sampling	A short interval within a much larger observation period (which typically is repeated)	Record behavior as having occurred once and only once in an interval if it occurred at least once during the interval		
Momentary time sampling	The observation interval reduced to a single point in time	Record behavior as having occurred during the observation period if it was occurring at designated point in time.		

TABLE 3.2	Summary of	Types of	Recording	Strategies
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child might be concerned about the frequency of the child's self-stimulation behavior, like rocking back and forth while sitting. It might be useful to have records of when this behavior occurs and for how long it occurs throughout the child's waking hours, but usually this is not realistic. An alternative is for the parent to seek out the child once every hour and make a note of whether the child shows any rocking behavior while sitting during a 15-second observation interval. Each observation interval is separated from the next by approximately 1 hour. This type of observational technique enables one observer to record one or more behaviors of one or more individuals even though the observer has many other commitments during the day. A special case of time sampling is referred to as *momentary time sampling*, in which a behavior is recorded as occurring or not occurring at specific points in time, such as every hour on the hour rather than during specific brief intervals (e.g., see McIver, Brown, Pfieffer, Dowda, and Pate, 2009). (For a comparison of momentary time sampling and partial-interval recording, see Meany-Daboul, Roscoe, Bourret, & Ahearn, 2007.) For a summary of the various recording strategies discussed above, see Table 3.2.

#### Questions for Learning

- 24. Define *continuous recording*. Describe an example that is not in this chapter.
- 25. Define *interval recording*. Distinguish between partial-interval recording and whole-interval recording.
- 26. When would one likely select to use continuous recording?
- 27. When would one likely select an interval recording system over continuous recording?
- 28. Define time-sampling recording. Describe an example that is not in this chapter.
- 29. Briefly describe momentary time-sampling recording.

## Minimal Time Strategies for Measuring the Amount of Behavior-Recording Methods

In many situations, an observer does not have the time or helpers to take data using paper and pencil. Fortunately, other ways of measuring the amount of behavior require minimal time. One simple method of frequency recording is to transfer a small item such as bean from one pocket to another each time the behavior occurs and then count the number of these items that end up in the second pocket at the end of the session. Another simple but slightly more expensive method is to use a golf counter. With these counters, you can count up to 99 simply by pressing a button for each instance of the behavior. Another method is to use a hand-held calculator and press +1 each time the behavior occurs.

For those interested in hi-tech applications, mobile devices such as smartphones and tablets, with appropriate apps (i.e., software applications) downloaded from an online site, such as Apple Store or Google Play, or custom-made, can be used to record or assist in recording a number of different behaviors. These devices can record (a) more than one behavior, (b) the behavior of more than one individual, (c) the times of each instance of the behavior(s), and the location of each instance of the behavior(s).

Wearable activity trackers that operate on their own or can transfer data to smartphones have been developed to automatically record physical activity, such as number of steps walked (e.g., see Loprinzi & Cardinal, 2011; Hendrikx et al., 2017; Mercer, Li, Giangregorio, Burns, & Grindrod, 2016; Rye Hanton et al., 2017; Schrager et al., 2017). Mobile phone apps have been developed for self-recording dietary intake by individuals desiring to lose weight (Carter, Burley, & Cade, 2017; Tay, Garland, Gorelik, & Wark, 2017), for self-monitoring blood glucose levels by individuals with diabetes (Bonoto et al., 2017), for self-monitoring other physiological activity such as brain waves, cardiovascular function, and breathing for individuals suffering from difficult-to-manage stress (Christmann, Hoffmann, & Bleser, 2017), and for self-recording adherence to medical prescriptions (Bain et al., 2017).

Such apps are in the process of being developed and improved and—given the strongly increasing trend of ownership of desktop computers, laptops, tablets, and smartphones by the general public (e.g., see Pew Research Center, 2017)—will probably be widely available in the near future (e.g., see Crutchfield, Mason, Chambers, Wills, & Mason, 2015; Heron & Smyth, 2010; Préfontaine, Lanovaz, McDuff, McHugh, & Cook, in press).

#### Assessing the Accuracy of Observations

Hawkins and Dotson (1975) identified three categories of error that can affect the accuracy of observations. First, the *response definition* might be vague, subjective, or incomplete, so that the observer has problems making accurate observations. Second, the *observational situation* might be such that an observer has difficulty detecting the behavior because of distractions or other obstructions to the observer might be poorly trained, unmotivated, or biased. Two other possible categories of error are poorly designed *data sheets* and cumbersome *recording procedures*. Kazdin (2011, pp. 114–120) detailed five sources of bias and artifact that can influence an observer: reactivity, observer drift, observer expectancy, feedback, and complexity. *Reactivity* refers to the fact that observer's definition of the target behavior to gradually shift away from the definition the observer was originally given. *Observer expectancy* refers to the tendency for the observer as a function of the observer expecting the behavior to improve. *Feedback* refers to the tendency of the observations to be influenced by positive or negative feedback inadvertently provided to the observer by his or her supervisor. Finally, *complexity* refers to the tendency for observations to be less accurate if the definition of the target behavior to be respectancy if the definition of the target response has many parts or the observer is required to observer is negative for the observer is required to the observer by his or her supervisor. Finally, *complexity* refers to the tendency for observations to be less accurate if the definition of the target response has many parts or the observer is required to observer multiple behaviors at the same time.

Because any one or combination of the above categories and sources of error might be present in any behavior modification project, behavior modifiers frequently conduct **interobserver agreement** or **IOA** estimates (also called **interobserver reliability** or **IOR** estimates). Two independent observers might record observations of the same behavior of the same individual during a given session. The observers are careful not to influence or signal each other while they are recording. The question is, given their best efforts while using the available behavior definitions and recording procedures and considering their training, how closely will their scores compare? Several IOA procedures can evaluate this, but two are more commonly used than the others.

To illustrate one common IOA procedure, we return to the example of the observer recording the number of elements—jumps plus spins—of figure skaters. Suppose that a second observer stands on the opposite side of the ice rink from the first observer. The second observer is familiar with the definitions of jumps and spins and uses a data-recording sheet identical to that used by the first observer. At the end of the session, the first observer recorded 20 elements and the second observer recorded 22 elements. This is converted to an IOA by dividing the smaller number by the larger number and multiplying by 100%: IOA equals 20 divided by 22 times 100% equals 91%. This IOA score means that the two observers agreed quite closely on the total number of elements. It does not mean that they agreed on 20 specific elements; the second observer counted 2 extra. It is quite possible that one observer recorded an element that the second observer missed or could not observe from where the observer stood. The second observer could then have counted an element that the first observer missed or could not see. This could have gone on throughout the session, in which case the two observers would have disagreed completely on specific individual responses. Nevertheless, their close agreement on the total gives us confidence that the actual total was close to the number that each observer tallied despite the possible disagreements on individual cases. This approach of counting two totals and then dividing the smaller by the larger and multiplying by 100%—called a frequency ratio (Kazdin, 2011, p. 1020) or a total agreement index (Kahng, Ingvarsson, Quigg, Seckinger, & Teichman, 2011, p. 116) is common when two observers are counting the frequency of a particular response over a period of time. The approach is useful when a straightforward uncomplicated measure of IOA is needed and overall performance rather than individual instances of a behavior is important.

Another IOA procedure is used with partial-interval recording. Recall that partial-interval-recording procedures can record one and only one response during each brief period of time—usually 5 or 10 seconds—over an extended observation period (see Table 3.2). If we have two independent observers recording the same behavior and each is using a partial-interval-recording procedure, then the question is how their corresponding intervals compare with regard to those that contain a response versus those that do not. Let's suppose that two observers are recording two types of social interaction for one child. The behaviors are defined as touching another child and vocalizing in the direction of the other child. Their partial-interval recordings are shown in Figure 3.6.

As you can see, both observers counted the same number of instances of touching: 18. However, the two observers agreed on only 16 of these 18 instances. Each counted two instances that the other missed, yielding a total of four disagreements. If we used the procedure described previously, we would obtain an IOA of 100%. However, in the second procedure, the IOA is obtained by dividing the number of intervals on which the two observers agree that the behavior occurred by the total number of intervals on which either recorded a behavior—agreements divided by agreements plus disagreements on the occurrence of a behavior—and multiplying by 100%. Thus, in this instance, the second procedure would yield an IOA of 80%.

When individual instances of a behavior are important, point-by-point agreement measures are recommended in order to better ensure that the agreements and disagreements being measured are about specific instances of the behavior. For discussions on point-by-point agreement and ways to measure it, see Kazdin (2011, pp. 103–105) and Yoder and Symons (2010, pp. 141–182).

Typically, by convention, IOA scores between 80% and 100% are considered acceptable in behavior modification programs. Potential variation in computational procedures, however, renders the final IOA value potentially misleading when considered by itself. We suggest that readers of behavior modification literature consider the response definitions, observer-training procedures, recording system, method of calculating IOA, and the final IOA value as a total package when judging the reliability of reported data. Defects in any of these make the results suspect (see Barrett, 2009).

## Assessing the Accuracy of a Treatment

Similar to the importance of assessing the accuracy of observations, it important to assess the accuracy of a treatment. It is extremely important that the treatment that is given is the treatment that the behavior modifier intended to give. Two terms for the extent to which the treatment provided is in fact the intended treatment are *treatment integrity* and *procedural reliability*— we use the latter term in this book. Similar to the manner in which an IOA is assessed, procedural reliability is assessed by having two or more trained individuals observe the treatment while it is being carried out or on a video recording. The observer(s) record instances in which the components of the procedures are carried out correctly and instances in which the components of the procedural reliability is assessed as a percentage of instances the components were carried out correctly relative to the instances the components were carried out correctly plus the instances the components were carried out correctly. It is generally desirable for procedural reliability scores to be at least 95%, since it is difficult to draw valid conclusions about the effectiveness of a procedure that is not carried out accurately. Moreover, if the intended treatment has been judiciously selected by a well-qualified behavior modifier as it should have been, not providing it as intended will result in a less effective or possibly even harmful treatment. For extensive discussion of procedural reliability or *treatment integrity*, see Billingsley, White, and Munson (1980); Hagermoser Sanetti and Kratochwill (2014); Tekin-Iftar, Collins, Spooner, and Olcay-Gul (2017); Tincani and Travers (2017).

#### Questions for Learning

- 30. Describe three relatively simple methods for recording behavior.
- 31. Describe an example of how technology can be used to automatically record a behavior.
- 32. Describe five categories of error that can affect the accuracy of observations.
- 33. List and briefly describe five sources of bias and artifact that can influence an observer.
- 34. In a sentence or two, explain what we mean by *interobserver agreement*. (Describe the process, but don't give the procedures for calculating IOA.)
- 35. Using the procedure described in the text for computing IOAs with partial-interval data, compute an IOA for the data of vocalizing as recorded by observers 1 and 2 (Figure 3.6). Show all of your computations.

- 36. Distinguish between a frequency ratio index (or total accuracy agreement) and point-by-point agreement.
- 37. What is an acceptable IOA in a behavior modification program?
- 38. What is procedural reliability or treatment integrity? What is an acceptable level of procedural reliability in a behavior modification program?

## Data! Data! Data! Why Bother?

Accurate data are recorded for a number of reasons. One reason is that, as indicated at the beginning of this chapter, an accurate behavioral pre-program assessment helps the behavior modifier to decide whether he or she is the appropriate one to design a treatment program. Considerations relevant to this are described in more detail in Chapter 23.

A second reason is that an accurate baseline will sometimes indicate that what someone thought to be a problem is actually not one. For example, a teacher might say, "I don't know what to do with Johnny; he's always hitting the other kids." But after taking a baseline, the teacher might discover that the behavior actually occurs so rarely that it does not merit a special program.

A third reason is that data collected during the baseline phase often helps the behavior modifier identify both the causes of a behavior and the best treatment strategy, as discussed in subsequent chapters.

A fourth reason for collecting accurate data throughout a program is that it provides a means for clearly determining whether the program is producing the desired change in behavior. Sometimes people claim that they do not need to record data to know whether a desirable change in behavior has occurred. No doubt this can be true. A mother obviously needs no data sheet or graphs to tell her that her child is completely toilet trained. But not all cases are so clear-cut—at least not immediately. Suppose that a child is acquiring toileting behavior very slowly. The parent might think that the program is not working and abandon it prematurely.

Without accurate data, one might also make the opposite type of error. One might conclude that a procedure is working and continue it when in fact it is ineffective and should be abandoned or modified. For example, Harris, Wolf, and Baer (1964) described the case of a boy in a laboratory preschool who had the annoying habit of pinching adults. His teachers decided to use a behavior modification procedure to encourage him to pat rather than pinch. After the procedure had been in effect for some time, the teachers agreed that they had succeeded in reducing pinching by substituting patting. When they looked at the data recorded by an outside observer, however, they saw clearly that, although patting was considerably above the level it had been during the baseline recordings, pinching had not decreased from its baseline level. Perhaps concentrating on the procedure or the patting so diverted the teachers that they had failed to notice the pinching as much as they had before introducing the procedure. In any case, had it not been for the recorded data, the teachers probably would have wasted a great deal more time and effort than they did on an ineffective procedure.

A fifth reason for accurately recording behavior is that publicly posted results—preferably in the form of a graph or a chart—can prompt and reward behavior modifiers for carrying out a program. In training centers for persons with developmental disabilities, for example, staff often become more conscientious in applying procedures when up-to-date charts or graphs clearly showing the effects of the procedures are posted conspicuously (e.g., see Hrydowy & Martin, 1994). Parents and teachers alike might find that their efforts to modify children's behavior are strengthened by graphic representation of the behavior.

A final reason for recording data is that the displayed data might lead to improvements by the learner separately from any further treatment program. This is an example of a phenomenon known as *reactivity* (Tyron, 1998), which was also described above with regard to accuracy of observations. When people know that their behavior is being observed either by others or by self-recording, their observed behaviors often improve. For example, students who graph their own study behavior by daily recording the number of paragraphs or pages studied or the amount of time spent studying might find increases in the graph to be rewarding (see Figure 3.7). Data that are presented appropriately can be rewarding even to young children. For example, an occupational therapist working in a school consulted one of the authors concerning a 7-year-old girl who each morning took an excessive amount of time taking off her outside garments and hanging them up. It appeared that the teachers could not be persuaded to stop attending to the child when she was in the coatroom. The author suggested that the therapist somehow attempt to influence the child with a graph of the amount of time she spent in the coatroom each morning. The procedure that the therapist devised proved to be as effective as it was ingenious.<sup>2</sup> A large chart was hung on the wall. The chart was colored green to represent grass, and a carrot patch was depicted near the bottom of it. Days were indicated along the bottom of the chart and the amount of time in the



FIGURE 3.7 Monitoring and charting performance can serve at least six functions. Can you name them?

coatroom was indicated along the side. Each day, a circle was marked on the chart to indicate the amount of time spent in the coatroom in the morning, and a small paper rabbit was attached to the most recent circle. Using simple language, the therapist explained the procedure to the child and concluded by saying, "Now let's see if you can get the bunny down to eat the carrots." When the rabbit was down to the level of the carrots, the child was encouraged to keep it there. "Remember, the longer the bunny stays in the carrot patch, the more it can eat." A follow-up showed that the improved behavior persisted over a period of one year.

Behavior modifiers were not the first to discover the usefulness of recording one's behavior to help modify it. As with many other supposedly "new" psychological discoveries, the real credit should perhaps go to the writers of great literature. For example, novelist Ernest Hemingway used self-recording to help maintain his literary output (Plimpton, 1965). Author Irving Wallace also used self-recording even before he was aware that others had done the same. In a book touching on his writing methods (1971, pp. 65–66), he made the following comment.

I maintained work charts while writing my first four published books. These charts showed the date I started each chapter, the date I finished it, and number of pages written in that period. With my fifth book, I started keeping a more detailed chart which also showed how many pages I had written by the end of every working day. I am not sure why I started keeping such records. I suspect that it was because, as a free-lance writer, entirely on my own, without employer or deadline, I wanted to create disciplines for myself, ones that were guilt-making when ignored. A chart on the wall served as such a discipline, its figures scolding me or encouraging me.

See Wallace and Pear (1977) for examples of his charts.

#### Questions for Learning

- 39. Give six reasons for collecting accurate data during an assessment or baseline phase and throughout a program.
- 40. What error does the case of the boy who went around pinching adults exemplify? Explain how accurately recorded data counteracted this error.
- 41. What does *reactivity* mean in behavioral assessment? Illustrate with an example not given in the chapter.
- 42. Briefly describe the details of the clever graphing system devised for the child who got the rabbit to the carrot patch.
- 43. Briefly describe how Ernest Hemingway and Irving Wallace used self-recording to help them maintain their writing behavior.

#### Summary of Chapter 3

A successful behavior modification program typically involves five phases during which the target behavior is identified, defined, and recorded: (a) a screening or intake phase; (b) a defining the target behavior phase; (c) a pre-program or baseline-assessment phase; (d) a treatment phase; and (e) a follow-up phase. Behavioral assessment procedures for collecting information to define and monitor target behaviors fall into three categories: indirect, direct, and experimental. Indirect assessment procedures are assessments for which the behavior modifier or trained observer does not directly observe the target behavior in the actual situation in which the behavior occurs. Indirect assessment procedures include interviews with the client and the client's significant others, questionnaires, role-playing, and client self-monitoring. Direct assessment procedures are assessments in which the behavior modifier or trained observer directly observes and records the target behaviors in the actual settings in which the behavior occurs. Experimental assessment procedures are used to clearly reveal the controlling variables—or causes—of the problem behavior.

Characteristics of behavior for direct assessment include (a) the topography of a response, which is the specific movements involved in making the response; (b) the frequency or rate of behavior, which refers to the number of instances of behavior that occur in a given time interval; (c) the duration of behavior, which is the length of time from the beginning to the end that an instance of the behavior occurs within some period; (d) the intensity of behavior, which refers to the magnitude or force of behavior; (e) the stimulus control of behavior, which refers to the degree of correlation between a specific event and a subsequent response; (f) the latency of behavior, which is the time between the occurrence of a specific event or cue and the start of that behavior; and (g) the quality of behavior, which is a refinement of one or more the above characteristics.

Strategies for recording a behavior include (a) continuous recording or event recording, which is the recording of every instance of the behavior during a designated observation period; (b) interval recording—either partial-interval or whole-interval recording—which registers the behavior as either occurring or not occurring during short intervals of equal duration; and (c) time-sampling recording, which registers a behavior as occurring or not occurring during very brief observation intervals that are separated from each other by a much longer period of time.

Interobserver agreement (IOA) estimates, which compare the recording of behavior by two or more observers, are used to assess the accuracy of observations of behavior. There are five categories of error that can affect the accuracy of observation and five sources of bias and artifact that can lead to inaccuracies when recording observations. The success of a behavior modification program depends on collecting accurate data during the assessment or baseline phase and throughout the program. In addition to assessing IOA, it is also important to assess procedural reliability or treatment integrity in a behavior modification program. If the treatment is not the one the behavior modifier intended to give, no valid conclusion can be drawn about it, regardless of the accuracy of the data. In addition, if the treatment is not the intended treatment, it is unlikely to be as effective as the intended treatment or may even be harmful.

#### Application Exercise

#### Self-Modification Exercise

Pick a behavioral excess of yours that you would like to decrease. Design a self-monitoring data sheet that you could use to record instances of the behavior over a one-week period to serve as a baseline. On your data sheet, set it up so that you can record antecedents of each instance of the behavior, the behavior itself, and consequences of each instance of the behavior.

#### Notes for Further Learning

1. Martin, Toogood, and Tkachuk (1997) developed a manual of self-report problem checklists for sport psychology consultation. For example, the sport psychology checklist for basketball players asks such questions as: "Would you say that you need to improve at tuning out negative thoughts, staying relaxed, and not getting too nervous just before or during a game?" and "Do you need to improve at identifying and reacting to your opponents' weaknesses and making adjustments as the game progresses?" The manual includes self-report problem checklists

for 21 sports. Each checklist contains 20 items to identify areas in which an athlete might need to improve before or during competitions, 5 items to identify areas in which an athlete might need to improve on postcompetition evaluations, and 17 items to identify areas in which an athlete might need to improve at practices. These behavioral checklists are not like traditional psychological tests such as the Wexler Adult Intelligence Scale (Wexler, 1981) or the 16-Personality Factor Inventory (Cattell, Eber, & Tatsuoka, 1970). Behavioral checklists do not have norms, nor are they designed to measure character or personality traits. Rather, such behavioral assessment tools provide information necessary to design effective interventions for remediating deficits or excesses in specific situations with individual athletes. While formal research on these tools has been limited, those checklists that have been formally researched have shown high test–retest reliability and high face validity (Leslie-Toogood & Martin, 2003; Lines, Schwartzman, Tkachuk, Leslie-Toogood, & Martin, 1999). Feedback from athletes and sport psychology consultants who have used various checklists in the manual mentioned here has been uniformly positive concerning their value in obtaining useful behavioral assessment information.

When the observational method affects the behaviors being observed, we say that the observation is *obtrusive*. 2. To record observations *unobtrusively* means that the observations do not cause those being observed to deviate from their typical behavior. Our observations should not influence the behavior we are observing. You can ensure that your observations are unobtrusive in several ways. One possibility is to observe the behavior from behind a one-way window, as illustrated in the case of Darren at the beginning of this chapter. Another possibility is to inconspicuously observe individuals from a distance, such as that used to study the drinking habits of patrons in bars (Sommer, 1977). Another method is to have a confederate or co-observer make observations while working side by side with a client in a normal work setting (Rae, Martin, & Smyk, 1990). Other alternatives include recording the behavior with a hidden camera and evaluating products of the client's behavior, such as items littered in a public campground Osborne & Powers, 1980. However, such tactics raise a moral question: Is it ethical to observe individuals without their consent? The American Psychological Association, in its Ethical Principles of Psychologists and Code of Conduct, Including 2010 Amendments, has developed a set of ethical guidelines governing all types of experiments by psychological researchers (see www.apa.org/ethics/code/index. aspx?item=11#803). Of particular relevance to this note, Standard 8.03, titled Informed Consent for Recording Voices and Images in Research, states,

Psychologists [must] obtain informed consent from research participants prior to recording their voices or images for data collection unless (1) the research consists solely of naturalistic observations in public places, and it is not anticipated that the recording will be used in a manner that could cause personal identification or harm, or (2) the research design includes deception, and consent for the use of the recording is obtained during debriefing.

Anyone contemplating recording the behavior of another person should consult the ethical guidelines of his or her professional organization and the applicable laws pertaining to privacy and confidentiality. (See also Chapter 29 of this text.)

The procedure that we have suggested for computing IOA during interval recording is that of dividing the number 3. of intervals on which observers agree that the behavior occurred by the total number of intervals on which either observer recorded the occurrence of the behavior-agreements plus disagreements on the occurrence of the behavior—and multiplying by 100%. Some researchers include instances in which the observers agreed that the behavior did not occur in the measure of agreements—in other words, agreements on blank intervals. When very few behaviors have been recorded, however, this can greatly inflate a reliability score. For example, consider the 45 observation intervals given in Figure 3.6. Let's suppose that observer 1 recorded an instance of touching during interval 5 and that observer 2 recorded an instance of touching during interval 6. No other instances of touching were recorded. In such a case, the two observers would disagree completely on the occurrence of the behavior, and the IOA would be zero if computed as agreement only on instances in which the behavior occurred. However, if agreements on blank intervals are included, the IOA equals 43 agreements divided by 43 agreements plus 2 disagreements times 100%, which equals 95.6%. Because of this distortion, many researchers do not count agreements on blank intervals. In other words, intervals in which neither observer scores the behavior as having occurred are ignored. An acceptable exception to this would be when one is concerned with decreasing a behavior and it is important to have agreement that the behavior did not occur. However, this requires making a decision that in many cases could be subjective and arbitrary. Perhaps the best solution would be to routinely report IOA for both occurrences and non-occurrences of the target behavior separately. See Bailey and Burch (2018, pp. 91-111) regarding the above points and other comments on the complexity of computing IOA.

## Questions for Further Learning

- 1. What is the major purpose of sport-specific behavioral checklists?
- 2. What are two differences between behavioral checklists and traditional psychological tests?
- 3. What is the difference between obtrusive and unobtrusive observations?
- 4. When is it especially misleading to include agreement on blank intervals in computing the IOA? Give an example.
- 5. When might it be acceptable to include agreement on blank intervals in your computation of an IOA? Why would this be acceptable?

## Notes

- 1. This example is based on an article by Wahler, Winkel, Peterson, and Morrison (1965).
- 2. The authors are grateful to Nancy Staisey for providing us with the details of this procedure.

## Learning Objectives

#### After studying this chapter, you will be able to:

- Outline six research designs commonly used when doing research in behavior modification, including the reversal-replication (ABAB) design.
- three types of multiple-baseline designs.
- the changing-criterion design.
- the alternating-treatments design.
- Describe scientific criteria behavior modifiers typically used to evaluate whether a treatment has produced a change in behavior.
- Discuss ways to evaluate the acceptability of a behavioral treatment to the recipients of it.

Kelly, would you like to earn extra recess time for the class?

## HELPING KELLY SOLVE MATH PROBLEMS

Kelly, a second-grade student, performed at a much lower level in completing addition and subtraction problems than any of the other students in her daily math classes. In addition, she was disruptive during the class. The teacher reasoned that increasing Kelly's performance in solving the assigned math problems might make it more pleasurable for Kelly to work at the problems and might also decrease the disruptive interactions with nearby students. During a one-week baseline, the teacher assigned a certain number of problems to the class and recorded the number that Kelly completed successfully

during each half-hour period. Kelly averaged seven successfully completed math problems per half hour, less than half the class average of 16 problems in the same amount of time. The teacher next introduced a reward program, telling Kelly that each successfully completed math problem would add an extra minute of recess for the whole class on Friday afternoon. Kelly's performance improved during the first week of the program. During the second week, Kelly exceeded the class average of 16 correct math problems per half-hour class. In addition, she was much less disruptive during the class.

The project with Kelly consisted of a **baseline phase** and a **treatment phase** (also called an **intervention phase**). Can the teacher attribute the improvement in Kelly's performance to the treatment? Our initial tendency might be to say yes because her performance was much better than it was during the original baseline. Consider, however, that the improvement might have been the result of other factors. For example, a bad cold could have depressed Kelly's baseline performance, and the recovery from the cold may have improved the mathematical performance after the program began. The problems assigned during the treatment phase might have been easier than those assigned during baseline. Or perhaps something that the teacher could not possibly have been aware of was responsible for the improved performance. Behavior modification research goes beyond a baseline phase and a treatment phase in order to demonstrate convincingly that it was the treatment, and not some uncontrolled variable, that was responsible for any change in the target behavior.

## The Reversal-Replication (ABAB) Design

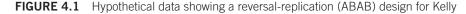
Suppose the teacher would like to demonstrate convincingly that the treatment program was indeed responsible for Kelly's improvement. Besides satisfying the teacher's curiosity, there are several practical reasons why such a demonstration might be desirable. Such a demonstration could indicate whether to try a similar procedure with another problem Kelly might have, whether to try similar procedures with other students in the class, or whether the teacher should recommend a similar procedure to other teachers. Therefore, at the end of the second week of the treatment program, the teacher decided to discontinue the treatment and reverse back to the baseline condition. Suppose that the results of this manipulation by the teacher are those shown for the reversal phase in Figure 4.1.

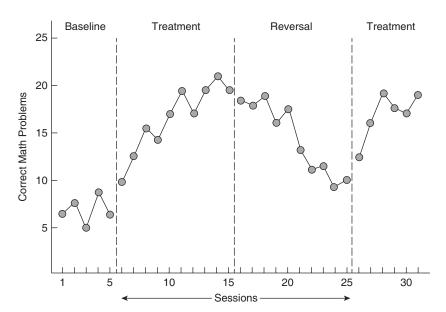
By the end of the second week of reversal to the baseline conditions, Kelly was performing at approximately her baseline level. The teacher then reintroduced the treatment phase and Kelly's performance improved (see Figure 4.1). The teacher had replicated both the original baseline and the original treatment effects. If an uncontrolled variable was operating, we must assume that it was occurring mysteriously at exactly the same time the treatment program was operative and was not occurring when the treatment program was not operative. This becomes much less plausible with each successful replication of the effect. We are now confident that it was indeed the teacher's procedure that produced the desired behavioral change. Thus, the teacher demonstrated a "cause–effect" relationship between a particular behavior and the treatment program, where the "cause" was the treatment and the "effect" was the desired behavior change.

In research terminology, the measure of behavior is referred to as the **dependent variable** and the treatment or the intervention is referred to as the **independent variable**. In the preceding example, correctly completing math problems was the dependent variable and the teacher's treatment for Kelly was the independent variable. (The dependent variable is called that because it depends on the treatment; the independent variable depends only on the behavior modifier's decision to implement it.) Two considerations in evaluating a possible cause–effect relationship are internal validity and external validity. A study or experiment is said to have **internal validity** if it convincingly demonstrated that the independent variable caused the observed change in the dependent variable. A study or experiment is said to have **external validity** to the extent that the finding can be generalized to other behaviors, individuals, settings, or treatments.

The type of research strategy that Kelly's teacher employed is called a **reversal-replication**, which is an experimental design consisting of a baseline phase followed by a treatment phase, followed by a reversal back to baseline conditions, followed by a repeat of the treatment phase. The baseline is often represented as *A* and the treatment as *B*. Hence, this research design is also called an *ABAB design*. (Sometime the second baseline is omitted, in which case the design is called an *ABA design*—as discussed below.) It has also been called a *withdrawal design* because the treatment is withdrawn during the second baseline phase (Poling, Methot, & LeSage, 1995). For examples of the use of this design in actual research studies, see Kadey and Roane (2012), Krentz, Miltenberger, and Valbuena (2016), and Protopopova, Kisten, and Wynne (2016).

Although the reversal-replication design appears simple at first glance, beginning students doing behavior modification research immediately have two questions that are not easy to answer. Assuming that problems of response



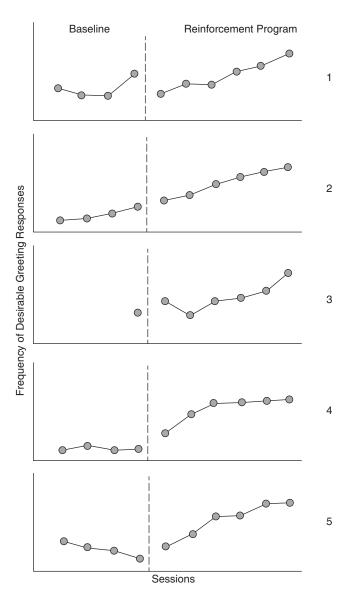


definition, observer accuracy, and data recording (discussed in Chapter 21) have been solved, the first question is: How long should the baseline phase last? The difficulties of answering this question might be appreciated best by viewing Figure 4.2. Which of the baselines in this figure do you consider to be the most adequate? If you selected baselines 4 and 5, we agree. Baseline 4 is acceptable because the pattern of behavior appears stable and predictable. Baseline 5 is acceptable because the trend observed is in a direction opposite to the effect predicted for the independent variable acting on the dependent variable. Ideally, then, a baseline phase should continue until the pattern of performance is stable or until it shows a trend in the direction opposite to that predicted when the independent variable is introduced.

Other considerations might lead to shortening or lengthening a baseline in an applied research project. First, scientific considerations related to the newness of the independent and dependent variables should be reviewed. We might be more comfortable conducting a shorter baseline in a new study of behavior that has already been well researched than in a study of a less explored area. Second, practical considerations might limit the length of baseline observations. The researcher's available time, the observers' availability, the students' restrictions for completing projects on time, and any number of other factors might lead us to limit or extend the baseline for nonscientific reasons. Finally, ethical considerations often affect baseline length. For example, an extended baseline phase is ethically unacceptable when attempting to manage the self-abusive behavior of a child with a developmental disability.

The second question that a beginning student in behavior modification research is likely to ask is: How many reversals and replications are necessary? Again, this question has no easy answer. If we observe a very large effect when the independent variable is introduced and if the area is one that has been explored before, one replication might be

FIGURE 4.2 Hypothetical data for five children



sufficient. Other combinations of factors might lead us to conduct several replications to convincingly demonstrate a cause-effect relationship.

Although the reversal-replication design is a common behavior modification research strategy, it has limitations that make it inappropriate in certain situations. First, it might be undesirable to reverse to baseline conditions following a treatment phase. When treating a child's self-abusive behavior, for example, reversing to baseline following a successful treatment to prove that the treatment was responsible for the change in behavior would be ethically unacceptable.

Second, it might be impossible to obtain a reversal due to "behavioral trapping." In Chapter 16, we describe how a behavior that has been improved by a deliberately managed reward might be "trapped" and maintained by a natural reward. For example, once a shy child has been taught by an adult to interact with peers, this interactive behavior might be maintained by subsequent attention from the peers. Once a golf pro has taught a novice golfer to hit a golf ball over 200 yards, it is unlikely that the novice golfer will return to a swing that produced a 150-yard drive. For these reasons, as mentioned previously above, the second *B* of the design is sometimes omitted and the resulting design is called an *ABA design*.

## Questions for Learning

- 1. If a behavior modification program consists of just a baseline phase and a treatment phase, explain, in two or three sentences, why we cannot necessarily claim that a change in behavior was due to the treatment.
- 2. Briefly, distinguish between a behavior modification program, consisting of just a baseline phase and a treatment phase, and behavior modification research.
- 3. Define *dependent variable*. Give an example.
- 4. Define *independent variable*. Give an example.
- 5. Define internal validity.
- 6. Define *external validity*.
- 7. With reference to an example, briefly describe the four components of the reversal-replication design. What is another name for this design?
- 8. Ideally, how long should the baseline phase of the reversal-replication design continue?
- 9. In a sentence or two each, describe why Baselines 1, 2, and 3 from Figure 4.2 are inadequate.
- 10. What scientific, practical, and ethical considerations might lead someone to lengthen or shorten a baseline?
- 11. How many reversals and replications are necessary in a reversal-replication design?
- 12. Identify two limitations of the reversal-replication design. Give an example of each.

# Multiple-Baseline Designs

Returning a behavior to baseline sometimes might be impossible, and reversing an improvement in behavior even for a short time is often undesirable. Multiple-baseline designs are used to demonstrate the effectiveness of a particular treatment without reversing to baseline conditions.

## A Multiple-Baseline-Across-Behaviors Design

Suppose Kelly's teacher wanted to demonstrate the effects of the treatment on the child's academic performance but did not want to do a reversal and risk losing the improvement Kelly showed. The teacher might demonstrate the treatment's effect by using a **multiple-baseline-across-behaviors design**, which involves establishing baselines for two or more of an individual's behaviors, followed by introducing the treatment sequentially across those behaviors. The first step for Kelly's teacher to apply this design might be to record Kelly's performance in solving math problems during math class as well as in spelling and sentence writing during language arts. The resulting baselines might have been those shown in Figure 4.3. The treatment of an extra minute of recess per correct problem might have been introduced in math class while the other baseline conditions might have been continued during language arts. If the results were those shown in Figure 4.3, the teacher might next have introduced the treatment for the second behavior by allowing an extra minute of recess for each word Kelly spelled correctly. Finally, the teacher might have introduced the treatment for the third behavior—sentence writing. If performance was as indicated in Figure 4.3, the behavior changed only when the treatment was introduced. This example illustrates the control of a treatment over several behaviors. For examples of this design in research studies, see Gena, Krantz, McClannahan, and Poulson (1996) and Axe and Sainato (2010).

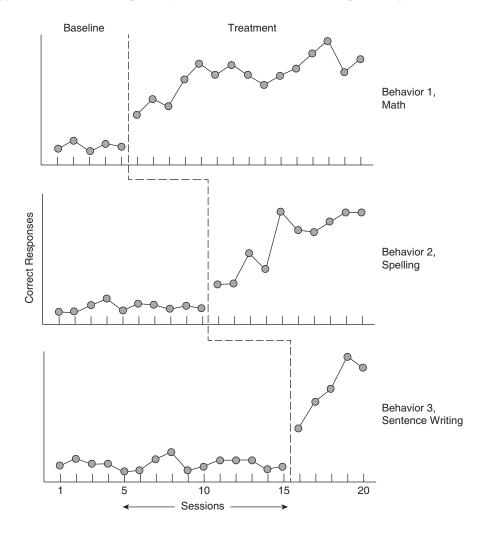


FIGURE 4.3 Hypothetical data illustrating a multiple-baseline-across-behaviors design for Kelly

A potential problem with this design is that the behaviors might not be independent (e.g., Nordquist, 1971). If Kelly's teacher had applied the treatment program to one behavior while the other two behaviors were kept at baseline conditions and if an improvement had been observed in all three behaviors concurrently, the teacher could not have confidently attributed the improvement to the treatment, because two of the three behaviors that improved did not receive the treatment. Other limitations are that it might not be possible to find two or more suitable behaviors or sufficient observers to gather the necessary data on several behaviors. In addition, if the procedure is used with only one individual, we can conclude only that the treatment was internally valid with that individual. We must be cautious in extrapolating the results to other individuals.

#### A Multiple-Baseline-Across-Situations Design

A **multiple-baseline-across-situations design** involves establishing baselines for a behavior of an individual across two or more situations concurrently, followed by the introduction of the treatment to the behavior sequentially across those situations. For example, Allen (1973) was concerned with decreasing bizarre verbalizations of an 8-year-old boy with minimal brain damage, who we will refer to as Todd. While attending a sleep-away summer camp, Todd fantasized for hours about his two imaginary pet penguins that he called Tug Tug and Junior Polka Dot. These verbalizations interfered with Todd's interactions with his peers and the camp counselors. During an initial baseline phase, data on the verbalizations were collected in four situations: during trail walks in the evening, in the dining hall, in Todd's cabin, and during classes. It appeared that the verbalizations occurred because they brought Todd a lot of attention. The treatment,

a program that ignored verbalizations, was then introduced in the first situation (trail walking) while the remaining three situations continued on baseline. Following the successful reduction of the verbalizations during trail walking, treatment was introduced to the second situation, the dining hall, and the remaining two situations continued on baseline. Eventually, the treatment was introduced sequentially across the remaining two situations. The daily number of bizarre verbalizations decreased to near zero in each situation following the introduction of treatment to that situation. For another example of the use of this design in research, see Graff and Karsten (2012).

Similar to the potential problem with the multiple-baseline-across-behaviors design, in a multiple-baselineacross-situations design, when the treatment is applied to the behavior in the first situation, it might cause subsequent improvement in all situations. When this happens, the researcher is not able to conclude that the improvement was necessarily the result of the treatment. Other potential limitations are that the behavior might occur in only one situation, or there might not be sufficient observers to gather the necessary data. In addition, if the procedure is used with only one individual, we can conclude only that the treatment is effective with that individual. We must be cautious in extrapolating the result to other individuals.

## A Multiple-Baseline-Across-People Design

A **multiple-baseline-across-people design** involves establishing baselines for a specific behavior across two or more people concurrently, followed by the introduction of the treatment sequentially to each person. For example, Wanlin, Hrycaiko, Martin, and Mahon (1997) used a multiple-baseline-across-people design to demonstrate the effectiveness of a combination of procedures (called a *treatment package*) designed to improve the practice performance of four female speed skaters. The average number of skating laps around the rink completed per practice of the four skaters were recorded during initial practices. The first skater was then given the treatment package while the others continued on baseline. Exposure to the treatment package improved the practice performance of the first skater. Across practices, the treatment package was introduced sequentially to the second skater, then to the third skater, and then to the fourth skater, and each time it led to an improvement in the number of laps skated per practice. This demonstration of improvement in individuals who receive treatment sequentially across time is a convincing demonstration of a treatment program's effectiveness. For additional applications of this design, see Higbee et al. (2016) and Spieler and Miltenberger (2017).

A potential problem with the multiple-baseline-across-people design is that the first individual might explain the treatment or model the desirable behavior to the other individuals, causing them to improve in the absence of treatment (see, e.g., Kazdin, 1973). Also, it is not always possible to find either two or more individuals with the same problem or the additional observers necessary to gather the data. Note that successfully replicating the effect across individuals demonstrates both internal validity and a degree of external validity, in that we can extrapolate the effects with some confidence to other individuals.

#### Questions for Learning

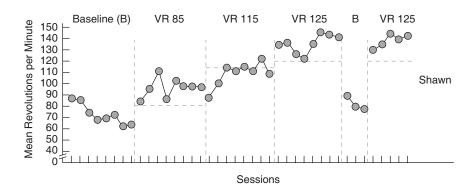
- 13. State an advantage of a multiple-baseline design over a reversal-replication.
- 14. With reference to an example, briefly describe a multiple-baseline-across-behaviors design.
- 15. What are three potential limitations of a multiple-baseline-across-behaviors design?
- 16. With reference to an example, briefly describe a multiple-baseline-across-situations design.
- 17. What are three potential limitations of a multiple-baseline-across-situations design?
- 18. With reference to an example, briefly describe a multiple-baseline-across-people design.
- 19. What are three potential limitations of a multiple-baseline-across-people design?

## The Changing-Criterion Design

With a **changing-criterion design**, the control that a treatment exerts on an individual's behavior is evaluated by introducing successive changes in the behavioral criterion for application of the treatment. If the behavior consistently changes in the same direction each time a change is made in the criterion for application of the treatment, we can conclude that the treatment was responsible for the change in behavior.

DeLuca and Holborn (1992) used a changing-criterion design to demonstrate the effects of a token reward system on exercising by 11-year-old boys, some of whom were obese and others of whom were not. First, during Phase 1

**FIGURE 4.4** Mean number of revolutions per minute pedaled on a stationary bicycle by a boy. After a baseline phase, token reward was given at increasingly larger levels of variable-ratio (VR) reinforcement (that is, the mean response requirement became increasingly larger).



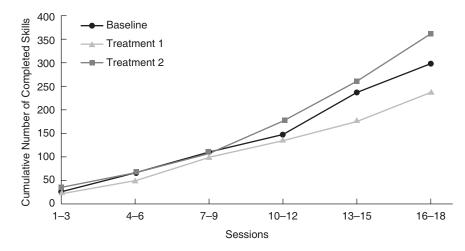
*Source:* Figure 4.1 in "Effects of a Variable Ratio Reinforcement Schedule with Changing Criteria on Exercise in Obese and Non-Obese Boys" by R. V. DeLuca and S. W. Holborn, *Journal of Applied Behavior Analysis, 25,* 1992. Copyright ©1992. Reprinted by permission of Dr. Rayleen DeLuca, University of Manitoba.

(baseline), consisting of several 30-minute exercise sessions, they assessed each boy's pedaling rate on a stationary bicycle. Based on these data, they set a criterion for a reward for each boy that was approximately 15% above his average baseline rate of pedaling. In Phase 2, when a boy met the criterion, he earned points (signaled by a bell ringing and a light going on) that could be exchanged later for more tangible rewards (e.g., a hand-held battery-operated game, a kite, a bicycle bell, and a model car). After a boy's performance stabilized at this new higher level of pedaling, Phase 3 was initiated; its criterion for a reward was changed to approximately 15% above the average rate of performance in Phase 2. Similarly, each subsequent phase increased the criterion for a reward to 15% higher than the average pedaling rate of the preceding phase. As in Figure 4.4, which shows the data for one of the boys, performance improved with each subsequent change in the criterion for a reward. This pattern was demonstrated for the three boys who were obese and the three boys who were not—thus demonstrating that the program was effective with boys regardless of their weight. To further demonstrate the experimental control of the reward program, as indicated in Figure 4.4, a reversal to baseline phase was included in this study. Although the reversal provided confirming information, such reversals are not a defining feature of the changing-criterion design.

#### Alternating-Treatments (or Multielement) Design

The preceding experimental designs are ideally suited for demonstrating that a particular treatment was indeed responsible for a specific behavioral change. However, what if we wanted a design that would allow us to compare the effects of different treatments for a single behavior of a single individual? Multiple-baseline designs are not well suited for this purpose. A design for such a purpose, first proposed by Barlow and Hayes (1979), is known as an **alternating-treatments design**, also called a multielement design. This design involves alternating two or more treatment conditions, one condition per session, with a single individual. For example, Wolko, Hrycaiko, and Martin (1993) wanted to compare three treatments for improving young gymnasts' frequency of completed skills during practice on a balance beam. One treatment was the standard coaching typically applied by the gymnastics coach. The second condition was standard coaching plus public goal setting, monitoring, and coach feedback. In this condition, the coach posted written goals for a gymnast who recorded her practice performance, placed it on a graph in the gymnasium, and received feedback from the coach at the end of each practice. The third condition was standard coaching and private self-management involving a gymnast setting her own goals and keeping track of her performance in a private notebook. The three conditions were randomly alternated across practices. The results with one of the gymnasts were plotted as three cumulative graphs (see Figure 4.5). With this type of graph, each response for a condition during a session is cumulated or added to the total responses of all previous sessions for that condition. As the results for this gymnast indicate, standard coaching plus private self-management was consistently more effective than standard coaching plus public self-management and standard coaching alone (the baseline condition). For additional examples of the alternating-treatments design, see Shayne, Fogel, Miltenberger, and Koehler (2012), Cariveau, Kodak, and Campbell (2016) and Heinicke et al. (2016).

**FIGURE 4.5** Frequency of completed beam skills for a gymnast under conditions of standard coaching (baseline), standard coaching plus public self-management (Treatment 1) versus standard coaching plus private self-management (Treatment 2). Each condition was in effect for six sessions with the conditions randomly alternated across a total of 18 sessions.



Source: Adapted from data from K. L. Wolko, D. W. Hrycaiko, and G. L. Martin, "A Comparison of Two Self-Management Packages to Standard Coaching for Improving Practice Performance of Gymnasts," *Behavior Modification*, 17 (1993), pp. 209–223.

As Sidman (1960, p. 326) suggested, it is possible to use the alternating-treatments design to study the effects of a particular independent variable on different topographies of behavior. For example, Ming and Martin (1996) used an alternating-treatments design to study the effects of self-talk on two different figure-skating topographies.

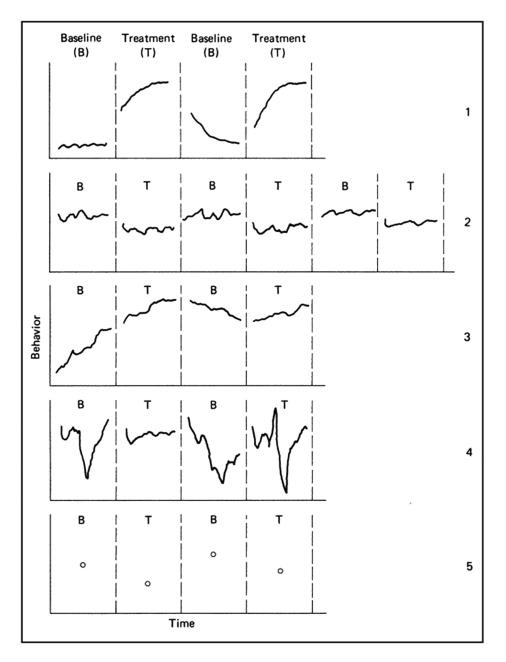
A potential problem with the alternating-treatments design is that the treatments might interact; that is, one of the treatments might produce an effect because the other did or did not (i.e., a generalization or contrast effect—discussed later in this book). And in many studies using an alternating-treatments design, interactions have occurred (e.g., Hains & Baer, 1989).

## Data Analysis and Interpretation

Researchers who employ the behavior modification experimental designs described in this chapter typically do not use control groups and statistical techniques that are common in other areas of the study of human behavior. This is not to say that applied behavior analysts never use group averages and test the statistical significance of differences between groups. In general, however, applied behavior analysts are more interested in understanding and improving the behavior of individuals rather than group averages (see Blampied, 2013; Sidman, 1960, for justification and elaboration of this approach). The evaluation of the effect of a particular treatment is typically made based on two major sets of criteria: scientific and practical. Scientific criteria are the guidelines a researcher uses to evaluate whether there has been a convincing demonstration that the treatment was responsible for producing a reliable effect on the dependent variable. This judgment is commonly made by visually inspecting one or more graphs of the results. Problems in deciding whether a treatment produced a reliable effect on a dependent variable might best be appreciated by examining Figure 4.6. Most observers of the five graphs would probably agree that there is a clear, large effect in Graph 1, a reliable although small effect in Graph 2, and questionable effects in the remaining graphs.

Seven guidelines are commonly used for inspecting data to judge whether the treatment had an effect on the dependent variable. Confidence that an effect has been observed is greater (a) the more times that it is replicated, (b) the fewer the overlapping points between baseline and treatment phases, (c) the sooner the effect is observed following the treatment's introduction, (d) the larger the effect is in comparison to baseline, (e) the more precisely the treatment procedures are specified, (f) the more reliable the response measures, and (g) the more consistent the findings are with existing data and accepted behavioral theory. For a more detailed discussion of visual inspection procedures, see Bourret and Pietras (2013). For discussion of a problem of visual inspection of data, see Fisch (1998). For a description of a visual aid and a staff training program for improving the reliability and validity of visual inspection of single-case designs, see Fisher, Kelley, and Lomas (2003).





Judging whether an effect has been demonstrated from a scientific point of view is one thing; evaluating the practical importance of behavior change to the client, other significant individuals in the client's life, and society in general is something else. In evaluating the practical impact of the treatment, we must consider more than the scientific guidelines for judging the treatment's effect on behavior. If Graph 2 in Figure 4.6 were a graph of self-abusive behavior, a reliable cause–effect relationship has been demonstrated but might be of little clinical significance. If the individual were still self-abusive during the treatment phases, those responsible for caring for that individual would not be satisfied. Judgments about the practical importance of behavioral change are referred to as *judgments of clinical effectiveness or social importance*. Sometimes they are also called *effect size*, although this generally refers to statistical measures of relative variability.

A concept related to practical importance is that of **social validity**. Wolf (1978) suggested that behavior modifiers need to socially validate their work on at least three levels: (a) the extent to which the target behaviors are really the most important ones for the client and society, (b) the acceptability to the client of the particular procedures used, especially when less invasive procedures can accomplish approximately the same results, and (c) the satisfaction of the consumers

(the clients and/or their caregivers) with the results. One social validation procedure involves subjective evaluation, in which clients or other significant individuals ("significant others") are asked about their satisfaction with the goals, procedures, and results. Another social validation procedure involves preference tests to determine which of two or more alternatives clients prefer. In a third procedure, the goals as well as the results of treatment are validated socially by comparing results with clients to the average performance of some comparison group, such as normal peers. Social validation helps behavior modifiers do the best job that they can in helping individuals function fully in society. Other strategies to ensure accountability of treatment specialists are discussed in Chapter 29.

#### Questions for Learning

- 20. With reference to an example, briefly describe the changing-criterion design.
- 21. With reference to an example, briefly describe an alternating-treatments design. What is another name for this design? Explain when and why that name might be preferred.
- 22. Briefly describe a potential problem with the alternating-treatments design.
- 23. In a sentence or two each, explain the scientific and practical criteria for evaluating the effects of a particular treatment. Be sure to distinguish between the two in your answer.
- 24. Describe why it is difficult to draw conclusions about the effects of the treatments in Graphs 3, 4, and 5 in Figure 4.6.
- 25. What seven criteria would give you maximum confidence that the treatment in an ABAB design had produced an effect on the dependent variable?
- 26. What are the three levels of social validation, and why are they important?

# Summary of Chapter 4

There are six commonly used behavior modification research designs. A *reversal-replication research design* includes a baseline phase followed by a treatment phase, followed by a reversal back to the baseline phase, and followed by a replication of the treatment phase. A *multiple-baseline-across-behaviors design* involves establishing baselines for two or more of an individual's behavior, followed by applying the treatment sequentially across those behaviors. A *multiple-baseline-across-situations design* involves establishing baselines for a behavior of an individual across two or more situations concurrently, followed by applying the treatment to the behavior sequentially across those situations. A *multiple-baseline-across-people design* involves establishing baselines for a specific behavior across two or more people, followed by applying the treatment sequentially to each person. With a *changing-criterion design*, the control that a treatment exerts on an individual's behavior is evaluated by introducing successive changes in the behavioral criterion for application of the treatment. The above five designs can be used for demonstrating that a particular treatment was responsible for a specific behavior change. An *alternating-treatments design* (also called a *multielement design*) involves alternating two or more treatment conditions, one condition per session, to compare their effects on a single behavior of a single individual.

Researchers who use the above designs visually inspect graphs of the data and follow seven guidelines to decide whether the treatment had an effect on the target behavior. Two of those guidelines are the size of the effect and the number of successful replications of the effect. Behavior modification researchers also commonly assess the *social valid-ity* of an effect, which assesses how the client (and/or his/her caregivers) feels about the goals of the intervention, the procedures that were used, and the results produced by those procedures.

# Application Exercises

#### A. Exercise Involving Others

Suppose you are teaching some students about doing research that utilizes reversal-replication and multiple-baseline designs. Your students must do a research project in which they select a dependent variable and evaluate the effects of some treatment on that dependent variable. Your task as the teacher is to analyze the material in this chapter to prepare a guide that will help the students select the appropriate experimental design. Your guide should take the form of a series of if–then statements that would lead to a particular design. For example, if (a) and (b), then choose a reversal design; but if (c), (d), and (e), then choose a multiple-baseline design, and so forth.

#### B. Self-Modification Exercise

As described in Chapter 3, self-recording without any additional behavioral procedure can sometimes lead to behavioral change (The general term for this phenomenon is *reactivity*—the tendency for awareness of current data to influence future data.) Suppose you have decided to describe a self-recording procedure and then to investigate that as a treatment in a self-modification program. Describe a plausible multiple-baseline design that would enable you to assess self-recording as an effective self-control treatment.

### Notes for Further Learning

- The experimental designs described in this chapter are referred to as single-case, single-subject, or within-subject 1. experimental designs. In most of these designs, an individual serves as his or her own control in the sense that performance of that individual in the absence of treatment is compared to that individual's performance during treatment. More common designs in many areas of psychology are control-group or between-subjects designs. A control-group design typically involves at least two groups, one that receives the treatment and one that does not. The average performance of the two groups is then compared according to appropriate statistical procedures. Single-case designs are more popular than control-group designs among behavior modifiers for a number of reasons (Hrycaiko & Martin, 1996). First, they focus on repeated measurement of an individual's performance across a number of sessions and therefore provide potentially valuable information on individual variation in performance. Group designs, with their emphasis on the average performance of groups, typically gather data at a single point in time rather than continuously monitoring individuals over time. Second, researchers using single-case designs typically need to locate only a few individuals with the same performance problem in order to evaluate an intervention. Researchers using group designs often find locating enough individuals with the same performance problem to form the different groups to be difficult. Third, because all individuals in a single-case design receive the intervention at one time or another, these designs are less vulnerable to the ethical problem of withholding treatment, and the researcher does not face resistance from clients (or their significant others) to participate in a no-treatment control group. Fourth, because single-case designs rely on replication logic rather than the sampling logic of the group designs (Smith, 1988), they are not hampered by the statistical assumptions required of group designs. Often in research using group designs, these assumptions are either not assessed or not met (Hoekstra, Kiers, & Johnson, 2012). For these and other reasons, behavior modifiers favor single-case designs. A number of excellent books on single-case designs are available, including Bailey and Burch (2018), Barlow, Nock, and Hersen (2009), Johnston and Pennypacker (2009), Kazdin (2011), Morgan and Morgan (2009), and Richards, Taylor, and Ramasamy (2014). See Martin, Thomson, and Regehr (2004) and Barker, Mellalieu, McCarthy, Jones, and Moran (2013) for reviews of research and Virues-Ortega and Martin (2010) for guidelines for using single-case designs in sport psychology. For a discussion of some common misunderstandings about single-case designs, see Hrycaiko and Martin (1996). For a discussion of reasons for using between-subjects designs, see Poling et al. (1995). See Brossart, Parker, Olson, and Mahedevan (2006), Ma (2006), Parker (2006), and Parker and Hagan-Burke (2007) for a discussion on statistical techniques that can be used to interpret singlecase research. For a discussion of the pros and cons of using statistical inference procedures in behavior analysis research, see The Behavior Analyst, 2000, Vol. 22, No. 2. For a discussion of meta-analysis of single-case design research, see the special issue of the Journal of Behavioral Education (2012, Volume 21, Number 3).
- 2. Kennedy (2002a) proposed that social validation methods, such as those described in this chapter, be supplemented with information regarding the maintenance of the change produced by the treatment. He reasoned that (a) this method of measuring social validity is more objective than many other methods that have been proposed, and (b) a behavior change that is not maintained can hardly be said to be socially valid, regardless of how highly people in the client's environment subjectively rate it, whereas maintenance of a behavior change in a client's physical and social environment is a good indicator that the behavior change is functional to the client and society. Kennedy (2002b) also proposed a number of other indicators of social validity with regard to decreasing problem behavior.

#### Questions for Further Learning

- 1. List four reasons why many behavior modifiers prefer single-case designs to group designs.
- 2. What did Kennedy propose to improve social validation methods?



# PART II

# **Basic Behavioral Principles and Procedures**

Every applied science follows a set of basic principles and procedures that have been established through empirical research. Behavior modification is no exception—the science it is based on is called *learning*. In Part II we cover the basic principles and procedures of behavior modification established through the basic science of learning: respondent or classical conditioning, operant conditioning, positive reinforcement, extinction, conditioned reinforcement, stimulus discrimination and generalization, shaping, schedules of reinforcement, fading, chaining, differential reinforcement, punishment, escape and avoidance conditioning, and generality of behavior change. To provide brief overviews of how these principles are applied, each of the chapters in Part II begins with a case history drawn from the fields of child development, developmental disabilities, autism spectrum disorder, early education, coaching, or normal everyday adult adjustment. The basic principles of a science operate whether or not we are familiar with them, and whether or not we are utilizing them in the best ways possible. Therefore, we also provide examples of how the basic principle operates in everyday life.

# **Respondent (Classical, Pavlovian) Conditioning of Reflexive Behavior**

## Learning Objectives

#### After studying this chapter, you will be able to:

- > Define respondent conditioning, higher-order conditioning, respondent extinction, and counterconditioning.
- Explain how respondent conditioning is involved in digestion, circulation, and respiration.
- Describe generalization and discrimination of respondent behavior.
- > Discuss several applications of respondent conditioning principles.
- Distinguish between reflexes and operant behavior, and between respondent conditioning and operant conditioning.

I feel afraid when I approach the take-off position!

# DEVELOPMENT OF FEAR IN A YOUNG FIGURE SKATER<sup>1</sup>

Susan, a 12-year-old novice competitive figure skater, was working on her double-axel jump at her skating practice. She skated around the rink, approached the take-off position for her double axel, and initiated the jump. As she was rotating in the air, she suddenly realized that she was on a tilt and falling. She immediately felt strong fear (an adrenaline rush, a catching of breath, and a pounding heart) and then hit the ice hard. This was Susan's third bad fall on a double-axel attempt during the past week. She got up, brushed herself off, and was determined to try the double axel at least once more before leaving for the day. But each time that she approached the take-off position, she experienced strong feelings of fear and could not bring herself to attempt the jump during the rest of that practice session.

# Behavioral Principles and Procedures

Behavioral principles and procedures are essentially ways of manipulating stimuli in order to influence behavior. As we stated in Chapter 1, principles are procedures that have a consistent effect and are so simple that they cannot be broken down into simpler procedures, while behavioral procedures are combinations of behavioral principles. In this chapter, we describe basic principles and procedures of *respondent conditioning*, also called *Pavlovian conditioning* (after Ivan Pavlov, the Russian physiologist who studied it), or *classical conditioning* (because it was the first type of conditioning to be identified). We use these three terms interchangeably.

# Principle of Respondent Conditioning

Some of our behaviors, like Susan's feelings of fear while falling on her double-axel jump, seem to be reflexive and are called **respondent behaviors**, which are behaviors that are (a) elicited by prior stimuli and are not affected by their consequences; (b) referred to as involuntary; and (c) usually involve smooth muscles and glands. Examples include salivating when food is in your mouth, sweating when exposed to high temperatures, and experiencing a pounding heart when falling. Respondent behaviors are influenced by respondent conditioning, defined later, which is based on

*unconditioned reflexes*. An **unconditioned reflex** is a stimulus–response relationship in which a stimulus automatically elicits a response apart from any prior learning. In other words, unconditioned reflexes are "hard wired" or inborn. A stimulus that elicits a response without prior learning or conditioning is called an **unconditioned stimulus (US)**. A response elicited by an unconditioned stimulus is called an **unconditioned response (UR)**. In other words, an unconditioned reflex consists of a US and a UR. In the case of Susan, falling was a US, and Susan's anxious feeling was a UR. Examples of unconditioned reflexes are listed in Table 5.1.

For each of the responses in Table 5.1, there are stimuli that do not elicit them. In that sense, such stimuli are considered neutral. For example, assume that a particular stimulus (such as the opening motif of Beethoven's Fifth Symphony) is a neutral stimulus (NS) with respect to the response of salivation, in the sense that it does not elicit salivation in a particular individual. The **principle of respondent conditioning** states that if an NS (the opening motif of Beethoven's Fifth Symphony) is followed closely in time by a US (food in the mouth) that elicits a UR (salivation), then the previous NS (the opening motif of Beethoven's Fifth Symphony) will also tend to elicit the response of salivation in the future. Of course, it may take more than just one pairing of the opening motif of Beethoven's Fifth Symphony with food before it would elicit any noticeable amount of salivation. Figure 5.1 illustrates respondent conditioning.

A **conditioned reflex** is a stimulus–response relationship in which a stimulus elicits a response because of prior respondent conditioning. If a salivation response were in fact conditioned to the opening motif of Beethoven's Fifth Symphony, that stimulus–response relationship would be referred to as a *conditioned reflex*. The stimulus in a conditioned reflex is called a **conditioned stimulus** (CS; e.g., the opening motif of Beethoven's Fifth Symphony), defined as a stimulus that elicits a response because that stimulus has been paired with another stimulus that elicits that response. The response in a conditioned reflex is referred to as a **conditioned response** (CR; e.g., salivation to the opening motif of Beethoven's Fifth Symphony), defined as a response elicited by a conditioned stimulus. In the case of Susan, approaching the take-off position for the double axel became a CS eliciting an anxious feeling as a CR. You can see how respondent conditioning might explain your reactions to certain words (such as the name of a loved one) or even to a single letter (such as "F" on an exam). Other examples include blushing when told that your

TABLE 5.1	Examples of	Unconditioned	Reflexes
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Unconditioned Stimulus	Unconditioned Response	
Food in the mouth	Salivation	
Bright light	Squinting, pupil constriction	
High temperature	Sweating	
Low temperature	Shivering	
Loss of support (falling)	Catching of breath, pounding heart	
Finger in throat	Gagging, vomiting	
Loud sounds	Catching of breath, pounding heart	
Genital stimulation Vaginal lubrication or		

FIGURE 5.1 Model for respondent conditioning

	Respondent Conditioning
Procedure: Pair neutral stir	nulus and unconditioned stimulus.
Many	∫ NS (sound of classical music)
pairings	US (food in mouth) $\longrightarrow$ UR (salivation)
Result: Neutral stimulus ac	equires ability to elicit response.
CS (sound of c	lassical music — > CR (salivation)
	<i>Note:</i> NS = neutral stimulus
	US = unconditioned stimulus
	UR = unconditioned response
	CS = conditioned stimulus CR = conditioned response

fly or blouse is undone or becoming sexually aroused when watching X-rated movies. (For a review of research on the mechanisms that underlie Pavlovian conditioning, see Lattal, 2013.)

#### Factors Influencing Respondent Conditioning

There are several variables that influence the development of a conditioned reflex.

First, *the greater the number of pairings of a CS with a US, the greater is the ability of the CS to elicit the CR*, until a maximum strength of the conditioned reflex has been reached. If a child was frightened several times by seeing a loudly barking dog, the sight of the dog will elicit a stronger fear than if the child had been scared by seeing a loudly barking dog only once.

Second, stronger conditioning occurs if the CS precedes the US by about half a second, rather than by a longer time or rather than following the US. Conditioning in the latter case, called backward conditioning, is difficult to attain. If a child sees a dog and the dog immediately barks loudly, the sight of the dog is likely to become a CS with fear as a CR for the child. If, however, the child hears the loud barking of a dog hidden from view and a few seconds later sees a dog trot around the corner of a building, the fear caused by the loud barking is not likely to be conditioned to the sight of the dog.

Third, a CS acquires greater ability to elicit a CR if the CS is always paired with the US than if it is only occasionally paired with the US. If a couple consistently lights a candle in the bedroom just before having sex and not at other times, then the candlelight is likely to become a CS eliciting sexual arousal. If they light a candle in the bedroom every night but have sex there only one or two nights each week, then the candlelight will be a weaker CS for sexual arousal.

Fourth, when several neutral stimuli precede a US, the stimulus that is most consistently associated with the US is the one most likely to become a strong CS. A child may experience thunderstorms in which dark clouds and lightning are followed by loud claps of thunder, which cause fear. On other occasions, the child sees dark clouds but there is no lightning and no thunder. The child will acquire a stronger fear of lightning than of the dark clouds because lightning is paired consistently with thunder but dark clouds alone are not.

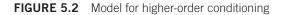
Fifth, *respondent conditioning will develop more quickly and strongly when the CS or US or both are intense rather than weak* (Lutz, 1994; Polenchar, Romano, Steinmetz, & Patterson, 1984). A child will acquire a stronger fear of lightning if the lightning is exceptionally bright and the thunder is exceptionally loud than if either or both are relatively weak.

#### Questions for Learning

- 1. What are two other names for respondent conditioning?
- 2. What are three characteristics of respondent behavior?
- 3. Define *unconditioned reflex*. Give three examples.
- 4. State the principle of respondent conditioning. Clearly diagram an example of respondent conditioning that is not diagramed in the text and that uses one of the unconditioned reflexes in Table 5.1.
- 5. Define *conditioned reflex* and describe an example.
- 6. Define and give an example of the following: *unconditioned stimulus*, *unconditioned response*, *conditioned stimulus*, and *conditioned response*.
- 7. Briefly, in a sentence each, describe five variables that influence the development of a conditioned reflex.

# Higher-Order Conditioning

Suppose that someone is conditioned to salivate to the opening motif of Beethoven's Fifth Symphony by pairing it with food many times. The opening motif of Beethoven's Fifth Symphony will thus have become a CS for salivation. Now let's suppose that, over several trials, just before presenting the opening motif of Beethoven's Fifth Symphony by itself (i.e., without following it with food), we turn on a yellow light. The light is a neutral stimulus for salivation and is never paired with food. However, after a number of pairings of the light with the music (an established CS for the response of salivation), the light itself will come to elicit salivation. The procedure in which a neutral stimulus becomes a conditioned stimulus by being paired with another conditioned stimulus, instead of with an unconditioned stimulus, is known as **higher-order conditioning**. The pairing of the music with the food is referred to as conditioning of the *first order*. Pairing the light with the music is referred to as conditioning beyond the second order appears to be difficult. The model for higher-order conditioning is presented in Figure 5.2.



Conditioning of the 1st Order		
Pairings	NS <sub>(classical music)</sub>	
	$\left\{ \begin{array}{l} {NS_{(\text{classical music})}}\\ {US_{(\text{food})}} \end{array} \right.$	→ UR <sub>(salivation)</sub>
	CS <sub>1 (classical music)</sub>	→ CR <sub>(salivation)</sub>
Conditioning of the 2nd Order		
Pairings	∫ NS <sub>(yellow light)</sub>	
	$\left\{ \begin{array}{l} NS_{(yellow \ light)} \\ CS_{1 \ (classical \ music)} \end{array} \right.$	> CR <sub>(salivation)</sub>
	CS <sub>2 (yellow light)</sub>	> CR <sub>(salivation)</sub>

Let's see how higher-order conditioning might apply in everyday life. Suppose a child experiences several instances of painful stimuli, such as from touching a hot stove on one occasion and a sharp thorn on another. Each painful stimulus can be considered a US causing fear as a UR. Let's suppose further that, each time just as each painful experience occurred, a parent yelled, "Watch out! You'll hurt yourself!" This warning from the parent is likely to become a CS eliciting fear. Suppose, also, that the parent later utters the same warning when the child climbs on a ladder, stands on a chair, or climbs onto the kitchen counter. Pairings of the warning with these other activities might influence the child to develop a general fear of heights through higher-order conditioning. The conditioning stages were as follows: First, warnings were paired with painful stimuli; second, being in high places was paired with warnings. Result: Being in a high place now elicits a response (fear) similar to that elicited by painful stimuli.

#### Common Respondently Conditioned Responses

Through evolution, humans are born with numerous unconditioned reflexes, such as those listed in Table 5.1. Such reflexes are important to our survival, reproduction, and day-to-day biological functioning. We also evolved with a susceptibility to Pavlovian conditioning. The fact that reflexive responses can be conditioned to previously neutral stimuli is biologically adaptive. Our capability of being conditioned to secrete saliva (and other gastric juices) at the sight of food, for example, prepares us to digest our food more rapidly than would occur if there were no such thing as Pavlovian conditioning. Let's consider in more detail some major categories of conditioned reflexes.

#### Digestive System

In addition to salivation, a stomach reaction, feelings of nausea, and defecation are digestive responses that are susceptible to Pavlovian conditioning. A student experiences butterflies in the stomach (a CR) before giving a talk in class (a CS). After experiencing chemotherapy, some patients feel nauseous (a CR) while waiting in the treatment room for therapy to begin (a CS). An extremely frightening experience, such as being threatened by a knife-wielding intruder (a CS), can cause anxiety defecation (a CR).

When one of the authors was 16 years old, he had an encounter with lemon gin at a party. Except for the occasional bottle of beer, he was an inexperienced drinker of alcohol. The first few sips of lemon gin were quite enjoyable and produced no immediate reaction of drunkenness. In approximately 15 minutes, he had drunk several ounces of lemon gin. Approximately an hour later, he became violently ill. Since that time, the smell or taste of lemon gin causes instant nausea. Even the thought of it causes his stomach to start complaining. In this example, the large amount of lemon gin in the stomach was a US causing nausea as a UR. Even though the smell and taste of lemon gin were paired with the reflexive responses of nausea and vomiting just once, and even though there was a long delay between the previously neutral stimuli (the taste and smell of lemon gin) and the experience of nausea, Pavlovian conditioning occurred. The taste and smell of lemon gin became a CS for the nausea reflex, and a *conditioned taste aversion*, a dislike for lemon gin, was established. The phenomenon of conditioned taste aversion is an exception to the rule that respondent conditioning is ineffective if

there is a long delay between the CS and the US. Evolution has apparently provided for a long delay between the CS and US to be effective in this case because of the time toxic substances take to have an effect on the body. It is also an exception to the need for there to be many conditioning trials in order for a strong conditioned reflex to be formed. Evolution has apparently provided for just one conditioning trial to be effective in this case, because just one ingestion of a toxic substance can be extremely harmful or even fatal.

## Circulatory System

Increased heart rate and blood flow are involved in many conditioned reflexes. Feeling embarrassed in a social setting, overhearing risqué topics discussed, having socially inappropriate thoughts—are all CSs for blushing in many individuals as blood flows to the outer layers of the skin. The circulatory system is involved when a scary scene in a movie or novel causes your heart to pound and when nude photographs elicit increased heart rate and increased blood flow to the genitals.

## Respiratory System

Pavlovian conditioning has also been implicated in influencing coughing, sneezing, and asthma attacks—reflexes of the respiratory system. Suppose a person's aunt, who visits rarely, happens to visit when that person suffers an asthma attack. The aunt might become a CS for the coughing and wheezing characteristic of an asthmatic reaction. Dekker and Groen (1956) reported that asthmatic responses have been elicited by such CSs as the sight of horses, caged birds, goldfish, and police vans.

## Other Systems

Other organ systems of the body—such as the urinary and reproductive systems—are also susceptible to Pavlovian conditioning.

Seligman (1971) coined the term *biological preparedness* to refer to the predisposition of members of a species to be more readily conditioned to some neutral stimuli as CSs than to others. As an example of biological preparedness, humans will more quickly learn fears to stimuli, such as snakes and insects, that posed a threat to our survival than to stimuli, such as pictures of flowers, that were nonthreatening in our distant ancestors' history (Ohman, Dimberg, & Ost, 1984). Conditioned taste aversion is another example of biological preparedness. Having evolved the strong tendency for taste to be conditioned to nausea greatly decreases the chances that one will repeatedly consume food that causes illness and perhaps death.

# Procedures for Eliminating a Conditioned Reflex

Once a conditioned reflex is developed, does it stay with us forever? Not necessarily. It may be eliminated through either of two procedures.

# Respondent Extinction

The principle of **respondent extinction** involves the procedure of presenting a CS while withholding the US, with the result that the CS gradually loses its capability of eliciting the CR. Suppose that a child reaches out to touch a large dog just as the dog barks very loudly, scaring the child. As a function of the pairing of the loud bark with the sight of the big dog, the sight of the dog alone now elicits crying and trembling. This is a Pavlovian conditioned response that we label fear. Now suppose that the parent takes the child to a dog show. Although there are lots of large dogs around, they have been trained to walk and sit quietly while on display. Repeated contact with these dogs (without them being paired with barking) will help the child overcome the fear of seeing dogs. That is, the sight of dogs loses its capability of functioning as a CS to elicit the fear reaction as a CR. Many of the fears that we acquire during childhood—fears of needles, the dark, lightning, and so on—undergo respondent extinction as we grow older, due to repeated exposure to these things in the absence of dire consequences. Figure 5.3 illustrates respondent extinction.

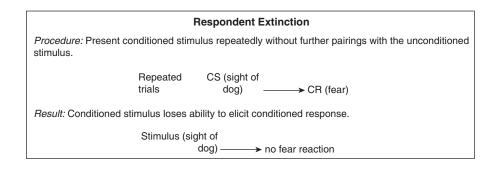
Respondent extinction is the reason that higher-order conditioning is difficult to obtain beyond the second order. In the example cited in Figure 5.2, when conditioning of the second order is attempted,  $CS_1$ , the opening motif of Beethoven's Fifth Symphony, is no longer paired with food, the US. Thus, the opening motif of Beethoven's Fifth Symphony is undergoing extinction as a CS and the salivation elicited by the opening motif of Beethoven's Fifth Symphony is weaker than the salivation originally elicited by food.

#### Counterconditioning

A conditioned response may be eliminated more effectively if a new response is conditioned to the conditioned stimulus at the same time that the former conditioned response is being extinguished. This process is called **counterconditioning**. Stated technically, a CS will lose its ability to elicit a CR if that CS is paired with a stimulus that elicits a response that is incompatible with the CR. To illustrate this process, let's reconsider the example of a child who acquired a fear of the sight of dogs. Let's suppose that the child likes playing with a friend who has become a CS eliciting feelings of happiness as a CR, and let's suppose that the friend has a friendly dog that doesn't bark loudly. As the child plays with his or her friend and the friend's dog, some of the positive emotions elicited by the friend will become conditioned to the friend's dog. These positive conditioned emotional responses will help counteract the negative conditioned emotional responses previously elicited by dogs and thus more quickly and more effectively eliminate the negative responses. Figure 5.4 illustrates conditioning and counterconditioning.

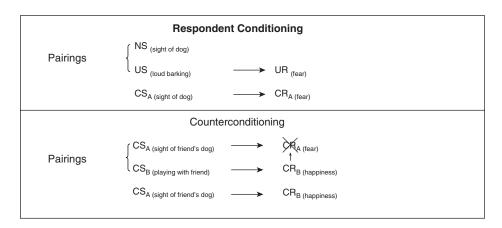
#### Questions for Learning

- 8. Diagram an example of higher-order conditioning.
- 9. Describe three examples of conditioned reflexes, one for each of these categories: digestion, circulation, and respiration.









- 10. Describe an example of a conditioned taste aversion.
- 11. Why do you suppose that we have evolved so that we are susceptible to conditioned taste aversion?
- 12. What is biological preparedness? Give an example.
- 13. Discuss, with examples, whether all stimuli are equally capable of becoming CSs.
- 14. State the procedure and result of the principle of respondent extinction. Describe an example that is not in this chapter.
- 15. Describe the process of counterconditioning. Describe or diagram an example of counterconditioning that is not in this chapter.

# Generalization and Discrimination of Respondent Behavior

Consider the example given previously in which the sight of a dog became a CS causing a child to feel frightened (a CR) because the sight of that dog had been paired with loud barking. If the child now saw a different dog, would this dog also cause the child to feel fear? Probably yes. Respondent stimulus generalization occurs when an organism has been conditioned so that a particular CS elicits a CR, and then a similar stimulus also elicits that CR. Suppose, for example, while the dentist is drilling a cavity you have, you experience considerable pain while sitting in the dentist's chair. The sound of the dentist's drill is likely to become a CS causing you to cringe. Later, while visiting the meat market and hearing the sound of the butcher's cutting machine, you feel yourself cringing. You are illustrating an example of respondent stimulus generalization. However, if you were to experience several repeated episodes of the dentist's drill paired with some pain, and several repeated episodes of the butcher's cutting tool never being paired with pain, then you would eventually show respondent stimulus discrimination—a stimulus functions as a CS to elicit a CR because that stimulus has been paired with a US that elicits that CR, but a similar stimulus does not function as a CS for that CR because the second stimulus has been paired with extinction trials. We have evolved to show respondent stimulus generalization and respondent stimulus discrimination because such processes have had adaptive survival value for our early ancestors. For example, with respect to respondent stimulus generalization, in the early days of humankind, if being bitten by one snake caused the individual to show fear to other snakes, then that individual was more likely to survive. On the other hand, with respect to respondent stimulus discrimination, if the sight of a wild wolf came to elicit fear in a child, but the sight of a pet dog gradually did not do so, then that also had survival value.

# Applications of Respondent Conditioning and Extinction

Applications of respondent conditioning and extinction have involved controlling allergies, immune system function, drug reactions, sexual arousal, nausea, blood pressure, thoughts, and emotions.

In this section we illustrate its application to three types of problems.

## Treatment of Fear in a Young Figure Skater<sup>2</sup>

As described at the beginning of this chapter, Susan, a young figure skater, was afraid to attempt her double-axel jump because she had experienced three bad falls when attempting her jump. A meeting was arranged for Susan to talk to the figure skating team's sport psychologist. The psychologist taught Susan a relaxation technique referred to as deep-center breathing, which involves breathing low down in the stomach rather than high up in the chest. Deep-center breathing and while she was slowly exhaling on each breath, she was encouraged to say "reeeee-laaaaax" slowly to herself. "Reeeee-laaaaax" therefore became a CS for feeling relaxed as a CR. At the next practice, when Susan was getting ready to attempt a double axel, the psychologist called her over to the side of the rink and asked her to practice deep-center breathing for several breaths, each time saying to herself "reeee-laaaaax" while exhaling. The psychologist then prompted Susan to skate around and approach the take-off position for the double axel. Just before getting to the place where she would normally initiate the jump, she was to tell herself to "reeee-laaaaax" but not attempt the jump. Susan did this routine five times in succession. After the fifth time, she told the psychologist that she did not feel nearly as nervous on the fifth trial as she did on the first trial when she was approaching the take-off position. She felt that she was ready to try another double axel, including repeating the preceding routine while approaching the take-off position. Susan successfully attempted the jump, and,

although she two-footed the landing, she said afterwards that she felt much less fear on the take-off. She was confident that she could now continue successfully practicing double axels with only a moderate amount of fear, and this proved to be the case. (Applications of respondent principles to treat anxiety disorders are discussed in Chapter 27.)

#### Treatment of Chronic Constipation

An example of respondent conditioning of a desirable response is the treatment for chronic constipation developed by Quarti and Renaud (1964). Defecation, the desired response in cases of constipation, can be elicited by administering a laxative. However, reliance on such drugs to achieve regularity is not the healthiest solution because of undesirable side effects. Quarti and Renaud had their clients administer a distinctive electrical stimulus—a mild, nonpainful electric current—to themselves immediately prior to defecating. Defecation (UR) was initially elicited by a laxative (US), and then the amount of the drug was gradually decreased until defecation (CR) was elicited by the electrical stimulus (CS) alone. Then, by applying the electrical stimulus at the same time each day, several of the clients were eventually able to get rid of the electrical stimulus, because the natural environment stimuli characteristically present at that time each day acquired control over the behavior of defecating. Thus, these clients achieved regularity without the continued use of a laxative (also see Rovetto, 1979).

#### Treatment of Nocturnal Enuresis (Bed Wetting)

Another example of respondent conditioning of a desirable response is the bell-pad treatment for nocturnal enuresis (bed wetting; Friman & Piazza, 2011; Scott, Barclay, & Houts, 1992; Williams, Jackson, & Friman, 2007). One possible explanation for bed wetting, a problem that is rather common in young children, is that pressure on the child's bladder while asleep and needing to urinate does not provide sufficient stimulation to awaken the child. A device that seems to be effective for many enuretic children consists of a bell connected to a special pad under the bottom sheet on the child's bed. The apparatus is wired so that the bell sounds (US) and awakens (UR) the child as soon as the first drop of urine makes contact with the pad. Eventually, in many cases, the child will awaken before urinating because the response of waking up (now a CR) has been conditioned to the stimulus of pressure on the bladder (a CS). When that happens, the behavioral sequence of getting up, walking to the bathroom, and urinating in the toilet should be encouraged. But this latter sequence involves a type of learning called operant conditioning, rather than respondent conditioning.

## An Introduction to Operant Conditioning: Another Type of Learning

Reflexes! That's what respondent conditioning is all about—automatic responses to prior stimuli. But much of our behavior is referred to as **operant behavior**—behavior that (a) affects or "operates on" the environment to produce consequences, and which is, in turn, influenced by those consequences; (b) is referred to as voluntary; and (c) usually involves skeletal muscles. Examples include putting gas in your car, asking for directions, writing an exam, turning on a computer, and making breakfast. **Operant conditioning** is a type of learning in which behavior is modified by its consequences. For example, through operant conditioning, we have learned to turn on a water tap to produce water and not to touch a hot stove because of the pain following past instances of doing so. Principles and procedures of operant conditioning, and discuss how, at any given time, we are likely to be influenced by respondent and operant conditioning occurring concurrently. In Chapter 17, we also discuss how both respondent and operant conditioning are important in explaining our "thinking" and "emotions."

#### Questions for Learning

- 16. Define respondent stimulus generalization. Give an example.
- 17. Define respondent stimulus discrimination. Give an example.
- 18. In the example of Susan learning to fear performing the double-axel jump, what was the US, UR, CS, and CR?
- 19. Describe (or diagram) how counterconditioning was involved to help Susan overcome her fear of attempting a double-axel jump.
- 20. Describe a respondent conditioning procedure for treating constipation. Identify the US, UR, CS, and CR.

- 21. Describe a respondent conditioning component of a procedure for treating nocturnal enuresis. Identify the US, UR, CS, and CR.
- 22. What are three characteristics of operant behavior? Give an example.
- 23. What is operant conditioning? Give an example.

## Summary of Chapter 5

*Respondent behaviors* are behaviors that are elicited by prior stimuli and are not affected by their consequences. A stimulus that elicits a response without prior learning is called an *unconditioned stimulus* (US), and the response that is elicited is called an *unconditioned response* (UR). An *unconditioned reflex* consists of a US-UR occurrence. The *principle of respondent* (or *Pavlovian* or *classical*) *conditioning* states that if a neutral stimulus (NS) is followed closely in time by a US that elicits a UR, several times, then the NS will also tend to elicit that response, which is called a conditioned reflex. Thus, a *conditioned reflex* is a stimulus–response relationship in which a previous NS now elicits a response because of prior respondent conditioning. The stimulus in a conditioned reflex is called a *conditioned stimulus* (CS) and the response is called a *conditioned response* (CR).

Five variables influence the strength of a conditioned reflex. A conditioned reflex is stronger when (a) there are many pairings of a CS with a US; (b) the CS precedes the US by half a second (rather than a longer time and rather than following the US); (c) the CS is always (rather than occasionally) paired with the US; (d) the CS or US or both are intense rather than weak; and (e) when several NSs precede a US, the NS most consistently paired with the US will become the strongest CS. These major categories of CSs are responses from the digestive system (e.g., "butterflies" in the stomach), the circulatory system (e.g., rapid heart rate), and the respiratory system (e.g., rapid breathing).

With *higher-order conditioning*, an NS becomes a CS by being paired with another CS, instead of a US. With *respondent extinction*, the repeated presentation of a CS by itself (without the US) will cause the CS to lose its capability of eliciting the CR. With *counterconditioning*, while a CS is being extinguished that CS will more quickly lose its power to elicit the CR if a new CR is conditioned to the CS at the same time that the former CR is being extinguished.

If a CS has been conditioned to elicit a CR of an organism, then a similar stimulus will also elicit that CR with that organism, which is called *respondent stimulus generalization*. With *respondent stimulus discrimination*, a stimulus has been conditioned as a CS to elicit a CR, but a similar stimulus does not elicit that CR because the second stimulus has been paired with extinction trials.

Applications of respondent procedures were described for (a) helping a young figure skater to decrease her fear of falling while attempting a double-axel jump; (b) treating an individual's chronic constipation; and (c) teaching a child to awaken before wetting the bed at night (so the child could then urinate in the toilet).

Finally, a second type of behavior and a second type of conditioning were briefly introduced. *Operant behavior* is behavior that operates on the environment to produce consequences, and that behavior is influenced by those consequences. *Operant conditioning* is a type of learning in which behavior is modified by its consequences. Operant conditioning principles and procedures are described in the following chapters.

#### Application Exercises

#### A. Exercise Involving Others

Interview a relative, friend, or acquaintance regarding something that elicits feelings of fear or nausea in that person but does not do so in many people. Determine whether that person can recall events that may have led to this unusual reaction. Are these events consistent with the description of respondent conditioning in this chapter? Discuss.

#### B. Self-Modification Exercise

Describe three examples of conditioned reflexes of yours, one for each of these categories: digestion, circulation, and respiration. Make sure the stimuli in your examples are CSs and not USs.

## Note for Further Learning

1. Pavlovian conditioning procedures may affect the functioning of our immune systems. Ader and Cohen (1982) found with rats that pairing saccharine with an immune-suppressive drug established saccharine as a conditioned stimulus that elicits immune suppression. Other studies have also demonstrated classical conditioning of various aspects of immune responses in other species including humans (Ader & Cohen, 1993; Maier, Watkins, & Fleshner, 1994; Schedlowski & Pacheco-López, 2010; Tekampe et al., 2017). For a human example, consider that a standard treatment for cancer, chemotherapy, involves chemical agents that are immunosuppressive. In a study in which repeated chemotherapy was done in the same room in the same hospital setting for women suffering from ovarian cancer, the women eventually displayed immunosuppression after simply being brought to that room of the hospital prior to receiving chemotherapy (Bovjberg et al., 1990). Further research may lead to ways of using Pavlovian conditioning to strengthen the immune system. This exciting area of research on the effects of conditioning processes on the functioning of the body's immune system is called psychoimmunology or psychoneuroimmunology (Daruna, 2004).

## Questions for Further Learning

- 1. What conditioned reflex occurred in a study of chemotherapy for ovarian cancer?
- 2. What is the field of psychoimmunology or psychoneuroimmunology all about?

#### Notes

- 1. This case was described in Martin (2019).
- 2. This case was described in Martin (2019).

# **Increasing a Behavior With Positive Reinforcement**

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define *positive reinforcement*.
- > Discuss how we are influenced by positive reinforcement on an almost continuous basis.
- Distinguish between positive reinforcement and negative reinforcement.
- Describe factors that influence the effectiveness of positive reinforcement.
- Explain how positive reinforcement can work against individuals who are unaware of it.

Come on Jill, let's walk.

## REINFORCING JILL'S WALKING BEHAVIOR<sup>1</sup>

Jill, a 5-year-old girl with a severe intellectual disability, could walk a few steps with the help of a walker, but she rarely did so. Her walker had four wheels, a hand grip, a brake handle, a back support, and a seat. Jill's parents agreed that a research assistant could visit Jill at her home 4 days per week to investigate a procedure to increase Jill's walking behavior. During each of four 5-minute baseline sessions, Jill was placed in her walker, the researcher said, "Come on, let's walk," and Jill's steps were counted. Jill averaged 8.5 forward steps per session. Jill's walker was then modified so that a forward step caused three seconds of popular music or familiar voices, and colored lights to occur in the walker, all of which had been previously demonstrated to cause Jill to show happiness indicators (smiling, laughing, and excited body movements). Jill's forward steps greatly increased to an average of 74.7 steps per session and continued at a high rate for 58 treatment sessions. During a four-session reversal to baseline, Jill's walking decreased to an average of 23.5 forward steps per session. During the second treatment phase, which lasted for 27 sessions, Jill averaged 77.1 forward steps per session. The researchers also measured Jill's happiness indicators using a partial-interval recording system with 10-second intervals (as described in Chapter 3). During the first and second baseline phases, Jill's percentage of intervals with happiness indicators averaged 13.8% and 31.3% respectively. During the first and second treatment phases, Jill's percentage of happiness indicators averaged 77.6% and 72.4% respectively. Thus, not only did Jill's walking greatly increase during treatment, but she was also much happier.

# Positive Reinforcement

A **positive reinforcer** is anything that, when presented immediately following a behavior, causes the behavior to increase in frequency. The term *positive reinforcer* is roughly synonymous with the word *reward*. However, the term *positive reinforcer* is scientifically more precise. Once something has been determined to function as a positive reinforcer for a particular individual in a particular situation, it can be used to increase other behaviors of that individual in other situations. In conjunction with the concept of positive reinforcer, the principle called **positive reinforcer**, *then that states that if someone in a given situation does something that is followed immediately by a positive reinforcer, then that person is more likely to do the same thing the next time he or she encounters a similar situation.* Although everyone has a common-sense notion of rewards, very few people are aware of just how often they are influenced by positive reinforcement. Examples of positive reinforcement are shown in Table 6.1.

		Immediate	Long-Term
Situation	Response	Consequences	Effects
1. While you are waiting in a long line of cars for the light to change at a busy intersection, a car stops in the alley on your right.	You wave to the driver in the alley to pull into the line of traffic in front of you.	The driver nods and waves thanks to you and pulls into the line of traffic.	The pleasant feedback from the driver increases the likelihood that you will be courteous in similar situations in the future.
2. The students in a third- grade class have been given an assignment to complete.	Suzanne, who is often quite disruptive, sits quietly at her desk and starts working on the assignment.	The teacher walks over to Suzanne and gives a thumbs up.	In the future, Suzanne is more likely to work on the assignments given to her in class.
3. A college student is preparing answers to the study questions in this chapter and isn't sure about one of the answers.	The student asks her friend, who has already studied this chapter, for some help.	Her friend tells her the correct answer.	If the student can't find answers to questions in the remaining chapters, she's likely to ask her friend for help.
4. Father and child are shopping in a department store on a hot afternoon and both are very tired.	The child uncharacteristically follows father around the store quietly and without complaining.	Father turns to the child and says, "Let's go and buy an ice cream cone and sit down for a while."	On future shopping excursions, the child is more likely to follow father quietly.
5. A woman has just tasted a batch of soup she made, and it tasted very bland.	She adds a little Worcestershire sauce and then tastes it again.	"It tastes very tangy, just like minestrone soup," she says to herself.	There is an increased likelihood that, in similar situations in the future, she will add Worcestershire sauce to her soup.

TABLE 6.1 Examples of Instances of Reinforcement of Desirable Behaviors

The individuals in each of the examples in Table 6.1 were not consciously using the principle of positive reinforcement; they were just "doing what comes naturally." In each example, it might take several repetitions before there would be any really obvious increase in the positively reinforced response (that is, an increase that would be noticeable to a casual observer). Nevertheless, the effect is still there.

Think about some of your behaviors during the past hour. Were any of those behaviors followed immediately by reinforcing consequences? In some cases, we may not be aware of these consequences and the effects they have had and are continuously having on our behavior.

As stated at the end of Chapter 5, behaviors that operate on the environment to generate consequences and are in turn influenced by those consequences are called **operant behaviors** or **operant responses**. Jill's walking was an operant behavior. Each of the responses listed in Table 6.1 is an example of operant behavior. Operant behaviors that are followed by positive reinforcers are increased, while operant behaviors that are followed by punishers (as will be seen in Chapter 15) are decreased. A different type of behavior—reflexive or respondent behavior—was discussed in Chapter 5.

#### Positive Reinforcement Versus Negative Reinforcement

It is important to keep in mind that positive reinforcers are events that increase a response when they are introduced or added immediately following the response. The removal of something immediately following a response may also increase that response, but this is not positive reinforcement. For example, a parent might nag a teenager to do the dishes. When he complies, the nagging immediately stops. Although the cessation of nagging when dishwashing occurs may increase the dishwashing response, it was the nagging's immediate *removal* (not its introduction) following the response that increased it. This is an example of the principle of *negative reinforcement* also known as *escape conditioning*, which states that the removal of aversive stimuli immediately after the occurrence of a response will increase the likelihood of that response. As indicated by the word *reinforcement*, positive and negative reinforcement are similar in that both increase responses. They are different as indicated by the words positive and negative, in that positive reinforcement increases a response because of the presentation of a positive stimulus immediately after the response, whereas negative reinforcement increases a response by the removal or taking away of a negative or aversive stimulus immediately after the response. Negative reinforcement is discussed further in Chapter 16. Note: Do not confuse negative reinforcement (which increases behavior) with punishment (which decreases behavior). Punishment is discussed in Chapter 15.

## Positive Reinforcement Is a Law of Behavior

It is helpful to think about behavior in the same way that we think about other aspects of nature. What happens when you drop a shoe? It falls toward the earth. What happens to a lake when the temperature drops below 0° C? The water freezes. These are things that we all know about and that physicists have studied extensively and formulated into laws, such as the law of gravity. The principle of positive reinforcement, one of the principles of operant conditioning, is also a law. Scientific psychology has been studying this principle in great detail for over a century (e.g., Thorndike, 1911), and we know that it is an extremely important part of the learning process. We also know of a number of factors that determine the degree of influence the principle of reinforcement has on behavior. (For a review of research on these factors, see DeLeon, Bullock, & Catania, 2013.) These factors have been formulated into guidelines to be followed when using positive reinforcement to increase desirable behavior.

## Questions for Learning

- 1. What is a baseline (see Chapter 3)?
- 2. Describe the baseline condition for Jill's program.
- 3. Describe the treatment condition for Jill's program.
- 4. What type of research design (see Chapter 4) was used to assess the effect of the treatment in Jill's program?
- 5. What is a positive reinforcer?
- 6. What is the principle of positive reinforcement?
- 7. Describe an example of positive reinforcement of a desirable behavior that you have encountered. Identify the situation, behavior, immediate consequence, and probable long-term effects (as shown in Table 6.1). The example should not be from the text.
- 8. What is operant behavior? Describe an example, and indicate how the example fits the definition of operant behavior.
- 9. Define *negative reinforcement* and give an example that is not from this chapter.
- 10. How are positive and negative reinforcement similar, and how are they different?
- 11. In what way is positive reinforcement like gravity?

# Factors Influencing the Effectiveness of Positive Reinforcement

#### 1. Selecting the Behavior to Be Increased

The behaviors to be reinforced must first be identified specifically. If you start with a general behavior category (e.g., being more friendly), you should then identify specific behaviors (e.g., smiling) that characterize that category. By being specific, you (a) help to ensure the reliability of detecting instances of the behavior and changes in its frequency, which is the measure by which one judges reinforcer effectiveness, and (b) increase the likelihood that the reinforcement program will be applied consistently.

# 2. Choosing Reinforcers ("Different Strokes for Different Folks")

Some stimuli are positive reinforcers for virtually everyone. Food is a positive reinforcer for almost anyone who has not had anything to eat for several hours. Candy is a reinforcer for most children. A mother's immediate imitation of her infant's babbling (e.g., the child says "dadaba" and the mother says "dadaba") is a reinforcer for most 6-month-old infants (Pelaez, Virues-Ortega, Gewirtz, 2011). However, different individuals are frequently "turned on" by different things. Consider the case of Dianne, a 6-year-old girl with a developmental disability who was in a project conducted by one

of the authors (GM). She was able to mimic a number of words and was being taught to name pictures. Two commonly used reinforcers in the project were candy and bites of other preferred foods, but these were not effective with Dianne. She spat them out about as often as she ate them. After trying many other potential reinforcers, GM finally discovered that allowing her to play with a toy purse for 15 seconds was very reinforcing. As a result, after many hours of training she was able to speak in phrases and complete sentences. For another child, listening to a music box for a few seconds turned out to be an effective reinforcer after other potential reinforcers failed. These stimuli might not have been reinforcing for everyone, but that is not important. The important thing is to use a reinforcer that is effective with the individual with whom you are working.

Most positive reinforcers can be classified under five somewhat overlapping headings: *consumable, activity, manipulative, possessional,* and *social.* Consumable reinforcers are items that one can eat or drink such as candy, cookies, fruit, and beverages. Examples of activity reinforcers are the opportunities to watch television, look at a picture book, or even stare out of a window. Manipulative reinforcers include the opportunities to play with a favorite toy, build with LEGO', color or paint, ride a bicycle, or surf the Internet. Possessional reinforcers include the opportunities to sit in one's favorite chair, wear a favorite shirt or dress, have a private room, or enjoy some other item that one can possess (at least temporarily). Social reinforcement includes affectionate pats and hugs, praise, nods, smiles, and even a simple glance or other indication of social attention. Attention from others is a very strong reinforcer for almost everyone (see Figure 6.1). In choosing effective reinforcers for an individual, you might find one of the following strategies to be helpful. (For additional discussion of identifying reinforcers, see Piazza, Roane, & Karsten, 2011.)

#### Use a Reinforcer Questionnaire or Reinforcer Menu

If the individual can read, it is often helpful to ask them to complete a reinforcer questionnaire (see Table 6.2). Another option is to list specific reinforcers (or pictures of them if the individual cannot read) in the form of a "reinforcer menu," and the preferred reinforcers can be chosen similar to the way one would order a meal at a restaurant. Matson and colleagues (1999) described a reinforcer menu that staff in institutional settings might use to select reinforcers for persons with severe and profound developmental disabilities.

#### Use the Premack Principle

Another method for finding an appropriate reinforcer for a particular individual is simply to observe the individual in everyday activities and note those activities engaged in most often. This method makes use of the **Premack principle** (first formulated by David Premack, 1959), which states that if the opportunity to engage in a behavior that has a high probability of occurring is made contingent on a behavior that has a low probability of occurring, then the behavior that has a low probability of occurring will increase.

For example, let's suppose that parents of a 13-year-old boy observe that, during the school year, their son spends several hours each weekday evening on Facebook or texting friends, but almost never studies or does homework. If the parents were to assume control of their son's cell phone and computer each evening, and if they were to tell their son, "From now on, each school night, for each hour of studying or doing homework, you can have access to your computer and cell phone for the following half hour," then studying and homework would likely increase in frequency. (For additional examples of applications of the Premack principle, see Watson and Tharp, 2014. For a discussion of the limitations of the Premack principle, see Timberlake and Farmer-Dougan, 1991.)

#### Use the Response Deprivation Model

Due to the limitations of the Premack principle, Timberlake and Allison (1974) formulated the response deprivation model and verified its effectiveness with animals. According to the response deprivation model, to be a positive reinforcer the opportunity to engage in a given behavior does not have to be a behavior that the individual engages in a lot. That is, it does not have to be a high-probability behavior. Rather, the behavior simply has to be one that is currently occurring below its baseline level—i.e., the individual has been deprived of the opportunity to engage in the behavior. Hagge and Van Houten (2016) suggested that the response deprivation model would be particularly useful in organizations such as businesses. For example, an employee in a drugstore might be offered the opportunity to accompany the employer to an important meeting with a business associate contingent upon the employee carrying out some less desirable task such as cleaning, organizing, and stocking items in an exemplary manner. It might be that the employee ordinarily would seldom volunteer to go on a business trip of this sort. However, if for whatever reason the employee



FIGURE 6.1 Praise is a powerful positive reinforcer for strengthening and maintaining valued behaviors in everyday life

has gone on such trips less frequently than he or she normally would have done, the opportunity to go on the trip could be a very effective reinforcer.

Figure 6.2 shows a comparison of the response deprivation model with the Premack principle. The right side of the figure shows the properties of the Premack principle. Note that the figure illustrates that according to the Premack principle, behaviors can only serve as reinforcement for behaviors that are below them in frequency. They cannot reinforce behaviors above them. Interestingly, this means that there is no behavior that can reinforce the most frequently occurring behavior—i.e., Behavior 1—should we want to do so for some reason. This is one of the limitations for the Premack principle.

The left side of the figure shows the properties of the response deprivation model. Note that according to this model, the opportunity to engage in any behavior can reinforce any other behavior as long as the reinforcing behavior is below its baseline level of occurrence, typically due to deprivation of the opportunity to engage in that behavior. Thus, for example, Behavior 1 can be reinforced by any other behavior in the hierarchy provided that the latter is below its baseline level of occurrence. This is one of the strengths of the response deprivation model.

TABLE 6.2 A Questionnaire to Help Identify Reinforcers for an Individual

Read each question carefully and then fill in the appropriate blanks.

- a) Consumable Reinforcers: What do you like to eat or drink?
- 1. What do you like to eat most?

2. What do you like to drink most?

b) Activity Reinforcers: What things do you like to do?

1. What do you like to do in your home or residence?

2. What do you like to do in your yard or courtyard?

3. What activities do you like to do in your neighborhood?

4. What passive activities (e.g., watching TV) do you like to do?

c) Manipulative Reinforcers: What kinds of games do you like?

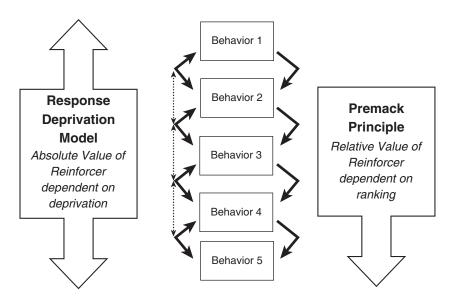
d) Possessional Reinforcers: What kinds of things or objects do you like to possess?

e) Social Reinforcers: What social rewards do you like?

1. What types of praise statements do you like to receive?

2. What type of physical contact do you enjoy (e.g., hugging)?

**FIGURE 6.2** Demonstration of the hierarchy of reinforcers in the Premack principle versus absolute values of reinforcers in the response deprivation model



Source: Hagge and Van Houten (2016). Permission granted by Taylor and Francis.

## Conduct a Preference Assessment

In selecting a reinforcer, it is often quite effective to allow an individual to choose among a number of available reinforcers (DeLeon & Iwata, 1996). Variety is not only the spice of life, it is also a valuable asset to a training program. For example, in a program for a person with developmental disabilities, a tray containing sliced fruits, peanuts, raisins, and diet drinks can be presented as a reinforcer with the instruction to take one item. The advantage of this is that only one of the reinforcers among the selection has to be strong in order for the selection to be a strong reinforcer. For examples of research on preference assessment procedures with persons with developmental disabilities, see Davies, Chand, Yu, Martin, and Martin (2013) and Lee, Yu, Martin, and Martin (2010).

## When in Doubt, Do a Reinforcer Test

No matter how you have selected a potential reinforcer for an individual, it is always the individual's performance that tells you whether you have selected an effective reinforcer. When you are not sure if a particular item is reinforcing, you can always conduct an experimental test that involves *going back to the definition of a reinforcer given at the beginning of this chapter*. Simply choose a behavior that the individual emits occasionally and that does not appear to be followed by any reinforcer, record how often the behavior occurs without obvious reinforcement over several trials, and then present the item immediate following the behavior for a few additional trials and see what happens. If the individual begins to emit that behavior more often, then your item is indeed a reinforcer. If the performance does not increase, then you do not have an effective reinforcer. In our experience, not using an effective reinforcer is a common error of training programs. For example, a teacher may claim that a particular reinforcement program that he is trying to use is failing. Upon examination, the item used as a reinforcer may turn out not to be a reinforcer for the student. You can never really be sure that an item is a *reinforcer for someone* until it has been demonstrated to function as such for that person. In other words, *something is defined as a reinforcer only by its effect on behavior*.

#### External Reinforcers and Intrinsic Motivation

At this point, an objection might be raised: If you deliberately use a tangible (or extrinsic) item to reinforce someone's behavior, won't you undermine that person's intrinsic motivation (inner desire or sense of satisfaction) to perform that behavior? Some critics of behavior modification (e.g., Deci, Koestner, & Ryan, 1999) have suggested that you will. Some (e.g., Kohn, 1993) have gone so far as to argue that tangible rewards should never be given because, for example, if a parent gives a child money as a reinforcer for reading, then the child will be less likely to "read for reading's sake." However, a careful review of the experimental literature on this topic (Cameron, Banko, & Pierce, 2001), and two experiments (Flora & Flora, 1999; McGinnis, Friman, & Carlyon, 1999), clearly indicate that that view is wrong. Moreover, the notion that extrinsic reinforcers undermine intrinsic motivation flies in the face of common sense (Flora, 1990). If extrinsic reinforcers undermine intrinsic motivation, then those fortunate people who genuinely enjoy their jobs should refuse to be paid for fear that their paychecks will destroy their enjoyment of their work. It is also worth noting that the extrinsic distinction between reinforcers may not even be valid: All reinforcers involve external (i.e., extrinsic) stimuli and all have internal (i.e., intrinsic) aspects.

#### Questions for Learning

- 12. Why is it necessary to be specific when selecting a behavior for a reinforcement program?
- 13. List the five somewhat overlapping headings under which most positive reinforcers can be classified and give an example of each that would be a positive reinforcer for you.
- 14. Describe the Premack principle. Give an example.
- 15. Describe the response deprivation model. Give an example.
- 16. Suppose for a given individual Behavior 1 occurs 60% of the time, Behavior 2 occurs 25% of the time, and Behavior 3 occurs 15% of the time. Which method would be better for increasing the occurrence of Behavior 1 for that individual—the Premack principle or the response deprivation model? Explain.
- 17. "It is always the individual's performance that tells you whether you have selected an effective reinforcer." Explain what this means.
- 18. Using the definition of positive reinforcer, describe the steps to test if a particular item is a reinforcer for someone. Illustrate with an example that is not from this chapter.

- 19. Using the definition of positive reinforcer, how might you conduct a test to determine if the social attention of a particular adult is or is not reinforcing for a withdrawn child?
- 20. Does extrinsic reinforcement undermine intrinsic motivation? Discuss.

#### 3. Motivating Operations

Most reinforcers will not be effective unless the individual has been deprived of them for some period of time prior to their use (as in the response deprivation model, described earlier in this chapter). In general, the longer the deprivation period, the more effective the reinforcer will be. Sweets will usually not be reinforcing to a child who has just eaten a large bag of candy. Playing with a purse would not have been an effective reinforcer for Dianne had she been allowed to play with one prior to the training session. We use the term **deprivation** to indicate the time during which an individual does not experience the reinforcer. The term **satiation** refers to that condition in which the individual has experienced the reinforcer to such an extent that it is no longer reinforcing. "Enough's enough," as the saying goes.

Events or conditions—such as deprivation and satiation—that (a) temporarily alter the effectiveness of a reinforcer and (b) alter the frequency of behavior reinforced by that reinforcer are called **motivating operations (MOs)** (discussed further in Chapter 21). Thus, food deprivation not only establishes food as an effective reinforcer for the person who is food deprived, it also momentarily increases various behaviors that have been reinforced with food. As another example, feeding a child very salty food would be an MO because (a) it would momentarily increase the effectiveness of water as a reinforcer for that child, and (b) it would also evoke behavior (e.g., turning on a tap, asking for a drink) that had previously been followed by water. Another name for MO is *motivational variable*—a variable that affects the likelihood and direction of behavior. Because food deprivation increases the effectiveness of food as a reinforcer and salt ingestion increases the effectiveness of water as a reinforcer without prior learning, these events are called *unconditioned MOs*. In Chapter 21, we will introduce you to the notion of *conditioned MOs*. In general terms, MOs might be thought of as motivators. In everyday life, people might say that depriving someone of food motivates that person to eat. Similarly, they might say that giving someone salted peanuts motivates that individual to drink.

In Chapter 5, we introduced the concepts of conditioning and counterconditioning emotions. For example, Figure 5.4 illustrates conditioning the emotion of fear to dogs and the counterconditioning of that fear response by conditioning the emotion of happiness to playing with a friend's dog. Both instances of conditioning involved MOs. In the first case, dogs became an MO for avoiding or running away from dogs while in the second case a friend's dog became an MO for approaching and playing with the friend's dog. Similarly, in the lead case for this chapter, a drop in Jill's happiness level became an MO for her to walk because stimuli that made her happy were used to positively reinforce her walking. (For a discussion of the close relationship between MOs and emotions, see Lewon & Hayes, 2014.)

#### 4. Reinforcer Size

The size (amount or magnitude) of a reinforcer is an important determinant of its effectiveness. Consider the following example. Staff at a large mental hospital discovered that only 60% of the female patients brushed their teeth. When the patients were given a token (that could be cashed in later for reinforcing items such as cigarettes, coffee, or snacks) for brushing their teeth, the percent of those who did so increased to 76%. When the patients were given five tokens for brushing their teeth, the percent of those who did so increased to 91% (Fisher, 1979). Now consider an example that is more typical of the everyday lives of many of us. Many teenagers in a northern state like Minnesota would likely be unwilling to shovel snow from a driveway or sidewalk of a house for 25¢, although many would eagerly do so for \$25. Keep in mind that the size of the reinforcer must be sufficient to increase the behavior that you want to increase. At the same time, if the goal is to conduct a number of trials during a session, such as in teaching basic language skills to a person with developmental disabilities, the reinforcer on each trial should be small enough so as to minimize satiation and thus maximize the number of reinforced trials that can be given per session.

#### 5. Instructions: Make Use of Rules

For a reinforcer to increase an individual's behavior, it is not necessary that that individual be able to talk about or indicate an understanding of why he or she was reinforced. After all, the principle has been shown to work quite effectively with infants and animals that cannot speak a human language. Nevertheless, *instructions should generally be used*. Instructional influences on behavior will be easier for you to understand after reading Chapters 11 and 19. For now, let's view instructions as specific rules or guidelines that indicate that specific behaviors will pay off in particular situations. For example, your instructor might state, "If you learn the answers to all of the study questions in this book, you will receive an A in the course."

Instructions can facilitate behavioral change in several ways. First, specific instructions will speed up the learning process for individuals who understand them. For example, in a study on teaching tennis (Ziegler, 1987), beginning tennis players practicing backhand shots showed little progress when simply told to "concentrate." However, they showed rapid improvement when told to vocalize the word "ready" when the ball machine was about to present the next ball, the word "ball" when they saw the ball fired from the machine, the word "bounce" as they watched the ball contact the surface of the court, and the word "hit" when they observed the ball contacting their racquet while swinging their backhand. Second, as indicated earlier (and discussed further in Chapter 19), instructions may influence an individual to work for delayed reinforcement. Getting an A in the course for which you are using this book, for example, is delayed several months from the beginning of the course. Daily rehearsing of the rule, "If I learn the answers to the questions at the end of each chapter, I'll likely get an A," may exert some influence over your study behavior. Third (as discussed further in Chapter 11), adding instructions to reinforcement programs may help to teach individuals (such as very young children or persons with developmental disabilities) to learn to follow instructions.

Critics have accused behavior modifiers of using bribery. Suppose that a gambler offered \$5,000,000 to a famous baseball player to strike out during each at-bat in the World Series. Clearly, that fits the definition of *bribery*—a reward or a gift offered to induce someone to commit an immoral or illegal act. Now suppose that a parent offers a child \$5 for completing a homework assignment within a set period of time. Is that bribery? Of course not. The parent's offer is the use of instructions about a reinforcement program to increase desirable behavior. Similarly, people at most jobs are told ahead of time how much they will be paid for their work, but that is not bribery. Obviously, critics who accuse behavior modifiers of using bribery fail to distinguish between the promise of reinforcers for desirable behaviors versus the promise of reinforcers for immoral or illegal deeds.

#### 6. Reinforcer Immediacy

For maximum effectiveness, a reinforcer should be given immediately after the desired response. Consider the example in Table 6.1 where Sandra uncharacteristically sat quietly at her desk and started working on the assignment, and a teacher immediately gave Sandra a thumbs up. If the teacher had waited until after recess to do so, when Sandra was once again being disruptive, the thumbs up would not have strengthened Sandra's working on her assignment. However, in some cases, it may appear that a behavior is influenced by delayed reinforcement. Telling a child that if she cleans up her room in the morning her father will bring her a toy in the evening is sometimes effective. Moreover, people do work toward long-delayed goals, such as college degrees. However, it is a mistake to attribute such results just to the effects of the principle of positive reinforcement. It has been found with animals that a reinforcer is unlikely to have much effect on a behavior that precedes it by much longer than 30 seconds (Chung, 1965; Lattal & Metzger, 1994; Perin, 1943), and we have no reason to believe that humans are essentially different in this respect (Michael, 1986; Okouchi, 2009).

How is it, then, that a long-delayed reinforcer might be effective with humans? The answer is that there must be certain events that mediate or "bridge the gap" between the response and the long-delayed reinforcer (see Pear, 2016a, pp. 216–217). Consider the example above where a child was told in the morning that if she cleaned up her room her father would bring her a toy in the evening. Perhaps while cleaning up her room in the morning, and frequently during the day, the child reminded herself that she was going to get a toy in the evening, and these self-statements may have influenced the critical behavior. Although the positive effects of the program were due to the treatment, the treatment was more complex than that of a positive reinforcer increasing the frequency of a response that immediately preceded it.

The **direct-acting effect** of the principle of positive reinforcement is the increased frequency of a response because of its immediate reinforcing consequences. The **indirect-acting effect** of positive reinforcement is the strengthening of a response (such as the child cleaning her room in the morning) that is followed by a reinforcer (getting a toy in the evening) even though the reinforcer is delayed. Delayed reinforcers may have an effect on behavior because of instructions about the behavior leading to the reinforcer, and/or because of self-statements (or "thoughts") that intervene between that behavior and the delayed reinforcer. During the day, for example, the child may have been making self-statements (i.e., "thinking") about what kind of toy her father would bring. (Other explanations of indirect-acting effects of positive reinforcement are presented in Chapter 19.)

The distinction between direct- and indirect-acting effects of reinforcement has important implications for practitioners. If you can't present a reinforcer immediately following the desired behavior, then provide instructions concerning the delay of reinforcement.

#### Questions for Learning

- 21. What do behavior modifiers mean by the term *deprivation*? Describe an example.
- 22. What do behavior modifiers mean by the term *satiation*? Describe an example.
- 23. What is a motivating operation? Describe two examples, one of which was not in this chapter.
- 24. Should you tell an individual with whom you are using reinforcement about the reinforcement program before putting it into effect? Why or why not?
- 25. If you instruct someone about a positive reinforcement program for his or her behavior, is that bribery? Why or why not?
- 26. Distinguish between the direct-acting and indirect-acting effects of reinforcement.

#### 7. Contingent Versus Noncontingent Reinforcers

We say that a reinforcer is **contingent** when a specific behavior must occur before that reinforcer will be presented. We say that a reinforcer is **noncontingent** if that reinforcer is presented at a particular time regardless of the preceding behavior. To illustrate the importance of this distinction, consider the following example.<sup>2</sup> Coach Keedwell watched her young swimmers swim a set during a regular practice at the Marlin Youth Swim Club. (A set is several lengths of a particular stroke to be swum within a specified time.) She had frequently tried to impress on them the importance of practicing their racing turns at each end of the pool and swimming the sets without stopping in the middle. Following the suggestion of one of the other coaches, she had even added a reward to her practices. During the last 10 minutes of each practice, the swimmers were allowed to participate in a fun activity of their choice (swimming relays, playing water polo, etc.). However, the results were still the same: The young swimmers continued to show a high frequency of improper turns and unscheduled stops during sets.

The mistake made by Coach Keedwell is common among novice behavior modifiers. Incorporating a noncontingent fun activity into practices might increase attendance, but it's not likely to have much effect on practice behaviors. Educators frequently make the same mistake as Coach Keedwell. They assume that creating a pleasant environment will improve the learning of the students in that environment. However, reinforcers must be contingent on specific behaviors in order for those behaviors to improve. When this was pointed out to Coach Keedwell, she made the fun activity contingent on desirable practice behaviors. For the next few practices, the swimmers had to meet a goal of practicing a minimum number of racing turns at each end of the pool and swimming their sets without stopping in order to earn the reinforcer at the end of practice. As a result, the swimmers showed approximately 150% improvement. Thus, to maximize the effectiveness of a reinforcement program, be sure that the reinforcers are contingent on specific behaviors that you want to improve.

In addition to not increasing a desirable behavior, a noncontingent reinforcer may increase an undesirable behavior that it happens to follow. Suppose, for example, that, unbeknown to a parent, little Johnny is in his bedroom drawing on the walls with a crayon when the parent calls out, "Johnny, let's go get some ice cream." This accidental contingency might increase Johnny's tendency to draw on his walls. That is, behavior that is "accidently" followed by a reinforcer may be increased even if it did not actually produce the reinforcer. This is called **adventitious reinforcement**, and behavior increased in this way is called **superstitious behavior** (Skinner, 1948a). As another example, suppose a man playing a slot machine tends to cross his fingers because, in the past, doing so was accidentally followed by winning a jackpot. Such behavior would be considered superstitious.

#### 8. Weaning the Learner From the Program and Changing to Natural Reinforcers

The factors described above influence the effectiveness of positive reinforcement while it is being applied in a program. But what happens to the behavior when the reinforcement program terminates and the individual returns to his or her everyday life? That is, what happens during and after he individual is *weaned from the program*. Most everyday behaviors are followed by reinforcers that no one has specifically or deliberately programmed to increase or maintain those behaviors. Reading signs is frequently reinforced by finding desired objects or directions. Eating is reinforced by the taste of food. Flipping on a light switch is reinforced by increased illumination. Turning on a water tap is reinforced by the flow of water. Verbal and other social behaviors are reinforced by the reactions of other people. A setting in which an individual carries out normal, everyday functions (i.e., not a situation explicitly designed for training) is referred to as the **natural environment**. Reinforcers that follow behavior in the course of everyday living (i.e., behavior that occur in the natural environment), are called **natural reinforcers**. Reinforcers that are arranged systematically by psychologists, teachers, and others in behavior modification programs are referred to as **programmed reinforcers**.

After we have increased a behavior through proper use of positive reinforcement, it may then be possible for a reinforcer in the individual's natural environment to take over the maintenance of that behavior. For example, sometimes it is necessary to use reinforcers such as edibles to increase object naming in children with developmental disabilities. However, when the children leave the classroom and return to their homes, they often say the words that they have learned and receive a great deal of attention from their parents. Eventually, the edibles may no longer be needed to reinforce the children for saying the names of objects. This, of course, is the ultimate goal of any training program. The behavior modifier should always try to ensure that the behavior established in a training program will be reinforced and maintained in the natural environment. This is the process of *weaning* the individual from the program. An important part of weaning is a progress called **schedule thinning** (also called *reinforcement thinning*), in which the reinforcers in a behavioral program are gradually eliminated. One thing that you can count on is that if a behavior that has been increased in a reinforcement program is no longer reinforced at least occasionally (either by arbitrary or natural reinforcers), then that behavior will tend to return to its original level. Because the problem of maintaining desirable behaviors is so important, it is discussed in greater detail in Chapters 10 and 18.

## Questions for Learning

- 27. When Coach Keedwell required young swimmers to show improved performance in order to earn a fun activity at the end of practice, their performance improved dramatically. Was this a direct-acting or an indirect-acting effect of reinforcement? Justify your choice.
- 28. Describe an example of contingent reinforcement that is not in this chapter.
- 29. Describe an example of noncontingent reinforcement that is not in this chapter.
- 30. What is adventitious reinforcement? What is a superstitious behavior? Give an example of each that is not in this chapter.
- 31. What do we mean by the natural environment? by natural reinforcers? by programmed reinforcers?
- 32. Describe three behavioral episodes in this chapter that involved natural reinforcers. Justify your choices.
- 33. What is meant by *weaning* an individual from a behavioral program?
- 34. What is schedule or reinforcement thinning?
- 35. Briefly describe, in a sentence each, eight factors that influence the effectiveness of reinforcement.

# Pitfalls of Positive Reinforcement

Those who are well versed in behavior principles, like positive reinforcement, can use them to bring about desirable changes in behavior. There are four distinct ways in which lack of knowledge of a principle or procedure can be problematic. In a "Pitfalls" section for each of Chapters 6–16 and 18, we will consider one or more of these four different types of pitfalls. We will now illustrate these pitfalls with respect to the principle of positive reinforcement.

## Unaware-Misapplication Pitfall

Unfortunately, those who are not aware of positive reinforcement are apt to use it unknowingly to strengthen undesirable behavior, as illustrated in Table 6.3. Many undesirable behaviors are due to the social attention that such behavior evokes from aides, nurses, peers, teachers, parents, doctors, and others. This may be true even in cases where one would least expect it. Consider, for example, children who exhibit extreme social withdrawal. One behavioral characteristic of such children is that they avoid looking at someone who is talking to them. Frequently, they move away from adults. We might conclude that they don't want our attention. Actually, the withdrawn child's behavior probably evokes more social attention than would have been obtained by looking at the adult. In such cases, it is only natural for adults to persist in attempting to get a child to look at them when they speak. Unfortunately, this attention is likely to reinforce the child's withdrawal behavior. The tendency to shower attention is sometimes maintained by the theory that social

		Immediate	Long-Term
Situation	Response	Consequences	Effects
1. While getting ready for work in the morning, a man cannot find his clean shirt.	He hollers loudly, "Where in the hell is my shirt?"	His wife immediately finds the husband's shirt.	In the future, the husband is more likely to holler and swear when he can't find his clothes.
<ol> <li>Two college students, Bill and Fred, are having coffee and talking.</li> </ol>	Bill says, "I probably shouldn't tell you this, but you won't believe what I heard about Mary!"	Fred responds, "Hey, what did you hear? I won't tell anyone."	In the future Bill is more likely to share gossip with Fred.
3. Mother and child are shopping in a department store.	Child begins to whine, "I want to go home; I want to go home; I want to go home."	Mother is embarrassed and leaves the store immediately with the child, before making her purchases.	The child is more likely to whine in a similar situation in the future.
<ol> <li>Father is watching a Stanley Cup playoff hockey game on TV.</li> </ol>	Two of his children are playing in the same room and are being extremely noisy.	Father gives them each some money so that they will go to the store and not interfere with his TV watching.	The children are more likely to play noisily when father is watching TV in similar situations in the future.
<ol> <li>At a party, a husband becomes sullen when his wife is dancing flirtatiously with another man.</li> </ol>	The husband shows signs of jealousy and angrily leaves the party.	The wife immediately follows him, and showers him with attention.	The husband is more likely to leave parties in similar situations in the future.

TABLE 6.3 Examples of Positive Reinforcement Following Undesirable Behavior

interaction is needed to "bring the child out of his or her withdrawn state." In reality, an appropriate treatment might involve withholding social attention for withdrawal behavior and presenting it only when the child engages in some sort of social-interaction behavior—such as looking in the direction of the adult who is attempting the interaction. The hard work of one behavior modifier using appropriate behavior techniques can be greatly hindered, or completely undone, by others who reinforce the wrong behavior. For example, an aide who attempts to reinforce eye contact in a withdrawn child is probably not going to have much effect if other people who interact with the child consistently reinforce looking-away behavior. In Chapter 22, we discuss methods for assessing whether a problem behavior is being maintained by positive reinforcement and how to treat it if it is.

#### Partial-Knowledge-Misapplication Pitfall

A person may know a behavioral principle but not realize some ramification that interferes with applying it effectively. "A little knowledge can be a dangerous thing," as the saying goes. For example, novice behavior modifiers often assume that simply presenting reinforcers noncontingently will strengthen a specific behavior. Coach Keedwell, as described earlier in this chapter, assumed that providing a fun activity at the end of each swimming practice would strengthen desirable swimming behaviors. That didn't occur, however, because the fun activity was not contingent on specific practice behaviors.

#### Failure-to-Apply Pitfall

Some behavioral procedures aren't applied because they are quite complex and require specialized knowledge or training. For example, a parent who is unfamiliar with the principle of positive reinforcement may fail to reinforce a rare instance of a normally inconsiderate child showing polite behavior, thereby missing an opportunity to strengthen that behavior.

## Inaccurate-Explanation-of-Behavior Pitfall

There are two common ways that individuals inaccurately explain behavior. First, a principle can be inaccurately used as an oversimplified explanation of a change in behavior. Suppose that a college student studies for 3 hours on Monday evening for an exam, writes the exam on Tuesday, and receives an "A" on Thursday. If someone were to say that the college student studied for 3 hours because the student was reinforced by getting a good grade, then that would be an overly simplistic explanation. There was a long gap in time between the studying and receiving the "A." When explaining a behavior, we should always look for immediate consequences that may have strengthened that behavior in the past. With respect to the student's studying behavior, perhaps the night before the exam the student worried about failing, which caused the student to feel anxious. Perhaps the immediate consequence of studying was the removal of anxiety (an instance of negative reinforcement, as discussed further in Chapter 16). Or perhaps immediately after studying the student thought about the likelihood of getting an "A," which helped "bridge the gap" between the behavior and the reinforcer. As discussed in Chapter 25, reminding oneself of a delayed natural reinforcer for a behavior immediately after it occurs can strengthen that behavior. Remember, when you are attempting to explain the strengthening of a behavior by positive reinforcement, always look for an immediate consequence of that behavior. If a reinforcer is delayed by (as a rule of thumb) more than 30 seconds following a behavior, then offering just positive reinforcement as an explanation of the increase in that behavior may be overly simplistic. (It should be noted, however, that there is research showing that, under certain conditions, delayed positive reinforcement can be effective with no apparent stimuli that "bridge the gap" between the behavior and the reinforcer-e.g., see Stromer, McComas, & Rehfeldt, 2000.)

The second common way that behavior is inaccurately explained is that individuals without behavioral knowledge sometimes attempt to "explain" behavior or the lack of it by inappropriately giving people a label. Suppose that a teenager consistently leaves his room in a mess, never makes his bed, never cleans up in the kitchen after making a snack, rarely studies, and spends many hours each week watching TV or on Facebook. His parents "explain" his behavior by saying "He's just lazy." A more accurate explanation of his behavior would be that his friends provide frequent reinforcement for his interactions on Facebook, he frequently observes enjoyable scenes while watching TV, and he has not received much reinforcement from his parents for helping around the house or from his teachers for studying.

# Guidelines for the Effective Application of Positive Reinforcement

These summary guidelines are offered to ensure the effective use of positive reinforcement.

- 1. *Selecting the behavior to be increased.* As indicated earlier in this chapter, the target behavior should be a specific behavior (such as smiling) rather than a general category (such as socializing). Also, if possible, select a behavior that will come under the control of natural reinforcers after it has been increased in frequency. Finally, as shown in Jill's case at the beginning of this chapter, to judge the effectiveness of your reinforcer accurately, it is important to keep track of how often the behavior occurs prior to your program.
- 2. Selecting a reinforcer:
  - a. Select strong reinforcers that
    - 1) are readily available.
    - 2) can be presented immediately following the desired behavior.
    - 3) can be used over and over again without causing rapid satiation.
    - 4) do not require a great deal of time to consume (if it takes a half hour to consume the reinforcer, this minimizes the training time).
  - b. Use as many reinforcers as feasible, and, where appropriate, use a reinforcer tray or menu.
- 3. Applying positive reinforcement:
  - a. Tell the individual about the plan before starting.
  - b. Reinforce *immediately* following the desired behavior.
  - c. Describe the desired behavior to the individual while the reinforcer is being given. (For example, say, "You cleaned your room very nicely.")
  - d. Use lots of praise and physical contact (if appropriate and if these are reinforcing to the individual) when dispensing reinforcers. However, to avoid satiation, vary the phrases you use as social reinforcers. Don't always say "Good for you." (Some sample phrases are "Very nice," "That's great," "Super," "Tremendous.")

- 4. Weaning the student from the program:
  - a. If, during a dozen or so opportunities, a behavior has been occurring at a desirable rate, you might try to gradually eliminate tangible reinforcers (such as treats and toys) and maintain the behavior with social reinforcement.
  - b. Look for other natural reinforcers in the environment that might also maintain the behavior once it has been increased in frequency.
  - c. To ensure that the behavior is being reinforced occasionally and that the desired frequency is being maintained, plan periodic assessments of the behavior after the program has terminated.

#### Questions for Learning

- 36. Is it correct to conclude that a withdrawn child necessarily does not like attention from other people? Explain.
- 37. Describe an example of the pitfall that involves a person unknowingly applying positive reinforcement to strengthen an undesirable behavior.
- 38. State the partial-knowledge-misapplication pitfall. How was this pitfall exemplified by Coach Keedwell?
- 39. Consider this statement: "A college student was reinforced for studying for 3 hours on the weekend by getting a good grade on the test the following week." How does this statement exemplify the inaccurate-explanation-of-behavior pitfall?
- 40. State the second type of inaccurate-explanation-of-behavior pitfall. Describe an example.
- 41. Ideally, what four qualities should a reinforcer have (besides the necessary quality of functioning as a reinforcer)? (See p. 78)

## Summary of Chapter 6

A positive reinforcer is anything that, when presented immediately following a behavior, causes the behavior to increase in frequency. The principle of positive reinforcement states that, if someone in a given situation does something that is immediately followed by a positive reinforcer, then that person is more likely to do the same thing the next time he or she encounters a similar situation. We are frequently influenced by positive reinforcement every working hour of our lives. The presentation of a positive reinforcer immediately after a response strengthens that response. The removal of an aversive stimulus immediately after a response also strengthens that response, but that would be an instance of negative reinforcement (or escape conditioning), not positive reinforcement.

Positive reinforcement is most effective when (1) the behavior to be increased is identified specifically; (2) the reinforcer chosen is effective for the person being reinforced; (3) the individual being reinforced has been deprived of the reinforcer; (4) a large reinforcer is used; (5) the individual being reinforced is instructed about the reinforcement program; (6) the reinforcer is presented immediately after the desirable behavior; (7) the reinforcer is presented contingent upon the desired behavior; and (8) when the programmed reinforcer is no longer used, a natural reinforcer follows the desired behavior. After a behavior has been appropriately modified in a reinforcement program, the next step is to wean the individual from the program so that natural reinforcers will take over the maintenance of the behavior. A part of the weaning process often involves schedule thinning, in which the programmed reinforcer is or reinforcers are gradually removed.

There are several possible pitfalls regarding the principle of positive reinforcement. The unaware-misapplication pitfall occurs when someone unknowingly reinforces an undesirable behavior. The partial-knowledge-misapplication pitfall occurs when someone knows a little about positive reinforcement but does not apply it effectively, such as presenting a reinforcer noncontingently. The failure-to-apply pitfall involves missing opportunities to reinforce desirable behaviors because of lack of understanding of positive reinforcement. The inaccurate-explanation-of-behavior pitfall involves using positive reinforcement as an oversimplified explanation of behavior, or attempting to explain behavior by inappropriately giving people a label.

#### Application Exercises

#### A. Exercises Involving Others

1. During an hour that you spend with children, how many times do you dispense social approval (nods, smiles, or kind words)? How many times do you dispense social disapproval (frowns, harsh words, etc.)? Ideally, your social

approval total at the end of the hour will be four or five times the social disapproval total. We encourage you to continue this exercise until you have achieved this ratio. Several studies have shown this ratio of reinforcers to reprimands to be beneficial (e.g., Stuart, 1971; also see Flora, 2000).

- 2. List 10 different phrases that you might use to express your enthusiastic approval to an individual. Practice varying these phrases until they come naturally to you.
- 3. Are you aware of how your gestures, expressions, posture, and body language in general affect those around you? Briefly describe five different examples of such behaviors that you might show when expressing your approval to an individual.

#### B. Self-Modification Exercises

- 1. Be aware of your own behavior for five 1-minute periods while behaving naturally. At the end of each minute, describe a situation, a specific behavior, and the immediate consequences of that behavior. Choose behaviors whose consequences seemed pleasant (rather than neutral or unpleasant).
- 2. Complete the reinforcer questionnaire (Table 6.2) for yourself.
- 3. Assume that someone close to you (your spouse, friend, etc.) is going to reinforce one of your behaviors (such as making your bed daily, talking in conversation without swearing, or reading pages of this book). Select the two reinforcers from your completed questionnaire that best satisfy the guidelines given previously for *selecting a reinforcer* (p. 78). Indicate how the guidelines have been satisfied.

## Notes for Further Learning

- 1. Although it may seem strange to think of people learning without understanding or being reinforced for emitting a certain behavior without being aware of it, this is much easier to understand when we consider the following: First, from everyday experience as well as from basic experiments, it is obvious that animals can learn even though they are not able to verbalize an understanding or an awareness of their behavioral changes. Similarly, the behavior of persons with profound developmental disabilities who cannot speak has been shown experimentally to be strengthened by reinforcement (see Fuller, 1949). Finally, a number of experiments have demonstrated that normal adult humans can be influenced by reinforcement to show behavioral changes even if they are unable to verbalize them. For example, university students in an experiment were instructed to say individual words. When the experimenter nodded and said "Mmm-hmm" following particular types of words (such as plural nouns), the students showed an increased frequency of saying that particular type of word. And yet, when questioned after the experiment, the students were unaware (i.e., were unable to verbalize) that their behavior had been influenced (Greenspoon, 1951).
- 2. Michael (1986) identified three indicators that a behavior change is due to indirect-acting vs. direct-acting effects of a consequence: (a) the consequence follows the reinforcer by more than 30 seconds (such as in the case of the child who cleaned her room in the morning and her father didn't bring her a toy until the evening); (b) the behavior that is measured shows some increase in strength prior to the first occurrence of the consequence (such as the child cleaning up her room the very first time her father offered to bring a toy for her in the evening if she cleaned her room in the morning); and (c) a single occurrence of a consequence produces a large change in behavior (such as the child doing a lot of room cleaning immediately after her father gives her a toy for cleaning her room). In Chapter 19, we discuss in detail strategies that teachers can use to increase the chances of obtaining indirect-acting effects with procedures that involve positive reinforcers.
- 3. Suppose that you are trying to teach an individual with a severe intellectual disability to open containers. In one condition, on each trial, you give a container to the individual and ask the individual to "open it"; if he or she does so, you hand an edible to the individual as a reinforcer. In the second condition, everything is the same, except that the edible is hidden inside the container and will be discovered if the individual opens it. Research indicates that individuals with severe intellectual disability or autism learn better when the edible is hidden inside the container (Koegel & Williams, 1980; Thompson & Iwata, 2000). The authors of these studies describe the first arrangement as an indirect reinforcement contingency, and the second arrangement as a direct reinforcement contingency. To avoid confusion with what we are calling direct- and indirect-acting effects of reinforcement, we suggest that an

instance where a response reveals the reinforcer (such as opening the container revealing the edible hidden within it) be described as a *reinforcer-discovery contingency*.

## Questions for Further Learning

- 1. Discuss evidence that people's behavior can be modified without their being aware of it.
- 2. What are three indicators that a behavior change is due to indirect-acting versus direct-acting effects?
- 3. How do some authors use the terms *direct* and *indirect contingencies of reinforcement*? What suggestions do the authors of this text make regarding that usage, and why?

#### Notes

- 1. This example is based on an article by Stasolla et al. (2017).
- 2. This example is based on a study by Cracklen and Martin (1983).

# Increasing Behavior With Conditioned Reinforcement

### Learning Objectives

#### After studying this chapter, you will be able to:

- ► Discuss the differences between conditioned reinforcers, unconditioned reinforcers, generalized conditioned reinforcers, backup reinforcers, and token reinforcers.
- Describe factors that influence the effectiveness of conditioned reinforcement in behavior modification programs.
- Explain how those who are unfamiliar with the principle of conditioned reinforcement may unknowingly misapply it.

Don't be so rude! Be nice!

# ERIN'S POINTS<sup>1</sup> PROGRAM

"Erin, don't be so rude," exclaimed Erin's friend, Carly. "You're so unpleasant to everybody, even your friends. Why don't you try being nice for a change?" As Carly walked away, Erin decided that she had to modify her behavior. She wanted to be nicer to her friends. But being rude was such a habit that she knew she needed some extra motivation to change. After reading about self-management strategies in her psychology course, she decided to put herself on a points program. She really liked spending time on social media after doing her homework, but from now on she would have to earn the opportunity to do so. Every time she left her house in the morning, she carried an index card and a pen with her. Each time she said something nice to her friends, she gave herself a point on the card. Then after finishing her homework that evening, she allowed herself time on social media according to her "points menu." Her menu looked like this:

2 points	20 minutes of time
4 points	40 minutes of time
6 points	60 minutes of time
More than 6 points	As much time as I want

A week later when Carly and Erin were having lunch, Carly said, "I can't believe how nice you've been lately. It's like you're a different person." Erin replied jokingly, "Yeah, it's that personality operation I had."

# Unconditioned and Conditioned Reinforcers

We have inherited the capacity to be reinforced by some stimuli without prior learning. Such stimuli or events are important for our biological functioning or survival as a species and are called **unconditioned reinforcers**, which are stimuli that are reinforcing without prior learning or conditioning. They are also called *primary* or *unlearned reinforcers*. Examples include food for a hungry person, water for a thirsty person, warmth for someone who is cold, and sexual contact for someone who has been deprived of such contact. Other stimuli become reinforcers because of particular learning experiences. These stimuli, called **conditioned reinforcers**, are stimuli that were not originally reinforcing but have become reinforcers by being paired or associated with other reinforcers. They are also called *secondary* or *learned reinforcers*. Examples of conditioned reinforcers include praise, a picture of a loved one, books that we like to read, our favorite television programs, and clothes that make us look good. Most of the reinforcers that influence us on a daily basis are conditioned reinforcers. When a stimulus becomes a conditioned reinforcer through deliberate association with other reinforcers, the other reinforcers are called **backup reinforcers**. Consider, for example, the type of training conducted with dolphins at Sea World. Early on, the trainer pairs the sound from a hand-held clicker with the delivery of fish to a dolphin. A fish is a backup reinforcer, and after a number of pairings, the clicking sound becomes a conditioned reinforcer. Later, when teaching a dolphin to perform a trick, the sound of the clicker is presented as an immediate conditioned reinforcer, and the clicker sound continues to be intermittently paired with fish.

In this example of training the dolphins, the backup reinforcer—the fish—was an unconditioned reinforcer. However, backup reinforcers for a conditioned reinforcer could also be other conditioned reinforcers. To illustrate, consider Erin's program. The points that she awarded herself were not primary reinforcers. We doubt that she would have worked very hard, if at all, just to obtain them for their own sake. The points were conditioned reinforcers because they were paired with the backup reinforcer, the opportunity to go on social media. In this example, the backup reinforcer for the points was also a conditioned reinforcer. Erin was not born with the stimuli provided by social media being unconditioned reinforcers for her. Rather, these stimuli would have become conditioned reinforcers by being paired with other things such as attention from adults and friends. Thus, backup reinforcers that give a conditioned reinforcer its strength can be either unconditioned reinforcers.

A category of stimuli that are not commonly recognized as conditioned reinforcers includes stimuli that have been paired with addictive drugs. These conditioned reinforcers include such things as the smell or taste of substances containing the drug or the sight of the paraphernalia used to prepare or administer the drug.

#### Questions for Learning

- 1. Explain what an unconditioned reinforcer is. Give two examples.
- 2. Explain what a conditioned reinforcer is. Give and explain two examples.
- 3. Explain what a backup reinforcer is. Give and explain two examples.
- 4. What were the backup reinforcers in Erin's program?
- 5. Describe a target behavior of yours that you would like to improve that might be amenable to a points program like Erin's. What would you use as backup reinforcers for the points?

#### Tokens as Conditioned Reinforcers

Tokens are conditioned reinforcers that can be accumulated and exchanged for backup reinforcers. A behavior modification program in which individuals can earn tokens for specific behaviors and can cash in their tokens for backup reinforcers is called a token system or a token economy. A token system can be implemented with one or more individuals. The term token economy usually refers to a token system implemented with a group of individuals. For example, a first-grade teacher might implement a token economy in which the children could earn stamped happy faces for various behaviors, such as one stamped happy face per child for playing cooperatively during recess. At the end of the day, the children might be allowed to cash in their stamped happy faces for backup reinforcers to play a computer game or to have an extra 5 minutes of story time. Just about anything that can be accumulated can be used as the medium of exchange in a token economy or system. In some token economies, individuals earn plastic discs (like poker chips), which they can retain until they are ready to cash them in for backup reinforcers. In other token economies, people receive payment as "paper money" on which is written the amount earned, the individual's name, the name of the employee who paid the individual, the date, and the task the individual performed to earn the token. This information is used to control use and facilitate record keeping. In other token systems or economies, as in Erin's program, individuals receive points, which are recorded on a chart, on an index card, or in a notebook. (Token economies are discussed further in Chapter 24. Also see Boerke & Reitman, 2011; Hackenberg, 2009, 2018.)

The main advantage of using tokens or other conditioned reinforcers in a behavior modification program is that they can usually be delivered more immediately than the backup reinforcer can. Hence, they help to bridge delays between behavior and more powerful reinforcers.

Related to the concept of conditioned reinforcement is the concept of *conditioned punishment*. Just as a stimulus that is paired with reinforcement becomes reinforcing itself, so a stimulus that is paired with punishment becomes punishing itself. "No!" and "Stop that!" are examples of stimuli that become conditioned punishers, because they are often followed by punishment if the individual continues to engage in the behavior that provoked them. Moreover, punishing tokens as well as reinforcing ones are possible. The demerit system used in the military is an example of a punishment token system. There are, however, problems with the use of punishment (as will be discussed in Chapter 15).

#### Simple Versus Generalized Conditioned Reinforcers

A stimulus can become a conditioned reinforcer because of pairings with a single backup reinforcer. In the days when ice cream vendors drove through a neighborhood and rang a bell to attract people's attention, the sound of the ice cream vendor's bell became a conditioned reinforcer for the children in the neighborhood. After a few pairings of the bell with receiving ice cream, a child's probability of making similar sounds—such as ringing a bicycle bell—increased, at least for a while (see the section called "Loss of Value of a Conditioned Reinforcer" below, pp. 85–86). A conditioned reinforcer that is paired with a single backup reinforcer is called a **simple conditioned reinforcer**. The sound of the ice cream vendor's bell in the above example was a simple conditioned reinforcer. In contrast, a stimulus that is paired with more than one kind of backup reinforcer is referred to as a **generalized conditioned reinforcer**. A common example is praise. A mother who expresses pleasure at her child's good behavior is disposed to smile at, hug, or play with the child. Sometimes a treat, toy, or other things the child enjoys may accompany the mother's praise. Normally, praise is established as a generalized conditioned reinforcer during childhood, but it continues to be maintained as one for adults. When people praise us, they are generally more likely to favor us in various ways than when they do not praise us. Therefore, we are highly likely to engage in behaviors that are followed by praise, even when not deprived of any specific reinforcer. Common examples of simple and generalized conditioned reinforcers are given in Table 7.1.

Tokens can be both simple conditioned reinforcers and generalized conditioned reinforcers. Examples of the former are tokens that can only be exchanged for one specific backup reinforcer such as only jelly beans or only LEGO<sup>\*</sup> bricks, whereas examples of the latter are tokens that can be exchanged for more than one type of backup reinforcer such as either jelly beans or LEGO<sup>\*</sup> bricks. Research indicates that tokens that are generalized conditioned reinforcers are more effective than tokens that are simple conditioned reinforcers—probably because, at least in part, generalized conditioned reinforcers are not dependent on just one MO (e.g., see Russell, Ingvarsson, Haggar, & Jessel, 2018; Hack-enberg, 2018).

#### Questions for Learning

- 6. What are tokens?
- 7. Explain in two or three sentences what a token economy is.
- 8. Is money a token? Justify your answer.
- 9. Give two examples of stimuli that are conditioned reinforcers but not tokens. Explain why they are conditioned reinforcers, and why they are not tokens.
- 10. Explain what a conditioned punisher is. Give and explain two examples.
- 11. Distinguish between a simple conditioned reinforcer and a generalized conditioned reinforcer. Explain why a generalized conditioned reinforcer is more effective than a simple conditioned reinforcer.
- 12. Is a subway token a simple or generalized conditioned reinforcer? Explain your answer.
- 13. Is a grocery store coupon a simple or generalized conditioned reinforcer? Explain your answer.
- 14. Is praise a generalized conditioned reinforcer? Defend your answer.
- 15. Were the points in Erin's program a generalized conditioned reinforcer? Defend your answer.

Examples of Simple Conditioned Reinforcers	Examples of Generalized Conditioned Reinforcers	Examples of Unconditioned Reinforcers
Air miles Being told in a restaurant, "A waiter is coming to take your order." A subway token A coupon for a free hamburger	Money Praise A gift certificate for food and beverages at a restaurant	Food Water Sex Physical comfort Sleep Novelty

TABLE 7.1	Examples of Conditioned and Unconditioned Reinforcers
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# Factors Influencing the Effectiveness of Conditioned Reinforcement

### 1. The Strength of Backup Reinforcers

The reinforcing power of a conditioned reinforcer depends in part on the reinforcing power of the backup reinforcer(s) on which it is based. For example, because social media was a strong backup reinforcer for Erin, the points functioned as effective conditioned reinforcers.

### 2. The Variety of Backup Reinforcers

The reinforcing power of a conditioned reinforcer depends in part on the number of different backup reinforcers with which it has been paired. Money is a powerful generalized reinforcer for us because of its pairings with many backup reinforcers such as food, clothing, shelter, transportation, entertainment, and other reinforcers (see Figure 7.1). This factor is related to the preceding one in that, if many different backup reinforcers are available, then at any given time, at least one of them will probably be strong enough to maintain the conditioned reinforcer at a high strength for an individual in the program.

## 3. The Number of Pairings With a Backup Reinforcer

A conditioned reinforcer is likely to be stronger if it is paired with a backup reinforcer many times. For example, the expression "good girl" or "good boy" spoken to a very young child immediately following a desirable behavior is likely to be a stronger conditioned reinforcer if that expression has been paired with a hug from a parent many times as opposed to having been paired with a hug from a parent just once, assuming that other backup reinforcers were not involved.

#### 4. Loss of Value of a Conditioned Reinforcer

For a conditioned reinforcer to remain effective, it must, at least occasionally, continue to be paired with a suitable backup reinforcer. In the example of the token economy described previously, in which the children could earn stamped



FIGURE 7.1 Why is money a generalized conditioned reinforcer?

happy faces from their teacher, if the teacher discontinued the backup reinforcers, the children may have eventually stopped engaging in the behavior for which they received the stamped happy faces.

## Pitfalls of Conditioned Reinforcement

In Chapter 6, we introduced four types of pitfalls that work against those who have little or no knowledge of behavioral principles, and we showed how those pitfalls apply to the principle of positive reinforcement. Here we consider two of those pitfall types with regard to conditioned reinforcement.

#### Unaware-Misapplication Pitfall

People who are unfamiliar with the principle of conditioned reinforcement may unknowingly misapply it in various ways. One misapplication is the unknown pairing of positive reinforcement with a verbal stimulus that is meant to suppress some undesirable behavior. An example of this misapplication is when an adult reprimands a child who is motivated for attention. The attention that accompanies such negative verbal stimuli may be a positive reinforcer, thus having the opposite of the intended effect. Thus, in some situations, reprimands and other negative verbal stimuli such as "No!" might come to function as conditioned reinforcers, and the individual will behave inappropriately to obtain them. An extreme example of this is the parent who scolds a child for misbehavior and then, feeling guilty from the ensuing crying, immediately hugs the child and provides a treat. The possible outcome of this unthinking procedure is that scolding could become a conditioned reinforcer that would maintain, not eliminate, the behavior it follows. (In the following and subsequent chapters, we discuss effective ways to decrease problem behavior that do not have detrimental side effects.)

#### Partial-Knowledge-Misapplication Pitfall

Ceasing to pair a conditioned reinforcer with a backup reinforcer can have unfortunate results for those who are not aware that this will cause a conditioned reinforcer to lose its value. An example of this is a teacher who awards stamped happy faces as tokens for good behavior but fails to use effective backup reinforcers. The result is that the stamped happy faces eventually lose whatever reinforcing power they may have had when they were first introduced.

# Guidelines for the Effective Application of Conditioned Reinforcement

The following guidelines should be observed in applying conditioned reinforcement.

- 1. A conditioned reinforcer should be a stimulus that can be managed and administered easily in the situations in which you plan to use it. For example, points were ideally suited for Erin's program.
- 2. As much as possible, use the same conditioned reinforcers that the individual will encounter in the natural environment. For example, it is desirable in training programs to transfer control from artificial tokens to the monetary economy of the natural environment or to naturally receive praise and attention from others.
- 3. In the early stages of establishing a conditioned reinforcer, a backup reinforcer should be presented as quickly as possible after the presentation of the conditioned reinforcer. Later, schedule thinning should occur in which either (a) the delay between the conditioned reinforcer and the backup reinforcer is increased gradually or (b) the amount of behavior required for each token is gradually increased.
- 4. Use generalized conditioned reinforcers whenever possible; that is, use many different types of backup reinforcers, not *just one.* In this way, at least one of the backup reinforcers will probably be strong enough at any given time to maintain the power of the conditioned reinforcer.
- 5. When the program involves more than one individual, such as a class of students, avoid destructive competition for conditioned and backup reinforcers. Giving a person reinforcement to the detriment of another may evoke aggressive behavior in the second individual or cause that individual's desirable behavior to extinguish. One should therefore avoid drawing attention to the fact that one individual is earning more conditioned and backup reinforcement than another. Of course, people differ in their abilities, but designing programs in which individuals earn sufficient reinforcement for performing at their own levels can minimize any difficulties that these differences might cause.

6. *In addition to the preceding five rules, one should follow the same rules for conditioned reinforcers that apply to any positive reinforcer (Chapter 6).* Additional details for establishing token economies are described in Chapter 24.

#### Questions for Learning

- 16. List three factors that influence the effectiveness of conditioned reinforcers.
- 17. Explain what causes a conditioned reinforcer to lose its value.
- 18. Describe two pitfalls of conditioned reinforcement. Give an example of each.

## Summary of Chapter 7

Unconditioned reinforcers, such as food for a hungry person, are stimuli that are reinforcing without prior learning. Conditioned reinforcers, such as your favorite book, are stimuli that were not originally reinforcing but have become reinforcers by being paired or associated with other reinforcers. The latter are called backup reinforcers. Tokens, such as money, are conditioned reinforcers that can be accumulated and exchanged for a variety of backup reinforcers. A behavior modification program in which one or more individuals can earn tokens and exchange them for backup reinforcers is called a token system or a token economy-usually a token system implemented with more than one individual. A conditioned reinforcer that is paired with a single backup reinforcer is called a simple conditioned reinforcer, and a stimulus that is paired with more than one kind of backup reinforcer is called a generalized conditioned reinforcer. Money and praise are examples of generalized conditioned reinforcers. Factors influencing the effectiveness of conditioned reinforcement include (a) the strength of the backup reinforcers (the stronger the better); (b) the variety of backup reinforcers—the greater variety the better; (c) the number of pairings with a backup reinforcer—the more the better; and (d) whether pairings of conditioned and backup reinforcers continue at least intermittently. One pitfall of conditioned reinforcement is the pairing of a conditioned reinforcer with a stimulus meant to decrease problem behavior such as a reprimand. This can cause the latter stimulus to be a reinforcer because it provides attention that the individual may not otherwise be receiving. A second pitfall is ceasing to at least occasionally pair a conditioned reinforcer with a backup reinforcer, which will cause the conditioned reinforcer to lose its value.

## Application Exercises

#### A. Exercise Involving Others

What is the probable reinforcer and what behavior does it strengthen in each of the following situations? Are these reinforcers unconditioned or conditioned? Justify your choice in each case.

- a. An individual walks through a park in autumn and admires the beautifully colored leaves on the trees.
- b. A person finishes jogging 3 miles and experiences the runner's "high."
- c. A teenager finishes mowing the lawn and is allowed to use the family car.
- d. A thirsty child holds a glass of milk and drinks several swallows.

#### B. Self-Modification Exercise

Identify a behavioral deficiency of yours that you would like to overcome. Next, describe the details of a plausible token system that might be applied by a friend or a relative to help you overcome your behavioral deficiency.

#### Notes for Further Learning

1. How is it that infants appear to learn new words when those words are not immediately followed by an observable reinforcer? A part of the answer lies with automatic conditioned reinforcement—a reinforcing effect produced by a response due to the resemblance of that response to a conditioned reinforcer (Skinner, 1957). Suppose that a parent

says, "Say mama" to an infant while providing reinforcement such as tickling, touching, feeding. After several such trials, the sounds "mama" will become a conditioned reinforcer. Later, when in the crib alone, the infant may begin saying "mama" because of the automatic conditioned reinforcement received from reproducing the same sound. More generally, vocal responses of infants may increase in frequency because the sounds that those vocal responses produce have become conditioned reinforcers and thus automatically strengthen their production responses. Studies have clearly confirmed this role of automatic conditioned reinforcement in early language acquisition (Smith, Michael, & Sundberg, 1996; Sundberg, Michael, Partington, & Sundberg, 1996). Automatic reinforcement appears to be important in not only language acquisition but also the strengthening of a variety of practical and artistic behaviors (Skinner, 1957; Vaughan & Michael, 1982).

2. What gives cigarettes their reinforcing power is the addictive drug nicotine. It is doubtful that anyone would smoke just to experience the smell, taste, and sensations that come from cigarette smoke in the mouth, lungs, and nose. What is perhaps not so well known is that because these stimuli are paired with the reinforcing effects of nicotine in the bloodstream, they become strong conditioned reinforcers, and for regular smokers the conditioned reinforcing effects of nicotine effects of the stimuli associated with nicotine appear to be comparable to the unconditioned reinforcing effects of nicotine (Juliano, Donny, Houtsmuller, & Stitzer, 2006; Shahan, Bickel, Madden, & Badger, 1999). This underscores the point that when treating smoking and other addictions, therapists need to attend to the effects that conditioned reinforcement can have on the progress of the treatment.

# Questions for Further Learning

- 1. How is conditioned reinforcement involved in influencing babies to babble sounds in their native language, even when no adults are around to reinforce this behavior?
- 2. Discuss how conditioned reinforcement is involved in an addiction such as to nicotine and in making it difficult for people to quit their addiction.

# Note

1. Based on a case described by Watson and Tharp (2014).

# **Decreasing a Behavior With Operant Extinction**

#### Learning Objectives

#### After studying this chapter, you will be able to:

- ▶ Define *operant extinction*.
- Describe eight factors that influence the effectiveness of operant extinction.
- Explain how individuals who are not aware of operant extinction are apt to apply it unknowingly to the behavior of friends, acquaintances, family, and others.

"Dessert! Dessert! Dessert!" yelled Gregory.

#### DECREASING GREGORY'S YELLING

When Gregory, one of the sons of one of the authors, was 3 years old, his Mom and Dad left him with his Grandma while they went on a 4-day trip. The first evening after their return, Gregory and his parents were having dinner at the dining room table. After eating the food on his plate, Gregory held up his empty plate and yelled "Dessert! Dessert! Dessert!" His parents looked at each other in surprise and ignored Gregory's yelling. Gregory yelled, "Dessert!" two more times, and then put his plate down and sat quietly. After several minutes of quietness, his mother said, "Gregory you're sitting nice and quiet. I will get you your dessert."

During a discussion of the episode with Gregory's Grandma, who did not hear very well, Grandma explained that she had given Gregory dessert each time he yelled loud enough for her to hear him. Obviously, she had reinforced Gregory's yelling behavior. His parents ignored his yelling for dessert at the next two dinners and gave him dessert only after sitting quietly for several minutes after eating the food on his plate. After three such dinners, Gregory's yelling for dessert no longer occurred.

# **Operant Extinction**

The principle of **operant extinction** states that (a) if an individual, in a given situation, emits a previously reinforced behavior, and that behavior is not followed by a reinforcer, (b) then that person is less likely to do the same thing again when next encountering a similar situation. Stated differently, if a response has been increased in frequency through reinforcement, then completely ceasing to reinforce the response will cause it to decrease in frequency, which occurred with Gregory's yelling for dessert. Note that operant extinction is similar to respondent extinction, which we discussed in Chapter 5, in that both lead to a decrease in a behavior. However, there are also important differences. Specifically, respondent extinction is a decrease in a CR to a CS due to the CS no longer being paired with a US; whereas operant extinction is a decrease in an operant response due to it no longer being followed by a reinforcer. In this book, when we use the term "extinction" by itself without qualification, we are referring to operant extinction.

As with other behavior principles, very few of us are aware of how frequently we are influenced by operant extinction every day of our lives. Some examples appear in Table 8.1. In each example, the individuals are simply doing their daily activities. It might take several repetitions of the behavior occurring and not being reinforced before any really obvious decrease in its frequency occurs. Nevertheless, the effect is still there. Over a number of trials, behaviors that no longer "pay off" gradually decrease. Of course, this is highly desirable in general, for if we persisted in useless behavior, we would soon disappear as a species. Put another way, if any organism's useless behavior did not extinguish, its species would eventually extinguish.

Situation	Response	Immediate Consequences	Long-Term Effects
1. A 4-year-old child is lying in bed at night while the parents are sitting in the living room talking to guests.	The child begins to make loud animal noises while lying in bed.	The parents and guests ignore the child and continue to talk quietly.	The child is less likely to make animal noises in future situations of that sort.
2. A husband and wife are standing in the kitchen just after the husband comes home from work.	The husband complains about the traffic.	The wife goes about preparing supper and does not pay attention to his comments about the traffic.	Unproductive complaining by the husband is less likely to occur in that situation in the future.
3. A child in a third-grade classroom has just finished an assignment and raised his hand.	The child begins to snap his fingers.	The teacher ignores the child and responds to those children who raised their hands and are not snapping their fingers.	The child is less likely to snap his fingers in similar situations in the future.
<ol> <li>At a store, five people are waiting in the checkout line to pay for their goods.</li> </ol>	An aggressive customer pushes his way to the front of the line and demands service.	The store clerk says coldly, "Please go to the back of the line," and continues to serve the previous customer.	The customer who pushed ahead is less likely to do so in similar situations in the future.

TABLE 8.1 Examples of Operant Extinction Following Undesirable Behavior

Keep in mind that operant extinction is just one of several possible causes of decreases in operant behavior. Suppose, for example, that the parents of a child who swears a lot decide to implement a program to decrease swearing. Suppose that, over several days, each time the child swears, the parents immediately yell, "Stop that!" As a result, swearing is eliminated. In this case, swearing decreased because it was followed by a reprimand. Now consider another possibility. Suppose that rather than reprimanding the child following instances of swearing, the parents said to the child, "You have just lost 25¢ of your weekly allowance," and that this procedure eliminated swearing. In this case, the removal of the child's allowance contingent on swearing is referred to as *response-cost punishment* (both reprimands and response-cost punishment are discussed in Chapter 15). Behavior can also decrease because of forgetting. In *forgetting*, a behavior is weakened as a function of time following its last occurrence. (For behavioral interpretations of remembering and forgetting, see Pear, 2016a, Ch. 10, and White, 2013.) Operant extinction differs from each of these in that extinction weakens behavior as a result of being emitted without being reinforced. For a review of research on operant extinction, see Lattal, St. Peter, and Escobar (2013).

## Questions for Learning

- 1. What are the two parts to the principle of operant extinction?
- 2. Is telling someone to stop eating candies and the person stops an example of operant extinction? Explain why or why not based on the definition of operant extinction.
- 3. Is a parent ignoring a child's behavior an example of operant extinction? Explain why or why not based on the definition of operant extinction.
- 4. Suppose that, immediately after an instance of swearing, parents remove a portion of the child's weekly allowance and the result is that swearing decreases. Is this an example of operant extinction? Explain why or why not.
- 5. What is the difference between forgetting and operant extinction?
- 6. Explain the difference, in terms of procedure and results, between the loss of value of a conditioned reinforcer (see Chapter 7) and the operant extinction of a positively reinforced behavior.

# Factors Influencing the Effectiveness of Operant Extinction

#### 1. Control of Reinforcers for the Behavior That Is to Be Decreased

Consider the case of a 4-year-old girl, Sally, who has developed a great deal of whining behavior, especially in situations in which she wants something. Her mother has decided to ignore this behavior in the hope that it will go away. On

three occasions during an afternoon, Mother ignored the behavior until it ceased, and then, following a brief period of no whining, provided Sally with the item she desired. Things seemed to be progressing well until early evening when Father came home. While Mother was in the kitchen, Sally approached her and in a whiny tone asked for some popcorn. Although Mother completely ignored Sally, Father entered the room and said, "Can't you hear Sally? Come here, Sally, I'll get your popcorn." We are sure that you can now predict the effect this episode will have on Sally's future whining behavior.

Eliminating or reducing reinforcers following a behavior to be decreased has been used as a component in an effective treatment for bullying. Considering that bullying is frequently reinforced by peer attention (Salmivalli, 2002), Ross and Horner (2009) developed and tested a program that taught teachers to teach elementary grade students to withhold reinforcement following *disrespectful* behavior (e.g., whining on the part of the victim, or cheering and laughing on the part of bystanders). The word "bullying" was not used because it is a general summary label for behavior (see Chapter 1, pp. 3–4) and because of the difficulty of obtaining a reliable behavioral definition of it. After teacher training, the teachers taught the students who received disrespect to (a) recognize instances of disrespect; (b) to say "Stop" while holding up a hand to gesture stop following an instance of disrespect; and (c) to walk away. Students were also encouraged to follow the same routine if they saw another student receiving "disrespect," except that Step c involved helping the victim to walk away. Bullying or disrespectful behavior decreased for all six students. Bystander support of bullying also decreased. It should be noted that this treatment was part of a larger schoolwide program called *Positive Behavior Support* (Horner, Sugai, Todd, & Lewis-Palmer, 2005).

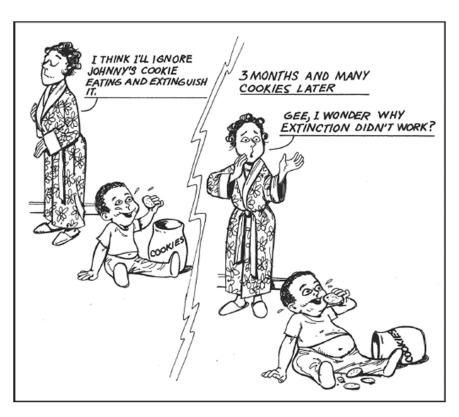
Reinforcers presented by other people or by the physical environment can undo your good efforts at applying operant extinction. Unfortunately, it is often difficult to convince others of this if they are not familiar with the principles of positive reinforcement and extinction. For example, if several nursery school staff are ignoring a child's tantrums and another staff member enters and says, "Oh, I can get this child to stop crying—here, Tommy, have a candy," then Tommy is likely to stop crying at that moment. But in the long run, his crying may increase in frequency because of that reinforced trial. Because Tommy did stop crying temporarily, however, it would probably be difficult to convince that staff member of the importance of operant extinction. In such cases, it is necessary either to control the behavior of individuals who might sabotage an extinction procedure or to carry out the procedure in their absence. It is also important during the application of extinction to ensure that the reinforcers that you are withholding are the ones that were actually maintaining the undesirable behavior. Failure to do this would not meet the definition of extinction, and the undesirable behavior would not likely decrease, as shown in Figure 8.1.

#### 2. Combining Extinction With Positive Reinforcement for an Alternative Behavior

Operant extinction is most effective when combined with positive reinforcement for some desirable alternative behavior (Lerman & Iwata, 1996). (Note: This is referred to as differential reinforcement of alternative behavior and is discussed further in Chapter 14.) Thus, not only was Gregory's yelling, "Dessert! Dessert!" ignored (operant extinction), alternative behavior (sitting quietly at the dining room table) was reinforced. The combination of the two procedures probably decreased the frequency of the undesirable behavior much faster and possibly to a lower level than would have been the case had the extinction procedure been used alone.

Suppose that a parent wanted to combine extinction of a child's inappropriate crying with positive reinforcement for a desirable alternative behavior. It is often impractical to reinforce a child every few seconds for engaging in some desirable behavior such as playing quietly rather than disruptive behavior. It is possible, however, to begin with short intervals of desirable behavior and gradually increase them to longer, more manageable intervals. For example, the child who is engaging in inappropriate crying could be ignored until he stopped crying and was playing quietly for a period of 10 seconds. At the end of the 10-second interval, he could be reinforced with praise. On subsequent trials, the parent could require successively longer periods of playing quietly—15 seconds, then 25, then a minute, and so on—before presenting reinforcement. It is important that the increase in the requirement of the desirable behavior is gradual; otherwise, the undesirable behavior ceases because this would tend to reinforce the undesirable behavior, thereby increasing rather than reducing it.

A note of caution is in order when considering combining extinction of behavior A with positive reinforcement for an alternative behavior (behavior B). If for some reason the alternative behavior (B) undergoes extinction, the original behavior (A) may re-emerge. This phenomenon is called *resurgence*, and it has been demonstrated quite strongly in animal studies. Little research on resurgence has been done with humans; however, there is evidence that it does occur with **FIGURE 8.1** An extreme example of why attempts to apply extinction often fail. The actual reinforcer for the behavior must always be withheld.



humans, although further research is needed to determine the exact conditions under which it occurs with humans (e.g., see Bolívar, Cox, Barlow, & Dallery, 2017; King & Hayes, 2016; Lattal & St. Peter Pipkin, 2009; Romano & St. Peter, 2017).

The use of operant extinction is sometimes criticized on the grounds that it is cruel to deprive people of social attention during their time of need. This criticism usually assumes that an individual who is crying, whining, or showing various other behaviors that commonly evoke attention is in a "time of need." In some cases, this might be a valid criticism. Crying often indicates injury, emotional distress, and other forms of discomfort. Any behavior you are thinking of decreasing must be examined closely in terms of the desirability of decreasing it. If a decrease is desired, extinction frequently is the right procedure.

#### 3. The Setting in Which Extinction Is Carried Out

As indicated previously, one reason for changing the setting in which operant extinction is carried out is to minimize the possibility that other people will reinforce the behavior you are trying to decrease. Another reason is that it may be socially difficult or even impossible to carry out operant extinction in certain situations. It would be unwise, for example, for a mother to initiate extinction of her child's tantrums in a department store. The nasty stares from other shoppers and store clerks would decrease the chances that the mother would carry through effectively with the procedure. It is important to consider the setting in which operant extinction will be carried out to (a) minimize the influence of alternative reinforcers on the undesirable behavior to be extinguished and (b) maximize the chances of the behavior modifier persisting with the program.

#### 4. The Use of Instructions or Rules

Although an individual may not understand the principles behind operant extinction, it will still decrease the individual's behavior. However, it will help speed up the decrease in behavior if the person is initially told something like this: "If you do X [the undesirable behavior], then Y [the reinforcing item] will no longer occur." Consider, for example, the third case described in Table 8.1. Upon arriving home from work each day, the husband complains excessively about the slow traffic. His wife would be adding instructional control to extinction if she said something like, "George, the traffic is the same each day, and it doesn't do any good complaining about it. I love to talk to you about other things. But each time that you come home and complain excessively about the traffic, I'm just going to ignore it." This should cause George's complaining to decrease rapidly, although it may take a few trials. However, keep in mind that this procedure is more complex than simple operant extinction. (Instructional control is discussed further in Chapter 19).

#### 5. The Schedule of Reinforcement Before Extinction Is Carried Out

Let's take another look at the case of Sally's whining behavior. Before Mother decided to implement operant extinction, what happened when Sally was whining? Sometimes nothing would happen because Mother was busy with other things, such as talking on the telephone. But at other times, often after five or six instances of whining, Mother would attend to Sally and give her what she wanted. This is typical of many reinforcement situations in that Sally's whining was not reinforced following each instance. Rather, her whining was reinforced occasionally, following several instances of it. This is an example of *intermittent reinforcement* (discussed in detail in Chapters 10 and 14). It is necessary to mention continuous and intermittent reinforcement here because they can influence the effectiveness of extinction. **Continuous reinforcement** is an arrangement or schedule in which each instance of a particular response is reinforced. **Intermittent reinforcement** or schedule in which a response is reinforced only occasionally or intermittently rather than each time it occurs.

The influence of reinforcement schedules on subsequent operant extinction can easily be imagined if you consider a little problem that you may have encountered. Suppose you are writing with a pen that suddenly stops. What do you do? You probably shake it up and down a couple of times and try to write with it a few more times. If it still doesn't write, you get another pen. Now suppose that you are writing with the second pen and it occasionally skips. You shake it a few times and write some more, and then it misses some more. Each time you shake it, it writes a little more. Now suppose the second pen stops writing altogether. In which situation are you likely to persist longer in shaking and attempting to use the pen? Obviously, the second because the pen occasionally quits but it usually writes again.

When a behavior has always been reinforced and then abruptly is never reinforced, that behavior extinguishes quickly. When intermittent reinforcement has maintained a behavior (such as a pen writing again after shaking it several times), that behavior (pen shaking) is likely to extinguish slowly (Kazdin & Polster, 1973). This seemingly simple phenomenon is complex and depends in part on how one measures behavior during extinction (Lerman, Iwata, Shore, & Kahng, 1996; Nevin, 1988). For our purposes, it is sufficient to note that, in general, behavior that has been intermittently reinforced extinguishes more slowly than behavior that has been continuously reinforced. Behavior that extinguishes slowly is said to be *resistant to extinction*.

Now let's look closely at Sally's whining. It will likely take longer for operant extinction to eliminate her whining completely if it sometimes pays off and sometimes does not than if it always paid off before being ignored completely. In other words, extinction is typically quicker after *continuous reinforcement* than after *intermittent reinforcement*. If you try to extinguish a behavior that has been reinforced intermittently, you must be prepared for extinction to take longer.

#### Questions for Learning

- 7. If a behavior that was maintained by positive reinforcement is not reinforced at least once in a while, what will happen to the behavior?
- 8. Why did the mother's attempt to extinguish the child's cookie eating fail (refer to Figure 8.1)?
- 9. Examine Table 8.1. Which one of those examples involved positive reinforcement for an alternative response? For those that do not, indicate how positive reinforcement for an alternative response might be introduced.
- 10. What is resurgence? Describe an example.
- 11. Why is it necessary to consider the setting as a factor influencing your operant extinction program?
- 12. Describe a particular behavior you would like to decrease in a child with whom you have contact. Would your extinction program require a special setting? Why or why not?
- 13. Define *continuous reinforcement*. Give an example that is not in this chapter.
- 14. Define *intermittent reinforcement*. Give an example that is not in this chapter.
- 15. What is the effect of continuous versus intermittent reinforcement on the resistance to extinction of an operant behavior?

## 6. Extinction Bursting: Behavior Being Extinguished May Get Worse Before It Gets Better

During operant extinction, behavior may increase before it begins to decrease. That is, things may get worse before they get better. A temporary increase in responding during extinction is commonly referred to as an **extinction burst**. Suppose a child in a classroom is constantly raising her or his hand and snapping her or his fingers to gain the teacher's attention. A teacher who keeps track of the frequency of finger snapping for a while and then introduces operant extinction (that is, ignores the finger snapping) would probably observe an increase in finger snapping during the first few minutes of extinction before the behavior gradually began to taper off. Why? Most of us have learned that if something is no longer paying off, a slight increase in the behavior may be sufficient to again bring the payoff. Well documented in basic research, extinction bursts have also been reported in applied research (Lerman & Iwata, 1995; Lerman, Iwata, & Wallace, 1999). Thus, extinction bursting is something that everyone who attempts to apply an operant extinction procedure should know about. A teacher who decided to introduce extinction following finger snapping and then observed an increase in this behavior during the next few minutes might erroneously conclude that extinction wasn't working and give up too early in the program. The effect of this action would be to reinforce the behavior when it gets worse. The rule to follow here is this:

# *If you introduce operant extinction, keep with it. Things usually get worse before they get better but hang in there; doing so will pay off in the long run.*

Exceptions to this rule are situations in which an extinction burst may be harmful. If you can anticipate that possibility, you should take preventive steps. For example, before implementing an extinction program to decrease head banging of a young girl with developmental disabilities, Brian Iwata and his colleagues put a helmet on the girl during extinction sessions so that she would not harm herself during an extinction burst (Iwata, Pace, Cowdery, & Miltenberger, 1994). Alternatively, if you predict that an extinction burst might cause harm, then don't use extinction. Other strategies for decreasing problem behaviors are described in later chapters.

#### 7. Elicited Aggression: Extinction May Produce Aggression That Interferes With the Program

Another difficulty of operant extinction is that the procedure may produce aggression. We have all experienced this. Probably all of us have had the desire to pound and kick a vending machine that took our money and did not deliver the merchandise. If we reconsider the finger-snapping example, we might at first see some mild aggression. If a teacher ignores a child's finger snapping, the child might start snapping his or her fingers louder and louder and perhaps banging on the desk and yelling "Hey!" This aspect of operant extinction, which is sometimes called *elicited aggression*, has been studied extensively in laboratory situations (Pear, 2016a, pp. 291, 301) and has also been reported in applied research (Lerman et al., 1999; Lerman & Iwata, 1996). In studies of operant extinction of self-injurious behavior, aggression was observed in nearly half of the cases in which extinction was the sole intervention. However, the prevalence of aggression was substantially lower when extinction was implemented as part of a treatment package that included positive reinforcement for an alternative desirable behavior. It is important to minimize aggression not only because it is undesirable but also because it could lead to giving up too soon. This might not only reinforce the undesirable behavior on an intermittent schedule but also reinforce aggression.

Another option would be to conduct an operant extinction program in a setting in which a certain amount of aggression can be tolerated. If parents decide to apply extinction to decrease a child's tantrum behavior, for example, they might do so at home after removing any breakable objects. As another example, in an extinction program to decrease aggressive behaviors (scratching, hitting, kicking, and biting) of a boy with a severe developmental disability, Edward Carr and his colleagues had teachers wear protective clothing that consisted of a thick corduroy coat and rubber gloves (Carr, Newsom, & Binkoff, 1980).

#### 8. Spontaneous Recovery: Reappearance of an Extinguished Behavior After a Delay

Another difficulty of operant extinction is that a behavior that has disappeared during an extinction session may reappear at the next opportunity after some time has passed. The reappearance of an extinguished behavior following a break is called **spontaneous recovery**. Let's reconsider the finger-snapping example. Suppose that the teacher initiated an extinction program for finger snapping when the student returned to school after lunch. During the first hour, 10

instances of finger snapping occurred, and the teacher and the other students ignored each. Let's suppose further that there were no instances of finger snapping during the remainder of the afternoon and that the teacher assumed that finger snapping had been successfully extinguished. When the teacher returned to class the next morning, however, another five instances of finger snapping occurred during the first hour of school. This would be spontaneous recovery of finger snapping. Typically, the amount of behavior that recovers spontaneously following a break is less than the amount that occurred during the previous extinction session. After several additional extinction sessions, spontaneous recovery is usually not a problem. Although these characteristics of spontaneous recovery are well documented in basic research (Pear, 2016a, p. 38), it has not been formally studied in applied research, and very few anecdotal reports of spontaneous recovery occurring in applications of operant extinction (Lerman & Iwata, 1996) have been reported. We strongly recommend that the teacher be prepared to continue with the extinction program despite the occurrence of spontaneous recovery.

To review, in this chapter and Chapters 6 and 7, we suggest that if you want operant behavior to happen more often, reinforce it; if you want operant behavior to happen less often, ignore it. But beware: There is much more to positive reinforcement and operant extinction than first meets the eye.

# Pitfalls of Operant Extinction

In Chapter 6, we introduced four types of pitfalls that can work against the unwary. Here we consider two of these pitfall types with regard to extinction.

## Unaware-Misapplication Pitfall

As with many natural laws, such as the law of gravity and the principle of positive reinforcement, the principle of operant extinction operates whether or not we are aware of it. Unfortunately, those who are not aware of extinction are apt to apply it unknowingly to the desirable behavior of friends, acquaintances, family, and others. See Table 8.2 for some examples of how operant extinction may, in the long run, work to decrease desirable behavior.

#### Partial-Knowledge-Misapplication Pitfall

Even when some individuals are knowledgeably applying behavior modification in an effort to help behaviorally deficient individuals, others who are less knowledgeable about operant extinction may undo their good work. Suppose, for example, that a child in a program for persons with developmental disabilities has been reinforced by an aide for self-dressing. Suppose also that this aide has been transferred or has gone on vacation and is replaced by an aide who is less familiar with the principles of positive reinforcement and extinction. Confronted with one child who self-dresses and many children who cannot, the new aide will likely spend a great deal of time helping the latter children but give little attention to the one child. It is a common human tendency to give plenty of attention to problems and to ignore situations in which things seem to be going well. It is easy to rationalize this selective attention. "After all," the aide may say, "why should I reinforce Johnny for doing something that he already knows how to do?" However, if the child's self-dressing behavior is to be maintained after it has been established, it must be reinforced at least occasionally. Strategies to maintain desirable behavior and thereby prevent unwanted operant extinction are described in Chapter 18.

# Guidelines for the Effective Application of Operant Extinction

The following rules are offered as a checklist for effectively using operant extinction to decrease a particular behavior. As with the guidelines for positive reinforcement in Chapter 6, we assume that the user is a parent, teacher, or some other person working with individuals with behavior problems.

#### 1. Selecting the behavior to be decreased:

a. In choosing the behavior, be specific. Don't expect a major character improvement to take place all at once. For example, do not try to extinguish all of Johnny's trouble-making behavior in a classroom. Rather, choose a particular behavior, such as Johnny's finger snapping.

Situation	Responses	Immediate Consequences	Long-Term Effects
1. You ask a friend to call you on your cell phone on a particular evening.	Your friend dials your number several times.	Each time the phone rings, you ignore it and continue reading your novel.	Your friend is less likely to attempt to call you when requested to do so.
2. Two staff members are talking to each other in a special education classroom, and a student approaches.	The student stands and waits patiently beside the two staff members for several minutes. Finally, the student interrupts.	The staff members continued talking while the student waited patiently and stopped talking and listened after the student interrupted.	In the future, the response of standing beside the staff and waiting patiently is less likely to occur, and the response of interrupting staff is more likely to occur.
<ol> <li>A man carrying several parcels is walking toward the exit door of a department store. A woman standing by the door sees the man coming.</li> </ol>	The woman opens the door for the man.	The man rushes out without saying a word.	The chances of the woman opening the door in similar situations in the future are decreased.
4. A 3-month-old baby is lying quietly in the crib just before feeding time.	The baby begins making cooing sounds (which might be interpreted by eager parents as "mama" or "dada").	The mother, busy preparing a bottle, ignores the child. When the child is picked up later, she is again quiet (or, more likely, crying).	The mother has just missed an opportunity to reinforce noise making that approximates speech. Instead, she reinforced lying quietly (or crying). Therefore, cooing is less likely to occur in the future.

- b. Remember that the behavior often gets worse before it gets better and that aggressive behavior is sometimes produced during the extinction process. Therefore, make sure that the circumstances are such that you can follow through with your extinction procedure. For example, be very careful if the target behavior is destructive to the individual or others. Will it be harmful for you to persist in your extinction program if the behavior gets worse? You should also consider the setting in which the target behavior is likely to occur. It may be impractical to extinguish temper tantrums in a restaurant because of obvious social pressures that you may be unable to resist. If you are concerned with decreasing a particular behavior but you cannot apply extinction because of these considerations, do not despair. We will describe other procedures for decreasing behavior in Chapters 14, 15, 19, 20, and 22.
- c. Select a behavior for which you can control the reinforcers that are currently maintaining it.
- 2. *Preliminary considerations:* 
  - a. If possible, keep track of how often the target behavior occurs prior to your extinction program. During this recording phase, do not attempt to withhold the reinforcer for the undesirable behavior.
  - b. Try to identify what is currently reinforcing the undesirable behavior so that you can withhold the reinforcer during treatment. If this is not possible, then, technically, the program does not have an extinction component. The reinforcement history of the undesirable behavior might provide some idea of just how long extinction will take.
  - c. Identify some desirable alternative behavior in which the individual can engage.
  - d. Identify effective reinforcers that can be used for desirable alternative behavior by the individual.
  - e. Try to select a setting in which extinction can be carried out successfully.
  - f. Be sure that all relevant individuals know before the program starts just which behavior is being extinguished and which behavior is being reinforced. Be sure that all who will be coming in contact with the individual have been prompted to ignore the undesirable behavior and to reinforce the desirable alternative behavior.
- 3. *Implementing the plan:* 
  - a. Tell the individual about the plan before starting.
  - b. Regarding the positive reinforcement for the desirable alternative behavior, be sure to follow the rules in Chapter 6 for putting the plan into effect.
  - c. After initiating the program, be completely consistent in withholding reinforcement after all instances of the undesirable behavior and reinforcing all instances of the desirable alternative behavior.

- 4. *Weaning the student from the program* (discussed in more detail in Chapter 18):
  - a. After the undesirable behavior has decreased to zero, occasional relapses may occur, so be prepared.
  - b. Three possible reasons for the failure of your operant extinction procedure are
    - 1) the attention you are withholding following the undesirable behavior is not the reinforcer that was maintaining the behavior.
    - 2) the undesirable behavior is receiving intermittent reinforcement from another source.
    - 3) the desired alternative behavior has not been strengthened sufficiently.

Examine these reasons carefully if it is taking a long time to complete the extinction procedure successfully. Regarding the reinforcement of the desirable alternative behavior, try to follow the rules in Chapter 6 for weaning the learner from the program.

#### Questions for Learning

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- 16. What is an extinction burst? Describe an example.
- 17. What is spontaneous recovery? Describe an example.
- 18. In a sentence for each, describe eight general factors influencing the effectiveness of operant extinction.
- 19. Describe two examples of operant extinction that you have encountered, one involving a desirable behavior and one involving an undesirable behavior. For each example, identify the situation, behavior, immediate consequence, and probable long-term effects as is done in Tables 8.1 and 8.2. Your examples should not be from the text.
- 20. Briefly describe an example of a pitfall of operant extinction. Which type of pitfall does your example illustrate?
- 21. Operant extinction should not be applied to certain behaviors. What types of behaviors would these be? Give an example.
- 22. In what types of situations should operant extinction not be applied? Give an example.
- 23. What are three possible reasons for the failure of an operant extinction program?

# Summary of Chapter 8

The principle of operant extinction states that (a) if an individual, in a given situation, emits a preciously reinforced behavior and that behavior is not followed by a reinforcer, (b) then that person is less likely to emit that behavior when next encountering a similar situation. This was illustrated in the lead case involving Gregory; his yelling for dessert was eliminated when it no longer was reinforced. Operant extinction decreases a behavior using a different procedure than punishment and forgetting. To maximize the effectiveness of operant extinction, the behavior modifier should (1) control the reinforcers for the behavior to be extinguished; (2) combine extinction of a behavior with positive reinforcement for a desirable alternative behavior, taking care that the alternative behavior does not undergo extinction which could lead to resurgence or reappearance of the original behavior; (3) adjust the setting in which an extinction procedure is carried out to (a) minimize the influence of alternative reinforcers on the undesirable behavior to be extinguished and (b) maximize the chances of the behavior modifier persisting with the program; (4) inform the individual, whose behavior is being extinguished, about the consequences for the undesirable behavior and the desirable alternative behavior; (5) make sure that the undesirable behavior is not being intermittently reinforced; (6) be prepared for the undesirable behavior to get worse (an extinction burst) before it gets better (by decreasing); (7) be prepared for the extinction procedure to cause aggression as a side effect; and (8) be prepared for the reappearance of an extinguished behavior following a break, called spontaneous recovery. A common pitfall of operant extinction is the unaware application of extinction of desirable behaviors of friends, family, acquaintances, and others.

# Application Exercises

## A. Exercise Involving Others

Choose a situation in which you can observe an adult interact with one or more children for approximately half an hour. During this period, write the number of times that the adult pays attention to desirable behaviors of the children and the number of times the adult ignores specific desirable behaviors. This will give you some idea of how often we miss opportunities to reinforce the desirable behaviors of those around us.

# B. Self-Modification Exercises

- 1. Think of something you did today that did not pay off. Give a specific, complete description of the situation and behavior following the examples in Tables 8.1 and 8.2.
- 2. Select one of your behavioral excesses (perhaps one that you listed at the end of Chapter 1). Outline a complete operant extinction program that you (with a little help from your friends) might apply to decrease that behavior. Make sure that you select a behavior for which the reinforcer that maintains it can be withheld. Make sure that your plan follows the guidelines given for the effective application of operant extinction.

# Notes for Further Learning

- One of the greatest hazards an operant extinction program faces is reinforcement from a well-intentioned person 1. who does not understand the program or its rationale. This obstacle was encountered in one of the earliest reports on the application of extinction to a child's temper tantrums. C.D. Williams (1959) reported the case of a 21-monthold infant who screamed and cried if his parents left the bedroom after putting him to bed at night. A program was initiated in which the parent left the room after bedtime pleasantries and did not reenter it, no matter how much the infant screamed and raged. The first time the child was put to bed under this extinction procedure, he screamed for 45 minutes. By the 10th night, however, he no longer cried but smiled as the parent left the room. About a week later, when the parents were enjoying a much-needed evening out, he screamed and fussed after his aunt had put him to bed. The aunt reinforced the behavior by returning to the bedroom and remaining there until he went to sleep. It was then necessary to extinguish the behavior a second time, which took almost as long as the first time. Ayllon and Michael (1959) observed the undesirable effect of unwanted reinforcement in operant extinction, which they called *bootleg reinforcement*. A patient in a psychiatric hospital engaged in such annoying psychotic talk of the type referred to as *delusional* that other patients had on several occasions beaten her in an effort to keep her quiet. To decrease her psychotic talk, the doctors instructed the nurses to ignore it and to pay attention only to sensible talk. As a result, the proportion of her speech that was psychotic decreased from 0.91 to 0.25. Later, though, it increased to a high level again, probably because of bootleg reinforcement from a social worker. This came to light when the patient remarked to one of the nurses, "Well, you're not listening to me. I'll have to go and see [the social worker] again, 'cause she told me that if she listens to my past she could help me."
- 2. An alternative to operant extinction for reducing undesirable behavior in persons with developmental disabilities is *noncontingent reinforcement*. For example, suppose that in a treatment center for children with developmental disabilities, Bobby appears to display frequent tantrums because a tantrum usually leads to adult attention. A noncontingent reinforcement program might involve giving Bobby adult attention once every 30 seconds regardless of the behavior that is occurring. If such a procedure causes Bobby to satiate on adult attention as a reinforcer, then he is less likely to tantrum in order to get attention. In a number of studies, this type of treatment has proven to be effective in decreasing challenging behavior (for a review of such studies, see Smith, 2011; Tucker, Sigafoos, & Bushell, 1998). A potential criticism of this strategy to decrease behavior is that it might reduce the client's motivation to participate in teaching sessions considering that a reinforcer is received frequently for essentially doing nothing. In addition, because it acts indiscriminately on any behavior that occurs at a high rate, it can also reduce desirable behavior.

# Questions for Further Learning

- 1. What is bootleg reinforcement? Give an example.
- 2. Describe how noncontingent reinforcement might be used to decrease challenging behavior. What is a potential limitation of this approach?

# Getting a New Behavior to Occur With Shaping

## Learning Objectives

#### After studying this chapter, you will be able to:

- ▶ Define *shaping*.
- Discuss how shaping involves successive applications of the principles of reinforcement and extinction.
- ▶ Identify five dimensions of behavior along which shaping can occur.
- Describe four factors that influence the effectiveness of shaping as a behavior modification technique.
- Explain how shaping can work to the detriment of those who are ignorant of it.

Frank, did you do your jogging?

# IMPROVING FRANK'S EXERCISING<sup>1</sup>

After taking early retirement at the age of 55, Frank decided to make some changes in his life. But he wasn't sure where to start. Knowing that he needed to change some long-standing habits, he enrolled in a behavior modification course at the local community college. Next, on the advice of his doctor, he resolved to begin a regular exercise program. Frank had been a "couch potato" all his adult life. He typically came home from work, grabbed a can of beer, and parked himself in front of the television set. Frank launched his exercise program with a pledge to his wife that he would jog a quarter of a mile each day (about 0.4 kilometers). But after a couple of attempts, he returned to his couch-potato routine. He had expected too much too soon. He then decided to try a procedure called shaping that he had studied in his behavior modification course. The following three stages summarize that procedure.

- 1. Specify the final target behavior. Frank's goal was to jog a quarter of a mile each day. However, for a chronic non-exerciser, this was more than could be expected.
- 2. Identify a response that could be used as a starting point in working toward the final target behavior.

Frank decided that he would put on his sneakers and walk around the outside of the house once (approximately 30 yards or 27 meters). Although this was a long way from a quarter of a mile, it was a start.

3. Reinforce the starting behavior; then reinforce closer and closer approximations until eventually the final target behavior occurs. Frank decided to use the opportunity to drink a beer as a reinforcer. He explained his program to his wife and asked her to remind him that he had to complete his exercise before he could have a beer. After the first approximation of 30 yards occurred on several successive afternoons, Frank increased the requirement to walking around the house twice (approximately 60 yards). A few days later, the distance was increased to walking around the house four times (approximately 120 yards), then six times (180 yards), then farther and farther until the distance was approximately a quarter of a mile, and then finally to jogging that distance. By reinforcing successive approximations to his goal, Frank reached the point where he jogged a quarter of a mile regularly.

# Shaping

In Chapters 6 and 7, we described how positive reinforcement could be used to increase the frequency of a behavior provided that the behavior occurred occasionally. But what if a desired behavior never occurs? In that case, it is not possible to increase its frequency simply by waiting until it occurs and then reinforcing it. However, a procedure called *shaping*  can be used to establish a behavior that the individual never performs. The behavior modifier begins by reinforcing a response that occurs with a frequency greater than zero and that at least remotely resembles the final target behavior. Frank, for example, was first reinforced for walking once around his house because this behavior occurred occasionally and remotely approximated his nonexistent behavior of jogging a quarter of a mile. When this initial response is occurring at a high frequency, the behavior modifier stops reinforcing it and begins reinforcing a slightly closer approximation of the final target behavior. In this way, the final target behavior is eventually established by reinforcing successive approximations to it. **Shaping** can be defined as the development of a new operant behavior by the reinforcement of successive approximations of that behavior and the extinction of earlier approximations of that behavior until the new behavior occurs. Shaping is sometimes referred to as the *method of successive approximations*.

The behaviors that an individual acquires during a lifetime develop from a variety of sources and influences. Sometimes a new behavior develops when an individual performs some initial behavior and the environment then reinforces slight variations in that behavior across a number of trials. Eventually, that initial behavior may be shaped so that the final form no longer resembles it. For example, most parents use shaping in teaching their children to talk. An infant first beginning to babble makes some sounds that remotely approximate words in the parents' native language. When this happens, the parents usually reinforce the behavior with hugs, caresses, kisses, and smiles. The sounds "mmm" and "daa" typically receive exceptionally large doses of reinforcement from English-speaking parents. Eventually *ma-ma* and *da-da* occur and are strongly reinforced, and the more primitive mmm and daa are subjected to operant extinction. At a later stage, reinforcement is given after the child says "mommy" and "dady," and ma-ma and da-da are extinguished.

The same process occurs with other words. First, the child passes through a stage in which very remote approximations of words in the parents' native language are reinforced. Then the child enters a stage in which "baby talk" is reinforced. Finally, the parents and others require the child to pronounce words in accordance with the practices of the verbal community before reinforcement is given. For example, a child who says "wa-wa" at an early stage is given a glass of water, and if she is thirsty, this action reinforces the response. At a later stage, "watah" rather than wa-wa is reinforced with water. Finally, the child must say "water" before water reinforcement will be given.

Of course, this description greatly oversimplifies the way in which a child learns to talk. However, it serves to illustrate the importance of shaping in the process by which typically developing children gradually progress from babbling to baby talk and finally to speaking in accordance with prevailing social conventions. (Other processes that play important roles in normal speech development are discussed elsewhere in this book.)

While typically developing children progress fairly rapidly through the above process, this is generally not the case for toddlers with intellectual disabilities due to conditions such as ASD, Fragile X syndrome, and Down syndrome. Therefore, a procedure consisting of the following stages has been developed to accelerate the process for these children:

- 1. A speech therapist or paraprofessional interacting with the children on a weekly or daily basis to get them engaging in *canonical babbling*—defined as babbling in which the sounds babbled have alternating consonants and vowels, such as "baba," "didi," and "boboba."
- Teaching the parents to engage in *linguistic mapping* of their child's canonical babbling—defined as providing feedback that interprets the child's babbling, such as saying "yes that's a balloon" in response to the child's "baba" while looking at a balloon.
- 3. Teaching parents to interact in a conversational manner with their children's growing repertoire of verbal sounds.

Note that the above process provides many opportunities for verbal shaping. Research shows that the procedure is effective in developing productive language skills in children with intellectual deficits and that carrying out the first stage 5 days a week for 1 hour each day is more effective than carrying it out 1 hour each week (e.g., see Woynaroski, Yoder, Fey, & Warren, 2014; Yoder, Watson, & Lambert, 2015; Yoder, Woynaroski, Fey, Warren, & Gardner, 2015).

There are five aspects or dimensions of behavior that can be shaped. These are topography, frequency, duration, latency, and intensity or force. *Topography* is the spatial configuration or form of a particular response (i.e., the specific movements involved). Printing a word and writing the same word are examples of the same response made with two different topographies. Topography shaping occurs, for example, when teaching a child to switch from a printing response to a writing response, teaching a child to say, "Mommy" instead of "Mama," learning to ice skate with longer and longer strides rather than short choppy steps, and learning the proper finger movements for eating with chopsticks. Stokes et al. (2010) used topography shaping to improve tackling skills of two high school football players. The coach first identified the components of effective tackling (head up, wrap arms around ball carrier's thighs, etc.). Then, in a tackling drill, a player tried to tackle a ball carrier who tried to elude or run around the tackler. Ten instances of the drill were completed in each practice. Across practices, the coach reinforced the player with a colorful helmet sticker if the player showed an improved topography of tackling by demonstrating more components of effective tackling than in the previous practice. The two players' tackling improved across practices, and the improved tackling transferred to games.

We sometimes refer to the frequency or duration of a particular behavior as the *amount* of that behavior. The *frequency* of a behavior is the number of instances that occur in a given period of time. Examples of frequency shaping include increasing the number of steps (the distance) that Frank walked in his exercise program and increasing the number of repetitions that a golfer practices a particular golf shot. The frequency of a response may also be reduced by shaping as in a behavior modification program in which a patient with multiple sclerosis learned through shaping to gradually increase the time between and thus decrease the frequency of bathroom visits (O'Neill & Gardner, 1983).

The *duration* of a response is the length of time that it lasts. Examples of duration shaping include lengthening the time spent studying before taking a break and gradually adjusting the duration of stirring pancake batter until it achieves just the right consistency. Athens, Vollmer, and St. Peter Pipkin (2007) used duration shaping to increase academic behavior of students with learning disabilities.

*Latency* is the time between the occurrence of a stimulus and the response evoked by that stimulus. A common term for latency is reaction time. On the popular TV quiz show *Jeopardy!* the time from the presentation of the host's verbal stimulus until a contestant presses a button is the contestant's latency of responding to that particular stimulus. In a race, the time between firing the starter's pistol and the runner leaving the blocks is the latency of the runner's response to the firing of the starting pistol. Latency shaping might enable the runner to react more quickly or the *Jeopardy!* contestant to press the button faster.

The *intensity* or force of a response refers to the physical effect the response has or potentially has on the environment. For an example of shaping force, consider a farm boy whose job is to pump water out of a well with an old-fashioned hand pump. When the pump was first installed, it was freshly oiled, and when the boy applied a certain amount of force to the handle, it moved up and down very easily and water flowed. Suppose, however, that with lack of regular oiling, the pump has gradually acquired a little rust. Each day the boy applies approximately the amount of force he applied on the first day. When applying that force is no longer reinforced by the flow of water because the addition of rust has made the pump handle more difficult to move, the boy will likely apply a little more force and find that it pays off. Over several months, the boy's behavior is gradually shaped so that he presses very hard on the first trial, a terminal behavior quite different from the initial behavior. Other examples of intensity shaping include learning to shake hands with a firmer grip and learning to apply the right amount of force when scratching to relieve an itch without damaging one's skin. An example of intensity shaping in a behavior modification program involved teaching a socially withdrawn girl whose speech was barely audible to speak louder and louder until she was speaking at normal voice volume (Jackson & Wallace, 1974). See Table 9.1 for a summary of the dimensions of behavior.

Shaping is so common in everyday life that people are seldom aware of it. Sometimes the shaping procedure is applied systematically as in Frank's case, sometimes unsystematically as when parents shape correct pronunciation of words spoken by their children; and sometimes shaping occurs from consequences in the natural environment as when a cook gradually perfects the method for flipping pancakes.

#### Questions for Learning

- 1. Identify the three basic stages in any shaping procedure as presented at the beginning of this chapter. Describe them with an example (either Frank's case or an example of your own).
- 2. Define shaping.
- 3. What is another name for shaping?

Dimension	Definition	Example
Topography (form)	Physical movements involved in the behavior	Extent of follow through on a tennis serve
Amount: frequency	Number of instances of the behavior in a given time	Number of dishes washed in 5 minutes
Amount: duration	Continuous amount of time that the behavior lasts	Length of time treading water
Latency	Time between the controlling stimulus and the behavior	Time between the question "What time is it?" and the response of looking at your watch
Intensity (force)	Amount of energy expended on the behavior	Force of a punch in boxing

**TABLE 9.1** Dimensions of Behavior That Can Be Shaped

- 4. Explain how shaping involves successive applications of the principles of positive reinforcement and operant extinction.
- 5. Why bother with shaping? Why not just learn about the use of straightforward positive reinforcement to increase a behavior?
- 6. In terms of the three stages in a shaping procedure, describe how parents might shape their child to say a particular word.
- 7. List five dimensions of behavior that can be shaped. Give two examples of each.
- 8. Describe a behavior of yours that was shaped by consequences in the natural environment and state several of the initial approximations.

# Factors Influencing the Effectiveness of Shaping

#### 1. Specifying the Final Target Behavior

The first stage in shaping is to identify clearly the final target behavior. In Frank's case, the final target behavior was jogging a quarter of a mile each day.

With a definition as specific as this, there was little possibility that Frank or his wife would develop different expectations regarding his performance. If different people working with the individual expect different things, or if one person is not consistent from one training session or situation to the next, progress is likely to be delayed. A precise statement of the final target behavior increases the chances for consistent reinforcement of successive approximations of that behavior. The final target behavior should be stated in such a way that all of the relevant characteristics of the behavior—its topography, duration, frequency, latency, and intensity—are identified. In addition, the conditions under which the behavior is or is not to occur should be stated, and any other guidelines that appear to be necessary for consistency should be provided.

#### 2. Choosing the Starting Behavior

Because the final target behavior does not occur initially and because it is necessary to reinforce some behavior that approximates it, you must identify a *starting behavior*. This should be a behavior that occurs often enough to be reinforced within the session time, and it should approximate the final target behavior. For example, Frank's behavior of walking around the house once is something that he did periodically. This was the closest approximation that he regularly made with respect to the goal of jogging a quarter of a mile.

In a shaping program, it is crucial to know not only where you are going (the final target behavior) but also the starting behavior at which the individual is currently performing. The purpose of the shaping program is to get from one to the other by reinforcing successive approximations from the starting behavior to the final target behavior even though they might be very dissimilar. For example, in a classic study, Isaacs, Thomas, and Goldiamond (1960) applied shaping to redevelop verbal behavior in a man with catatonic schizophrenia. The man had been mute for 19 years. Using chewing gum as a reinforcer, the experimenter took the patient through the shaping steps of eye movement toward the gum, facial movement, mouth movements, lip movements, vocalizations, word utterance, and, finally, understandable speech.

#### 3. Choosing the Shaping Steps

Before initiating the shaping program, it is helpful to outline the successive approximations through which the person will be moved in the attempt to approximate the final target behavior. For example, suppose that the final target behavior in a shaping program for a child is saying *daddy*. It has been determined that the child says *daa*, and this response is set as the starting behavior. Let's suppose that we decide to go from the initial behavior of saying daa through the following steps: saying *da-da*, *dad*, *dad-ee*, and *daddy*. To begin, reinforcement is given on a number of occasions for emitting the initial behavior (daa). When this behavior is occurring repetitively, the trainer moves to step 2 (da-da) and reinforces that approximation for several trials. This step-by-step procedure continues until the child finally says *daddy*.

How many successive approximations should there be? In other words, what is a reasonable step size?

Unfortunately, there are no specific guidelines for identifying the ideal step size. In attempting to specify the behavioral steps from the starting behavior to the final target behavior, behavior modifiers might imagine what steps they would go through. It is sometimes helpful to observe others who can already perform the final target behavior and to ask them to perform an initial and some subsequent approximations. Whatever guidelines or guesses are used, it is important to try to stick to them yet be flexible if the trainee does not proceed quickly enough or is learning more quickly than had been expected. Some guidelines for moving through the behavioral program are offered in the following section.

#### 4. The Pace of Movement Through the Shaping Steps

How many times should each approximation be reinforced before proceeding to the next approximation? Again, there are no specific guidelines for answering this question. However, there are several rules of thumb to follow in reinforcing successive approximations of a final target response:

- **a.** Reinforce an approximation at least several times before proceeding to the next step. In other words, avoid under-reinforcement of a shaping step. Trying to go to a new step before the previous approximation has been well established can result in losing the previous approximation through extinction without achieving the new approximation.
- **b.** Avoid reinforcing too many times at any shaping step. Point *a* cautions against going too fast. It is also important not to progress too slowly. If one approximation is reinforced for so long that it becomes extremely strong, new approximations are less likely to appear.
- c. If you lose a behavior because you are moving too fast or taking too large a step, return to an earlier approximation where you can pick up the behavior again. You also may need to insert an extra step or two.

These guidelines may not seem very helpful. On the one hand, it is advisable not to move too fast from one approximation to another; on the other hand, it is advisable not to move too slowly. If we could accompany these guidelines with a mathematical formula for calculating the exact size of the steps that should be taken in any situation and exactly how many reinforcements should be given at each step, the guidelines would be much more useful. Unfortunately, the experiments necessary for providing this information have not yet been conducted. The behavior modifier should observe the behavior carefully and be prepared to make changes in the procedure—changing the size of the steps, slowing down, speeding up, or retracing steps—whenever the behavior does not seem to be developing properly. Shaping requires a good deal of practice and skill if it is to be performed with maximum effectiveness.

#### Questions for Learning

- 9. What is meant by the term *final target behavior* in a shaping program? Give an example.
- 10. What is meant by the term *starting behavior* in a shaping program? Give an example.
- 11. How do you know you have enough successive approximations or shaping steps of the right size?
- 12. Why is it necessary to avoid under-reinforcement at any shaping step?
- 13. Why is it necessary to avoid reinforcing too many times at any shaping step?

# Pitfalls of Shaping

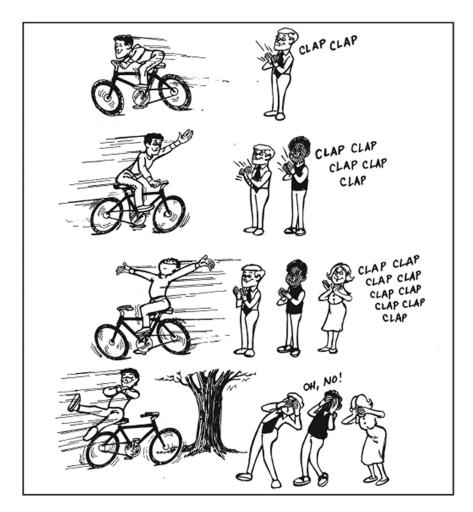
#### Unaware-Misapplication Pitfall

As with other procedures and natural processes, shaping operates whether we are aware of it or not.

Unfortunately, those who are not aware of shaping might unknowingly apply it to develop undesirable behavior of friends, acquaintances, family members, and others. See Figure 9.1 for an example of this.

Consider another example of this pitfall. Suppose a small child receives very little social attention from family members when he performs appropriate behavior. Perhaps one day the child accidentally falls and strikes his head lightly against a hard floor. Even if the child is not injured seriously, a parent may come running quickly and make a big fuss over the incident. Because of this reinforcement and because anything else the child does that is appropriate seldom evokes attention, he is likely to repeat the response of striking his head lightly against the floor. The first few times

#### FIGURE 9.1 A misapplication of shaping



this occurs, the parent may continue to reinforce the response. Eventually, however, seeing that the child is not really hurting himself, the parent may stop reinforcing it. Because the behavior has now been placed on operant extinction, the *intensity* of the behavior may increase (see Chapter 8). That is, the child may begin to hit his head more forcefully, and the slightly louder thud will cause the parent to come running again. If this shaping process continues, the child will eventually hit his head with sufficient force to cause physical injury. It is extremely difficult, if not impossible, to use operant extinction to eliminate such violently self-destructive behavior. It would have been best never to let the behavior develop to the point at which the child's parents were forced to continue reinforcing it and increasing its strength.

Many undesirable behaviors commonly seen in children with special needs—for example, violent temper tantrums, constant fidgeting, injuring other children, voluntary vomiting—are often products of the inadvertent application of shaping. It is possible that these behaviors can be eliminated by a combination of operant extinction of the undesirable behavior and positive reinforcement of the desirable behavior. Unfortunately, this is often difficult to do because (a) the behavior is sometimes so harmful that it cannot be allowed to occur even once during the period in which extinction is to take place and (b) adults who are ignorant of behavior principles sometimes unknowingly foil the efforts of those who are conscientiously attempting to apply these principles.

In Chapter 22, we describe how to diagnose and treat problem behaviors that may have been developed inadvertently through shaping. As in medicine, however, the best cure is prevention. Ideally, all persons responsible for the care of other persons will be so thoroughly versed in behavior principles that they will refrain from shaping undesirable behavior.

#### Failure-to-Apply Pitfall

Another type of pitfall is the failure to apply shaping to develop desirable behavior. Some parents, for example, may not be responsive enough to their child's babbling behavior. Perhaps they expect too much at the beginning and do

not reinforce extremely remote approximations of normal speech. Some parents, for example, seem to expect their tiny infant to say "Father!" right off the bat and are not impressed when the child says "da-da." The opposite type of problem also exists. Instead of not giving enough reinforcement for babbling, some parents may over-reinforce babbling. This could result in a child whose speech consists entirely of baby talk at an age when most children have mastered their culture's speech patterns.

#### Inaccurate-Explanation-of-Behavior Pitfall

If a child has not learned to speak by a certain age, some people might try to explain the deficit by labeling the child as intellectually disabled or autistic. It is possible that there are individuals with intellectual disabilities or autism whose deficiency exists not because of any genetic or physical defect but simply because they were never exposed to effective shaping procedures. Many variables can prevent a physically normal child from receiving the shaping that is necessary to establish normal behaviors. For an excellent discussion of how delays in acquiring age-appropriate language skills develop in preschool children with no known genetic or physical defects that might cause the delayed behavior, see Drash and Tudor (1993).

# Guidelines for the Effective Application of Shaping

- 1. Select the final target behavior:
  - a. Choose a specific behavior such as working quietly at a desk for 10 minutes rather than a general category, e.g., "good" classroom behavior. Shaping is appropriate for changing amount, latency, and intensity of behavior, as well as for developing new behavior of a different topography. If the final target behavior is a complex sequence of activities such as making a bed that can be broken down into sequential steps, and if the program amounts to linking the steps together in a particular order, it is not a shaping program. Rather, the final target behavior needs to be developed by chaining (see Chapter 13).
  - b. If possible, select a behavior that will come under the control of natural reinforcers after it has been shaped.
- 2. *Select an appropriate reinforcer*. See Table 6.2 and the "Guidelines for the Effective Application of Positive Reinforcement," pp. 78–79.
- 3. *The initial plan:* 
  - a. List successive approximations to the final target behavior, beginning with the starting behavior. To choose the starting behavior, find a behavior already in the learner's repertoire that resembles the final target behavior most closely and that occurs at least once during an observation period.
  - b. Your initial steps or successive approximations are usually "educated guesses." During your program, you can modify these according to the learner's performance.
- 4. *Implementing the plan:* 
  - a. Tell the learner about the plan before starting.
  - b. Begin reinforcing immediately following each occurrence of the starting behavior.
  - c. Never move to a new approximation until the learner has mastered the previous one.
  - d. If you are not sure when to move the learner to a new approximation, utilize the following rule. Move to the next step when the learner performs the current step correctly in six of ten trials, usually with one or two trials less perfect than desired and one or two trials in which the behavior is better than the current step.
  - e. Do not reinforce too many times at any one step, and avoid under-reinforcement at any one step.
  - f. If the learner stops working, you may have moved up the steps too quickly, the steps may not be the right size, or the reinforcer may be ineffective.
    - 1) First, check the effectiveness of your reinforcer.
    - 2) If the learner becomes inattentive or shows signs of boredom, the steps may be too small.
    - 3) Inattention or boredom may also mean you have progressed too rapidly. If so, return to the previous step for a few more trials and then try the present step again.
    - 4) If the learner continues to have difficulty, despite retraining at previous steps, add more steps at the point of difficulty.

# Questions for Learning

- 14. Give an example of the unaware-misapplication pitfall in which shaping might be accidentally applied to develop an undesirable behavior. Describe some of the shaping steps in your example.
- 15. Give an example of the pitfall in which the failure to apply shaping might have an undesirable result.
- 16. Give an example from your own experience of a final target behavior that might best be developed through a procedure other than shaping (see Guideline 1a).
- 17. State a rule for deciding when to move the learner to a new approximation (see Guideline 4d).

# Summary of Chapter 9

Shaping is the development of a new operant behavior by the reinforcement of successive approximations of that behavior and the extinction of earlier approximations of that behavior until a new behavior occurs. Shaping consists of three stages, including (a) specification of the target behavior, such as Frank jogging a quarter mile each day; (b) identification of a starting behavior, such as Frank walking around his house once; and (c) reinforcing the starting behavior and closer and closer approximations to the target behavior until the target behavior occurs, such as Frank having a beer for walking around his house once, and then twice, and then more and more until he walked a quarter mile to earn the beer. Shaping can be used to increase five dimensions of behavior, one dimension at a time, including topography, frequency, duration, latency, and intensity. Factors influencing the effectiveness of shaping include (1) identifying a specific target behavior by clearly specifying the details of the five relevant dimensions: (2) choosing a starting behavior; (3) try to plan ahead an outline of the plausible successive approximations from the starting behavior to the target behavior; (4) follow several rules of thumb for moving through the shaping steps successfully. Three common pitfalls of shaping include (a) unknowingly applying it to develop undesirable behavior of friends, family members, acquaintances, and others; (b) failing to apply it to develop desirable behavior of others; and (c) using labels, rather than lack of shaping, to attempt to explain behavior deficiencies.

# Application Exercises

## A. Exercise Involving Others

Think of a normal child between the ages of 2 and 7 with whom you have had contact (e.g., a sister, brother, or neighbor). Specify a realistic final target behavior of that child that you might try to develop by utilizing a shaping procedure. Identify the starting point you would choose, the reinforcer, and the successive approximations you would go through.

# B. Self-Modification Exercises

- 1. Take a close look at many of your own skills—for example, personal interaction, lovemaking, and studying. Identify two specific skills that were probably shaped by others, either knowingly or unknowingly. Identify two specific behaviors that were probably shaped by the natural environment. For each example, identify the reinforcer and at least three approximations that you likely performed during the shaping process.
- 2. Select one of your behavioral deficits, perhaps one you listed at the end of Chapter 2. Outline a complete shaping program that with a little help from your friends you might use to overcome that deficit. Make sure that your plan follows the guidelines for the effective application of shaping discussed in this chapter.

# Notes for Further Learning

1. Shaping appears to be useful in modifying not only external behavior but also internal behavior in the field called *biofeedback*, which involves using technology to monitor and modify internal functioning. For example, R. W. Scott and colleagues (1973) demonstrated that shaping could be used to modify heart rate. In this study, the device

monitoring heart rate was hooked up to the video portion of a TV set that the individual watched. Although the sound portion of the TV was on continuously, the video portion appeared only when the individual's heart rate changed by a few beats per minute from its previous level. When the subject's heart rate remained at a new level for three consecutive sessions, the video portion was used to reinforce a further change in heart rate. In one case involving a psychiatric patient suffering from chronic anxiety and manifesting a moderately elevated heart rate, the investigators shaped several decreases in the individual's heart rate. Since this early study, many researchers and practitioners have used shaping to modify internal functioning. For example, Palomba et al. (2011) used shaping to teach individuals with hypertension (high blood pressure) to reduce their blood pressure under stressful conditions in a laboratory setting. The stressful conditions were preparing and delivering a brief speech and listening to a highly emotional story. During these stressors, the subjects watched lights indicating they had achieved a target blood pressure level that was decreased by a set amount each time a target criterion was reached.

- 2. How fast should you move from one step to the next? How large should the step size be? One reason there are currently no specific answers to these questions is the difficulty of measuring specific step sizes and consistently reinforcing responses that satisfy a given step size. Human judgment is simply not fast enough or accurate enough to ensure that any given shaping procedure is being applied consistently in order to make comparisons between it and other consistently applied shaping procedures. This is particularly true when topography is the aspect of behavior that is being shaped. Computers, however, are both more accurate and faster and might therefore be useful in answering fundamental questions concerning which shaping procedures are most effective (Midgley, Lea, & Kirby, 1989; Pear & Legris, 1987). For example, using two video cameras that were connected to a microcomputer programmed to detect the position of a pigeon's head within a test chamber, Pear and Legris demonstrated that a computer could shape where the pigeon moves its head. In addition to providing a methodology for studying shaping, these studies suggest that computers might be able to shape some kinds of behavior as effectively as humans do. For example, a device that shapes movements may help a person regain the use of a limb that has been paralyzed by a stroke or accident (e.g., see Taub et al., 1994). Such a device would have the advantage over a human shaper in its precision, its ability to provide extremely rapid and systematic feedback, and its patience (i.e., computers are nonjudgmental and untiring).
- 3. Rasey and Iversen (1993) provided a good laboratory demonstration of a potential maladaptive effect of shaping. They reinforced rats with food for extending their noses over the edge of a platform on which the rats were standing. Over trials, the rats were required to extend their noses farther and farther over the edge before receiving reinforcement. Eventually, each rat extended its nose so far over the edge that it actually fell off the platform. A net under the platform kept the rat from being injured; however, this experiment demonstrates that animals, and probably humans as well, can be shaped to engage in behavior that is harmful to them.

# Questions for Further Learning

- 1. Describe an example of how shaping has been used to modify cardiovascular functioning.
- 2. Describe how computer technology might be used to shape specific limb movements in a paralyzed person.
- 3. Describe how computer technology might be used to study shaping more accurately than can be done with the usual noncomputerized shaping procedures.
- 4. Describe an experiment demonstrating that maladaptive behavior can be shaped.

## Note

1. This case is based on one described by Watson and Tharp (1997).

# **10** Developing Behavioral Persistence With Schedules of Reinforcement

#### Learning Objectives

#### After studying this chapter, you will be able to:

- ▶ Define *intermittent reinforcement*.
- Compare intermittent with continuous reinforcement.
- ▶ Define ratio schedules, interval schedules, limited hold, duration schedules, and concurrent schedules.
- Explain how a common pitfall of intermittent reinforcement often traps not only the uninitiated but also those with some knowledge of behavior modification.

Jan, let's see how many math problems you can do.

## IMPROVING JAN'S WORK RATE IN MATH CLASS<sup>1</sup>

Jan was a 13-year-old seventh grade student of average intelligence. During math classes, she exhibited a great deal of inattentive behavior and made frequent errors. With the support of her teacher, two behavior modifiers introduced a strategy for improving Jan's work rate. One of the behavior modifiers worked with Jan—giving Jan a worksheet containing math problems every day during math class. During the first 2 days, when Jan completed two problems correctly, the behavior modifier responded with "Good work" or "Excellent job." For the next 2 days, four problems had to be completed before praise was given. Two days after that, Jan had to complete eight problems correctly before receiving praise. During the final 2 days, no praise was given until Jan had completed 16 problems.

The praise schedule had a positive effect on Jan's work rate. From the beginning to the end of the study, her rate of correct problem solving tripled, with the highest work rate occurring when Jan was praised following each set of 16 problems solved. Moreover, by the end of the study, Jan was attending to the task 100% of the time.

## Some Definitions

As stated in Chapter 8, **intermittent reinforcement** is an arrangement in which a behavior is positively reinforced intermittently rather than every time it occurs. Jan's problem-solving behavior was not reinforced after each math problem that she solved. Instead, she received reinforcement after a fixed number of problem-solving responses had occurred. On this reinforcement schedule, Jan worked at a very steady rate.

**Response rate** refers to the number of instances of a behavior that occur in a given period of time. In this book, *rate* and *frequency* are synonymous unless otherwise indicated. Following common usage of terms in behavior modification, we will especially use the term "rate" when speaking of schedules of reinforcement. (See Merbitz et al., 2016; Carr et al., 2018, for discussions of the uses of the terms "response rate" and "response frequency" in applied behavior analysis.)

A schedule of reinforcement is a rule specifying which occurrences of a given behavior, if any, will be reinforced. The simplest schedule of reinforcement is *continuous reinforcement (CRF)*, which is an arrangement in which each instance of a particular response is reinforced. Had Jan received reinforcement for each problem solved, we would say that she was on a CRF schedule. Many behaviors in everyday life are reinforced on a CRF schedule. Each time you turn

the tap, your behavior is reinforced by water. Each time you insert and turn your key in the front door of your house or apartment, your behavior is reinforced by the door opening.

The opposite of CRF is called operant extinction. As discussed in Chapter 8, on an extinction schedule, no instance of a given behavior is reinforced. The effect is that the behavior eventually decreases to a very low level or ceases altogether.

Between these two extremes—CRF and operant extinction—lies intermittent reinforcement. Many activities in the natural environment are not reinforced continuously. You might not always get a good grade after studying. You have to work for a week before you get your weekly paycheck. Experiments on the effects of various strategies for positively reinforcing behaviors have been studied under the topic of schedules of reinforcement.

The number of such schedules is unlimited. Because each produces its own characteristic behavior pattern, different schedules are suitable for different types of applications. In addition, certain schedules are more practical than others (e.g., some require more time or effort to apply).

While a behavior is being conditioned or learned, it is said to be in the **acquisition phase**. After it has become well learned, it is said to be in the **maintenance phase**. It is best to provide CRF during acquisition and then switch to intermittent reinforcement during maintenance. Note that this falls under the rubric of schedule thinning as described in Chapters 6 and 7. Intermittent schedules of reinforcement have several advantages over CRF for maintaining behavior: (a) The reinforcer remains effective longer because satiation takes place more slowly; (b) behavior that has been reinforced intermittently tends to take longer to extinguish (see Chapter 8); (c) individuals work more consistently on certain intermittent schedules; and (d) behavior that has been reinforced intermittently is more likely to persist after being transferred to reinforcers in the natural environment. In this chapter, we discuss four types of intermittent schedules for increasing and maintaining behavior: ratio schedules, simple interval schedules, schedules with limited hold, and duration schedules. (Basic research on these schedules is described in Pear, 2016a; also see Lattal, 2012; Nevin & Wacker, 2013.)

#### Questions for Learning

- 1. Define and give an example of *intermittent reinforcement*.
- 2. Define and give an example of *response rate*.
- 3. Define and give an example of *schedule of reinforcement*.
- 4. Define *CRF* and give an example that is not in this chapter.
- 5. Describe four advantages of intermittent reinforcement over CRF for maintaining behavior.

#### Ratio Schedules

In a **fixed-ratio** (**FR**) **schedule**, a reinforcer occurs each time a fixed number of responses of a particular type are emitted. The reinforcement schedules for Jan were FR schedules. Recall that early in her program, she had to complete two math problems per reinforcement, which is abbreviated FR 2. Later she had to solve four problems per reinforcement, which is abbreviated FR 4. Finally, she had to make 16 correct responses, abbreviated FR 16. Note that the schedule was increased in steps. If Jan's responses had been put on FR 16 immediately, without the intervening FR values, her behavior might have deteriorated and appeared as though it were on extinction. This deterioration of responding from increasing an FR schedule too rapidly is called *ratio strain*. The optimal response requirement differs for different individuals and for different tasks. For example, Jan increased her response rate even when the FR increased to 16. Other students may have shown a decrease before reaching FR 16. In general, the higher the ratio an individual is expected to perform at, the more important it is to approach it gradually through exposure to lower ratios. The optimal ratio value that will maintain a high rate of response without producing ratio strain must be found by trial and error.

When considering the effects of schedules of reinforcement on response rate, we need to distinguish between free-operant procedures and discrete-trials procedures. A *free-operant procedure* is one in which the individual is "free" to respond at various rates in the sense that there are no constraints on successive responses. For example, if Jan had been given a worksheet containing 12 math problems to solve, she could have worked at a rate of one problem per minute, or a rate of three per minute, or at some other rate. In a *discrete-trials procedure*, the individual is "not free" to respond at whatever rate he or she chooses because the environment places limits on the availability of response opportunities. For example, if a parent told a teenage son, "You can use the family car after you have helped do the dishes following three evening meals," then that would be a discrete-trials procedure. The teenager cannot do the

dishes for three quick meals in the next hour, but has to wait and respond at a maximum rate of doing the dishes once per day. When we talk about the characteristic effects of schedules of reinforcement on response rate in this book, we are referring to free-operant procedures unless otherwise specified. (For discussion of a procedure called discretetrials teaching, see Chapter 2, Note 1 for Further Learning.)

When introduced gradually, FR schedules produce a high steady rate until reinforcement occurs, followed by a postreinforcement pause.

The length of the postreinforcement pause depends on the value of the FR—the higher the value, the longer the pause (Schlinger, Derenne, & Baron, 2008). FR schedules also produce high resistance to extinction (see Chapter 8, p. 93).

There are many examples of FR schedules in everyday life. If a football coach were to say to the team, "Everybody do 20 push-ups before taking a break," that would be an FR 20. Another example is paying an industrial worker for a specified number of parts completed or a farm worker for a specified amount of fruit or vegetables picked (called *piece-rate pay*).

With a **variable-ratio** (VR) schedule, a reinforcer occurs after a certain number of a particular response, and the number of responses required for each reinforcer changes unpredictably from one reinforcer to the next. The number of responses required for each reinforcement in a VR schedule varies around some mean value, and this value is specified in the designation of that particular VR schedule. Suppose, for example, that over a period of several months, a door-to-door salesperson averages one sale for every 10 houses called on. This does not mean that the salesperson makes a sale at exactly every 10th house. Sometimes a sale might have been made after calling on a total of five houses. Sometimes sales might occur at two houses in a row. And sometimes the salesperson might call on a large number of houses before making a sale. Over several months, however, a mean of 10 house calls is required to produce reinforcement. A VR schedule that requires an average of 10 responses is abbreviated VR 10. VR, like FR, produces a high steady rate of responding. However, it also produces no or a minimal postreinforcement pause (Schlinger et al., 2008). The salesperson can never predict exactly when a sale will occur and is likely to continue making house calls right after a sale. Three additional differences between the effects of VR and FR schedules are that the VR schedule can be increased somewhat more abruptly than an FR, and VR produces a higher resistance to extinction than FR schedules of the same value.

The natural environment contains many examples of VR schedules. Asking someone for a date is an example, because even the most popular people often have to ask an unpredictable number of different people to obtain an acceptance. Slot machines are programmed on VR schedules: The gambler has no way of predicting how many times he or she must play to hit a payoff. Similarly, casting for fish is reinforced on a VR schedule: One must cast an unpredictable number of times to get a bite.

Ratio schedules—both FR and VR—are used when one wants to generate a high rate of responding and can monitor each response. It is necessary to count the responses to know when to deliver reinforcement on a ratio schedule. FR is more commonly used than VR in behavioral programs because it is simpler to administer.

Although the preceding discussion pertains to ratio schedules in a free-operant procedure, ratio schedules have also been studied in discrete-trials procedures. An example of the use of a ratio schedule in a discrete-trials procedure involves a task designed to teach children with developmental disabilities to name pictures of objects. The procedure involves presenting a carefully designed sequence of trials in which the teacher sometimes speaks the name of the picture for the child to imitate and sometimes requires that the child name the picture correctly. Correct responses are reinforced with praise and a treat. Children make more correct responses and learn to name more pictures when correct responses are reinforced with a treat on a ratio schedule than when they are continuously reinforced with a treat. However, this is true only if the ratio schedule does not require too many correct responses per reinforcement. As the response requirement increases, performance improves at first but then begins to show ratio strain (see Stephens, Pear, Wray, & Jackson, 1975).

#### Questions for Learning

- 6. Explain what an FR schedule is. Describe the details of two examples of FR schedules in everyday life (at least one of which is not in this chapter).
- 7. What is a free-operant procedure? Give an example.
- 8. What is a discrete-trials procedure? Give an example.
- 9. What are three characteristic effects of an FR schedule?
- 10. What is ratio strain?

- 11. Explain what a VR schedule is. Describe the details of two examples of VR schedules in everyday life (at least one of which is not in this chapter). Do your examples involve a free-operant procedure or a discrete-trials procedure?
- 12. Describe how a VR schedule is similar procedurally to an FR schedule. Describe how it is different procedurally.
- 13. What are three characteristic effects of a VR schedule?
- 14. Describe two examples of how FR or VR might be applied in training programs. (By *training program*, we refer to any situation in which someone deliberately uses behavior principles to increase and maintain someone else's behavior, such as parents to influence a child's behavior, a teacher to influence students' behavior, a coach to influence athletes' behavior, an employer to influence employees' behavior, etc.) Do your examples involve a free-operant or a discrete-trials procedure?

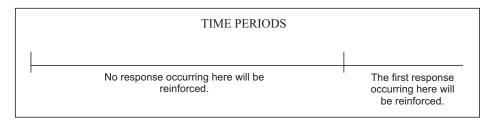
#### Simple Interval Schedules

In a **fixed-interval (FI) schedule**, a reinforcer is presented following the first instance of a specific response after a fixed period of time (see Figure 10.1). The only requirement for a reinforcer to occur is that the individual engage in the behavior after reinforcement has become available because of the passage of time. The size of the FI schedule is the amount of time that must elapse before reinforcement becomes available. For example, let's suppose that your favorite TV show occurs at 7:00 pm every Thursday, and your video recorder is set up to record the show each time it occurs. Because 1 week must elapse before you can be reinforced for watching your favorite show, we would call the schedule an *FI 1-week schedule*. Note from Figure 10.1 that although the passage of a certain amount of time is necessary for reinforcement to occur, a response must occur sometime after the specified time interval (e.g., any time after the week is up you must watch your recorded show). Note also that there is no limit on how long after the end of the interval a response occurring before the specified interval ends has absolutely no effect on the occurrence of the reinforcer (e.g., if you try to watch your favorite show on Monday, Tuesday, or Wednesday, you won't see it because it doesn't come on until Thursday).

Most of us rely on clocks to tell us when to do things that are reinforced on an FI schedule. We usually wait until the reinforcer is available and then make one response and receive it. For children who have not yet learned to tell time, however, the typical effects of an FI schedule are somewhat different. For example, suppose that two young children who can't tell time play together each morning. About 2 hours after breakfast, a parent has a midmorning snack prepared for them; approximately 2 hours after that, lunch is prepared for them. As the time draws to a close in each 2-hour period, the children begin making more and more frequent trips to the kitchen, asking, "Is it time to eat yet?" Finally, after 2 hours, it's ready. After eating, they return to their play, and there's a fairly lengthy passage of time before they start to make trips to the kitchen again. The children's behavior of going to the kitchen is characteristic of behavior reinforced on an FI schedule for individuals who don't have access to clocks or others who will tell them the time. In such cases, FI schedules produce (a) a postreinforcement pause followed by (b) responding that increases gradually throughout the interval until reinforcement occurs. Note that the word *pause* simply means that the behavior of interest, such as trips to the kitchen, does not occur. The length of the postreinforcement pause depends on the value of the FI—the higher the value (i.e., the more time between reinforcers), the longer the pause.

When judging whether a behavior is reinforced on an FI schedule, you should ask yourself two questions: (a) Does reinforcement require only one response after a fixed interval of time? (b) Does responding during the interval affect anything? If you answer yes to the first question and no to the second question, your example is an FI. Consider, for example, a college class in which students have a test on the same day of the week. The students' pattern of study-ing likely resembles the characteristic pattern of responding on an FI schedule, in that little or no studying occurs

FIGURE 10.1 Diagram of a fixed-interval schedule. The horizontal line represents a period of time.



immediately after a test and studying increases as the test day draws near. However, consider the preceding two questions. Can the students wait until just before a week has passed, make one study response, and receive a good grade? No, a good grade is contingent on studying during the one-week interval. Does responding before the interval ends affect anything? Yes, it contributes to a good grade. Therefore, this is not an example of FI, although it may resemble it in some ways.

A job that pays by the hour is often erroneously cited as an example of an FI schedule. A little thought shows that it is incorrect, because hourly pay assumes that the individual works throughout each hour. But an FI schedule requires only one response at the end of the interval (see Figure 10.1). Checking one's bank account to see if the employer has deposited one's pay, however, is an example of behavior reinforced on an FI schedule. An employer depositing pay into an employee's account occurs only after a certain period of time, and checking one's bank account earlier does not make it appear there any sooner.

In a **variable-interval (VI) schedule**, a reinforcer is presented following the first instance of a specific response after an interval of time, and the length of the interval changes unpredictably from one reinforcer to the next. Stated more simply, on a VI schedule, a response is reinforced after unpredictable intervals of time. Because messages on one's telephone answering machine or email messages on one's computer can be left at unpredictable times, checking one's answering machine for messages and one's computer for email are examples of VI schedules.

The lengths of the intervals in a VI schedule vary around some mean value, which is specified in the designation of that particular VI schedule. For example, if a mean of 25 minutes is required before reinforcement (e.g., receiving an email) becomes available, the schedule is abbreviated VI 25 minutes. VI produces a moderate steady rate of responding and no or at most a very small postreinforcement pause. Like the intermittent schedules discussed previously, VI produces a high resistance to extinction relative to continuous reinforcement. However, responding is lower during extinction after VI than it is after FR or VR.

Simple interval schedules are not often used in behavior modification programs for several reasons: (a) FI produces long postreinforcement pauses; (b) although VI does not produce long postreinforcement pauses, it does generate lower response rates than ratio schedules do; and (c) simple interval schedules require continuous monitoring of behavior after the end of each interval until a response occurs.

## Questions for Learning

- 15. What is an FI schedule?
- 16. What are two questions to ask when judging whether a behavior is reinforced on an FI schedule? What answers to those questions would indicate that the behavior is reinforced on an FI schedule?
- 17. Suppose that a professor gives an exam every Friday. The students' studying behavior would likely resemble the characteristic pattern of an FI schedule in that studying would gradually increase as Friday approaches, and the students would show a break in studying (similar to a lengthy postreinforcement pause) after each exam. But this is not an example of an FI schedule for studying. Explain why.
- 18. What is a VI schedule?
- 19. Explain why simple interval schedules are not often used in training programs.

# Schedules With a Limited Hold

A **limited hold** is a deadline for meeting the response requirement of a schedule of reinforcement. A limited hold can be added to any of the ratio or interval schedules.

# Fixed-Ratio Schedules With a Limited Hold

Suppose that a fitness instructor says to someone exercising, "If you do 30 sit ups then you can get a drink of water." That would be an FR 30 schedule. Now suppose that the fitness instructor says to the person, "If you do 30 sit ups in 2 minutes, then you can get a drink of water." That would be an example of an FR 30 schedule with a limited hold of 2 minutes. The addition of a limited hold to a schedule is indicated by writing the abbreviation of the schedule followed by "/LH" and the value of the limited hold. The previous example would be written as an FR 30/LH 2 minutes. Because ratio schedules already generate high rates of response, it is not common for a limited hold to be added to ratio schedules.

#### Fixed-Interval Schedules With a Limited Hold

Most FI schedules that you encounter in everyday life have a limited hold attached to them (see Figure 10.2). In the natural environment, a good approximation of an FI/LH schedule is waiting for a bus. Buses usually run on a regular schedule. An individual may arrive at the bus stop early, just before the bus is due, or as it is arriving—it makes no difference, for that person will still catch the bus. So far, this is just like a simple FI schedule. However, the bus will wait only a limited time—perhaps 1 minute. If the individual is not at the bus stop within this limited period of time, the bus goes on and the person must wait for the next one.

#### Variable-Interval Schedules With a Limited Hold

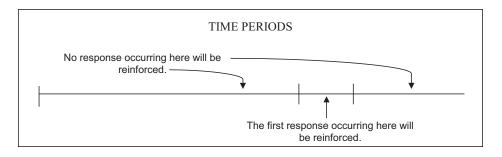
Like FI schedules, most VI schedules in everyday life have a limited hold attached to them. We'll explain how a VI/ LH works by describing an effective strategy for managing the behavior of kids on a family car trip. It's based on *the timer game*,<sup>2</sup> also known as *the good behavior game* (Donaldson, Matter, & Wiskow, 2018; Donaldson, Vollmer, Krous, Downs, & Berard, 2011; Galbraith & Normand, 2017; Groves & Austin, 2017; Kleinman & Saigh, 2011; Pennington & McComas, 2017; Tingstrom, Sterling-Turner, & Wilczynski, 2006). When the sons of one of the authors were children, family car trips were trying. With Mom and Dad in the front seat and the boys in the back seat, nonstop bickering between the boys seemed to rule the day ("You're on my side," "Give me that," "Don't touch me," etc.). After several unpleasant car trips, Mom and Dad decided to try a variation of the timer game. First, they purchased a timer that could be set at values up to 30 minutes and produced a "ding" when the set time ran out. (Today parents could use a cell phone or other electronic device.) At the beginning of the car trip, they announced the rules to the boys:

Here's the deal. Every time this timer goes "ding," if you're playing nicely, you can earn 5 extra minutes for watching late-night TV in the motel room [a powerful reinforcer for the boys in the days before there were DVD players in vehicles, or portable laptop computers]. But if you're bickering, you lose those 5 minutes. We'll play the game until we get there.

Thereafter, a parent set the timer ranging from 1- to 30-minute intervals for the duration of the trip. Because, on average, the timer was set for 15 minutes, this was a VI 15-minute schedule. Because the boys had to be cooperative, the instant that a "ding" occurred, the limited hold was zero seconds and this was a VI 30 minutes/LH 0 seconds schedule. The results seemed miraculous. From nonstop bickering, the boys switched to mainly cooperative play. Although it required only an instant of cooperative play to earn a reinforcer, the boys never knew when that opportunity might occur. The result: continuous cooperation. (See Galbraith & Normand, 2017, for an example of the good behavior game used in a school playground to encourage children to exercise during recess.)

A good approximation of behavior on a VI/LH schedule occurs when we are telephoning a friend whose line is busy. Note that as long as the line is busy, we will not get through to our friend no matter how many times we dial, and we have no way of predicting how long the line will be busy. However, after finishing the call, our friend may receive another call. In either case, if we do not call during one of the limited periods in which the line is free, we miss the reinforcement of talking to our friend and must wait another unpredictable period before we again have an opportunity to gain this particular reinforcement.

FIGURE 10.2 Diagram of a fixed-interval schedule with a limited hold. The horizontal line represents a period of time.



Interval schedules with short limited holds produce effects similar to those caused by ratio schedules. For small FIs, FI/LH produces effects similar to those produced by FR schedules (Schoenfeld & Farmer, 1970). VI/LH produces effects similar to those produced by VR schedules. Thus, interval schedules with short limited holds are sometimes used when a teacher wants to produce ratio-like behavior but is unable to count each instance of the behavior, such as when the teacher can monitor the behavior only periodically or at irregular intervals.

Interval schedules with short limited holds are common in behavior modification programs. For example, a teacher might use a variation of the good behavior game, such as a VI 30 minutes/LH 0 seconds schedule to reinforce the students' in-seat behavior. That is, if the children were working quietly at their seats whenever the timer rings after a variable 30-minute interval, they would receive some desirable item such as points that could be accumulated toward extra free time.

Note that interval schedules with limited holds are also more common in nature than are interval schedules without limited holds. For example, if you go to the grocery store to pick your favorite fruit before it is ripe, your behavior will not be reinforced by the taste of the fruit, nor will waiting too long after it has ripened reinforce your behavior.

#### Questions for Learning

- 20. Explain what an FR/LH schedule is. Describe the details of an example from everyday life that is not in this chapter.
- 21. Explain what an FI/LH schedule is. Describe the details of an example that is not in this chapter. (*Hint:* Think of behaviors that occur at certain fixed times, such as arriving for meals, plane departures, and cooking.)
- 22. Describe how an FI/LH schedule is procedurally similar to a simple FI schedule. Describe how it procedurally differs.
- 23. Explain what a VI/LH schedule is. Describe the details of an example that occurs in everyday life (that is not in this chapter).
- 24. Describe an example of how VI/LH might be applied in a training program.
- 25. For each of the photos in Figure 10.3, identify the schedule of reinforcement that appears to be operating.

## **Duration Schedules**

In a **fixed-duration (FD) schedule**, a reinforcer is presented only if a behavior occurs continuously for a fixed period of time (e.g., Stevenson & Clayton, 1970; see Figure 10.4). The value of the FD schedule is the amount of time that the behavior must be engaged in continuously before reinforcement occurs (e.g., if it is 1 minute, we call the schedule an FD 1-minute schedule). A number of examples of fixed-duration schedules occur in the natural environment. For instance, a worker who is paid by the hour might be considered to be on an FD schedule.

Melting solder might also be an example of behavior on an FD schedule. To melt the solder, one must hold the tip of the soldering iron on the solder for a continuous fixed period of time. If the tip is removed, the solder cools quickly and the person has to re-apply heat for the same continuous period.

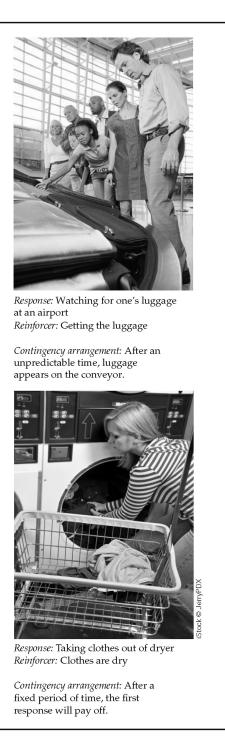
In a **variable-duration (VD) schedule**, a reinforcer is presented only if a behavior occurs continuously for a fixed period of time and the interval of time from reinforcer to reinforcer changes unpredictably. The mean interval is specified in the designation of the VD schedule. For example, if the mean is 1 minute, the schedule is abbreviated VD 1-minute. An example of a VD schedule might be rubbing two sticks together to produce fire, because the amount of time this takes varies as a function of factors such as the size, shape, and dryness of the sticks. Another example of a VD schedule is waiting for traffic to clear before crossing a busy street.

Both FD and VD schedules produce long periods of continuous behavior. The FD schedule, however, produces a postreinforcement pause, whereas the VD schedule does not.

Behavior modification programs use duration schedules only when the target behavior can be measured continuously and reinforced based on its duration. One should not assume, however, that this is the case for any target behavior. Presenting reinforcement contingent on a child studying or practicing the piano for an hour may work. However, it may also reinforce only sitting at the desk or in front of the piano. This is particularly true of something like studying, for which it is difficult for the parent or teacher to observe whether the desired behavior is occurring, as the child could be daydreaming, texting, or reading a book instead of studying. Practicing the piano is easier to monitor because the parent or teacher can hear whether the child is doing the lesson.

Eye contact is a behavior that is commonly reinforced on duration schedules in training programs for children with developmental disabilities. Many of these children do not make eye contact with others, and any attempt by an

#### FIGURE 10.3 Examples of people responding on intermittent reinforcement schedules



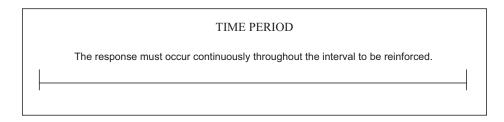


Response: Stacking pieces on a pegboard Reinforcer: Getting all the pieces stacked Contingency arrangement: After a fixed number of responses, all the pieces will be stacked.



Response: Watching TV Reinforcer: Viewing an enjoyable scene Contingency arrangement: Enjoyable scene occurs unpredictably, and lasts briefly.

FIGURE 10.4 Diagram of a fixed-duration schedule. The horizontal line represents a period of time.



adult to initiate this behavior causes the child to quickly avert her or his eyes from the adult. It is generally agreed that eye contact is important as a prerequisite to further social development (e.g., Kleinke, 1986; Baron-Cohen, 1995).

## Questions for Learning

- 26. Explain what an FD schedule is. Describe the details of two examples of FD schedules that occur in everyday life (at least one of which is not in this chapter).
- 27. Suppose that each time that you put bread in a toaster and push the lever down, 30 seconds passes before your toast is ready. Is this an example of an FD schedule? Why or why not? Would it be an FD schedule if (a) the catch that keeps the lever down doesn't work or (b) the timer that releases it doesn't work? Explain in each case.
- 28. Explain why FD might not be a very good schedule for reinforcing study behavior.
- 29. Describe two examples of how FD might be applied in training programs.
- 30. Explain what a VD schedule is. Describe the details of an example of one that occurs in everyday life (that is not in this chapter).

# Overview of Six Commonly Used Intermittent Reinforcement Schedules for Increasing and Maintaining Behavior

Refer to Table 10.1 for six commonly used intermittent schedules we have discussed in this chapter and their characteristic effects. To summarize, the six schedules are FR, VR, FI/LH, VI/LH, FD, and VD. *Ratio schedules* (FR and VR) make reinforcement contingent on a certain number of responses being completed; *interval schedules with limited hold* (FI/ LH and VI/LH) make reinforcement contingent on a response occurring within a limited period of time after reinforcement becomes available; and *duration schedules*—FD and VD—make reinforcement contingent on a response being made for a certain continuous period of time.

# Concurrent Schedules of Reinforcement

In most situations, we have the option of performing more than just one type of behavior. At home during a particular evening, for example, a student might have the choice of watching a TV show, watching an online movie, surfing the Net, texting, doing homework, or talking on the phone. When each of two or more behaviors is reinforced on different schedules at the same time, the schedules of reinforcement that are in effect are called **concurrent schedules** 

Schedule	Fixed	Variable	Application
Ratio	High steady rate; short postreinforcement pause; high RTE*	High steady rate; no postreinforcement pause; very high RTE	To increase and maintain rate of specific responses that can be easily counted, such as solving addition or subtraction problems correctly or correct repetitions of a sport skill
Interval with limited hold	High steady rate (with small intervals); short postreinforcement pause; moderate RTE	High steady rate; no postreinforcement pause; high RTE	To increase and maintain duration or steady rate of behaviors such as on-task behavior of children in a classroom, cooperative behavior of children on a family car trip, or treading water by persons in a swimming class
Duration	Continuous behavior; moderate RTE	Continuous behavior; high RTE	To increase and maintain behaviors that can be monitored continuously and that should persist throughout a period of time, such as practicing the piano

**TABLE 10.1** Characteristic Effects and Applications of Six Common Intermittent Reinforcement Schedules for Increasing and Maintaining Behavior

**of reinforcement**. Considering the concurrent schedules of reinforcement for the same student, in which option is the student likely to engage? In 1961, Richard Herrnstein proposed that choice is governed by an equation called the matching law, which states that the relative response rate or time devoted to an activity equals or matches the rate of reinforcement for that activity relative to the rate of reinforcement for alternative, concurrently available activities. (For an example of the application of the matching law to pitch selections in professional baseball, see Cox, Sosine, & Dallery, 2017.) Research has indicated, in addition to reinforcement rate, the factors likely to influence one's choice when several schedules are available are (a) the types of schedules that are operating; (b) the immediacy of reinforcement; (c) the magnitude of reinforcement (e.g., a student might choose to study for an exam worth 50% of the final grade over watching a boring TV show); and (d) the response effort involved in the different options (Friman & Poling, 1995; Mazur, 1991; Myerson & Hale, 1984; Neef, Mace, & Shade, 1993; Neef, Mace, Shea, & Shade, 1992; Neef, Shade, & Miller, 1994). Attempts have been made to extend or modify the matching law to incorporate these other factors influencing choice (e.g., Baum, 2012).

An understanding of the research on concurrent schedules is valuable when designing a behavior modification program. Suppose, for example, that you are attempting to decrease an undesirable behavior by reinforcing a desirable alternative behavior. You should ensure that the schedule of reinforcement for the desirable alternative behavior involves more immediate reinforcers, more frequent reinforcement, more powerful reinforcers, and less response effort than that for the undesirable behavior.

# Pitfalls of Intermittent Reinforcement

## Unaware-Misapplication Pitfall

The most common pitfall of intermittent reinforcement often traps not only the unwary but also those with some knowledge of behavior modification. It involves what may be described as inconsistent use of extinction. For example, a parent may at first attempt to ignore a child's tantrums. But the child persists, and in despair, the parent finally gives in to the child's demands. Thus, the child obtains reinforcement on a VR or VD schedule, and this leads to persistent tantrum behavior in the future. Many times, parents and staff say that they had to give in to the child's demands because "extinction was not working." However, the resulting intermittent reinforcement produces behavior that occurs at a higher rate and is more resistant to extinction than behavior that has been continuously reinforced.

# Guidelines for the Effective Application of Intermittent Reinforcement

To use intermittent schedules effectively in generating and maintaining desired behaviors, observing the following rules is important:

- 1. Choose a schedule that is appropriate to the behavior you wish to strengthen and maintain.
- 2. Choose a schedule that is convenient to administer.
- 3. Use appropriate instruments and materials to determine accurately and conveniently when the behavior should be *reinforced*. For example, if you are using a ratio schedule, make sure that you have a counter of some sort. Similarly, if you are using an interval or duration schedule, make sure that you have an accurate timer appropriate for your schedule. If you are using a variable schedule, make sure that you have arranged to follow a sequence of random numbers that vary around the mean you have chosen.
- 4. The frequency of reinforcement should initially be high enough to maintain the desired behavior and should then be decreased gradually until the final desired amount of behavior per reinforcement is being maintained. Recall that for Jan, the FR was at first very small and was then increased. Always remain at each stage long enough to ensure that the behavior is strong. (This is similar to the shaping procedure described in Chapter 7.) If you increase the requirement too rapidly, the behavior will deteriorate, and you will have to return to an earlier stage—possibly continuous reinforcement—to recapture it.
- 5. *In language that he or she can understand, inform the individual of the schedule you are using.* A number of studies (Pouthas, Droit, Jacquet, & Wearden, 1990; Shimoff, Matthews, & Catania, 1986; Wearden, 1988) indicate that people perform more efficiently if they have specific rules to follow regarding the schedule in effect (see discussion of rule-governed behavior in Chapter 19).

#### Questions for Learning

- 31. What are concurrent schedules of reinforcement? Describe an example.
- 32. If an individual has an option of engaging in two or more behaviors that are reinforced on different schedules by different reinforcers, what four factors in combination are likely to determine the response that the person will make?
- 33. Describe how intermittent reinforcement works against those who are ignorant of its effects. Give an example.
- 34. Name six schedules of reinforcement commonly used to develop behavior persistence (i.e., the ones described in Table 10.1).
- 35. In general, which schedules tend to produce higher resistance to extinction (RTE), the fixed or the variable schedules (see Table 10.1)?

## Summary of Chapter 10

A schedule of reinforcement is a rule specifying which occurrences of a given behavior, if any, will be reinforced. A continuous reinforcement (CRF) schedule is one in which each instance of a particular response is reinforced. For example, each time you turn on a water tap you are reinforced by the appearance of water. An intermittent schedule of reinforcement is one in which a behavior is reinforced only occasionally, rather than every time the behavior occurs. Intermittent schedules have four advantages over CRF, including (a) slower satiation of the reinforcer with the reinforced individual; (b) greater resistance to extinction of the reinforced behavior; (c) more consistent work patterns by the reinforced individual; and (d) greater likelihood of the reinforced behavior persisting when transferred to reinforcers in the natural environment.

There are six commonly used intermittent schedules for increasing and maintaining behavior. In a fixed ratio (FR) schedule, a reinforcer occurs each time a fixed number of a particular response occurs. For example, at a basketball practice, a coach allows a player to take a break after making five free-throw shots. With a variable-ratio (VR) schedule, a reinforcer occurs after a certain number of a particular response, and the number varies from one reinforcer to the next. For example, when a person plays a slot machine, his or her behavior is reinforced by winning after an unpredictable number of tries. With a fixed-interval schedule with a limited hold (FI/LH) schedule, a reinforcer is presented for the first instance of a particular response after a fixed interval of time, provided the response occurs within a fixed time after the fixed interval has passed. For example, for buses that run on a regular schedule, catching the bus is reinforced on an FI/ LH schedule. With a variable-interval with a limited hold schedule (VI/LH), it operates like an FI/LH schedule with the exception that the first instance of a particular response is reinforced after a variable period of time and within the LH. An example of a response reinforced on a VI/LH is telephoning a friend whose line is busy. With a fixed-duration (FD) schedule, a reinforcer is presented only if a behavior occurs continuously for a fixed period of time. An example is being paid by the hour for working at a job. With a variable-duration (VD) schedule, a reinforcer is presented only if a behavior occurs continuously for a fixed period of time and the interval of time from reinforcer to reinforcer changes unpredictably. An example of a VD schedule is waiting for traffic to clear before crossing a busy street. Concurrent schedules of reinforcement are when each of two or more behaviors is reinforced on different schedules at the same time. For example, a student might have the choice of watching a TV show, or surfing the Net, or doing homework.

A common pitfall of intermittent reinforcement occurs when one is attempting to extinguish a problem behavior but ends up reinforcing the behavior intermittently and making the behavior more persistent. Five guidelines were described for the effective use of intermittent reinforcement for maintaining desired behaviors.

# Application Exercises

#### A. Exercise Involving Others

Assume that the following behaviors have been established:

- 1. dishwashing behavior of roommate or spouse
- 2. dusting behavior of son or daughter
- 3. doing mathematics assignments by a student

You now face the task of maintaining them. Following the guidelines for the effective use of intermittent reinforcement, describe in detail the best schedules of reinforcement and how you might apply them for each of these behaviors.

#### B. Self-Modification Exercise

Assume that you have been assigned a 200-page book to read in the next few days. (a) Select an appropriate reinforcer for yourself, (b) identify the best schedule on which to dispense the reinforcer, (c) describe the reasons for your selections (characteristic effects, ease of application, etc.), and (d) outline the mechanics of how you might implement the program and complete it successfully.

## Notes for Further Learning

- The effects of the various schedules of reinforcement have been worked out mainly with animals. The classic 1. authoritative work on this topic written by Ferster and Skinner (1957) deals mostly with pigeons pecking on a response key to obtain reinforcement in the form of access to grain for a few seconds. A number of experiments have been conducted to determine whether humans show the same patterns of responding that other animals do when exposed to basic schedules of reinforcement. In one common procedure, for example, a human volunteer presses a lever to produce points that can be exchanged for money or some other reinforcing item. In many cases, however, humans responding under these conditions do not show the behavior patterns described in this chapter (e.g., see Pear, 2016a, p. 69). One possible reason for these differences between humans and animals has to do with the complex verbal behavior humans have typically been conditioned to emit and to respond to-that is, humans can verbalize rules (as described in Chapter 19) that may influence them to show different behavior patterns than animals show when exposed to various reinforcement schedules (Michael, 1987). Thus, humans may make statements to themselves about the schedule of reinforcement in effect and respond to those statements rather than to the actual schedule. Evidence for this view comes from data indicating that the patterns shown by preverbal infants are similar to those shown by animals (Lowe, Beasty, & Bentall, 1983) and gradually become less similar as children become increasingly verbal (Bentall, Lowe, & Beasty, 1985). In addition, instructions can very strongly influence rate and patterns of responding on various schedules of reinforcement (Otto, Torgrud, & Holborn, 1999; Torgrud & Holborn, 1990).
- 2. An analysis of records kept by novelist Irving Wallace suggests that novel writing follows a fixed-ratio pattern (Wallace & Pear, 1977). Wallace typically stopped writing immediately after completing each chapter of a book he was working on. After a brief pause of a day or so, he resumed writing at a high rate, which he maintained until the next chapter was completed. In addition, longer pauses typically occurred after a draft of a manuscript was completed. Thus, one might reasonably argue that completed chapters and completed drafts of manuscripts are reinforcements for novel writing and that these reinforcements occur according to FR schedules. Of course, it should be recognized that novel writing is a complex behavior and that other factors are also involved.
- 3. A type of reinforcement schedule that has gained in popularity in applied settings is progressive ratio (PR; see the Summer 2008 issue of the *Journal of Applied Behavior Analysis*). A PR schedule is like an FR schedule, but the ratio requirement increases by a specified amount after each reinforcement. At the beginning of each session, the ratio called the *break point* or *breaking point*—at which the individual stops responding completely. The typical effect of a PR schedule is an increasingly longer pause after each successive reinforcement and an indefinitely long pause at the break point (Schlinger et al., 2008). An application of PR is to determine how potent, powerful, or effective a particular reinforcer is for a particular individual. The higher the reinforcer's break point is for an individual, the more effective that reinforcer is likely to be in a treatment program for that individual (Roane, 2008). For example, Russell et al. (2018) found that for two of three individuals in their study, a generalized conditioned reinforcer had a higher break point on a PR schedule than the specific reinforcers on which it was based. However, it has been argued that because PR does not correlate with other easier to apply and less aversive measures of reinforcer effectiveness, they should not be used in applied settings with members of protected populations such as individuals with autism (Poling, 2010).
- 4. Evidence supports the position that, when FR and FD both appear to be applicable, the former is preferable. Semb and Semb (1975) compared two methods of scheduling workbook assignments for elementary school children. In one method, which they called "fixed-page assignment," the children were instructed to work until they had

finished 15 pages. In the other method, "fixed-time assignment," the children were instructed to work until the teacher told them to stop. The amount of time the children were required to work was equal to the average amount of time they spent working during the fixed-page condition. In both methods, each child who answered correctly at least 18 of 20 randomly selected workbook frames received free time; otherwise, the children had to redo the entire assignment. On the whole, the children completed more work and made more correct responses under the fixed-page condition.

5. Schedules of reinforcement can help us understand behavior that has frequently been attributed to inner motivational states. For example, consider the pathological gambler. Because this individual is acting against his or her own best interests, it is sometimes said that the individual has an inner motive of masochism—a need for self-punishment. However, the pathological gambler may be a victim of an accidental adjustment to a high VR schedule. Perhaps when first introduced to gambling, this individual won several large sums in a row. Over time, however, the gambler won bets less frequently and now maintains the gambling at a high rate of very infrequent reinforcers. Similar adjustment to a high VR schedule with a low reinforcement rate can account for highly persistent desirable behavior as well—for example, that of the dedicated student, businessperson, or scientist.

# Questions for Further Learning

- 1. Who wrote the classic authoritative work on schedules of reinforcement, and what is the title of that book?
- 2. What may account for the failures to obtain the schedule effects in basic research with humans that are typically found in basic research with animals?
- 3. Describe how FR schedules may be involved in writing a novel.
- 4. Explain what a PR schedule is and how PR has been mainly used in applied settings.
- 5. Might it be better to reinforce a child for dusting the living room furniture for a fixed period of time or for a fixed number of items dusted? Explain your answer.
- 6. Briefly describe how schedules of reinforcement can help us understand behavior that has frequently been attributed to inner motivational states.

## Notes

- 1. This case is based on a report by Kirby and Shields (1972).
- 2. This procedure was developed based on a study by Wolf, Hanley, King, Lachowicz, and Giles (1970).

# Responding at the Right Time and PlaceOperant Stimulus Discrimination and Stimulus Generalization

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define stimulus control, discriminative stimulus, and operant stimulus discrimination training.
- Compare and contrast operant stimulus discrimination with operant stimulus generalization.
- Discuss the characteristics of common-element stimulus class, concepts, conceptual behavior, and stimulus equivalence class.
- ▶ Describe four factors influencing the effectiveness of operant stimulus discrimination training.
- Explain how ignorance of operant stimulus discrimination training may lead parents or other caregivers to develop undesirable behavior in individuals under their care.

Darcy, pick up the phone only when it is ringing.

# TEACHING DARCY WHEN TO PICK UP THE PHONE

Darcy, the sister of one of the authors, was a child back in the time when there were traditional online telephones, but no cell phones. When Darcy was 3, she began picking up the phone when it was silent and pretended to talk to someone. Darcy's mother devised a plan to teach Darcy to pick up the phone only when it was ringing. The phone was initially placed where Darcy couldn't reach it. Then, as soon as the phone rang—a call made by her Grandma for training purposes—her mother placed the phone in front of Darcy and said, "The phone's ringing. Now you should answer it." Darcy picked up the phone and talked to Grandma. After a few minutes Grandma said, "Now hang up the phone. I'll talk to you later." When Darcy hung up the phone her mother said, "Now remember, we don't pick up telephones when they are not ringing. We only answer them when they ring." The phone was left where Darcy could reach it. If Darcy picked up the phone when it was not ringing, her mother immediately took it from her and hung it up and repeated the preceding statement. During the next several days, Grandma called several more times, and the above process was repeated. By the end of the week, Darcy reached the goal of picking up the phone only when it was ringing.

# Learning to Respond at the Right Time and Place

As you have seen in previous chapters, operant behavior is strongly affected by its consequences. Behavior that is reinforced increases. Behavior that is not reinforced decreases. However, any behavior is valuable only if it occurs at the right times and in appropriate situations. For instance, at an intersection, it is desirable to stop the car when the light is red, not when the light is green. Executing a perfect double backflip will earn you valuable points in a gymnastics routine, but it probably won't have the same effect in your first corporate-level job interview. As we acquire new operant behaviors, we also learn to produce those behaviors at the right time and place. How do we learn to do this successfully?

To understand the process, we must first recognize that there are always other people, places, or things that are around when operant behavior is reinforced or extinguished. For example, when Johnny is playing outside with his friends, laughter and attention are likely to reinforce his swearing. When Johnny is sitting at the dinner table at Grandpa and Grandma's on Sunday, his swearing is not likely to be reinforced and may even be punished. After several such experiences, the people and things that were around during reinforcement and extinction come to cue the behavior. Johnny's swearing becomes highly probable in the presence of the kids on the street and very improbable in his grandparents' house.

Any situation in which operant behavior occurs can be analyzed in terms of three sets of events: (a) the stimuli that exist just prior to the occurrence of the behavior, called *antecedent stimuli*, such as the presence of friends or the dinner table at Grandma and Grandpa's house just before Johnny swore; (b) the behavior itself, Johnny's swearing; and (c) the consequences of the behavior—either approval from Johnny's friends or disapproval from Grandma and Grandpa. Recall from Chapter 1 that *stimuli* are the people, objects, and events currently present in one's immediate surroundings that impinge on one's sense receptors and that can affect behavior. Visual objects, such as books, clothing, furniture, lights, people, pets, and trees, are all potential stimuli as are all types of sounds, smells, tastes, and physical contacts with the body. Any stimulus can be an antecedent or a consequence of a behavior. Identifying the antecedents and consequences of a behavior is sometimes referred to as an *ABC (antecedents, behavior, and consequences) assessment*.

When a behavior is reinforced in the presence of a particular stimulus but not others, that antecedent stimulus begins to exert control over the occurrence of that behavior. For example, in Darcy's program, she was reinforced for picking up the phone when it rang but was not reinforced for picking it up when it did not ring. We say that the phone-ringing stimulus had come to exert control over the phone-picking-up behavior. When a particular behavior is more likely to occur in the presence of a particular stimulus but not others, we say that the behavior is under the control of that stimulus.

We use the term **stimulus control** to refer to the degree of correlation between the occurrence of a particular antecedent stimulus and the occurrence of a subsequent response. *Good* or *effective stimulus control* refers to a strong correlation between the occurrence of a particular stimulus and a particular response; that is, when the stimulus occurs, the response is likely to follow. For example, suppose that you have just put money into a vending machine and are looking for your favorite candy bar. You see the name of that bar beside a particular button, and you press that button. The sign exerted good stimulus control over your button-pressing behavior. Similarly, at the end of the program in the lead example for this chapter, the phone ringing exerted good stimulus control over Darcy's phone-picking-up behavior.

While some stimuli are consistent predictors that a particular behavior will be reinforced, other stimuli are consistent predictors that a particular behavior will not be reinforced. An "Out of Order" sign on a vending machine is a cue that the behavior of inserting money into the machine will not be reinforced. The appearance of an empty cup is a cue that raising the cup to your lips will not result in a drink. Through experience, we learn to refrain from performing certain behaviors in the presence of certain stimuli because we have learned that those behaviors will go unreinforced. Thus, there are two types of controlling stimuli, which are described next.

# Types of Controlling Stimuli of Operant Behavior: S<sup>D</sup>s and S<sup>A</sup>s

A discriminative stimulus or  $S^{D}$  (pronounced "ess-dee") is a stimulus in the presence of which an operant response will be reinforced. Loosely speaking, an  $S^{D}$  is a cue that a particular response will pay off. An **extinction stimulus** or  $S^{\Delta}$  (pronounced "ess-delta") is a stimulus in the presence of which an operant response will not be reinforced. Loosely speaking, an  $S^{\Delta}$  is a cue that a particular response will *not* pay off. An  $S^{D}$  might be called *a discriminative stimulus for the availability of reinforcement for responding*, and an  $S^{\Delta}$  might be called *a discriminative stimulus for the non-availability of reinforcement for responding* (*i.e., extinction*). " $\Delta$ " or "delta" is "D" in ancient Greek.

In our example of Johnny's swearing, the stimulus of the other kids is an  $S^{D}$  for the response of swearing because their laughter and attention reinforced that response. The stimulus of Grandpa and Grandma is an  $S^{\Delta}$  for the response of swearing because it was not reinforced in their presence. This can be diagrammed as follows:

(an instance of positive reinforcement)

1.	SD	Response	Reinforcer		
	(other kids)	(swearing)	(approval of kids)		
	(an instance of extinction)				
2.	$S^{\Delta}$	Response	No reinforcer		
	(Grandma ar	nd Grandpa)	(swearing)	(no positive attention)	

A stimulus can simultaneously be an  $S^{D}$  for one response and an  $S^{\Delta}$  for another; that is, in the presence of a particular stimulus, one response may be reinforced while another may not be reinforced. For instance, if you are eating dinner with friends and someone asks you, "Please pass the pepper," that statement is an S<sup>D</sup> for your response of passing the pepper, and it is an S<sup> $\Delta$ </sup> for you to pass the salt.

#### Questions for Learning

- 1. What is a stimulus? Give two examples that are not from the text.
- 2. What is an ABC assessment?
- 3. Define *stimulus control*.
- 4. What is good stimulus control? Describe an example that is not in this chapter.
- 5. Define  $S^{D}$  and give an example that is not in this chapter. Identify both the  $S^{D}$  and the response in the example.
- 6. Define  $S^{\Delta}$  and give an example that is not in this chapter. Identify both the  $S^{\Delta}$  and the response in the example.
- 7. What is the difference between a stimulus and a discriminative stimulus?
- 8. Like the diagram of the swearing example, diagram the  $S^D$ ,  $S^\Delta$ , response, and consequences for Darcy's case.
- 9. Describe an example (not from this chapter) of a stimulus that is an S<sup>D</sup> for one behavior and an S<sup>Δ</sup> for a different behavior.

# **Operant Stimulus Discrimination**

**Operant stimulus discrimination training** refers to the *procedure* of reinforcing a response in the presence of an  $S^{D}$  and extinguishing that response in the presence of an  $S^{\Delta}$ . After sufficient stimulus discrimination training, the *effects* can be described as (1) **good stimulus control**—a strong correlation between the occurrence of a particular stimulus and a particular response, or (2) a **stimulus discrimination**—a response occurs to an  $S^{D}$ , not to an  $S^{\Delta}$ . In the example of Johnny's swearing described previously, Johnny received discrimination training as diagrammed previously. The result was good stimulus control (in the presence of other kids Johnny would swear) and a stimulus discrimination (Johnny swore when with other kids but not when with Grandma and Grandpa).

# Operant Stimulus Generalization

**Operant stimulus generalization** refers to the *procedure* of reinforcing a response in the presence of a stimulus or situation and the *effect* of the response becoming more probable not only in the presence of that stimulus or situation, but also in the presence of another stimulus or situation. In other words, instead of discriminating between two stimuli and responding differentially to them, an individual responds in the same way to two different stimuli. Thus, stimulus generalization is the opposite of stimulus discrimination. There are several reasons for the occurrence of stimulus generalization.

# Unlearned Stimulus Generalization Due to Strong Physical Similarity

People and animals are likely to perform a behavior in a new situation if that situation is very similar to the one in which they learned the behavior. Consider a case that is familiar to many parents: an infant learns to say "doggie" to a large, hairy, four-legged creature with floppy ears and a friendly bark. Later, the infant sees a different kind of large dog and says "doggie." It is fortunate that we have evolved in this way. Imagine what life would be like if you could not perform a newly learned skill in a new situation that was somewhat different from the circumstances in which you originally learned the skill. You would have to learn how to cook in each new kitchen; you would have to learn to ski on each new song. Fortunately, we have evolved so that the more physically similar two stimuli are, the more stimulus generalization will occur between them.

## Learned Stimulus Generalization Involving Limited Physical Similarity

Suppose a child learns to say "dog" to a German shepherd. Would the child also spontaneously say "dog" to a chihuahua? Likely not. Although these two types of dogs have some limited physical similarity, they are very different in many respects. Stimulus generalization is not likely to occur in the latter case until the child has learned the concept dog. A more technical name for concept is *stimulus class*. A **common-element stimulus class** is a set of stimuli, all of which have one or more physical characteristics in common. For example, cars typically have four wheels, windows, and a steering wheel. When a child learns to say the word *car* when seeing a particular car, the child is likely to show unlearned stimulus generalization and be able to identify other cars. For other concepts, however, their members have only limited physical characteristics in common, and some learning is required for stimulus generalization to occur. To teach a child the concept red, you might reinforce the response *red* to many different red-colored objects and extinguish that response to objects that are not red. Eventually, the child would learn to recognize a red pencil and a red automobile as both being red, even though the pencil and the automobile are very different in other respects. As another example, to teach the concept of wetness, you would reinforce the response *wet* to many different wet objects and extinguish that response and reinforce the response *dry* to objects that are dry.

When an individual emits an appropriate response to all members of a common-element stimulus class and does not emit that response to stimuli that do not belong to the class, we say that the individual generalizes to all members within a common-element stimulus class or concept, such as recognizing red objects as red and discriminating between common-element stimulus classes, such as between red objects and blue objects. When the individual responds in this way, such as to the concept red, we say that the individual is showing *conceptual behavior*.

It is important to note that animals—although not possessing language in the traditional sense—can engage in conceptual behavior as defined above. Pigeons, for example, can readily learn a surprising range of concepts. By presenting slides to them and reinforcing pecks at slides that are exemplars of a particular concept while withholding reinforcement for pecks at slides that are not exemplars of that concept, researchers have taught pigeons concepts such as "person" and "tree" as well as some number concepts such as 16 versus 20 (Herrnstein & deVilliers, 1980; Herrnstein, Loveland, & Cable, 1976; Honig & Stewart, 1988; Lubow, 1974; Vaughan & Herrnstein, 1987). The proof that the pigeons have learned a concept such as identifying fish is that they respond correctly to examples of that concept —other types of fish—that they have never seen before. None of their ancestors ever responded to fish as a concept because there was no evolutionary reason for them to do so. In addition, it has been found that relatively nonsocial animals such as black bears can readily learn abstract concepts such as "animal" vs. "non-animal," showing that social complexity is not a prerequisite for abstract concept learning (e.g., Vonk & Galvan, 2014).

#### Learned Stimulus Generalization Despite No Physical Similarity

Suppose that you are shown a number of items such as a carrot, a calculator, a pencil, a steak, and a glass of milk. You are asked to identify the food items. Obviously, you will be able to do so. You would be showing conceptual behavior with respect to the concept food, yet nothing about a carrot, a pea, and milk is physically similar.

A stimulus equivalence class is a set of completely dissimilar stimuli-i.e., have no common stimulus element—which an individual has learned to group or match together or respond to in the same way. (Stimulus equivalence classes are sometimes referred to simply as equivalence classes, although the former term is preferred because of the potential confusion of the latter with the mathematical meaning of the term equivalence class). Behavioral researchers have often studied the formation of stimulus equivalence classes during match-to-sample training. Consider the following experiment for teaching the stimulus equivalence class of 3,  $\therefore$ , and III to a young child. In Phase I, the child is given a number of trials with Training Panel 1 (see Figure 11.1). Using appropriate prompting and reinforcement, the child is taught to match 3 to : even though the positions of :, IV, and 7 are randomly alternated across trials. Then Phase II proceeds similarly, but with Training Panel 2, and the child is taught to match  $\therefore$  to III. Now comes a test to see whether the child has learned the stimulus equivalence class. The child is shown the Test Panel and asked to match III to either of 4, 6, or 3. In this experiment, the child will likely match III to 3. The III and the 3 have become members of a stimulus equivalence class, even though those two stimuli were never previously paired. The members of this stimulus equivalence class are functionally equivalent in the sense that they all control the same behavior. (For examples of the use of stimulus equivalence procedures to teach course material to college students, see Critchfield & Fienup, 2010; Walker & Rehfeldt, 2012; Walker, Rehfeldt, & Ninness, 2010. For reviews on research on discrimination learning, stimulus control, and stimulus class formation, see McIlvane, 2013, and Urcuioli, 2013.)

As we age, we acquire many stimulus equivalence classes in which all members of a class control the same response but in which the members of the class are physically very different. When a new behavior becomes conditioned to one member of a stimulus equivalence class, we are likely to generalize that behavior to other members of that class because we have previously learned to respond to all the class members in the same way. In everyday speech, we would say that the members of a stimulus equivalence class mean the same thing or share a common meaning, as when we learn the

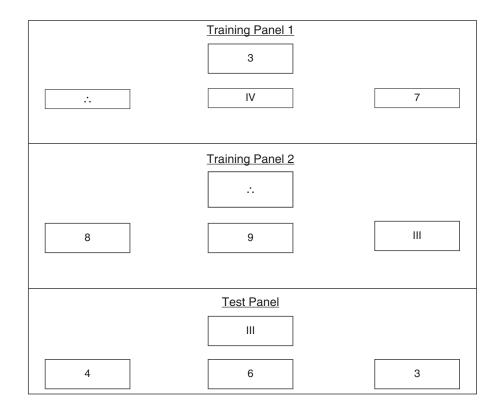


FIGURE 11.1 Visual displays in a stimulus equivalence experiment

different representations for the number 3, the different words for eating utensils, that *mammal* indicates animals such as cows, whales, and bats, and that *fruit* indicates plants such as apples, pears, and strawberries. Like common-element stimulus classes, a stimulus equivalence class is also referred to as a *concept*.

In summary, if a response that has been reinforced to one stimulus occurs to a different stimulus (due to unlearned generalization, the learning of a common-element stimulus class, or the learning of a stimulus equivalence class), we say that *stimulus generalization* has occurred. But note that not all instances of stimulus generalization are favorable. For example, a child might learn to say "doggie" to a hairy four-legged creature and later say "doggie" when seeing a cat. In these and thousands of other instances, it is necessary to teach discriminations as described in the next section. (Strategies for improving generalization are discussed further in Chapter 18. Also see Spradlin & Simon, 2011.)

#### Questions for Learning

- 10. Describe the operant stimulus discrimination training procedure. Give an example that is not in this chapter.
- 11. State the two effects of operant stimulus discrimination training.
- 12. Define operant stimulus generalization. Give an example that is not in this chapter.
- 13. In a sentence, state the difference between an instance of operant stimulus discrimination and an instance of operant stimulus generalization.
- 14. What do we mean by *common-element stimulus class*? By *conceptual behavior*? Describe an example of each that is not in this chapter.
- 15. Describe how you might teach the concept of honest to a child. Would your program teach a child to be honest? Why or why not?
- 16. What do we mean by *stimulus equivalence class*? Describe an example that is not in this chapter.
- 17. What is a primary distinction between stimulus generalization involving common-element stimulus classes and stimulus generalization involving stimulus equivalence classes?

# Factors Influencing the Effectiveness of Operant Stimulus Discrimination Training

### 1. Choosing Distinct Signals

If it is important to develop stimulus control of a particular behavior, it is often desirable to identify controlling S<sup>D</sup>s that are very distinctive. For example, in Darcy's case, the sound of the telephone ringing was a distinctive stimulus that prompted Darcy to pick it up. As another example, to remind chronic nail-biters of their resolve to quit nail biting, the nail-biters wore distinctive non-removable wristbands, which proved to be quite successful (Koritzky & Yechiam, 2011).

When considering a stimulus to be set up as an S<sup>D</sup> for the behavior of another person, you might ask yourself the following questions.

- 1. Is the stimulus different from other stimuli along more than one dimension? That is, is it different in location, size, color, and sensory modality—vision, hearing, touch, etc.?
- 2. Is the stimulus one that can be presented only or at least mainly on occasions when the desired response should occur to avoid confusion with the occurrence of the stimulus on other occasions?
- 3. Is the stimulus of the type that the probability is high of the person attending to it when it is presented?
- 4. Are there any undesirable responses that might be controlled by the chosen stimulus?

Careful attention to these questions will increase the chances that your stimulus discrimination training will be effective.

# 2. Minimizing the Opportunities for Error

During discrimination training, a response to an  $S^{\Delta}$  or a failure to respond to an  $S^{D}$  is referred to as an *error*. Consider the example of Darcy learning to pick up a phone when it rang but not when it was silent. The responses of picking up the phone if it is silent or failure to pick up the phone when it rings were, as defined above, errors. Stimulus control can be developed most effectively when the behavior modifier minimizes the possibility of errors. For example, Darcy's mother initially moved the phone out of reach if it was not ringing. Later she added verbal prompts like "Now remember, we don't pick up telephones when they are not ringing. We only answer them when they ring." Then, as soon as the phone rang (a call made by Darcy's grandmother specifically for training purposes), Darcy's mother immediately placed the phone in front of Darcy and said, "The phone is ringing. Now you should answer it."

At this point, you might say, "But often we want to teach people to respond to subtle cues. Why should we then maximize distinctive signals?" Let's simply reply that choosing distinctive cues and minimizing errors will lead to more rapid stimulus control than might otherwise occur. In Chapter 12, we discuss techniques for gradually introducing discriminations involving subtle cues. For the moment, it is important to keep in mind that efforts to choose distinctive signals and to minimize errors will lead to the development of effective stimulus control more quickly and with less frustration than attempting to develop discriminations that involve subtle cues.

#### 3. Maximizing the Number of Trials

In general, it is well accepted that a number of reinforced trials are necessary to develop consistent behaviors in persons with developmental disabilities and other individuals who are behaviorally deficient. What many people forget is that this is often true for all of us when we are acquiring new discriminations. Suppose, for example, that, after a couple of months of marriage, one of the partners presents subtle cues that he or she is not in the mood for lovemaking. What that partner must realize is that the other person may not yet have learned to respond to subtle cues, or even obvious cues, with just one or two trials. After a number of instances of reinforcement for correct responding to the S<sup>D</sup>s and extinction for responses to the S<sup>Δ</sup>s, those S<sup>D</sup>s and S<sup>Δ</sup>s will likely control the response on subsequent trials.

# 4. Using Rules: Describe the Contingencies

In Chapter 6, we introduced you to contingent versus noncontingent reinforcement. In general, a *contingency* is an if-then type of arrangement. For example, *if* you press the button on the water fountain, *then* a stream of water will appear. We say that the appearance of the water is contingent upon the button-pressing response. This would be an example of a two-term

(behavior-consequence) contingency. If we describe both the antecedents and the consequences of a behavior, then we would be identifying a three-term contingency (Skinner, 1969).

The development of stimulus control often involves trial and error with three-term contingencies—several trials of positive reinforcement for a behavior in the presence of an S<sup>D</sup> and several trials of that behavior going unreinforced in the presence of an S<sup>A</sup>. Johnny's swearing, for example, came under the control of other kids as S<sup>D</sup>s, and through trial and error came to not occur in the presence of Grandma and Grandpa as S<sup>A</sup>s. Behavior that develops because of its immediate consequences through trial and error is referred to as **contingency-shaped behavior**. Thus, Johnny's swearing illustrates contingency-shaped behavior. However, the program with Darcy did not take a few trials to show evidence of stimulus control. During the very first session after her mother said, "The phone is ringing. Now you should answer it," Darcy answered the phone each time it rang. Thus, the behavior of Darcy answering the phone illustrates what is called *rule-governed behavior*. A **rule** from a behavioral perspective describes a *situation* in which a *behavior* will lead to a consequence. Thus, a rule describes a three-term contingency of reinforcement. Rule-governed behavior is behavior that is controlled by the statement of a rule. When you wish to develop good stimulus control over a particular behavior, you should always provide the individual with a rule or set of rules stating what behaviors in what situations will lead to what consequences. Because of our complex conditioning histories for following instructions, the addition of a set of rules to a stimulus discrimination program may lead to instantaneous stimulus control. For example, if a father were to tell his 16-year-old son, "You can use the family car each Saturday night, but only if you mow the lawn each Friday," then the son is likely to comply with the rule on the first opportunity. (Use of rules is discussed further in Chapter 19).

# Pitfalls of Operant Stimulus Discrimination Training

#### Unaware-Misapplication Pitfall

Any effective method can be misapplied inadvertently by the unwary, and stimulus discrimination training is no exception. A common pitfall is not requiring and reinforcing correct responses to S<sup>D</sup>s and accidently reinforcing responses to S<sup>Δ</sup>s. Behavioral episodes of the following sort are common in many households with young children. Terri, a 3-year-old girl, is playing with the TV remote, causing annoying channel changes and volume increases and decreases. Mother says quietly, "Terri, please leave the remote alone." Terri continues to fiddle with the remote. A few minutes later, Mother says a little louder and less politely, "Terri, put the remote down." Terri continues to fiddle with the remote, rapidly changing channels, which is a reinforcer for her. A minute or two later Mother says, this time loudly and with a threatening tone, "Terri, for the last time leave the remote alone or else!!!" Terri finally puts the remote down and Mother says, "Now, that's better, Terri. Mommy likes it when you do what I tell you; why didn't you do that in the first place?" It is probably obvious to you that Mother has just reinforced Terri for responding to her third-level threat. The discrimination Terri is learning is that of waiting until Mother is really angry and threatening before attending to her requests.

If you feel that you have to tell an individual something many times before the person responds, or that nobody listens to you, or that others are not doing the right thing at the right time and place, you should closely examine your interactions with these individuals for instances of misapplication of stimulus discrimination training.

#### Guidelines for Effective Operant Stimulus Discrimination Training

- 1. *Choose distinct signals.* Specify the S<sup>D</sup>s and at least one S<sup>△</sup>. In other words, specify conditions under which the behavior should and should not occur.
- 2. Select an appropriate reinforcer. See Chapter 6.
- 3. Develop the discrimination:
  - a. Arrange for several reinforced responses in the presence of the S<sup>D</sup>.
    - Specify clearly in a rule the S<sup>D</sup>→desirable response→reinforcer sequence. Help identify the cues that indicate that the behavior will be reinforced versus the cues that indicate that the behavior will not be reinforced. Use instructions when appropriate to teach the person to act in a particular way under one set of circumstances but not under another.
    - 2) Initially keep verbal cues constant.
    - 3) Post the rules in a conspicuous place. Review them regularly.

- 4) Recognize that stimulus control over the behavior will not develop if the individual is not attending to the cues; therefore, use prompts (discussed further in Chapter 12) to emphasize the cues.
- 5) To teach the individual to act at a specific time, present prompts for correct performance just before the action is to occur.
- b. When the S<sup>A</sup> is presented, make the change from the S<sup>D</sup> very obvious and follow the rules for extinction for the behavior of concern. Stimuli that can acquire control over behavior include such things as location of training place; physical characteristics and location of furniture, equipment, and people in the training room; time of day of training; and sequence of events that precede and accompany training. A change in any of these may disrupt stimulus control.
- 4. Weaning the individual from the program (discussed in more detail in Chapter 18):
  - a. If the behavior occurs in the right place at the right time at a desirable rate during a dozen or so of the opportunities for the behavior and if it is not occurring in the presence of the S<sup>Δ</sup> situations, it might be possible to gradually eliminate programmed reinforcers and maintain the behavior with natural reinforcers. Recall from Chapter 6 that schedule thinning is often an important part of weaning the individual from the program.
  - b. Look for other natural reinforcers in the environment that might maintain the behavior once it is occurring in the presence of  $S^{D}s$  and not in the presence of  $S^{\Delta}s$ .
  - c. After the program is terminated, plan periodic assessments of the behavior to ensure that it is occasionally being reinforced and that the desired frequency of the behavior is being maintained in the presence of the S<sup>D</sup>s.

#### Questions for Learning

- 18. Describe a stimulus that you would like to establish as an S<sup>D</sup> for a behavior of yourself or a friend. Describe the behavior. Then, for that stimulus, answer the four questions listed on p. 126.
- 19. What do we mean by an error in operant stimulus discrimination training?
- 20. In general, what is a contingency? Describe an example that is not in this chapter.
- 21. What is a three-term contingency of reinforcement? Describe an example that is not in this chapter.
- 22. From a behavioral perspective, what is a rule?
- 23. With examples that are not in this chapter, distinguish between rule-governed and contingency-shaped behavior.
- 24. Following Darcy's training for answering the phone, was her phone-answering behavior likely rule governed or contingency shaped? Justify your choice.
- 25. Describe an example of how ignorance of operant stimulus discrimination training may lead parents or other caregivers to develop an undesirable behavior in a child or adult in their care.

#### Summary of Chapter 11

Any situation in which operant behavior occurs can be analyzed in terms of three sets of events: (a) the antecedent stimuli that are present just prior to the occurrence of the behavior; (b) the behavior itself; and (c) the immediate consequences of the behavior. A stimulus in the presence of which a response will be reinforced is referred to as a discriminative stimulus or  $S^{D}$ . A stimulus in the presence of which a response will not be reinforced is referred to as an extinction stimulus or  $S^{\Delta}$ .

Operant stimulus generalization refers to the procedure of reinforcing a response in the presence of a stimulus or situation and the effect of the response becoming more probable, not only in the presence of that stimulus or situation but also in the presence of another stimulus or situation. When there is limited physical similarity between two or more members of a common-element stimulus class, a child may not show unlearned stimulus generalization between the two stimuli until some learning has occurred, and generalization then would be referred to as learned stimulus generalization. In cases where we show learned stimulus generalization between items that are completely dissimilar, those items would be referred to a stimulus equivalent class.

We identified the following four factors that determine the effectiveness of stimulus discrimination: (1) choosing distinct S<sup>D</sup>s and S<sup>Δ</sup>s; (2) minimizing the opportunities for error; (3) maximizing the number of trials; and (4) describing the contingencies. A common pitfall of stimulus discrimination is failing to responses to S<sup>D</sup>s and accidently reinforcing responses to S<sup>Δ</sup>s.

# Application Exercises

#### A. Exercises Involving Others

- 1. Identify five situations in which you presented an S<sup>D</sup> that controlled the behavior of another person. Clearly identify the general situations, the controlling S<sup>D</sup>, the behaviors controlled, and the reinforcers.
- 2. Describe five situations in which you presented an  $S^{\Delta}$  to some other person. Clearly identify the general situations, the  $S^{\Delta}$ , the behaviors for which your stimuli were  $S^{\Delta}$ , and the consequences. Indicate whether the  $S^{\Delta}$  controlled the behaviors appropriately.

### B. Self-Modification Exercises

- 1. Describe a recent situation in which you generalized in a desirable way. Clearly identify the behavior, the situation in which the behavior was initially reinforced (the training situation), and the situation to which the behavior generalized (target situation).
- 2. Describe a recent situation in which you generalized in an undesirable way. Again, identify the behavior, training situation, and target situation.
- 3. Choose an excessive behavior of yours that you might like to decrease. Carefully monitor those situations in which the behavior occurs and does not occur over a two- or three-day period. Clearly identify some controlling S<sup>D</sup>s and some controlling S<sup>Δ</sup>s for the behavior.

# Notes for Further Learning

- 1. Technically, stimulus equivalence requires the demonstration of three relationships: reflexivity, symmetry, and transitivity (Dymond & Rehfeldt, 2000; Sidman, 1994). Reflexivity simply involves recognizing instances of a stimulus. In other words, a child is able to match 3 to 3,  $\therefore$  to  $\therefore$ , and III to III. Symmetry involves being able to recognize the equality of two different stimuli, so that if A = B then B = A. Transitivity is demonstrated when the child passes the test in the third panel shown in Figure 11.1. In other words, as a result of learning to match A to B and B to C, an individual now matches C to A without specific training to do so.
- 2. Following Skinner's (1957) publication of a behavioral account of language, some psycholinguists have argued that operant conditioning is inadequate to explain a child's acquisition of her or his native language (Brown, 1973; Chomsky, 1959; Pinker, 1994). Their argument is based largely on the view that children learn more about language than is directly trained or directly reinforced. However, through automatic conditioned reinforcement (described in Note 1 of Chapter 7), infants are able to emit vocal behaviors that have not been directly reinforced. And through stimulus equivalence training, children learn that physically different sounds that are members of the same stimulus equivalence class "mean" the same thing as other sounds. Such factors can explain how individuals can produce a new sentence they have never heard before, and experimental analysis of these factors can provide empirical support for a behavioral view of language development (Stromer, Mackay, & Remington, 1996). (For a biologically oriented account of how the human capacity for language evolved, see Sterelny, 2016).
- 3. Some forms of stimulus control are more complex than a single stimulus (such as a green light or a sign in a window) controlling a single response (such as crossing a street or going into a shop to buy something). One complex type of stimulus control, called *contextual control*, occurs when the general setting or context may alter the manner in which an individual responds to particular stimuli. For example, when you drive in Great Britain, the highway dividing line is an S<sup>D</sup> to steer to the left of it, whereas when you drive in Canada, it is an S<sup>D</sup> to steer to the right of it. In this example, the country in which you are driving is the context that determines how a particular stimulus controls your behavior. Knowledge of contextual control can be important in designing effective behavioral treatments. For example, Haring and Kennedy (1990) found that a procedure effective in reducing the self-stimulating behavior of a girl with autism in the classroom was not effective in a recreational setting; and, conversely, a procedure that was effective in reducing her self-stimulatory behavior when she was doing leisure activities was not effective in reducing it when she was performing classroom tasks.

### Questions for Further Learning

- 1. Using examples, explain what is meant by *reflexivity*, *symmetry*, and *transitivity*.
- 2. How have studies of stimulus equivalence provided support for a behavioral view of language development?
- 3. What is meant by the term *contextual control*? Illustrate with an example.
- 4. Just before starting to cross a street, a pedestrian from England visiting Canada observed that the street was clear to the right, stepped into the street, and was struck by a car. Explain how lack of contextual control was involved in this accident.

# **12** Changing the Stimulus Control of a Behavior With Fading

#### Learning Objectives

#### After studying this chapter, you will be able to:

- ▶ Define *fading*.
- ▶ Identify dimensions of stimuli along which fading can occur.
- Describe factors influencing the effectiveness of fading.
- Distinguish between fading and shaping.
- Explain how fading works to the detriment of those who are ignorant of it.

Peter, what's your name?

#### TEACHING PETER HIS NAME<sup>1</sup>

Peter, diagnosed with autism, possessed an extensive vocal mimicking repertoire. He could repeat many of the words other people said but had little other verbal behavior. He would imitate many words, even when it was not appropriate. For example, when asked, "What's your name?" he would reply, "Name." Sometimes he would repeat the entire questions, "What's your name?" This was a problem of stimulus control in that questions (stimuli) evoked mimicking responses rather than appropriate answers.

A university student named Veronica taught Peter to respond appropriately to the question "What's your name?" as follows. First, Veronica identified an effective reinforcer. Because Peter had been taught to work for tokens (poker chips) that could be exchanged for treats such as candy and popcorn, Veronica decided to use the tokens as reinforcers.

Peter sat at a small table in a quiet room, and Veronica sat across from him. In a very soft whisper, Veronica asked, "What's your name?" Then very loudly and guickly, before Peter could respond, she shouted, "PETER!" Of course, Peter mimicked the word "Peter," and Veronica reinforced this with "Good boy!" and a token. You may wonder how this could represent any progress because the boy was still only mimicking. However, over several trials, Veronica began asking the question "What's your name?" more loudly and supplying the answer "Peter" more quietly. On each trial, she continued to reinforce the correct response-"Peter." Eventually, Veronica asked loudly "What's your name?" and simply mouthed the word "Peter." Nevertheless, the boy responded with the correct answer, "Peter." Over several trials, Veronica ceased mouthing the correct answer, but Peter still responded correctly to the question "What's your name?"

# Fading

**Fading** is the gradual change over successive trials of an antecedent stimulus that controls a response so that the response eventually occurs to a partially changed or completely new antecedent stimulus.

Peter would at first say his name only when it was said to him. Through a fading process, the stimulus control over the response "Peter" was gradually transferred from the antecedent stimulus "Peter" to the antecedent stimulus "What's your name?" One might ask whether Peter knew that he was saying his own name. To phrase this question more behaviorally, would Peter have consistently responded correctly when asked other questions involving his name? For example, would he have consistently answered "Peter" when shown his reflection in the mirror and asked, "Who's

that?" Likely not. However, teaching him to respond appropriately to "What's your name?" was an important start to teaching him to answer other questions involving his name and to his knowing that he was saying his name.

Fading is involved in many everyday situations in which one person teaches a behavior to another person. Parents are likely to fade out their help and support when a child is learning to walk or to ride a bicycle. A dance instructor might use less and less hand pressure to guide a student through a new dance step. And as a teenager progresses in driver's education, the driving instructor is likely to provide fewer and fewer hints regarding traffic regulations.

In any situation in which a stimulus exerts strong control over a response, fading can be a useful procedure for transferring the control of that response to some other stimulus. *Errorless discrimination training*, sometimes referred to as *errorless learning*, is the use of a fading procedure to establish a stimulus discrimination so that no errors occur. The discovery and development of fading techniques have led to some changes in educators' views regarding the learning process. At one time, it was believed that people had to make mistakes while learning in order to know what *not* to do. However, errorless transfer of a discrimination can occur, and it has at least three advantages over procedures involving trial and error. First, errors consume valuable time. Second, if an error occurs once, it tends to occur many times, even though it is being extinguished. (Remember from Chapter 8 that during extinction, things may get worse before they get better.) Third, the nonreinforcement that occurs when errors are being extinguished often produces emotional side effects such as tantrums, aggressive behavior, and attempts to escape from the situation.

Fading procedures can be used in many learning situations with very young children and with persons with developmental disabilities, including autism (e.g., see Akers, Higbee, Pollard, Pellegrino, & Gerencser, 2016; Groff, Piazza, Zeleny, & Dempsey, 2011; Gruber & Poulson, 2016). In teaching a young child to name a shirt, for example, you might proceed according to the following steps:

- 1. *Point to your shirt and say "shirt.*" Keep doing this until the child consistently mimics "shirt" a number of times, and immediately reinforce each correct response.
- 2. When the child consistently mimics "shirt," insert the question and at the same time gradually fade out saying "shirt." That is, you might say, "What's this? Shirt" while pointing to the shirt. In response, the child usually mimics "shirt." Over several trials, gradually decrease the intensity of saying "shirt" to zero so that the child eventually responds with the answer "shirt" to the stimulus of you pointing at a shirt and asking, "What's this?" Again, each appropriate response is to be reinforced.

Script-fading procedures have been used to teach children with autism to initiate interactions with others. For example, Reagon and Higbee (2009) taught parents of children with autism to use script fading to promote play-based verbal initiations by their children. With a child who liked to play with toy cars, the mother first taught the child to imitate, "Mom, let's play cars," following which the mother and child would play with toy cars. After the child would imitate the complete statement, the script was faded from, "Mom, let's play cars," to "Mom, let's play," to "Mom, let's," to "Mom," to nothing being said. Following script fading, the child continued to emit the complete phrase and also generalized the verbal initiation to other items (e.g., novel blocks).

Fading can also be used to teach tracing, copying, and drawing numerals, letters of the alphabet, and shapes circles, lines, squares, and triangles. To teach a child to trace a circle, the teacher might begin with a large number of sheets with a heavily dotted circle on each of them. The teacher places a pencil in the child's hand, says, "Trace the circle," and then guides the child's hand so that the pencil traces the circle by connecting the dots. Immediately after this, the child receives a reinforcer. After several trials, the teacher fades out the pressure of her hand as a cue controlling the child's tracing by

- 1. Lightly holding the child's hand for several trials.
- 2. Touching her fingertips to the back of the child's hand for several trials.
- 3. Pointing to the item to be traced.
- 4. Finally, simply giving the instruction, "Trace the circle." (Steps 1, 2, and 3 are always accompanied by this instruction.)

Once the teacher has taught the child to trace, the child can be taught to draw or copy by the teacher fading out the dotted cues that guide the tracing. For example, the teacher might use a sheet on which there are several dotted circles. The circles progress from a heavily dotted circle on the left to a circle with very few dots on the right. The teacher points to the most heavily dotted circle and instructs the child, "Trace the circle here." The desired response is reinforced, and the procedure is repeated with the more lightly dotted circles. On subsequent steps, the dots can be faded out completely so that the child will draw a circle in their absence. It is then a simple matter to fade in the instruction "Draw a circle" to this newly acquired response. The instruction "Copy a circle" said while the teacher points to a circle

can also be faded in and come to control the response. Learning to copy many different shapes in this fashion will eventually enable the child to copy shapes not previously copied.

#### Dimensions of Stimuli for Fading

In general, a **dimension of a stimulus** is any characteristic of a stimulus that can be measured on some continuum. As illustrated by the preceding examples, fading occurs along dimensions of stimuli, such as the loudness of the question that Veronica presented to Peter, the pressure of a teacher's hand that guides a child's printing, and the clarity of dots that a child might be expected to trace. Thus far, we have talked of fading across very specific stimulus dimensions, but fading can also occur across changes in a general situation or setting. In one of the authors' programs with children with autism, a group of children were expected to respond appropriately in a classroom setting (Martin, England, Kaprowy, Kilgour, & Pilek, 1968). However, the children were very disruptive, especially in a group situation, and could not be placed directly into a classroom setting. So, the desired behavior for each child was obtained in an individual situation that was then faded into the classroom setting.

The initial training sessions were conducted in a small room in which there were several chairs and tablet-arm desks. Each day, two or three university students worked individually with two or three children on a one-to-one basis. The procedures involved eliminating tantrums through extinction and reinforcing sitting attentively, exhibiting appropriate verbal behavior, drawing, copying, and displaying other desirable behaviors. Each child's desk was placed against the wall in such a fashion that it was difficult for the child to leave the situation.

Within one week, the children learned to sit quietly, attend to the university students, and imitate words. Stimulus control was established between the general training situation and the children's attentiveness. But the goal was to teach the children to function appropriately in a regular classroom situation with one teacher. If the classroom situation had been switched to after the first week, much inattentiveness and disruptive behavior would no doubt have occurred. Over a period of four weeks, the training situation was gradually changed from one small room with three children and three university students to a classroom with seven students and one teacher.

One dimension was the physical structure of the room. The children were moved from the small room to the regular large classroom. This was done by first placing the three tablet-arm desks against the wall of the regular classroom, just as we had done in the small room. The three chairs that the university students sat in were also moved to the regular classroom. The rest of the classroom was empty. Over several days, the tablet-arm desks were gradually moved away from the wall and toward the center of the room until, finally, the three desks were side by side. Additional desks and furnishings were added one at a time until the children were finally sitting in desks in a normally furnished classroom.

The second dimension was the number of children per teacher. Fading along this dimension was carried out at the same time that fading along the first dimension took place. At first, one university student worked with one student for several sessions. The university student then worked with two students, alternating questions between them for several sessions. In this fashion, the student-teacher ratio was increased gradually until only one teacher worked with the seven children in a classroom situation.

#### Questions for Learning

- 1. Define *fading* and give an example of it.
- 2. Define errorless discrimination training.
- 3. Why is establishing a stimulus discrimination without errors advantageous?
- 4. What is meant by a dimension of a stimulus? Describe an example.
- 5. Identify three stimulus dimensions along which fading occurred in the examples cited in the first two sections of this chapter.
- 6. Describe an example from this chapter in which the training situation remained constant but a specific stimulus dimension was faded.
- 7. Describe an example from this chapter in which the general training situation was faded.
- 8. Describe how one might use fading to teach a pet to perform a trick.
- 9. Assume that you have an 18-month-old child who imitates the word *chip*. Describe in detail how you might use fading to teach your child to correctly identify a potato chip when you point to it and ask, "What's that?"

# Factors Influencing the Effectiveness of Fading

#### 1. The Final Target Stimulus

The *final target stimulus* should be chosen carefully. It is important to select it so that the occurrence of the response to that particular stimulus is likely to be maintained in the natural environment. Some fading programs make the error of stopping with a stimulus that does not include some aspect of the situation that the learner will frequently encounter in the natural environment. In Peter's case, it would have been easy for Veronica to stop training at the second to last step, at which Veronica asked loudly "What's your name?" and then mouthed the word "Peter." However, when others approached Peter in his natural environment and asked, "What's your name?" they would not likely mouth "Peter." Therefore, Veronica conducted the last step of the program, in which Peter responded correctly to the question "What's your name?" completely on his own.

#### 2. The Starting Stimulus: A Prompt

At the beginning of a fading program, it is important to select a *starting stimulus* that reliably evokes the desired behavior. In the task of teaching Peter his name, Veronica knew that Peter would mimic the last word of a question when that word was spoken loudly. Therefore, the starting stimulus with Peter was the question "What's your name?" said very softly and followed quickly by the shouted word, "Peter!" The shouted word "Peter" prompted him to give the correct answer. A **prompt** is a supplemental antecedent stimulus provided to increase the likelihood that a desired behavior will occur, but that is not the final target stimulus to control that behavior.

#### Instructor Behaviors as Prompts

It is helpful to distinguish between several types of instructor behaviors that can be used as prompts. **Physical prompts** also called **physical guidance**—consist of guiding the learning through touch. Parents frequently use physical guidance to help their children learn new behavior, such as holding their hands while teaching them to walk.

Beginning dancers, martial arts students, and novice golfers often find a guiding hand to be helpful. *Gestural prompts* are certain motions that a teacher makes, such as pointing to the correct cue or making signals directed to the learner without touching him or her. A teacher, for example, might extend a hand in a palm-downward motion as a prompt for children to talk softly. *Modeling prompts* occur when the correct behavior is demonstrated (modeling is discussed further in Chapter 20). A swimming coach might model the correct arm movements for the freestyle stroke for young swimmers. A golfing instructor might model the correct way to grip a golf club for a group of beginning golfers. *Verbal prompts* are verbal hints or cues. A driving instructor might use verbal prompts by telling a student driver to "check over your left shoulder before pulling out." Parents frequently use verbal prompts when teaching their children how to dress themselves, e.g., "Now pull the sweater over your head."

#### **Environmental Alterations as Prompts**

*Environmental prompts* consist of alterations of the physical environment in a manner that will evoke the desired behavior. Someone attempting to eat healthily, for example, might put a bowl of fresh fruit in easy reach while keeping junk food out of sight in a difficult-to-reach cupboard. As another example, a student might ensure that a study area contains only objects and materials related to studying.

Technically speaking, all of the categories of prompts are parts of the environment for a learner. However, to distinguish instructor-behavior prompts from other aspects of the physical environment, we define each category of the prompts as described earlier.

#### Extra-Stimulus Versus Within-Stimulus Prompts

Instructor-behavior prompts and environmental prompts can be further subdivided into extra-stimulus prompts and within-stimulus prompts. An *extra-stimulus prompt* is something that is added to the environment to make a correct response more likely. Suppose that a parent wanted to teach a child to place a knife, fork, and spoon appropriately when setting a table for dinner. One option would be for the parent to point to the appropriate location of each utensil as it

was named and placed. Pointing would be an extra-stimulus instructor-behavior prompt, and it would be faded out over trials. Alternatively, the parent might draw a knife, fork, and a spoon in their appropriate locations on a placemat and require the child to place the utensils appropriately. The line drawings would be an extra-stimulus environmental prompt and could gradually be erased over trials. A *within-stimulus prompt* is a variation of the S<sup>D</sup> or the S<sup>A</sup> to make their characteristics more noticeable and therefore easier to discriminate. In the table-setting example, training might be initiated with a normal fork and knife in their normal positions with a large wooden spoon as the training item. This would be a within-stimulus environmental prompt. The initial focus would be on teaching the child to place the spoon in the correct position. Over trials, the size of the spoon could be faded back to normal. This process could then be repeated with the knife and the fork until the child sets the table correctly. A within-stimulus prompt could also involve teacher behavior. A teacher trying to teach a child to respond appropriately to two words that sound similar, such as pen and pencil (both include the "pen" sound), might initially exaggerate differences in the sounds of the words when asking for either a pen ("PEN!") or a pencil ("pen-CIL!") and then gradually fade the sounds to their normal pitch and loudness. The different types of prompts are listed in Table 12.1. Several studies have indicated that within-stimulus prompt fading is more effective than extra-stimulus prompt fading with children with developmental disabilities, including autism (Schreibman, 1975; Witt & Wacker, 1981; Wolfe & Cuvo, 1978).

A behavior analyst may provide any or all of these types of prompts to ensure the correct response. Suppose a teacher wishes to develop appropriate stimulus control by the instruction "Touch your head" over the response of a learner touching her head. The behavior analyst might initiate training by saying, "Touch your head. Raise your hand and put it on your head like this" while touching her own head. In this example, "Raise your hand and put it on your head like this" is a verbal prompt, and the teacher's action of putting her hand on her own head is a modeling prompt. Selecting several kinds of prompts that together reliably produce the desired response will minimize errors and maximize the success of the fading program.

#### 3. The Fading Steps

When the desired response is occurring reliably to the prompts given at the onset of the training program, the prompts can then be gradually removed over trials.

As with shaping steps (see Chapter 9), the steps through which prompts are to be eliminated should be carefully chosen. Also similar to shaping, effective use of fading is somewhat of an art. It is very important to monitor the learner's performance closely to determine the speed at which fading should be carried out. Fading should be neither too fast nor too slow. If the learner begins to make errors, the prompts may have been faded too quickly or through too few fading steps. It is then necessary to backtrack until the behavior is again well established before continuing with fading. However, if too many steps are introduced or too many prompts are provided over a number of trials, the learner might become overly dependent on the prompts. Consider the example of teaching a child to touch her head when asked to do so. If the teacher spends a great many trials providing the prompt of touching his own head, the child may become dependent on it and attend much less to the instruction, "Touch your head."

#### TABLE 12.1 Types of Prompts

Instructor-Behavior Prompts
Physical guidance—physically assisting the learner
Gestures—pointing or motioning
Modeling—demonstrating the correct behavior
Verbal—using words as hints or cues, giving instructions
Environmental Prompts
Environmental—rearranging the physical surroundings
Extra-Stimulus Versus Within-Stimulus Prompts
Extra-stimulus—adding another stimulus to make a correct response more likely
Within-stimulus—making the $S^{D}$ or the $S^{\Delta}$ more noticeable and easier to discriminate

# Fading Versus Shaping

Care should be taken to avoid confusing fading with shaping. Both are procedures of gradual change. However, as described in Chapter 9, shaping involves reinforcement of slight changes in a behavior so that it gradually comes to resemble the target behavior. Thus, *fading involves the gradual change of a stimulus while the response stays about the same; shaping involves the gradual change of a response while the stimulus stays about the same.* 

# Pitfalls of Fading

### Unaware-Misapplication Pitfall

Just as other behavior principles and procedures can be applied unknowingly by those who are not familiar with them, so can fading. However, it appears to be more difficult to misuse fading inadvertently because the necessary gradual change in cues rarely occurs by chance.

The case of a child who banged his head on hard surfaces might be an example of the effects of the misuse of fading. Suppose that the child began attracting attention initially by hitting his head on soft surfaces, such as grass. At first, this behavior may have caused adults to come running to see whether the child had injured himself. When they eventually learned that no injury resulted from this behavior, they ceased providing him attention. The child may then have progressed to hitting his head with the same force but on slightly harder surfaces, such as carpeted floors. For a while, this perhaps increased the amount of attention adults paid to him, but this amount may eventually have decreased when the adults learned that the child did not injure himself in this way. Only when the child graduated to hitting his head on surfaces such as hard floors and even concrete, which caused real and serious self-injury, did the adults give him continued attention. Note that throughout this example, a gradual change occurred in the stimulus (the type of surface), evoking the undesired behavior; eventually, the behavior was evoked by the most undesirable stimulus possible. Thus, this example fits the technical definition of fading.

# Guidelines for the Effective Application of Fading

- 1. *Choose the final target stimulus*. Specify very clearly the stimuli in the presence of which the target behavior should eventually occur.
- 2. Select an appropriate reinforcer. See Chapter 6.
- 3. Choose the starting stimulus and fading steps:
  - a. Specify clearly the conditions under which the desired behavior now occurs—that is, what people, words, physical guidance, and so forth presently are necessary to evoke the desired behavior.
  - b. Specify specific prompts that will evoke the desired behavior.
  - c. Specify clearly the dimensions—such as color, people, and room size—that you will fade to reach the final target stimulus control.
  - d. Outline the specific fading steps to be followed and the rules for moving from one step to the next.
- 4. *Put the plan into effect:* 
  - a. Present the starting stimulus and reinforce the correct behavior.
  - b. Across trials, the fading of cues should be so gradual that there are as few errors as possible. However, if an error occurs, move back to the previous step for several trials and provide additional prompts.
  - c. When control by the final target stimulus is obtained, review the guidelines in previous chapters for weaning the learner from the program (a topic that is discussed in more detail in Chapter 18).

#### Questions for Learning

- 10. What do we mean by *final target stimulus*? Give an example.
- 11. What do we mean by *starting stimulus*? Give an example.
- 12. Define *prompt*. Describe an example that is not from this chapter.

- 13. Define the four major categories of teacher-behavior prompts. Give an example of each.
- 14. Define *environmental prompt*. Describe an example that is not from this chapter.
- 15. Define *within-stimulus prompt*. Describe an example that is not from this chapter. Does your example involve a teacher-behavior prompt or an environmental prompt?
- 16. Define *extra-stimulus prompt*. Describe an example that is not from this chapter. Does your example involve a teacher-behavior prompt or an environmental prompt?
- 17. How many reinforced trials should occur at any given fading step before the stimuli of that particular step are changed? (*Hint:* What suggestions were made in the examples in this chapter?)
- 18. Distinguish between fading and shaping.

### Summary of Chapter 12

Fading is a gradual change over successive trials of an antecedent stimulus that controls a response so that the response eventually occurs to a partially changed or completely new antecedent stimulus. For example, a dance instructor might use less and less hand pressure to guide a student through a new dance step until the student can do the step without guidance. Errorless discrimination training or errorless learning is the use of a fading procedure to establish a stimulus discrimination without errors, which has three advantages over trial and error procedures, including (a) errors consume valuable time; (b) if an error occurs once, it tends to occur many times; and (c) the nonreinforcement that occurs following errors often produces emotional side effects.

Fading typically occurs along a dimension of a stimulus, which is a characteristic that can be measured on some continuum. A prompt is a supplemental antecedent stimulus provided to increase the likelihood that a desired behavior will occur. Different types of prompts include physical guidance, gestures, modeling prompts, verbal prompts, and environmental prompts. An extra-stimulus prompt is something that is added to the environment to make a correct response more likely. A within-stimulus prompt is a variation of the  $S^D$  or the  $S^\Delta$  to make their characteristics more noticeable and therefore easier to discriminate.

Factors that influence the effectiveness of fading include (1) selecting a final target stimulus so that the occurrence of the response to that stimulus is likely to be maintained in the natural environment; (2) selecting a starting stimulus or prompt that reliable evokes the desired behavior; and (3) gradually fading the starting stimulus and prompts over trials until the response is consistently occurring to the target stimulus.

The difference between fading and shaping is that fading involves the gradual change of an antecedent stimulus while the response stays the same. Shaping involves the gradual change of a response while the antecedent stimulus stays the same. A pitfall of shaping is unknowingly gradually changing antecedent cues that control a response until the response occurs to an undesirable stimulus.

#### Application Exercises

#### A. Exercises Involving Others

- 1. Suppose a 3-year-old child has already learned some speech, and you wish to teach her to answer the question, "Where do you live?" Outline a fading program you could use to teach the answer to this question; indicate what you would use as a reinforcer, the number of trials you would have at each fading step, and so forth.
- 2. You want to instruct a child with severe developmental disabilities or a very young normal child to eat with a spoon. Name and describe the categories of prompts that you would use. Describe how each of the prompts would be faded.

#### B. Self-Modification Exercise

Suppose you detest certain vegetables from the cabbage family—such as broccoli—but research studies have convinced you that you can reduce your chances of heart disease and cancer by eating more of these vegetables. Outline a fading

program that you could use to increase the amount of broccoli or other such vegetables that you eat. (*Hint:* Your program should not—at least in the long run—increase your fat intake because that would defeat its purpose.)

# Notes for Further Learning

- 1. The use of physical guidance raises a potential ethical issue. Suppose that in a program for persons with developmental disabilities, a teacher decides to use physical guidance. Suppose further that an individual client resists being guided. Physical guidance in that instance would therefore be viewed as somewhat intrusive or restrictive. However, as indicated in the discussion of ethical guidelines in Chapter 29, the least intrusive and restrictive interventions possible should be chosen. The teacher applying physical guidance in this instance should ensure that doing so meets appropriate ethical guidelines and accreditation standards. (This issue is discussed further in Chapter 29.)
- The four methods of removing prompts gradually are (a) decreasing assistance, (b) increasing assistance, (c) 2. graduated guidance, and (d) time delay. All of the examples in this chapter illustrate decreasing assistance, in which a starting stimulus that evokes the response is gradually removed or changed until the response is evoked by the final target stimulus. Increasing assistance takes the opposite approach. The teacher begins with the final target stimulus and introduces prompts only if the learner fails to respond appropriately to the final target stimulus. The level of the prompts gradually increases during a trial in which the learner failed to respond at the preceding level until eventually the learner responds to the prompt. Graduated guidance is similar to the method of decreasing assistance except that the teacher's physical guidance is gradually adjusted from moment to moment within a trial as needed and then is faded across trials. For example, the teacher may grasp the learner's hand firmly at the beginning of the trial and gradually reduce the force on the learner's hand as the trial progresses. With time delay, the final target stimulus and the starting stimulus are presented together at first; then, rather than change the starting stimulus, the time interval between the final target stimulus and the starting stimulus is gradually increased until eventually the individual is responding only to the final target stimulus. Many studies have indicated little or no difference in the effectiveness of these different prompt-removal methods (for reviews, see Cengher, Budd, Farrell, & Fienup, 2018; Demchak, 1990).

# Questions for Further Learning

- 1. Describe a plausible example in which use of physical guidance in a teaching program might require ethical approval. Why would ethical approval be required?
- 2. Which of the prompt-removal procedures fit the definition of fading given at the beginning of this chapter, and which do not? Explain.

#### Note

1. This case was adapted from Martin, England, Kaprowy, Kilgour, and Pilek (1968).

# **13** Getting a New Sequence of Behaviors to Occur With Behavior Chaining

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define *behavior chain*.
- Distinguish between a behavior chain and a behavior sequence.
- Compare the three major chaining methods.
- Compare chaining with fading and shaping.
- Describe factors influencing the effectiveness of chaining.
- Do a task analysis.
- Explain how chaining can work to the detriment of those who are ignorant of it.

Steve, your pre-putt routine is inconsistent.

# TEACHING STEVE TO FOLLOW A CONSISTENT PRE-PUTT ROUTINE<sup>1</sup>

Steve was a young professional golfer on the Canadian PGA Tour who, although playing well, had not yet won a professional tournament due in part to inconsistent putting. He knew that professional golfers have a more consistent preputt routine than do skilled amateur golfers, and that skilled amateur golfers have a more consistent pre-putt routine than do less skilled amateur golfers. Steve realized that his own pre-putt routine was not as consistent as it might be. He did not always check the slope of the putting green from both sides of the ball before putting. If it was an especially important putt, he tended to stand over the ball for a longer period of time than usual before stroking it toward the hole. Other inconsistencies also occurred from one instance of putting to the next during a competitive round. He concluded that his inconsistent pre-putt routine could be contributing to inconsistent putting.

The first step to establishing a consistent sequence of responses during his pre-putt routine was to list the specific steps that he wanted to follow on each occasion. They were as follows:

- 1. When approaching the ball, forget about the score and think only about the putt at hand.
- 2. Go behind the hole, look back at the ball, and check the slope of the green in order to estimate the speed and path of the putt.
- 3. Move behind the ball, look toward the hole, and recheck the slope.

- 4. While standing behind the ball, pick a spot to aim at, take two practice strokes, and visualize the ball rolling in the hole.
- 5. Move beside the ball, set the putter down behind the ball, and adjust it so that it is aiming at the desired spot.
- 6. Adjust your feet so that they are parallel to the putting line, grip the putter in the usual way, and say, "Stroke it smooth."
- 7. Look at the hole, look at the ball, look at the spot, look at the ball, and stroke the putt.

The training procedure involved 10 trials. On each trial, Steve performed all seven steps of the pre-putt routine while practicing a short putt on the practice green. The reason he practiced the routine on short putts rather than long ones was that he wanted each sequence to be followed by the reinforcer of making the putt. On each trial, a friend checked off the steps as they were performed. If he missed a step, his friend prompted him to perform it before continuing to the next step. After completing the 10 trials, Steve and his friend played a practice round of golf during which his friend prompted him to complete the pre-putt routine on every putt. During subsequent tournament rounds, Steve asked his caddy to remind him to follow his pre-putt routine. Three weeks later Steve won his first tour event. While a number of factors undoubtedly contributed to his win, Steve felt that one of them was his improved putting as the result of his more consistent pre-putt routine.

#### Behavior Chaining

A **behavioral chain**, also called a **stimulus–response chain**, is a consistent sequence of stimuli and responses that occur closely to each other in time and in which the last response is typically followed by a reinforcer. In a behavioral chain, each response produces a stimulus that serves as an S<sup>D</sup> for the next response (and, as will be discussed later, a conditioned reinforcer for the previous response). What Steve acquired in learning to follow a consistent pre-putt routine was a behavioral chain. The first stimulus (S<sup>D</sup><sub>1</sub>) for the entire sequence was the sight of his ball on the putting green as he walked toward it. The response (R<sub>1</sub>) to that stimulus was "I'm going to focus just on this putt." This statement was the cue (S<sup>D</sup><sub>2</sub>) to go behind the hole, look back at the ball, and check the slope of the green in order to estimate the speed and path of the putt (R<sub>2</sub>). The resulting visual stimuli—and perhaps certain internal stimuli we might call "an image of the putt and speed of the ball"—was the cue (S<sup>D</sup><sub>3</sub>) to walk behind the ball and look toward the hole to observe the slope of the green from that angle (R<sub>3</sub>). In this way, each response produced the cue or stimulus for the next response until the entire chain was completed and Steve experienced the reinforcement of making the putt. The reason for calling this sequence a *stimulus–response chain* can be seen by writing it out as follows:

$$S_1^D \rightarrow R_1 \rightarrow S_2^D \rightarrow R_2 \rightarrow S_3^D \rightarrow R_3 \dots S_7^D \rightarrow R_7 \rightarrow S^+$$

The stimulus–response connections are the "links" that hold the chain together. As the saying goes, "A chain is only as strong as its weakest link." Similarly, if any response is so weak that it fails to be evoked by the S<sup>D</sup> preceding it, the rest of the chain will not occur. The chain will be broken at the point of its weakest link. The only way to repair the chain is to strengthen the weak stimulus–response connection by means of an effective training procedure.

The symbol S<sup>+</sup> at the far right of the diagram symbolizes the positive reinforcer that follows the last response in the chain. It designates the "oil" that one must apply regularly to keep the chain rust free and strong. The reinforcer at the end of a chain maintains the stimuli in the chain as effective S<sup>D</sup>s for the responses that follow them (and as will be described later, as effective conditioned reinforcers for the responses that precede them).

#### Not All Behavior Sequences Are Behavioral Chains

Many behavior sequences that you perform in everyday life are behavioral chains. Playing a particular song on a musical instrument, brushing your teeth, lacing your shoes, and making a sandwich are all behavioral chains. However, not all behavior sequences are behavioral chains. Studying for an exam, writing an exam, and attending the next class to get a grade represent a sequence of behavior that a college student performs. But this general sequence consists of a variety of activities—such as reading, memorizing, writing—with many breaks in the action—such as studying, then sleeping, then going to class. It is not made up of a consistent series of stimuli and responses that occur closely in time and for which each stimulus except the last is an S<sup>D</sup> for the next response.

#### Questions for Learning

- 1. Briefly describe the training procedure used to teach Steve to perform a consistent pre-putt routine.
- 2. Describe or define *behavioral chain*. Give an example other than those in this chapter.
- 3. Why do you suppose a behavioral chain is called a *chain*?
- 4. Distinguish between a behavior sequence that is a chain and one that is not a chain.
- 5. Describe an example of a behavior sequence (that is not in this chapter) that is not a chain. Explain why it is not one.

#### Methods for Teaching a Behavioral Chain

The three major methods of teaching a behavioral chain are the total-task presentation method, the backward chaining method, and the forward chaining method. With the **total-task presentation (TTP)** method, an individual attempts all of the steps from the beginning to the end of the chain on each trial and continues with total-task trials until he/she learns the chain (see Figure 13.1). Prompting is provided at each step as needed, and a reinforcer follows the correct completion of the last step. Using this strategy, Steve learned to follow a consistent pre-putt routine. As another example, Horner and Keilitz (1975) used TTP to teach adolescents with developmental disabilities to brush their teeth.

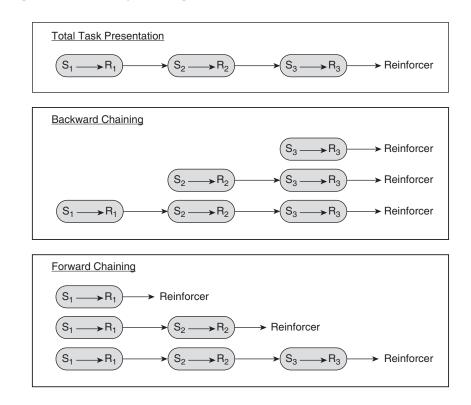


FIGURE 13.1 A diagram of the three major chaining methods

FIGURE 13.2 A simple task analysis and data sheet for teaching a person with a developmental disability to put on slacks

TASK Put CLIENT Cra REINFORCERS prai	Scoring System 3 = without prompts 2 = verbal prompt 1 = gestural/imitative prompts 0 = physical guidance											
SDS	Responses	Baseline	Training Trails									
1. "Put on your slacks."	Taking slacks from dresser drawer	2										
2. Slacks in hands	Hold slacks upright with front facing away from client	1										
3. Slacks held upright	Put one leg in slacks	1										
4. One leg in slacks	Put other leg in slacks	1										
5. Both leg in slacks	Pull slacks all the way up	2									2	3
6. Slacks all the way up	Do up the snap	0					0	1	2	3	3	3
7. Snap done up	Do up the zipper	0	0	1	2	3	3	3	3	3	3	3

With the **backward chaining (BC)** method, the last step is taught first, then the next-to-last step is taught and linked to the last step, then the third-from-last step is taught and linked to the last two steps, and so on, progressing backward toward the beginning of the chain (see Figure 13.1). BC has been used in numerous programs, including teaching various dressing, grooming, work, and verbal behaviors to individuals with developmental disabilities (e.g., Martin, England, & England, 1971). To teach Craig, a boy with a developmental disability, to put on a pair of slacks, for example, the instructor broke down the task into the seven steps illustrated in Figure 13.2. The instructor then conducted a baseline assessment to determine the type of prompt needed for Craig to perform each step correctly.

Training began with the last step (Step 7). Craig's instructor helped him put on the slacks except for the response at Step 7. Several training trials were then conducted to teach Craig the response at Step 7. As Figure 13.2 documents, over several trials, prompts were faded until Craig could do up the zipper by himself. When Craig had learned this, his instructor then started him from Step 6 and taught him to finish from there. When Craig could perform the last two steps without errors, training trials began at Step 5. With the slacks down around his ankles, he was taught to pull them all the way up (Step 5), which was the S<sup>D</sup> for him to perform Step 6. Performing Step 6 provided the S<sup>D</sup> to perform Step 7. On each trial, Craig completed all of the steps learned previously. Training proceeded in this way, one step added at a time, until Craig could perform all seven steps. Throughout training, individual steps performed correctly were reinforced with praise, and the completion of Step 7 on each trial was followed by an edible treat as an unconditioned or primary reinforcer (see Chapter 7).

Students of behavior modification often find backward chaining strange when they first read about it, apparently because the name suggests that an individual learns to perform the chain backward. Naturally, this is not true. There is a very good theoretical rationale for using BC. Consider the example of teaching Craig to put on a pair of slacks. By starting with Step 7, the response of "doing up the zipper" was reinforced in the presence of the fastened snap above the zipper. Therefore, the sight of the snap fastened became an S<sup>D</sup> for Step 7, doing up the zipper. Also, the sight of the snap fastened was paired with the reinforcers—praise and an edible—that Craig received after doing up the zipper. Therefore, based on the principle of conditioned reinforcement, the sight of the fastened snap also became a conditioned reinforcer for whatever preceded it. After several trials at Step 7, Craig's instructor went on to Step 6. The behavior of fastening the snap produced the sight-of-the-fastened-snap stimulus. The sight of the fastened snap had become a conditioned reinforcer, and it immediately followed performing Step 6. Thus, when one uses BC, the reinforcement of the last step in the presence of the appropriate stimulus, over trials, establishes that stimulus as an S<sup>D</sup> for the last step and as a conditioned reinforcer for the next-to-last step. When the step before the last is added, the S<sup>D</sup> in that step also becomes a conditioned reinforcer. Thus, the power of the positive reinforcer that is presented at the end of the chain is transferred up the line to each S<sup>D</sup> as it is added to the chain. In this way, BC has a theoretical advantage of always having a built-in conditioned reinforcer to strengthen each new response that is added to the sequence. In chains taught by TTP and forward chaining (described next), each stimulus after the first also eventually functions as an S<sup>D</sup> for the next response and as a conditioned reinforcer for the previous response. In BC, as described, however, these two functions are developed very systematically.

The **forward chaining (FC)** method teaches the initial step of the sequence first, then teaches and links together the first and second steps, then the first three steps, and so on until the entire chain is acquired (see Figure 13.1). For example, Mahoney, VanWagenen, and Meyerson (1971) used forward chaining to toilet train typically developing children and other children who were developmentally disabled. The components of the chain included walking to the toilet, lowering the pants, sitting on or standing facing the toilet as appropriate, urinating, and pulling up the pants. Training began with the first step, and after a step was mastered, the next step was introduced. Each step was reinforced until the next step was introduced.

At least partly because BC resembles a reversal of the natural order of things, FC and TTP are used more often in everyday situations by individuals not trained in behavior modification. Among the many examples that can be cited to illustrate FC, consider the way in which a child might be taught to pronounce a word such as *milk*. She or he might be first taught to say "mm," then "mi," and finally "milk." A variation of a similar FC procedure was used for teaching children with autism to imitate words (Tarbox, Madrid, Aguilar, Jacobo, & Schiff, 2009).

The three major chaining methods are summarized in Table 13.1. Which is most effective? A number of studies (e.g., Ash & Holding, 1990; Hur & Osborne, 1993; Slocom & Tiger, 2011; Smith, 1999; Spooner & Spooner, 1984; Walls, Zane, & Ellis, 1981; Weiss, 1978) have compared FC and BC with a number of different categories of individuals and behaviors. Overall, no clear difference in effectiveness between these two procedures has been found. In one tightly controlled study, Slocom and Tiger (2011) found both FC and BC to be about equally effective for teaching children with learning and developmental disabilities to perform specific arbitrary motor sequences—e.g., touch head, clap, touch nose—of different lengths. Moreover, the children preferred neither procedure consistently.

There has been considerably less research comparing TTP with other chaining methods. However, we recommend TTP for teaching chains to persons with developmental disabilities. Several studies have demonstrated that TTP is at least as good as, or better than, either BC or FC for teaching tasks to persons with developmental disabilities (Martin, Koop, Turner, & Hanel, 1981; Spooner, 1984; Yu, Martin, Suthons, Koop, & Pallotta-Cornick, 1980). Moreover, Bellamy, Horner, and Inman (1979) suggested that TTP has three practical advantages over the other chaining formats for teaching persons with developmental disabilities. TTP requires the instructor to spend less time in partial assembly or disassembly to prepare the task for training; it focuses on teaching response topography and response sequence simultaneously and, therefore, intuitively should produce results more quickly; and it also appears to maximize the learner's independence early in training, especially if some steps are already familiar to him or her.

#### **TABLE 13.1** Summary of the Three Major Chaining Methods

#### For All Methods

• Do a task analysis.

#### **Total-Task Presentation**

- The learner attempts every step on each trial, so that all un-mastered steps are taught concurrently.
- The instructor provides prompts and praise for all un-mastered steps.
- A reinforcer is presented following the last step.
- Training continues in this way until all steps are mastered.

#### **Forward Chaining**

- Starting with the first one, the step must be mastered before proceeding to the next one.
- The instructor provides prompts and a reinforcer for the step that is being taught.
- On each trial, all previously mastered steps are required.
- In this way, one step is learned at a time, progressing forward to the last step.

#### **Backward Chaining**

- Starting with the last step, it must be mastered before proceeding to the next-to-last step.
- The instructor provides prompts for the step that is being taught.
- On each trial, all previously mastered steps are required. The last step is followed by a reinforcer.
- In this way, one step is learned at a time, progressing backward to the first step.

There is an exception to the above recommendation that TTP be used for teaching chains to persons with developmental disabilities. One thing that sets children with development disabilities apart from typically developing children is that children with developmental disabilities often do not play with toys. One approach to this problem is to use external reinforcement to establish behavior toward toys resembling the play behavior of a child with typical development, and then thin—i.e., gradually eliminate—the programmed reinforcer, leaving the natural reinforcement of playing with a toy to maintain the behavior. This is called *behavioral trapping* (which will be discussed in Chapter 18). However, it would be desirable to bring the play behavior under the control of natural reinforcement from the start of the training, since by definition play should be reinforcing in its own right. Many play activities involving toys can be viewed as behavioral chains in which the link with the most "fun" occurs at the end of the chain. Consider, for example, playing with a toy push train engine from scratch. This involves (a) linking tracks together until one has a stretch of linked tracks; (b) placing the toy push engine on the tracks; and finally (c) pushing the engine along the tracks. By starting at the most enjoyable part of the chain, BC could bring the child's playing with the toy train more quickly into contact with natural reinforcement. Edwards, Landa, Frampton, and Shillingsburg (2018) used this method effectively with three children with developmental disabilities.

Which is the method of choice for individuals who *do not* have developmental disabilities? TTP is probably the method of choice for tasks with a small number of steps that can be completed in a short period of time—a few minutes or less. There are many examples of such tasks in sports, such as the pre-putt routine for Steve or the overhand float-serve in volleyball (e.g., Velentzas, Heinen, & Schack, 2011). For more complex tasks, however, either BC or FC is likely to be more effective. For example, in teaching a complex sequence of dive-bombing to pilots, Bailey, Hughes, and Jones (1980) found BC to be more effective than TTP. In an experiment to teach introductory psychology students to perform a musical task on a keyboard for which they were scored for both melodic and timing errors, BC and FC were both more effective than TTP, and FC was more effective than BC on most measures (Ash & Holding, 1990). Also, using BC to teach certain tasks may be more practical. When giving driving instructions, for example, it is highly advisable to teach the use of the brake before teaching the use of the accelerator.

#### Questions for Learning

- 6. Briefly describe the total-task presentation chaining method.
- 7. Briefly describe the backward chaining method.
- 8. Briefly describe the forward chaining method.

- 9. Describe how each of the three major chaining methods could be used to teach bed making.
- 10. In a chain, a given stimulus is both an S<sup>D</sup> and a conditioned reinforcer. How can this be? Explain with an example.
- 11. Which of the major chaining methods do the authors recommend for teaching persons with developmental disabilities, and for what four reasons?
- 12. Why might it be desirable to bring toy-playing behavior under control of natural contingencies as soon as possible?

# Chaining Compared With Fading and Shaping

Behavior shaping, fading, and chaining are sometimes called *gradual change* procedures because each involves progressing gradually through a series of steps to produce a new behavior (shaping), new stimulus control over a behavior (fading), or a new sequence of stimulus–response steps (chaining). Clearly understanding the distinctions among the three gradual change procedures is important. Table 13.2 summarizes some of the similarities and differences of the three procedures as they are typically applied.

# Factors Influencing the Effectiveness of Behavioral Chaining

#### 1. The Appropriateness of the Task Analysis

For maximum effectiveness of behavioral chaining, the behavior sequence must be broken down into manageable components that are appropriate for the learner, and the proper order of the components must be maintained. The process of breaking down a task into smaller steps or component responses to facilitate training is called a **task analysis**. Some examples of complex skills that have had task analyses performed on them are apartment-upkeep skills (Williams & Cuvo, 1986), menstrual care skills (Richman, Reiss, Bauman, & Bailey, 1984), tennis skills (Buzas & Ayllon, 1981), play execution of the offensive backfield on a youth football team (Komaki & Barnett, 1977), leisure skills (Schleien, Wehman, & Kiernan, 1981), and pedestrian skills for walking safely through traffic (Page, Iwata, & Neef, 1976).

As with the selection of shaping steps (discussed in Chapter 9), the selection of chaining steps or components is somewhat subjective. The components should be simple enough to be learned without great difficulty. If you want a child to learn proper toothbrushing, it would be a mistake to consider the task to be learned as putting toothpaste on the brush, brushing, and rinsing. For the child to master the chain, each of these components should be subdivided into smaller components. The components should also be selected so that there is a clear-cut stimulus signaling the completion of each component. These stimuli will then become conditioned reinforcers for the responses preceding them and S<sup>D</sup>s for the subsequent responses in the chain. For example, in teaching proper hand washing to a child, you might select putting water in the sink as one of the components. It would be important to specify a particular level of water in the sink and perhaps even make a mark at that level. This will provide a clear stimulus that terminates the end of this particular component that you might define as holding the water taps on until the water reaches the desired level.

After completing your task analysis, review each of the controlling stimuli or S<sup>D</sup>s for each response in the sequence. Ideally, each S<sup>D</sup> should be clearly distinct from the other S<sup>D</sup>s. Similar stimuli controlling different responses increases

	Shaping	Fading	Chaining
Target behavior	New behavior along some physical dimension such as topography, amount, or intensity	New stimulus control of a particular behavior	New consistent sequence of stimuli and responses
General training environment	Often involves an unstructured environment in which the learner has the opportunity to emit a variety of behaviors	Typically involves a structured environment because the stimuli must be controlled precisely	Typically involves a structured environment because the stimuli and responses must be sequenced precisely
Other procedural considerations	procedural Involves successive applications of Involves successive		Frequently involves verbal and physical prompts and/or physical guidance combined with fading and/or shaping at some of the steps

TABLE 13.2 Similarities and Differences Among Shaping, Fading, and Chaining

the chance for the learner's error and confusion. If, in your task analysis, two of the controlling stimuli are quite similar and there appears to be nothing you can do about it, then consider artificially coding one of the stimuli in some way to make acquisition of the chain easier.

#### 2. The Possibility of Independent Use of Prompts by the Learner

As with Steve, many individuals can use prompts independently to guide the mastery of a chain of behaviors. For learners able to read, a *written task analysis* might effectively prompt them to appropriately complete behavioral chains (see, e.g., Cuvo, Davis, O'Reilly, Mooney, & Crowley, 1992). If the learners are unable to read, a series of *picture prompts* might guide them. For example, Thierman and Martin (1989) prepared a picture-prompt album to guide adults with severe intellectual disabilities to complete behavioral chains that improved the quality of their household cleaning. The learners were taught to look at the picture of an appropriate step, perform that step, and then transfer a self-monitoring adhesive dot to indicate that the step had been completed. The strategy proved to be effective. Another strategy that involves independent use of prompts to guide completion of behavioral chains involves reciting *self-instructions*. Individuals with developmental disabilities have been taught to recite self-instructions to prompt correct completion of vocational tasks (Salend, Ellis, & Reynolds, 1989), completion of math problems correctly (Albion & Salzburg, 1982), and sorting letters into boxes correctly (Whitman, Spence, & Maxwell, 1987).

#### 3. Whether or Not a Preliminary Modeling Trial Is Used

In some cases, such as with persons with developmental disabilities or young children, it may be desirable to start by modeling the entire sequence while verbally describing the performance of each step (see, e.g., Griffen, Wolery, & Schuster, 1992). (Guidelines for modeling are described in Chapter 20). If only one sample of the training task is available, the task must be disassembled after the modeling trial and the components rearranged for the learner to perform the task. Otherwise, the learner can be taught using alternative samples of the task.

#### 4. The Training of the Behavioral Chain

Training should start with a request to begin work and to complete the step(s) of the task. The step or steps to begin depend on whether you use TTP, BC, or FC. If at any step the learner stops responding or appears distracted, you should first provide a pacing prompt such as "What's next?" or "Carry on." If the learner performs a response incorrectly or fails to begin responding at any step within a reasonable period of time, you should proceed with error correction. Provide the necessary instruction or physical guidance to help the learner perform that step correctly. After an error is corrected, go on to the next step. Across successive trials, this extra assistance should be faded as quickly as possible. Don't provide assistance to the point of creating a dependency in the learner. That is, be careful not to reinforce errors or waiting for your help at particular steps.

#### 5. The Provision of Ample Social and Other Reinforcers

Sometimes a natural reinforcer that follows the completion of a chain will be sufficient to maintain it. This was the case with Steve. When teaching behavioral chains to persons with developmental disabilities or young children, however, it is often desirable to immediately praise the correct completion of each step during early training trials (see, e.g., Koop, Martin, Yu, & Suthons, 1980). In addition, providing a primary or unconditioned reinforcer such as an edible contingent upon successful completion of the last step in the chain is often desirable. As the learner becomes more skillful in performing the steps, praise and other reinforcers can be gradually eliminated. (Additional strategies for maintaining behavioral chains that have been mastered are described in Chapter 18.)

#### Questions for Learning

- 13. Distinguish among the types of target behavior typically established by shaping, fading, and chaining.
- 14. Suppose that you want to teach someone to change a tire on a car. Would you use shaping or chaining? Justify your choice.

- 15. What is meant by the term *task analysis*? Describe a plausible task analysis appropriate for teaching a 3-year-old child the chain of tying a knot in a shoelace.
- 16. Briefly describe three strategies to help individuals use prompts independently to guide the mastery of a chain of behaviors.

#### Pitfalls of Behavioral Chaining

#### Unaware-Misapplication Pitfall

In a manner similar to the way in which superstitious behavior can develop through adventitious reinforcement, as discussed in Chapter 6, chains with one or more undesirable components can develop without anyone being aware of or noticing this happening. A behavioral chain that has at least one component that is not functional is called an **adventitious chain**. (See also *adventitious reinforcement* in Chapter 6, p. 75).

A common kind of undesirable adventitious chaining occurs when an inappropriate and nonfunctional response precedes one or more appropriate responses that are reinforced; both the inappropriate and appropriate responses are thereby strengthened. An example of this type of chaining is the distracting habit of frequently saying "like" or "uh" while talking. A similar and somewhat more serious example is making bizarre facial expressions prior to each utterance.

Other examples of the unaware-misapplication pitfall involve self-control problems that plague many people. The undesirable behavioral chains that characterize such problems are not adventitious chains because all of the components are functional in producing reinforcement. However, they are inadvertent or unintentional in that one or more of the components of the chain are undesirable. Consider the problem of overeating. Although, there are many reasons for overeating, one of the more frequent causes may be the unintentional development of undesirable behavioral chains. For example, some overweight people eat very rapidly (e.g., Spiegel, Wadden, & Foster, 1991). An examination of the behavior sequence involved suggests the following chain: loading food onto the utensil, placing food in the mouth, reloading the utensil while chewing the food, simultaneously swallowing the food while raising the next load of food to the mouth, and so forth. This behavioral chain can be broken successfully by extending the utensil, placing food in the mouth, putting down the utensil, chewing the food, swallowing, waiting three seconds, reloading the utensil, and so on. In other words, in the undesirable chain, the person gets ready to consume the next mouthful before even finishing the present one. A more desirable chain separates these components and introduces brief delays. Later these delays might be gradually eliminated out without the individual returning to the previous rapid rate of eating.

Another undesirable behavioral chain that is manifested by some overweight people consists of watching TV until a commercial comes on, going to the kitchen during the commercial, getting a snack, and returning to the TV program which, along with the taste of the food, reinforces getting the snack. The point is that undesirable behaviors are frequently components of unintentionally developed behavioral chains. (A variety of procedures can solve such self-control problems, and these are discussed more fully in Chapter 25.)

#### Partial-Knowledge-Misapplication Pitfall

Some seemingly sound behavior modification procedures can promote undesirable chaining if the behavior modifier is not careful. A project by Olenick and Pear (1980) to teach names of pictures to children with developmental disabilities illustrated this. The children were given a question trial in which they were shown a picture to be named and were asked, "What's this?" Correct responses were reinforced. If the children made an error, they were then given an imitation trial in which the instructor presented the question and then immediately modeled the answer (e.g., "What's this? Cat."). Olenick and Pear observed that some children made a large number of errors even when it appeared that they could name the pictures appropriately. The researchers suggested that for these youngsters, a chain had developed in which errors on question trials were reinforced by imitation trials because an easier response—imitation—was reinforced on these trials. Olenick and Pear solved this problem by lowering the reinforcement rate for correct responses on imitation trials while maintaining a high reinforcement rate for correct responses on question trials.

# Guidelines for the Effective Application of Behavioral Chaining

Observe the following rules when teaching behavioral chains.

- 1. *Do a task analysis.* Identify the units of the chain that are simple enough for the learner to learn without great difficulty.
- 2. Consider strategies. For example, employ pictures for independent use of prompts by learners.
- 3. If necessary, do a preliminary modeling trial.
- 4. Decide on the chaining method—*TTP*, BC, or FC—and teach the units in the proper sequence.
- 5. To expedite learning, use a fading procedure to decrease extra help that the learner may need to perform some of the steps.
- 6. When using BC or FC, make sure that on each trial, the individual performs the entire set of components learned up to that point.
- 7. *Early in training, use ample reinforcement for correct performance of individual steps.* Gradually decrease this reinforcement as the learner becomes more skillful.
- 8. *Make sure that the reinforcement provided at the end of the chain conforms to the guidelines for the effective application of positive reinforcement given in Chapter 6.* The more effective this terminal reinforcement, the more stable is the chain of responses. This does not mean, however, that once a chain is developed, it must be reinforced each time it occurs in order to be maintained. After a chain has been taught, it can be viewed as a single response, which could be put on an intermittent reinforcement schedule.

#### Questions for Learning

- 17. What is an adventitious chain?
- 18. Describe an example of an adventitious chain that is not from this chapter. Clearly identify the superstitious component.
- 19. Give an example of an unaware-misapplication pitfall of chaining other than an adventitious chain. Explain how this pitfall could be avoided.

# Summary of Chapter 13

A behavioral chain is a consistent sequence of stimuli and responses that occur closely to each other in time and in which the last response is typically followed by a reinforcer. A behavior sequence with breaks between responses, such as studying for an exam and then writing the exam and eventually getting a grade, is not a behavioral chain.

With the total-task presentation method, an individual will attempt all of the steps from the beginning to the end of the chain on each trail and continues with total-task trials until the chain is mastered. With the backward chaining method, the last step is taught first, and then the next-to-last step is taught and linked to the last step, then the third-from-last step is taught and linked to the last two steps, and so on until the entire chain is mastered. With the forward chaining method, the initial step is taught first, then the first and second steps are taught and linked together, then the first three steps are taught and linked together, and so on until the entire chain is mastered. When teaching chains to persons with developmental disabilities, the total-task presentation method is recommended for four reasons.

Behavior shaping, fading, and chaining are sometimes called gradual change procedures, because each involves progressing gradually through a series of steps to produce a new behavior (shaping), or new stimulus control over a behavior (fading), or a new sequence of stimulus–response steps (chaining). Factors that influence the effectiveness of behavioral chaining include (a) the appropriateness of the task analysis; (b) the possibility of independent use of prompts (such as written prompts, picture prompts, or self-instructions) by the learner; (c) whether or not a preliminary modeling prompt is used; (d) the training of the behavioral chain; and (e) the provision of ample social and other reinforcers. A common pitfall of chaining is the development of an adventitious chain in which at least one component is superstitious and nonfunctional, such as frequently saying "uh" while talking. Another pitfall is that, with some chains, such as overeating, all the components are involved in producing a reinforcer—e.g., excess food—but all are undesirable.

# Application Exercises

#### A. Exercises Involving Others

- 1. Describe how you might use behavioral chaining to teach a child to lace up shoes.
- 2. Describe how you might use behavioral chaining to teach a child to tie a knot.
- 3. Describe how you might use behavioral chaining to teach a child to tie a bow.
- 4. Try out your chaining programs in Application Exercises 1–3 and see how they work.

### B. Self-Modification Exercise

Identify a behavioral deficit of yours that might be amenable to a chaining procedure. Describe in detail how you might use the guidelines for the effective use of chaining to overcome this deficit.

# Note for Further Learning

The theory that the stimuli in a chain function as conditioned reinforcers for the preceding responses and as S<sup>D</sup>s 1. for the subsequent response has appealed to many behavior analysts because of its elegant simplicity. However, basic research with animals over the past 50 or more years has shown this theory to be an oversimplification (see, e.g., Fantino, 2008). The earlier stimuli in a long behavioral chain take on another function besides that of being conditioned reinforcers and S<sup>D</sup>s. Indeed, if the conditioned reinforcers occur a long enough time before the primary or unconditioned reinforcer (see Chapter 7) at the end of the chain, they actually become  $S^{\Delta}s$ . To be more precise, as the temporal distance (i.e., the distance in time) of the stimuli in a behavioral chain from the primary reinforcer increases, the more their quality of being S<sup>D</sup>s decreases and the more they begin to take on the property of S<sup>A</sup>s. This is so because as their distance in time from primary reinforcement increases, the more they become associated with the absence of primary reinforcement. In other words, in considering the strength of an S<sup>D</sup> based on the conditioned reinforcer that follows it, one also has to consider its weakness as an S<sup>D</sup>—or, more technically, its inhibitory potential—as a function of its distance in time from primary reinforcement. This inhibitory function may offset whatever advantage BC may have in providing conditioned reinforcement, which may be why applied studies have typically found no superiority of BC over FC (e.g., Ash & Holding, 1990; Batra & Batra, 2005/2006; Hur & Osborne, 1993; Slocom & Tiger, 2011; Walls et al., 1981).

# Question for Further Learning

1. Explain how the theory that the stimuli in a behavioral chain are conditioned reinforcers for the preceding responses and S<sup>D</sup>s for the subsequent responses is an oversimplification.

# Note

1. This is example is based on a consultation with G. Martin (1999).

# **14** Differential Reinforcement Procedures to Decrease Behavior

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define *differential reinforcement*.
- Compare and contrast differential reinforcement of (a) low rates, (b) zero responding, (c) incompatible behavior, and (d) alternative behavior.
- Explain how differential reinforcement can work to the detriment of those who are ignorant of it.

Tommy, a little less talking out, please!

### DECREASING TOMMY'S TALKING OUT<sup>1</sup>

Tommy, an 11-year-old boy with a developmental disability, was judged by his teacher to be the most disruptive student in his classroom. He frequently engaged in inappropriate talking and other vocalizations during class. The behavior was troublesome not so much because of its nature but because of the high rate at which it occurred. A program was therefore undertaken to reduce his vocalizations to a less bothersome level.

The undesirable behavior, *talking out*, was given the following precise behavioral definition: talking to the teacher or classmates without the teacher's permission; talking, singing, or humming to himself; and making statements not related to the ongoing class discussion. A teacher's assistant located in the back of the room recorded Tommy's talk-outs during one 50-minute session per day. A second trained observer also recorded Tommy's talk-outs to ensure the accuracy of the observations.

In phase 1, the baseline, the behavior was recorded for 10 sessions. Tommy averaged about one talk-out every 9 minutes or about 0.11 per minute. In phase 2, the treatment, Tommy was told the definition of a talk-out and instructed that he would be allowed 5 minutes of free playtime at the end of the day if at the end of the 50-minute session he had made three or fewer talk-outs. At the end of each session, the teacher told Tommy whether he had met the requirement, but during the session, he was never told the number of talk-outs recorded.

This differential reinforcement procedure was quite effective. During the treatment phase, which lasted 15 sessions, Tommy averaged about one talk-out every 54 minutes or 0.02 per minute. Moreover, he never exceeded the upper limit of three per session.

In the third and follow-up phase, the differential reinforcement schedule was removed, and Tommy was told that he would no longer receive free time for low rates of talk-outs. Over the eight sessions of this phase for which data were taken, his rate of talking out increased to an average of one every 33 minutes or 0.03 per minute. Although this rate was higher than the rate during the treatment procedure, it was still a great deal lower than the rate during the baseline. Thus, the treatment had a beneficial effect even after it was terminated.

# Decreasing Operant Behavior

*Differential reinforcement schedules or procedures* are schedules that reinforce specific rates of responding. They may be used to reinforce high or low response rates. However, they are seldom used to produce high response rates since this can be done more efficiently with ratio schedules. This chapter describes differential reinforcement procedures for decreasing response rates.

Procedures presented in earlier chapters that can be used to increase and maintain operant behavior include positive reinforcement, shaping, fading, chaining, stimulus discrimination training, and the schedules of reinforcement described in Chapter 10. Procedures that can be used to decrease operant behavior include operant extinction (described in Chapter 8), punishment (described in Chapter 15), the antecedent control procedures described in Part III (Chapters 19, 20, and 21), and the differential reinforcement procedures described in this chapter.

# Differential Reinforcement of Low Rates

**Differential reinforcement of low rates (DRL)** is a schedule of reinforcement in which a reinforcer is presented only if a particular response occurs at a low rate. One type of DRL schedule, called **limited-responding DRL**, specifies a maximum allowable number of responses during a certain time interval in order for a reinforcer to occur. This was the type of schedule used with Tommy. In that case, an interval of 50 minutes was specified and a reinforcer occurred at the end of the interval if it contained three or fewer talk-outs.

The maximum allowable number of responses in limited-responding DRL for reinforcement to occur can be specified for an entire session or for separate intervals throughout a session. An example of the latter would be to divide Tommy's 50-minute session into three intervals, each approximately 17 minutes long, and to give Tommy reinforcement at the end of each interval in which no more than one talk-out occurred.

Limited-responding DRL is useful when two conditions hold: (a) some of the behavior is tolerable but (b) less of it is better. For example, Austin and Bevan (2011) used a limited-responding DRL that they called a "full-session DRL" with three primary school children to decrease to acceptable levels their rates of requesting attention from their teacher. In Tommy's case, the teacher believed that three talk-outs per session would not be too disruptive and she did not wish to impose too stringent a requirement on him. Therefore, Tommy would hear that he had earned his 5 minutes of free time by making three or less talk-outs during any given session.

A second type of DRL, called **spaced-responding DRL**, requires that a specified behavior not occur during a specified interval, and after the interval has passed, an instance of that behavior must then occur in order for a reinforcer to occur. In other words, instances of a specific behavior must be spaced out over time. Spaced-responding DRL is useful when the behavior to be reduced is actually desirable provided that it does not occur at too high a rate. For example, a student who always calls out the correct answer deprives classmates of the chance to respond to the teacher's questions. Naturally, we would not wish to eliminate this child's correct answering. We would hope, however, to reduce the calling out behavior. We might do this by placing the behavior on the following type of DRL schedule: Any target response that occurs after 15 minutes of the previous target response is immediately reinforced; any target response that occurs within 15 minutes of the previous target response is not reinforced. Note that a target response before the interval has passed causes the timing of the interval to start over again. This procedure is called a *spaced-responding DRL 1-response/15-minute schedule*. This type of schedule requires that responses be emitted for reinforcement to occur. On the limited-responding schedule used with Tommy, the individual need not respond at all to obtain reinforcement.

Lennox, Miltenberger, and Donnelly (1987) used a spaced-responding DRL to decrease the eating rate of three individuals with profound developmental disabilities who ate their meals at such a rapid rate that it was considered unhealthy. Another use of spaced-responding DRL is to treat the speech of a student who speaks too rapidly. The student would be asked questions such as "How are you?" or "Where do you live?" for which standard responses are reinforced—but only if they encompass a certain minimum time period whose length is determined by what the teacher regards as a normally acceptable rate of speech. Thus, the sequence of respond–wait–respond is reinforced provided that the wait is long enough.

#### Questions for Learning

- 1. What is the difference in the use of the schedules of reinforcement in Chapter 10 compared to the differential reinforcement procedures in this chapter?
- 2. Describe briefly, point by point, how Tommy's talking out in class was reduced.
- 3. Explain, in general, what a DRL schedule is. Give an example of one that occurs in everyday life and that is not in this chapter.
- 4. Define *limited-responding DRL*. Give an example.
- 5. Define *spaced-responding DRL*. Give an example.
- 6. How is a spaced-responding DRL procedurally similar to and different from an FI schedule?

- 7. What is a procedural difference between a spaced-responding DRL and an FD schedule?
- 8. Describe in some detail an example, which is not in this chapter, of how DRL would be useful in treating a behavior problem. Indicate which type of DRL is to be used.

#### Differential Reinforcement of Zero Responding

Tommy's teacher was willing to put up with a certain amount of talking out. But consider the case of Gerry, a 9-yearold boy who scratched and rubbed his skin so severely that he produced open sores all over his body. Because of this problem, he had spent most of his time in hospitals and had never attended school. A DRL procedure would not have been appropriate because none of Gerry's skin scratching and rubbing behavior was tolerable. The procedure that was used is referred to as DRO (pronounced "dee-arr-oh"). **Differential reinforcement of zero responding (DRO)** is a schedule in which a reinforcer is presented *only* if a specified response does *not* occur during a specified period of time. Note that a target response before the interval has passed causes the timing of the interval to start over again. Working with the nurses in the hospital, researchers (Cowdery, Iwata, & Pace, 1990) began with a schedule referred to as *DRO 2 minutes*. If scratching occurred during the 2-minute interval, the interval started again. However, if scratching did not occur, i.e., was at a zero rate, Gerry was given tokens that he could later exchange for access to TV, snacks, video games, and various play materials. Over several days, the DRO interval was increased to 4 minutes, then to 8 minutes, then to 15 minutes, and eventually to 30 minutes. Although DRO was initially applied in brief sessions, it was subsequently extended to the entire day. Eventually, Gerry was discharged from the hospital, and his parents continued to use the procedure at home.

Technically, when Gerry received reinforcement on DRO 30 minutes, he would have received a token for doing anything other than scratching. For this reason, a DRO is sometimes referred to as *differential reinforce-ment of other responding*. Practically, however, we're sure that Gerry would not have been allowed to do "anything" other than scratching. If, for example, he began breaking windows instead of scratching, the behavior modifiers would have intervened. DRO schedules have been used successfully to decrease a variety of target behaviors, such as inappropriate classroom behaviors (Repp, Deitz, & Deitz, 1976), thumbsucking (Knight & McKenzie, 1974), skin-picking (Toussaint & Tiger, 2012), motor and vocal tics—i.e., sudden, rapid, repetitive movements or vocal-izations—such as occur in Tourette Syndrome (Capriotti, Brandt, Ricketts, Espil, & Woods, 2012; Himle, Woods, & Bunaciu, 2008), self-injurious behavior (Mazaleski, Iwata, Vollmer, Zarcone, & Smith, 1993), and excessive home-alone dog barking (Protopopova et al., 2016). (For a review of DRO research from 2011–2016, see Jessel & Ingvarsson, 2016.)

If an undesirable behavior occurs often and for long intervals, beginning with a DRO of short duration would be wise. For example, DRO 5 minutes might be used to eliminate tantrum behavior. This procedure can be carried out by using a stopwatch—on your cell phone or other device—that can be set to zero each time a tantrum occurs and allowed to "tick off" seconds until the tantrum stops. Reinforcement would occur when a continuous 5 minutes had elapsed with no tantrums. When the nonoccurrence of the behavior is under good control of this contingency, schedule thinning should begin. That is, the schedule should be increased—for example, to DRO 10 minutes. The size of DRO should continue to be increased in this fashion until (a) the behavior is occurring very rarely or not at all and (b) a minimum amount of reinforcement is being given for its nonoccurrence.

#### Differential Reinforcement of Incompatible Behavior

When applying a DRO, some behavior is occurring when the reinforcer is received. Even though Gerry wasn't scratching, for example, he was doing something when the 30-minute interval passed and he was given a token. Whatever that behavior was, it would be reinforced when the reinforcer occurred. Rather than leave that behavior to chance or unknown factors, however, one might specify an incompatible response that is to be reinforced in eliminating a particular target response. By an incompatible response, we mean a response that cannot be emitted at the same time as the target response. For example, sitting and standing are incompatible behaviors. If we decide to decrease a target response by withholding reinforcers for it and by reinforcing an incompatible response, the schedule is referred to as **differential reinforcement of incompatible behavior(DRI)**. Suppose you are a grade school teacher who wants to eliminate running-around-the-room behavior of a student with attention-deficit hyperactivity disorder. One possibility would be to put the behavior on a DRO schedule; however, it might be replaced by an incompatible behavior that is

Target Behaviors to Decrease	Incompatible Behaviors to Increase				
Driving after excessive alcohol consumption	Taking a taxi or asking a friend to drive				
Biting fingernails	Keeping hands below shoulders				
Time on Facebook	Time spent studying				
Arriving late to classes	Arriving to classes on time				

TABLE 14.1 Examples of Incompatible Behaviors for Target Behaviors

also undesirable—for example, lying on the floor. To avoid this, you might use DRI instead of DRO by specifying the incompatible behavior that is to be reinforced. You might, for example, reinforce sitting quietly. An even better choice would be completing schoolwork because this behavior is more useful to the child. As another example, Allen and Stokes (1987) applied DRI successfully to strengthen the behavior of being still and quiet while children were being treated in a dentist's chair. See Table 14.1 for other examples of potential incompatible behaviors for target behaviors.

#### Questions for Learning

- 9. Explain what a DRO schedule is. Give an example of one that occurs in everyday life.
- 10. Describe in some detail an example, which is not in this chapter, of how a DRO might be useful in treating a behavior problem.
- 11. Explain why the terms "DR0" and "DRO" are interchangeable.
- 12. Explain what a DRI schedule is. Give an example that is not in this chapter.
- 13. Why might a DRI schedule sometimes be chosen instead of a DRO schedule?

### Differential Reinforcement of Alternative Behavior

An alternative to DRI is the **differential reinforcement of alternative behavior (DRA)**, which is a procedure that involves the extinction of a problem behavior combined with reinforcing a behavior that is topographically dissimilar to but not necessarily incompatible with the problem behavior (Vollmer & Iwata, 1992; Vollmer, Roane, Ringdahl, & Marcus, 1999). Consider the case of Kyle, a 4-year-old boy with severe developmental disabilities. During training sessions, Kyle was frequently aggressive and attempted to hit, scratch, or kick the therapist. To decrease this behavior, Vollmer et al. implemented a DRA. During training sessions, they reinforced compliance with performing various requested tasks and ignored aggressive behavior. Note that this was a DRA instead of a DRI in that Kyle was physically able to be compliant and still show aggression. The DRA nevertheless was effective in decreasing Kyle's aggression as well as increasing his compliance.

The use of DRA to eliminate an undesirable behavior is essentially what we recommended in Chapter 8 when we stated, "Extinction is most effective when combined with positive reinforcement for some desirable alternative behavior." In fact, DRA and the other schedules discussed in this chapter will likely be effective if you use the reinforcer that was maintaining the undesirable behavior. (Techniques for identifying that reinforcer are described in Chapter 22.) The choice of schedule for reinforcing the alternative behavior should be based on considerations discussed in Chapter 10.

Before closing this section, we should point out that there is some question as to whether DRI and DRA really are more effective than simple extinction in reducing or eliminating undesirable behavior (e.g., see Johnston, 2006). Until this issue is resolved, however, we stand by the preceding recommendations as the safer course to follow. In addition, although DRI and DRA have the disadvantage of being more complicated to administer than simple extinction, they have the advantage of developing new or strengthening old desirable behavior.

In Chapter 8 we pointed out that, in a phenomenon called *resurgence*, when a given behavior has been extinguished and an alternative behavior has been reinforced, the extinguished behavior will re-emerge if the alternative behavior is extinguished. If extinction continues both behaviors will decrease; however, even if only temporary, the resurgence of the previously extinguished behavior is usually not something that is wanted (see Lattal & St. Peter Pipkin, 2009). Because all the differential reinforcement schedules discussed above involve extinction of one or more undesirable behaviors, we should expect those undesirable behaviors to reappear if the behavior being reinforced by any of those differential reinforcement schedules were to undergo extinction.

### Pitfalls of Differential Reinforcement Procedures for Decreasing Behavior

#### Unaware-Misapplication Pitfall

A pitfall that is unique to DRL is the tendency to unknowingly reinforce a desirable behavior on a DRL, thereby causing that desirable behavior to occur at a low rate rather than reinforcing the behavior on a schedule that would maintain that behavior at a high rate. Understanding this pitfall may help us to appreciate how underachievers are frequently generated in our society.

For example, consider what happens when a child starts performing well in school. At first, the teacher is impressed and enthusiastically reinforces the behavior. However, as the rate of the behavior increases, the teacher gradually becomes less impressed. The teacher thinks that this is "obviously a bright child" and so expects a high rate of good behavior from her. Thus, the rate of reinforcement gradually decreases, perhaps to zero, as the rate of the behavior increases. Eventually, the child learns that more reinforcement occurs when performance is at a low rate because the teacher is more impressed with good behavior when it occurs infrequently than when it occurs frequently. Some children show only occasional flashes of brilliance in school instead of using their full potential. To avoid this type of inadvertent DRL schedule, teachers should define precisely the behavior they want to maintain at a high rate and reinforce it on an appropriate schedule. (Other pitfalls of DRO and DRI are similar to the pitfalls already discussed for reinforcement—Chapter 4 and extinction—Chapter 6.)

# Guidelines for the Effective Application of Differential Reinforcement to Decrease Behavior

- 1. Decide which type of schedule should be used to reduce the target behavior. Use limited-responding DRL if some of the target behavior is tolerable, but the less the better. Use spaced-responding DRL if the behavior is desirable as long as it does not occur too rapidly or too frequently. Use DRO if the behavior should be eliminated and there is no danger that the DRO procedure might result in the reinforcement of an undesirable alternative behavior. Use DRI or DRA if the behavior should be eliminated and there is a danger that DRO would strengthen undesirable alternative behavior.
- 2. *Decide what reinforcer to use.* In general, the procedure will be most effective if the reinforcer is the one maintaining the behavior that you want to reduce and if the reinforcer can be withheld for that behavior (see Chapter 22).
- 3. Having chosen which procedure to use and a reinforcer, proceed as follows:
  - a. If a limited-responding DRL schedule is to be used:
    - 1) Record as baseline data the number of target responses per session for several sessions or more to obtain an initial value for the DRL schedule that will ensure frequent reinforcement.
    - 2) Gradually decrease the responses allowed on the DRL in such a way that reinforcement occurs frequently enough throughout the procedure to ensure adequate progress by the student.
    - 3) Gradually increase the size of the interval to decrease response rate below that obtained with (2).
  - b. If a spaced-responding DRL schedule is to be used:
    - 1) Record baseline data over several sessions or more, determine the average time between responses, and use this average as the starting value of the DRL schedule.
    - 2) Gradually increase the value of the DRL schedule in such a way that reinforcement occurs frequently enough throughout the procedure to ensure adequate progress by the student.
  - c. If DRO is to be used:
    - 1) Record baseline data over several sessions or more to obtain an initial interval for the DRO.
    - 2) Use DRO starting values that are approximately equal to the mean value between instances of the target behaviors during baseline.

- 3) Gradually increase the size of the interval in such a way that reinforcement occurs frequently enough to ensure adequate progress by the student.
- d. If DRI is to be used:
  - 1) Choose an appropriate behavior to strengthen that is incompatible with the behavior to be eliminated.
  - 2) Take baseline data of the appropriate behavior over several sessions or more to determine how frequently the appropriate behavior should be reinforced to raise it to a level at which it will replace the inappropriate behavior.
  - 3) Select a suitable schedule of reinforcement for increasing the appropriate behavior (see Chapter 10).
  - 4) While strengthening the incompatible behavior, apply the guidelines for the extinction of the problem behavior, as described in Chapter 8.
  - 5) Gradually increase the schedule requirement for the appropriate behavior in such a manner that it continues to replace the inappropriate behavior as the reinforcement frequency decreases.
- e. If DRA is to be used, follow all of the guidelines listed for DRI except that the behavior to be strengthened does not have to be incompatible with the behavior to be eliminated.
- 4. *If possible, inform the individual in a manner that he or she is able to understand of the procedure that you are using.*

#### Questions for Learning

- 14. What is the difference between DRI and DRA?
- 15. What happens if the frequency of reinforcement on DRL, DRO, DRI, or DRA is too low or is decreased too rapidly?
- 16. Describe a pitfall of DRL for people who are ignorant of its effects. Give an example.

# Summary of Chapter 14

Chapter 10 described schedules of reinforcement for increasing and maintaining rates of operant responses. This chapter describes differential reinforcement schedules to decrease rates of operant responses. Limited-responding differential reinforcement of low (DRL) rates is a schedule in which a reinforcer is presented only if a particular response occurs at a low rate. A spaced-responding DRL requires that a specified behavior not occur during a specified interval, and after that interval has passed, an instance of that behavior must occur for a reinforcer to occur. A differential reinforcement of zero responding (DRO) is a schedule in which a reinforcer is presented only if a specified response does not occur during a specified period of time. A differential reinforcement of incompatible behavior (DRI) is a schedule in which reinforcers are withheld for a specific behavior and an incompatible behavior is reinforced. A differential reinforcement of alternative behavior (DRA) is a schedule that involves the extinction of a problem behavior combined with reinforcing a behavior that is topographically dissimilar to but not necessarily incompatible with the problem behavior. A pitfall unique to DRL is the tendency to unknowingly reinforce a desirable behavior on a DRL, causing the desired behavior to occur at a lower-than-desired rate.

# Application Exercises

#### A. Exercises Involving Others

- 1. For each of the two types of DRL schedules cited in this chapter, describe a possible application in training programs for children with developmental disabilities. Describe in detail how you would program and administer DRL in these situations.
- 2. Describe two possible applications of DRO in programs of early childhood education. Describe in detail how you would program and administer DRO in these situations.

### B. Self-Modification Exercise

Describe in some detail how you might use one of the differential reinforcement procedures in this chapter to reduce one of your own behaviors that you would like to occur less frequently.

# Note for Further Learning

1. One might think that the 5 minutes of free play that occurred near the end of the day functioned as a reinforcer for decreasing Tommy's talk-outs much earlier in the day. Recall from Chapter 6, however, that the direct effects of reinforcement operate only over very short intervals. Therefore, Tommy's improvement cannot be attributed to the direct effect of the free play near the end of the school day as a reinforcer for the behavior of working quietly in the classroom much earlier. Rather, when Tommy was working quietly earlier in the day, the immediate consequence was probably praise and attention from the teacher, who might have said, "You're doing great, Tommy; keep it up and you'll earn another 5 minutes of free play. Just think of how much fun you're going to have." The praise may have been a reinforcer for Tommy's improved performance. In addition, immediately after a few minutes of working quietly, Tommy might have told himself how much fun he was going to have during his extra playtime. This rehearsal of a rule (as discussed earlier and further explained in Chapter 19) may have helped to bridge the time gap between the occurrence of desirable behavior during the 50-minute session and the extra playtime that occurred on a much-delayed basis. Tommy's saying the rule was eventually reinforced by the occurrence of the free play confirmed the rule, and confirmation of a rule is typically a reinforcer.

# Questions for Further Learning

- 1. What immediate consequence might account for the effectiveness of the delayed reinforcement contingency applied to Tommy's talk-outs?
- 2. Describe how saying a rule to himself may have influenced Tommy's decreased talk-outs.

#### Note

1. This case is based on Deitz and Repp (1973).

# **15** Decreasing Behavior With Punishment

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define *punishment* and *punisher*.
- Distinguish between four different types of punishers.
- Describe factors influencing the effectiveness of punishment.
- Discuss potentially harmful side effects of the application of punishment.
- Evaluate the ethics of using punishment as opposed to other methods for decreasing unwanted behavior.
- Explain how punishment can work to the detriment of those who are ignorant of it.

Ben, don't be so aggressive.

#### ELIMINATING BEN'S AGGRESSIVENESS<sup>1</sup>

Ben, a 7-year-old boy diagnosed with a developmental delay, was in a public school program for severely disturbed children. The staff at the school noticed an increase in his frequency of hitting other children and staff members. In fact, during baseline observations over a period of approximately 3 weeks, the frequency of Ben's hits averaged about 30 per day. Something had to be done. The staff decided to examine whether making required exercise contingent on Ben's hitting would decrease it.

A number of precautions were taken to ensure that the required contingent exercise would not be detrimental to Ben's health and would be ethically acceptable. The procedures were explained thoroughly to the parents, and parental consent was obtained for Ben's participation in the program. The procedures were also reviewed and approved by the ethical review board of the school district in which the program was conducted.

The program was conducted at Ben's school throughout the school day. On the day that the contingent exercise was introduced, Ben's first hit was followed by the nearest staff member saying, "Ben, no hitting. Stand up and sit down 10 times." The staff member then held Ben's hand and lifted it over his head to prompt standing up and then pulled his upper body forward to prompt sitting down, at the same time saying "Stand up, sit down" each time. Although Ben showed some verbal resistance to the exercise on a few occasions, physical prompting was necessary only on the first few training trials. On subsequent days, only verbal reminders were necessary to prompt the exercise task. From an average of approximately 30 hits per day during baseline, Ben's hits dropped to 11 on the first day of the program, 10 on the second day, one on the third day, and either zero or one thereafter.

After two weeks of the procedure, the staff stopped applying the contingent exercise to see what would happen to Ben's hits. The frequency of hits remained low for 4 days but then began to increase over the next 4 days. The staff reinstituted the required contingent exercise and observed an immediate drop in the frequency of hitting to near zero. Ben could run about and interact with other children and no longer showed the troubling aggressiveness characteristic of his past behavior.

#### The Principle of Punishment

A **punisher** is an immediate consequence of an operant behavior that causes that behavior to decrease in frequency. Punishers are sometimes referred to as *aversive stimuli*, or simply *aversives*. Once an event has been determined to function as a punisher for a particular behavior of an individual in a particular situation, that event can be used to decrease other operant behaviors of that individual in other situations. Associated with the concept of a punisher is the **principle of punishment**: If, in a given situation, someone emits an operant behavior that is immediately followed by a punisher, then that person is less likely to emit that behavior again when she or he next encounters a similar situation. In Ben's case, contingent exercise was a punisher for his hitting.

Note that the technical meaning of the word *punishment* for behavior modifiers is quite specific and differs in three ways from the common meaning of the word for most people: (1) it occurs immediately after the problem behavior; (2) it is not a form of moral sanction, vengeance, or retribution; (3) it is not used to deter others from engaging in the target behavior. Consider, for example, a common use of the word *punishment* in our culture: Sending a person to prison is seen as punishment for committing a crime. But going to prison is not likely to be an *immediate* consequence of committing the crime. Also, many individuals believe that prison is or should be a form of *retribution* that is given because the individual *deserves* it in some moral sense. Moreover, sending a person to prison is often viewed as a *deterrent* to other potential wrongdoers. For behavior modifiers, however, the word *punishment* does not mean any of these things; it is simply a technical term referring to the application of an immediate consequence following an individual's specific behavior in a specific situation that has the effect of decreasing the likelihood of future instances of that individual engaging in that specific behavior in that specific situation that has the sentence immediately receives a traffic ticket for speeding. However, legal consequences for crimes often do not function as punishment in the technical sense and are generally not thought of in that limited way by legislators, law enforcement officials, members of the legal professions, and the general public.

Like positive reinforcement, punishment affects our learning throughout life. The immediate consequences of touching a hot stove teach us not to do that again. Early in life, the pain from a few falls helped to teach us better balance. However, it is important to recognize that some controversy regarding the deliberate use of punishment exists within the field of behavior modification. We return to this issue later in this chapter after discussing the different types of punishment and the factors that influence the effects of punishment in suppressing behavior.

#### Questions for Learning

- 1. Briefly describe how Ben's aggressive behavior was eliminated.
- 2. How was stimulus control an important part of the punishment contingency for Ben?
- 3. What is a punisher? Describe an example that you experienced. Identify both the response and the punisher.
- 4. State the principle of punishment.
- 5. How does the meaning of the word *punishment* for behavior modifiers differ from three meanings of that word for most people?

#### Types of Punishers

Many kinds of events, when delivered as immediate consequences for behavior, fit the definition of punisher as given here. Most of these events can be classified in the following categories (see Lerman & Toole, 2011; Van Houten, 1983): (a) physical punisher, (b) reprimand, (c) timeout, and (d) response cost. Although there is some overlap among these categories, they provide a convenient way in which to organize punishment procedures. We now consider each category in turn.

#### Physical Punisher

The most common *physical punishers* activate pain receptors, technically called *nociceptors*. These are nerve endings located throughout the body that detect pressure, stretching, and temperature changes strong enough to potentially cause tissue damage and that when activated are experienced as pain. Examples of stimuli that activate these receptors are spankings, slaps, pinches, hair tugging, extreme cold or heat, very loud sounds, and electric shocks. Such stimuli are called *unconditioned punishers*, which are stimuli that are punishing without prior learning. Of course, there are other stimuli, e.g., bad smells and tastes, that can cause discomfort without prior learning but that do not involve nociceptors. These are also included as physical punishers.

#### Reprimand

A *reprimand* is a strong negative verbal stimulus immediately contingent on behavior. An example would be a parent saying, "No! That was bad!" immediately after a child emits an undesirable behavior. Reprimands also often include a fixed stare and, sometimes, a firm grasp. A stimulus that is a punisher as a result of having been paired with another punisher is called a *conditioned punisher*. It is likely that the verbal component of a reprimand is a conditioned punisher. It is possible that other components, such as a firm grasp, are unconditioned punishers. In some cases, the effectiveness of reprimands has been increased by pairing them with other punishers. For example, Dorsey, Iwata, Ong, and McSween (1980) paired reprimands with a water-mist spray to suppress self-injurious behavior in individuals with developmental disabilities. This caused the reprimands to become effective not only in the original setting but also in a setting where the mist had not been used.

#### Timeout

A *timeout* is a period of time immediately following a particular behavior during which an individual loses the opportunity to earn reinforcers. There are two types of timeout: exclusionary and non-exclusionary. An *exclusionary timeout* consists of removing an individual briefly from a reinforcing situation immediately following a behavior. Often a special room, called a *timeout room*, is used for this purpose. It is bare of anything that might serve as a reinforcer and may be padded to prevent self-injury. The period in the timeout room should not be very long; about 4 to 5 minutes is usually quite effective (Brantner & Doherty, 1983; Donaldson & Vollmer, 2011; Fabiano et al., 2004). Also, ethical considerations—such as whether the ends justify the means; see Chapter 30—and practical considerations such as avoiding lengthy timeouts that take the individual away from a learning environment must also be contemplated in selecting a particular timeout duration. A *non-exclusionary timeout* consists of introducing into the situation, immediately following a behavior, a stimulus associated with less reinforcement. Foxx and Shapiro (1978) reported an example of this. Children in a classroom wore a ribbon that was removed for a short time when a child was disruptive. When not wearing the ribbon, the child was not allowed to participate in classroom activities and was ignored by the teacher.

#### Response Cost

*Response cost* involves the removal of a specified amount of a reinforcer immediately following a behavior (Reynolds & Kelley, 1997). Response cost is sometimes used in behavior modification programs in which learners earn tokens as reinforcers (see Chapter 24; also see Kazdin, 1977). Working in a classroom setting, for example, Sullivan and O'Leary (1990) showed that loss of tokens—each of which could be exchanged for 1 minute of recess—for off-task behavior successfully decreased it. As another example, Capriotti et al. (2012) demonstrated that token loss was an effective response-cost punisher for decreasing tics in children with Tourette's. For a third example, Johnson and Dixon (2009) showed that in a contrived gambling experiment with two pathological gamblers engaging in gambling behaviors that involved response chains (see Chapter 13) charging poker chips to engage in certain components of the chains decreased responding in those components. Note that response cost differs from a timeout in that, when response cost is administered, the individual does not temporarily lose the opportunity to earn reinforcers.

Response cost is also not to be confused with operant extinction (see Chapter 8). In an operant extinction procedure, a reinforcer is withheld following a previously reinforced response; whereas, in response cost, a reinforcer is taken away following an undesirable response.

Examples of response cost in everyday life are library fines, traffic tickets, and charges for overdrawn bank accounts. However, these punishers are not typically applied immediately following the offending behavior. Just as we distinguished between the direct-acting effect and the indirect-acting effect of positive reinforcement in Chapter 6, we make a similar distinction with respect to punishment. The *direct-acting effect* of punishment is the decreased frequency of a response because of its immediate punishing consequences. The *indirect-acting effect* of punishment is the weakening of a response that is followed by a punisher even though the punisher is delayed. Suppose that a person speeds through an intersection, is caught by photo radar, and receives a ticket in the mail a week later. Although that procedure may reduce the person's future speeding, it involves much more than the principle of punishment. Delayed punishers may have an effect on behavior because of instructions about the behavior leading to the punisher. Self-statements, images, or immediate conditioned punishers may intervene between the behavior and the delayed punisher. It is a mistake to offer punishment as an overly simplistic explanation of a decrease in

behavior when the punisher does not follow the behavior immediately. (Explanations of the indirect-acting effect of punishment are discussed further in Chapter 19.)

#### Questions for Learning

- 6. Define *unconditioned punisher*. Describe an example that illustrates the complete definition.
- 7. Describe or define four different types of punishers. Give an example of each.
- 8. Under which of the four categories of punishment would you put the type of punishment used with Ben? Justify your choice.
- 9. Define *conditioned punisher*. Give an example that is not in this chapter.
- 10. Distinguish between an exclusionary and non-exclusionary timeout.
- 11. What is an example of response-cost punishment that parents commonly apply to their children?
- 12. State the procedures for extinction, response cost, and exclusionary timeout.
- 13. Distinguish between the direct-acting and indirect-acting effects of punishment. Give an example of each.
- 14. What are three reasons that could explain the effectiveness of a delayed punisher in decreasing a behavior?

# Factors Influencing the Effectiveness of Punishment

#### 1. The Conditions for a Desirable Alternative Response

To decrease an undesirable response, it is generally considered to be maximally effective to increase some desirable alternative response that will compete with the undesirable behavior to be eliminated (see, e.g., Thompson, Iwata, Conners, & Roscoe, 1999; for an alternative view, see Johnston, 2006). Research indicates that adding punishment— specifically in the form of response cost to an undesirable response—will further decrease the frequency of the undesirable response; however, if for some reason the desirable response undergoes extinction, the undesirable response will show the same amount of resurgence that would occur if punishment of the undesirable response had not been used (Kestner, Romano, St. Peter, & Mesches, 2018).

You should attempt to identify S<sup>D</sup>s that control the desirable behavior and present these to increase the likelihood that the desirable behavior will occur. To maintain the desirable behavior, you should also have effective positive reinforcers that can be presented on an effective schedule (see Figure 15.1).

#### 2. The Cause of the Undesirable Behavior

To maximize the opportunity for the desirable alternative behavior to occur, anyone attempting a punishment procedure should also minimize the causes of the undesirable behavior. This implies two things: First, the person should try to

> THANK YOU FOR DRIVING SAFELY, SIR.

FIGURE 15.1 An example of the reinforcement of a desirable alternative behavior

identify and eliminate the current S<sup>D</sup>s for the undesirable behavior. Second, the person should try to identify and eliminate existing reinforcers that are maintaining the undesirable behavior. Identifying the antecedents and consequences of a behavior is referred to as a *functional assessment*. (Discussed in more detail in Chapter 22.)

It is important to emphasize that punishment may often not be necessary to eliminate or reduce an undesirable behavior. Minimizing the causes of the undesirable behavior while maximizing the conditions for a desirable alternative behavior may cause the desirable behavior to compete so strongly with the undesirable behavior that it is greatly reduced or completely suppressed without the use of punishment.

#### 3. The Punishing Stimulus

If punishment is to be used, it is important to be sure that the punisher is effective. In general, the more intense or strong the punishing stimulus, the more effective it will be in decreasing the undesirable behavior. However, the intensity of the punisher that is needed to be effective depends on the success in minimizing the causes of the undesirable behavior while maximizing the conditions for a desirable alternative behavior. Even a mild punisher, such as a reprimand, can be effective if the reinforcer for the undesirable behavior is withheld following instances of the behavior and if a desirable alternative behavior is reinforced with a strong reinforcer. For example, Thompson et al. (1999) evaluated the effects of reprimands and brief manual restraint as mild punishers contingent on the self-injurious behavior of four individuals who had been diagnosed with developmental disabilities. In all cases, the mild punishers produced greater response suppression when access to a reinforcer for desirable alternative behavior—manipulation of leisure materials—was available.

Contingent exercise turned out to be a suitable punisher for Ben. It was highly effective, could be presented immediately following the undesirable behavior, and could be presented in a manner so that it was in no way paired with positive reinforcement. The care and attention that the staff gave to choosing the actual exercise task obviously paid off. The staff chose the task because it could be prompted by a voice command from a staff member, it could be carried out in a variety of settings, and it appeared to tire Ben quickly without causing any unnecessary strain.

Rather than selecting just one punisher, it may be more effective to select several that vary over successive instances of the undesirable behavior. For example, Charlop, Burgio, Iwata, and Ivancic (1988) applied a reprimand, physical restriction, timeout, or loud noise as a punisher following aggression and self-stimulation by children with developmental disabilities. In some sessions, only one of the punishers was applied. In other sessions, the four punishers were varied while still administering just one at a time. The children showed less aggression and self-stimulation during sessions when the teacher varied the punishers.

#### 4. Rules for Punishment

You will recall from Chapter 11 that an  $S^{D}$  is a stimulus in the presence of which a response will be reinforced. Similarly, an  $S^{D_{P}}$  is a stimulus in the presence of which a response will be punished.<sup>2</sup> Children quickly learn that asking parents for something when they are in a bad mood often leads to a reprimand. Parental behaviors characteristic of "being in a bad mood" constitute an  $S^{D_{P}}$ . Research on the effects of  $S^{D_{P}}$ s has shown that if in the presence of an  $S^{D_{P}}$  a punisher is consistently applied following a response, then that response is less likely to occur when the  $S^{D_{P}}$  is encountered (e.g., O'Donnell, Crosbie, Williams, & Saunders, 2000).

Beginning students of behavior analysis often confuse an  $S^{Dp}$  with an  $S^{\Delta}$ . Suppose, for example, that for each time a child swore, the parents deducted 25 cents from the child's allowance and that, as a result of this response-cost contingency, the swearing decreased. In this example, the sight of the parents would be an  $S^{Dp}$  for swearing. If, on the other hand, the parents simply ignored the child when swearing and the swearing decreased as a result of this operant extinction contingency, then the sight of the parents would be an  $S^{\Delta}$  for swearing. In both scenarios, the presence of the parents would eliminate the swearing. However, the causes of the behavior change are different.

As we described for positive reinforcement and extinction, adding rules to a punishment procedure often helps to decrease the undesirable behavior and increase the desirable alternative behavior more quickly (see, e.g., Bierman, Miller, & Stabb, 1987). Also, as stressed in Chapter 6, emphasizing the behavior, not the behaver, is very important. The behavior, not the individual, is undesirable. (Appropriate use of rules is discussed further in Chapter 19.)

## 5. The Delivery of the Punisher

To increase the effectiveness of punishment when delivering it, several guidelines should be followed.

- 1. *The punisher should be presented immediately following the undesirable behavior*. If the punisher is delayed, a more desirable behavior may occur prior to the use of the punisher, and this behavior may be suppressed to a much greater extent than the undesirable behavior. The classic example of this is the mother who asks her husband after he returns home from work to punish their child, who has misbehaved earlier in the day. This request is doubly disastrous. First, the child receives the punisher even though she or he may now be engaging in good behavior. Second, the father is punished for coming home from work. We do not mean to imply that delayed punishment is completely ineffective. As we point out in our discussion of rule-governed behavior in Chapter 19, most humans are adept at bridging rather large time gaps between their behavior and its consequences. Even so, immediate punishment is more effective than delayed punishment.
- 2. The punisher should be presented following every instance of the undesirable behavior. Occasional punishment is not as effective as punishment after every instance of the undesirable behavior (see, e.g., Kircher, Pear, & Martin, 1971; Lerman, Iwata, Shore, & DeLeon, 1997). If behavior modifiers are unable to detect most instances of the behavior to be punished, they should have serious doubts about the value of implementing a punishment procedure for two reasons. First, occasions in which a behavior modifier is unable to detect instances of the undesirable behavior may be occasions in which the undesirable behavior is positively reinforced, which would maintain its strength. Second, punishment procedures have negative side effects (to be discussed later), and it may be unethical to implement a procedure that may not be effective when that procedure also has negative side effects.
- 3. *The delivery of the punisher should not be paired with positive reinforcement.* This requirement often presents difficulties when the punisher is delivered by an adult and the individual being punished receives very little adult attention. If a child has received a lot of loving attention from an adult during a period of time prior to the occurrence of the undesired behavior and the adult immediately presents a strong verbal reprimand following the undesirable behavior, the verbal reprimand is likely to be punishing. However, if that reprimand is the only adult attention that the child has received for an extended period of time, such attention may reinforce the undesirable behavior.
- 4. *The person administering the punisher should remain calm when doing so*. Anger and frustration on the part of the person administering the punisher may reinforce the undesirable behavior or inappropriately alter the consistency or intensity of the punisher. A calm, matter-of-fact approach helps ensure that a punishment program will be followed consistently and appropriately. This also makes clear to the recipient that punishment is not being administered out of anger or for other irrelevant reasons. (For reviews of research on factors affecting the effectiveness of punishment, see Hineline and Rosales-Ruiz, 2013; Lerman & Vorndran, 2002; Lerman & Toole, 2011.)

## Questions for Learning

- 15. If you do a good job of attending to the first two factors influencing the effectiveness of punishment, you may not have to apply punishment. Discuss.
- 16. What are two conditions under which a mild punisher can be effective?
- 17. What steps might you follow to experimentally determine whether a verbal reprimand is a punisher for a particular child?
- 18. Compare S<sup>D</sup> to S<sup>Dp</sup>. Give an example of each from your own experience.
- 19. Compare  $S^{\Delta}$  to  $S^{Dp}$ . Give an example of each from your own experience.
- 20. What are four guidelines in regard to delivering a punisher?
- 21. We suggested that if behavior modifiers are unable to detect most instances of a behavior to be punished, they should have serious doubts about the value of implementing a punishment procedure.
  - a. Give two reasons to support this suggestion.
  - b. What alternative means for decreasing behavior are available to the behavior modifier (see Chapters 8 and 14)?

# Some Examples of Therapeutic Punishment

Behavioral journals describe numerous reports of the use of punishment as a treatment strategy, sometimes referred to as *therapeutic punishment*, with individuals who have severe behavioral challenges. We will describe several examples.

An example of possibly life-saving therapeutic punishment is the treatment of a 6-month-old baby who was admitted to a hospital because of a failure to gain weight (Sajwaj, Libet, & Agras, 1974). Sandra was underweight and undernourished, and death was a distinct possibility. Preliminary observations indicated that, a few minutes after being given milk, Sandra would begin ruminating—or bringing up the milk and reswallowing it. This would continue for about 20 to 40 minutes. Because some of the regurgitated milk would spill out of her mouth, she apparently lost most of the milk she had ingested. Sajwaj and his colleagues decided to administer lemon juice as a punisher of Sandra's ruminating behavior. During treatment, her mouth was filled with lemon juice immediately after staff members detected the vigorous tongue movements that reliably preceded her rumination. After 16 feedings with lemon juice punishment, the rumination had decreased to a very low level. To ensure that the improvement was due to the treatment program, Sajwaj and his colleagues suspended the use of lemon juice for two feedings. The result was a dramatic increase in rumination. Following additional treatment, Sandra was discharged to foster parents, who maintained the treatment until it was no longer necessary.

Another example involves a severe case of bruxism—the constant grinding of one's teeth. Gerri was a 16-yearold girl with profound intellectual disability who had been grinding her teeth almost ever since her permanent teeth had grown in. Her teeth were severely worn and were in danger of being lost. Behavior analysts were consulted about the problem (Blount, Drabman, Wilson, & Stewart, 1982). After considering a variety of reinforcement procedures and rejecting them for various reasons, they settled on a mild pain-inducing punishment procedure. Each time Gerri audibly ground her teeth, a staff member touched her face with an ice cube for a few seconds. Gerri's teeth grinding decreased considerably within the first few days of treatment, and after 2 months of this procedure, her bruxism had almost completely ceased.

As another example, consider Tom, a 15-year-old with profound intellectual disability who suffered from pica, which is eating inedible or non-nutritive substances. Tom had a tendency to eat whatever he could get his hands on, including cigarette butts, plastic objects, pieces of hair, paint chips, dirt, sand, and bits of paper. Pica has been associated with lead poisoning, intestinal blockage, intestinal perforation, and intestinal parasites. To treat Tom's pica, Johnson, Hunt, and Siebert (1994) taught him to eat only items that were placed on a bright yellow plastic placemat. Each time that Tom complied, he experienced the natural reinforcement of the good taste of the items on the placemat and was enthusiastically praised by the staff at the institution where he lived. Ingesting items that were not on the placemat was immediately followed by a punisher—Tom's face was washed with a cool damp cloth for 15 seconds. The procedure effectively eliminated Tom's pica.

Some individuals with intellectual disabilities or autism repeatedly engage in severe self-injurious behavior damaging their vision by gouging their eyes, damaging their hearing by clapping their hands against their ears, causing tissue damage and bleeding by banging their heads on hard objects or tearing at their flesh, and becoming malnourished by inducing vomiting after eating—that places them in great danger of disabling or killing themselves. A number of studies demonstrate that these behaviors can be suppressed by pain-inducing punishment (see, e.g., Favell et al., 1982; Linscheid, Iwata, Ricketts, Williams, & Griffin, 1990; Linscheid, Pejeau, Cohen, & Footo-Lenz, 1994). Once the selfinjurious behavior is suppressed, positive reinforcement is then used to maintain the desirable alternative behavior, but this cannot be done until the self-injurious behavior has been controlled.

The preceding examples involve pain-inducing punishers. There are also many reports of therapeutic punishment with children involving response cost, timeout, and reprimand punishers. For example, in a preschool classroom, children could earn tokens (stars) for a variety of desirable behaviors, and the tokens could be cashed in at the end of each session for various reinforcers (Conyers et al., 2004). In some sessions, there were no consequences for disruptive behaviors, but in other sessions disruptive behaviors were followed by token loss (response-cost punishment). The response-cost procedure was effective for decreasing disruptive behavior. As another example, Mathews, Friman, Barone, Ross, and Christophersen (1987) taught mothers to use a reprimand combined with a timeout to decrease dangerous behaviors—e.g., touching an electrical cord outlet—of their 1-year-old children. A mother would praise her child for playing appropriately, say "No," and place the child in a playpen for a brief period immediately contingent upon the occurrence of a dangerous behavior. The intervention effectively decreased the dangerous behavior for all of the children.

As these and other examples illustrate, in some situations applications of punishment by parents, teachers, and others appear to be in the best interests of the persons who receive it. Nevertheless, because of the potential harmful side effects of punishment, considerable controversy exists over whether behavior modifiers should design and implement therapeutic punishment programs. Before discussing the controversy, we review the potential harmful side effects of punishment.

# Potential Harmful Side Effects of Punishment

- 1. *Aggressive behavior:* Punishment, especially physical punishment, tends to elicit aggressive behavior. Experiments with animals show that painful stimuli cause them to attack other animals—even though these other animals had nothing to do with inflicting these stimuli (Azrin, 1967). A review of 20 years of studies of physical punishment with children found that physical punishment was associated with higher levels of aggression against parents, siblings, and peers (Durrant & Ensom, 2012). However, this side effect of physical punishment was not reported for reprimands, timeout, or response cost.
- 2. *Emotional behavior:* Punishment, especially physical punishment, can produce undesirable emotional side effects, such as crying and general fearfulness.

These side effects not only are unpleasant for all concerned but also frequently interfere with desirable behavior—especially if it is of a complex nature.

3. *Escape and avoidance behavior:* Punishment may cause the situation and people associated with the aversive stimulus to become conditioned punishers. For example, if, while teaching a child to read, you punish him or her whenever he or she makes a mistake, anything associated with this situation—such as printed words, books, the person who delivers the punishment, the type of room in which the punishment occurs—will tend to become punishing. The child may then attempt to escape or avoid these stimuli (see Chapter 16). Thus, instead of helping the individual to learn, punishment may drive him or her away from everything having to do with the learning situation.

The punisher need not be particularly strong to have the undesirable effects just mentioned. For example, a teacher we know used a timeout chair as a punisher for students in her first-grade class. For some unknown reason—perhaps it had something to do with the fact that the chair was black and the teacher told rowdy children to go sit in the "black chair"—the chair became frightening to the students. Years later, former students who came back to visit the teacher mentioned how fearful they had been of the "black chair," even though nothing bad ever happened to them when they sat there. When the teacher discovered the problem with the chair, she changed her procedure. The chair is no longer black, and she now calls it the "calming-down chair" and periodically demonstrates its benign qualities to her students by sitting in it herself when she feels the need to calm down!<sup>3</sup>

- 4. *No new behavior:* Punishment does not establish any new behavior; it only suppresses old behavior. In other words, punishment does not teach an individual what to do; at best, it teaches only what *not* to do. For example, the main defining characteristic of persons with developmental disabilities is that they lack some behavior that the majority of people have. The primary emphasis for these individuals, then, should be on establishing new behavior rather than on merely eliminating old behavior. Reinforcement is required to accomplish this.
- 5. *Modeling of punishment:* Children often imitate adults. If adults apply punishment to children, the children are apt to do the same to others. Thus, in punishing children, we may inadvertently be providing a model for them to follow in presenting aversive stimuli toward others (Bandura, 1965, 1969). For example, children who were taught a game in which they were fined for incorrect behavior fined other children to whom they taught the game (Gelfand et al., 1974).
- 6. *Overuse of punishment:* Because punishment often results in rapid suppression of undesirable behavior, it can tempt the user to rely heavily on it and neglect the use of positive reinforcement for desirable behavior. However, the undesirable behavior may return after only a temporary suppression, or some other undesirable behavior could occur. The person administering punishment may then resort to progressively heavier doses, thereby creating a vicious circle with disastrous effects.

## Questions for Learning

- 22. In two or three sentences, describe either the case of the lemon juice therapy with Sandra or the ice cube therapy with Gerri.
- 23. What is pica? What factors influencing the effectiveness of punishment did Johnston, Hunt, &Siebert (1994) incorporate into their treatment for pica?
- 24. Briefly describe the procedure that Mathews et al. taught mothers to decrease dangerous behaviors of their 1-yearold children. Was the timeout component exclusionary or non-exclusionary? Justify your choice.
- 25. Cite six potential harmful side effects of the application of punishment.

#### Should Punishment Be Used?

The deliberate use of physical punishment, especially with children or persons with developmental disabilities, has always been highly controversial, even before the advent of behavior modification, but the controversy intensified during the 1980s and 1990s. As reviewed by Feldman (1990) and by Vause, Regehr, Feldman, Griffiths, and Owen (2009), two opposing positions emerged. On the one hand, the right-to-effective-treatment position is that a client's right to effective treatment might in some cases dictate the use of quicker-acting punishment procedures rather than slower-acting procedures involving positive reinforcement of alternative behavior (see Van Houten et al., 1988). On the other hand, the freedom-from-harm position is that non-aversive methods for eliminating unacceptable behavior are always at least as effective as punishment and that, therefore, using pain-inducing punishment is never justified (see Guess, Helmstetter, Turnbull, & Knowlton, 1986). During the 1980s and 1990s, advocates of this latter position described a variety of alternatives to punishment for treating challenging behavior. For example, Carr and Durand (1985) observed that some children with developmental disabilities emitted self-injurious behavior to obtain caregiver attention. They developed a procedure called *functional communication training* (FCT) in which the children were taught a simple communicative response—e.g., ringing a bell—as an alternative to self-abuse to obtain staff attention. The self-injurious behavior was effectively eliminated. Another example of this approach was reported by Kuhn, Chirighin, and Zelenka (2010) who taught two children with developmental disabilities to use a vocal communication response—e.g., "Excuse me" instead of a variety of problem behaviors-e.g., head banging, throwing objects-to get staff attention. They also taught the children to discriminate when staff were "busy"—e.g., talking on the phone—or "non-busy"—e.g., reading a magazine and to request attention primarily when staff were "non-busy." Nevertheless, some research has indicated that functional communication training combined with punishment of a problem behavior is more effective than functional communication training alone (Hagopian et al., 1998; Hanley, Piazza, Fisher, & Maglieri, 2005). However, Greer, Fisher, Saini, Owen, and Jones (2016) described procedures for maintaining the effectiveness of FCT while minimizing the need for punishment procedures.

As another example of alternatives to punishment, Horner et al. (1990) described an approach called *positive behavior support* (*PBS*) that emphasized non-aversive approaches for treating individuals who exhibit challenging behavior. PBS has gathered a number of adherents and now includes an organization that holds an annual conference and produces the *Journal of Positive Behavior Interventions* and a number of other publications. (For a discussion of PBS, see Anderson & Freeman, 2000; Bambara & Kern, 2005; Carr & Sidener, 2002; Filter, 2007; Johnston, Foxx, Jacobson, Green, & Mulick, 2006.)

An important effect of the controversy is that use of physical punishment with children has become increasingly unacceptable. Thirty countries have banned corporal punishment of children; and in the US the District of Columbia and 28 states have banned corporal punishment in schools (Global Initiative to End All Corporal Punishment of Children, 2010). Associations like the American Association on Intellectual and Developmental Disabilities and the Association of Behavior Analysis International also have very specific policies recommending limits on use of harsh punishment (see their respective websites).

Now let's reconsider the question of whether punishment of any type should be deliberately used. Before doing so, we reemphasize a point made earlier in this chapter: We are not talking about the concept of punishment as many people think of it. That is, we are *not* talking about punishment of an individual as retribution, as a deterrent to others, or as a delayed consequence for misbehavior. Also, we are not talking about a harsh physical punishment such as slapping and spanking, which should not be used. Rather, we are talking about consistently presenting some type of mild physical punishment such as the therapeutic punishers: reprimands, response cost, and timeout immediately following a problem behavior in full consideration of the factors influencing the effectiveness of punishment and its potentially harmful side effects. Because punishment can have a number of potentially harmful side effects, *we recommend that behavior modifiers consider designing punishment programs only when:* 

- The behavior is very maladaptive, and it is in the client's best interest to bring about rapid behavior change.
- Clear steps are taken to maximize the conditions for a desirable alternative response and to minimize the causes of the response to be punished before resorting to punishment.
- The client or the client's parent or guardian provides informed consent (see Chapter 29).
- The intervention meets ethical standards (see Chapter 29).
- Punishment is applied according to clear guidelines (see p. 161).

# Pitfalls of Punishment

## Unaware-Misapplication Pitfall

People who are not aware that they are doing so often apply punishment. A common example is criticizing or ridiculing a person for inadequate behavior. Criticism and ridicule are punishing and will likely suppress future instances of that behavior. Yet the inadequate behavior that is criticized and ridiculed may be an approximation of more adequate behavior. Suppressing it could destroy the individual's opportunity to obtain the more desired behavior through the use of shaping. In everyday language, the individual becomes discouraged and gives up in his or her attempt to develop adequate behavior. In addition, because he or she may attempt to escape from and avoid the person administering the criticism and ridicule (see Chapter 16), that person will lose a great deal of potential reinforcing effectiveness.

Another example of someone applying punishment without being aware of it is the person who says, "That was good, but . . ." Suppose a teenager helps a parent with the dishes and the parent replies, "Thanks for helping, but next time don't be so slow." We are sure that, based on the foregoing discussion, you can describe a much more effective and pleasant way for the parent to react.

## Partial-Knowledge-Misapplication Pitfall

Sometimes an individual will think that she/he is applying a punisher but in fact is applying a reinforcer. For example, an adult may say, "No! Naughty child! Stop that!" to a child who is engaging in an undesirable behavior. The child may immediately cease the undesirable behavior, and the adult might then conclude that the reprimand was an effective punisher. However, someone who tracked the frequency of that undesirable behavior might find that the reprimand was not a punisher but in fact a reinforcer. The child may have stopped temporarily because, having obtained the attention of the adult, he or she can then engage in other behavior that will maintain the adult's attention. Several studies indicate that reprimands can function as positive reinforcers and that the long-term frequency of the undesirable behavior that evoked the reprimand is therefore likely to increase (e.g., Madsen, Becker, Thomas, Koser, & Plager, 1970). This is not to say that reprimands are never punishing. As in our previous discussion of reprimands, they can be effective punishers. Situations in which they are most effective, however, seem to be those in which they are frequently backed up by another punisher, the causes of the undesirable behavior have been minimized, and the conditions for a desirable alternative behavior have been maximized (Van Houten & Doleys, 1983).

# Guidelines for the Effective Application of Punishment

The rules for the effective use of punishment are probably violated more than are those for other principles. Therefore, extra care must be taken when designing a behavior modification program involving punishment. The conditions under which it is to be applied must be stated clearly, written down, and followed consistently.

- 1. *Select a response*. Punishment is most effective with a specific behavior, such as jumping on the arm of the chair, rather than a general category of behavior such as wrecking furniture.
- 2. Maximize the conditions for a desirable (non-punished) alternative response:
  - a. Select a desirable alternative behavior that competes with the behavior to be punished so that the alternative behavior can be reinforced. If possible, select a behavior that the natural environment will maintain after the termination of your reinforcement program.
  - b. Provide strong prompts to increase the likelihood that the desirable alternative behavior will occur.
  - c. Reinforce the desirable behavior with a powerful reinforcer on an appropriate schedule.
- 3. *Minimize the causes of the response to be punished:* 
  - a. Try to identify and eliminate as many as possible of the S<sup>D</sup>s for the undesirable behavior early in the training program.
  - b. Try to eliminate any possible reinforcement for the undesirable behavior.

- 4. *Select an effective punisher:* 
  - a. Choose an effective punisher that can be presented immediately following the undesirable behavior.
  - b. The punisher should be one that will not be paired with positive reinforcement following the undesirable behavior.
  - c. Select a punisher that can be presented following every instance of the undesirable behavior.
- 5. *Present clear* S<sup>Dp</sup>s:
  - a. Tell the learner about the plan before starting.
  - b. Give a clear "warning" or "reminder" (e.g., "Wait for mommy before crossing").
- 6. *Deliver the punisher:* 
  - a. Present the punisher *immediately* following the response to be decreased.
  - b. Present the punisher following *every* instance of the response to be decreased.
  - c. Take care not to pair punishment of the undesirable behavior with reinforcement for that behavior.
  - d. Administer the punisher in a calm and matter-of-fact manner.
- 7. *Take data*. In all programs involving punishment, careful data should be taken on the effects of the program.

#### Questions for Learning

- 26. Briefly describe the right-to-effective-treatment and freedom-from-harm positions concerning the deliberate use of punishment treatment procedures.
- 27. Describe an example of functional communication training.
- 28. List six conditions that should be met for behavior modifiers to design punishment programs.
- 29. In view of the controversy regarding the use of punishment, do you agree with the way punishment was used with Ben? Defend your answer.
- 30. Describe an example of how punishment is applied by people who are not aware that they are doing so.

# Summary of Chapter 15

A punisher is an immediate consequence of an operant behavior that causes that behavior to decrease in frequency. The principle of punishment states that if someone emits an operant behavior that is immediately followed by a punisher, then that person is less likely to emit that behavior again when she or he next encounters a similar situation. There are four main types of punishers. Physical punishers activate pain receptors. Reprimands are strong negative verbal stimuli. A timeout is a period of time during which an individual loses the opportunity to earn reinforcers. There are two types of timeout: exclusionary and non-exclusionary. Response cost is the removal of a specified amount of a reinforcer. Punishment is most effective when: (1) a desirable alternative behavior is strengthened; (2) the causes of the undesirable behavior are minimized; (3) an effective punisher is used; (4) the antecedents (including stated rules) for the undesirable behavior and the desirable alternative behavior are clearly presented; and (5) the punisher is delivered effectively, which includes (a) immediate presentation following the undesirable behavior, (b) presentation following every instance of the undesirable behavior, (c) no pairing of the punisher with positive reinforcement, and (d) the person delivering the punisher remains calm while doing so. Five potential harmful side effects of punishment include the person being punished showing (1) aggressive behavior, (2) emotional behavior, (3) escape and avoidance behavior, (4) no new behavior, and (5) modeling of punishment. A sixth harmful side effect is that the person applying punishment might overuse it. Two opposing views on the use of punishment were described, namely, the right-to-effective-treatment position and the freedom-from-harm position. Two common pitfalls of punishment are (a) some people apply punishment without being aware that they are doing so; and (b) some people think that they are applying punishment but they are actually applying reinforcement to an undesirable behavior.

# Application Exercises

#### A. Exercises Involving Others

- 1. Consider the behavior of speeding (driving a car in excess of the speed limit) in our culture.
  - Briefly outline the current reinforcement and punishment contingencies with respect to speeding.
  - Compare the current punishment contingencies for speeding with the Guidelines for the Effective Application of Punishment (pp. 165–166). Identify those guidelines that lawmakers and law enforcers typically ignore.
- 2. Consider the behavior of littering the highways in your area. Answer the questions for this behavior that you answered for speeding in Application Exercise 1.

## B. Self-Modification Exercise

Choose a behavior of yours that you would like to decrease. Describe in detail a punishment program that, with the help of a friend, would likely decrease that behavior. Make the program as realistic as possible, but do not apply it. Your punishment program should be consistent with all of the guidelines for the effective application of punishment.

# Notes for Further Learning

- 1. In a review of trends in timeout research, Warzak, Floress, Kellen, Kazmerski, and Chopko (2012) analyzed 26 years of published abstracts on timeout research. They concluded that more research was needed to (a) evaluate the relative efficacy of exclusionary versus non-exclusionary timeout; (b) examine how to best teach children how to comply with timeout when it is applied to them; and (c) examine how to best teach parents and treatment staff to implement timeout effectively and within acceptable ethical guidelines.
- 2. Another way to classify punishers is analogous to the way reinforcers are classified as positive and negative (see Catania, 2011, p. 47). A *positive punisher* is a stimulus that when presented contingent on a response decreases the frequency of that response, whereas a *negative punisher* is a stimulus whose removal contingent on a response decreases the future probability of that response. According to these definitions, physical punishers and reprimands are positive punishers whereas timeouts and response costs are negative punishers.
- 3. The issue of spankings by parents has made headlines in many newspapers, including the New York Times and USA Today. For example, popular press reported on a study by Afifi, Mota, Dasiewicz, MacMillan, and Sareen (2012) that was reported in Pediatrics, the official journal of the American Academy of Pediatrics. The researchers reported on a representative US adult population sample that had been asked if they had experienced harsh physical punishment—i.e., pushing, grabbing, shoving, slapping, hitting—as a child. Of the sample, 5.9% answered "sometimes," and such individuals were from 2% to 7% more likely to experience some type of mental disorder mood disorders, anxiety disorders, alcohol or drug abuse/dependence, or severe personality disorders—in comparison to individuals who did not report experiencing harsh physical punishment during childhood. We hasten to point out, however, that discussion of the use of punishment by parents need not imply corporal punishment (for a review of corporal punishment by parents, see Gershoff, 2002). Rather, punishment can involve timeout, response cost, or reprimands. Also, we want to reemphasize that any discussion of punishment should be done with full consideration of the behavioral approach to punishment used in this chapter. In that sense, there are situations in which application of punishment by parents would likely be in the best interests of their children, as in the case of a child who frequently runs into a busy street, sticks metal objects into electrical outlets, or eats paint chips off walls. However, before applying punishment, parents should become knowledgeable concerning the factors that influence the effectiveness of punishment. An excellent source for parents is the book by Cipani (2017) that describes myths about punishment, basic principles of punishment, and guidelines for responsible use of punishment by parents.

4. There are interesting analogies between methods for identifying punishers and methods for identifying positive reinforcers. Analogous to how according to the Premack principle a high-probability behavior can be used to reinforce a low-probability behavior (see p. 69), a low-probability behavior can be used to punish a high-probability behavior. And analogous to how according to the response deprivation model a behavior occurring below its baseline level can be used to reinforce another behavior (see pp. 69–70), a behavior occurring above its baseline level can be used to punish another behavior. In the lead case for this chapter, Ben's standing up and sitting down can be seen as either (a) a low-probability behavior or (b) a behavior above its baseline level used to punish his high-probability hitting behavior.

# Questions for Further Learning

- 1. Identify three areas where more research is needed on the use of timeout with children.
- 2. Discuss the analogy between positive and negative reinforcers and positive and negative punishers.
- 3. Do you think parents should use punishment? Discuss.
- 4. Discuss how a procedure analogous to the Premack principle can be used to identify punishers.
- 5. Discuss how a procedure analogous to the response deprivation model can be used to identify punishers.

## Notes

- 1. This example is based on an article by Luce, Delquadri, and Hall (1980).
- 2. We acknowledge Jennifer O'Donnell (2001) for introducing the symbol S<sup>Dp</sup>.
- 3. We thank Fran Falzarano for this example.

# **16** Establishing Behavior by Escape and Avoidance Conditioning

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Define escape conditioning and avoidance conditioning.
- Compare and contrast escape conditioning, avoidance conditioning, punishment, and positive reinforcement in terms of the antecedents and consequences involved in each.
- ▶ Identify and produce examples of escape and avoidance conditioning in everyday life.
- Explain how escape and avoidance conditioning can work to the detriment of those who are ignorant of them.

Joanne, that's bad for your health!

# CURING JOANNE'S SLOUCHING<sup>1</sup>

Joanne was a model employee. An attendant at the Anna State Hospital, she was hardworking, punctual, and wellliked by the patients. Unfortunately, while she worked Joanne constantly slouched. While slouching might not seem to be a serious problem, slouching by staff presented an inappropriate role model for the psychiatric patients at the hospital. Poor posture by such individuals frequently discourages social acceptability when they return to the community. Moreover, many medical authorities believe that good posture benefits health.

Fortunately for Joanne, some psychologists at the hospital were conducting research on behavioral engineering—the use of an apparatus to manage contingencies to change behavior. Joanne agreed to participate in the experiment that involved a specially designed elastic cord taped to her back under her blouse. The elastic cord contained sensors that were wired to a small programmable device that contained a tone generator and a clicker. A cloth necklace that she wore under her blouse and that fitted comfortably in her brassiere supported the programmable device. Thus, the entire apparatus was completely concealed. The procedure of the experiment had three components. First, when Joanne slouched, the elastic cord stretched, activating the sensors which caused the programmable device to produce a clicking sound and 3 seconds later a loud aversive tone. This was an instance of punishment for slouching. Second, while the aversive tone was on, if Joanne exhibited good posture she would escape the sound of the tone because it would turn off. Third, when the clicker sounded, if Joanne showed good posture during the next 3 seconds, the aversive tone would not occur, and if she continued to display good posture, she would avoid the clicking sound and the tone altogether. The results were dramatic. Before Joanne wore the apparatus, she slouched almost 60% of the time, but when she wore it, she slouched only 1% of the time. When Joanne removed the apparatus, her slouching did recover to approximately 11%, but the clear demonstration of the effects of the apparatus gave her hope that she could cure her slouching habit.

Three behavioral principles were used in Joanne's case: punishment, escape conditioning, and avoidance conditioning. We described punishment in Chapter 15 and we now describe escape and avoidance conditioning.

# Escape Conditioning (Negative Reinforcement)

The principle of *escape conditioning*—also called *negative reinforcement*—states that the removal of certain stimuli called *aversive stimuli*—immediately after the occurrence of a behavior will increase the likelihood of that behavior. In the second component of the treatment used with Joanne, the removal of the loud tone following the response of showing good posture was an escape procedure that increased the probability that she would show good posture as an escape response in the presence of the tone.

Escape conditioning is similar to punishment in that both involve the use of an aversive stimulus. While escape conditioning and punishment are therefore similar, they differ procedurally in terms of both the antecedents and the consequences of behavior. With regard to punishment, as illustrated by the first component of the treatment procedure with Joanne, the aversive stimulus (the loud tone) is not present before the response (Joanne's slouching); rather it is presented after the response. With regard to escape conditioning, as illustrated by the second component of Joanne's treatment, the aversive stimulus (the loud tone) must be present prior to an escape response, and the aversive stimulus is removed immediately following the escape response. In terms of results, the punishment procedure *decreases* the likelihood of the target response of slouching whereas the escape conditioning procedure *increases* the likelihood of the target response of exhibiting good posture.

As stated in Chapter 6, another name for escape conditioning is *negative reinforcement* (Skinner, 1953). The word *reinforcement* indicates that it is analogous to positive reinforcement in that both strengthen responses. The word *negative* indicates that the strengthening effect occurs because the response leads to the removal or the taking away of an aversive stimulus.

Escape conditioning is common in everyday living. In the presence of a bright light, we have learned to escape the intensity of the light by closing our eyes or squinting. When a room is too cold, we escape the chill by putting on an extra sweater (see Figure 16.1). When it is too hot, we escape the heat by turning on a fan or air conditioner. If a street crew is repairing the street outside your room, you might close the window to escape the noise. See Table 16.1 for other examples of escape conditioning.

#### Questions for Learning

- 1. Define escape conditioning. Describe how it was used with Joanne.
- 2. How is escape conditioning similar to punishment? In what two procedural ways do they differ? How do their effects differ?
- 3. Describe two examples of escape conditioning in everyday life, one of which is not in this chapter.

FIGURE 16.1 Escape conditioning is strengthened by dressing warmly in the winter



Aversive Situation	Escape Response by Individual	<i>Removal of Aversive</i> Situation	Long-Term Effect
1. A child sees an adult with a bag of candies. The child begins to scream, "Candy, candy, candy."	To terminate the screaming, the adult gives the screaming child a candy.	The child stops screaming.	In the future, the adult is more likely to give in to the screaming child to escape the screaming and the child is more likely to scream to get candy, a positive reinforcer.
2. A teacher presents a prompt every 30 seconds to a child with developmental disabilities.	The child begins to tantrum.	The teacher gives the child a break from the training program.	The child likely tantrums when presented with frequent prompts from the teacher.
3. A nonverbal child has had shoes put on her that are too tight and are pinching her toes.	The child makes loud noises in the presence of an adult and points to her toes.	The adult removes the shoes and perhaps puts on larger shoes.	The child likely makes loud noises and points to her feet or other areas of pain more quickly in the future.
<ol> <li>A jogger experiences a sensation of sore lips while jogging.</li> </ol>	The jogger puts lip balm on his lips.	The sensation of soreness ceases.	The jogger is more likely to use lip balm while jogging to soothe his lips.
5. A zookeeper encounters a pile of smelly dung on the floor of a monkey cage.	The zookeeper walks away without cleaning it up.	The zookeeper escapes the aversive smell.	In the future, the zookeeper will likely walk away from smelly dung on the floor of the monkey cage.

TABLE 16.1 Examples of Escape Conditioning

- 4. What is another name for escape conditioning? Why is it called that?
- 5. In what two procedural ways is negative reinforcement different from positive reinforcement? How are their effects similar?

In Chapter 8, we described the principle of operant extinction which states that (a) if any individual, in a given situation, emits a previously reinforced behavior and that behavior is not followed by a reinforcer, then (b) that person is less likely to do the same thing again when next encountering a similar situation. Extinction can also occur following escape conditioning or negative reinforcement, which is called *escape extinction*. For example, after Joanne had learned good posture to escape the loud tone, if the apparatus had been adjusted so that good posture was no longer followed by the removal of the loud tone, then Joanne would likely have shown a decrease of good posture in the presence of the tone. LaRue et al. (2011) used escape extinction to treat feeding problems of five children. In some cases of children with feeding disorders, when a parent attempts to feed the child with a spoon, the child might exhibit refusal behavior—e.g., crying, batting at the spoon. If, in such situations, the parents tend to terminate feeding or postpone bite presentations, then they are strengthening the child's food refusal through escape conditioning. In five cases of children whose parents had strengthened food refusal through escape conditioning, LaRue et al. taught the parents to use escape extinction by holding the spoon at the child's lips until the child's mouth opened, and then placing the food in the child's mouth. If the child expelled the food instead of swallowing, then the procedure was immediately repeated. The escape extinction procedure was effective with all five children.

#### Avoidance Conditioning

Escape conditioning has the disadvantage that the aversive stimulus must be present for the desired response to occur. In the escape procedure used with Joanne, the loud tone was on before she showed good posture. Therefore, escape conditioning is generally not a final contingency for maintaining behavior but is preparatory training for avoidance conditioning. Thus, after she had demonstrated escape behavior, Joanne was influenced by avoidance conditioning.

The principle of **avoidance conditioning** states that if a behavior prevents an aversive stimulus from occurring, then that will result in an increase in the frequency of that behavior. During the avoidance procedure used with Joanne, good posture prevented the tone from occurring. Note that both escape conditioning and avoidance conditioning

involve the use of an aversive stimulus. And with both, the likelihood of a behavior increases. However, one difference between escape and avoidance conditioning is that an escape response removes an aversive stimulus that has already occurred while an avoidance response prevents an aversive stimulus from occurring at all. Keeping this in mind will help you to distinguish between instances of escape versus instances of avoidance. Suppose you are walking down the aisle of a shopping mall and someone whom you dislike steps in front of you and begins talking. You make an excuse that you are late for an appointment and must leave and you walk away. That is an instance of escape conditioning because the aversive stimulus was there and you responded to escape from it. Now suppose that the next day, you are once again walking in that shopping mall and you see the person whom you dislike come out of a store some distance away, but that person hasn't yet seen you. You duck into a store to avoid that person. That is an instance of avoidance conditioning.

A second difference between escape and avoidance conditioning is that the latter often involves a **warning stimulus**, also called *conditioned aversive stimulus*, which is a stimulus that signals a forthcoming aversive stimulus. In the example at the shopping mall, the sight of the person you dislike some distance away was a warning stimulus, and you ducked into the store to avoid that person. The clicking of the apparatus when Joanne slouched was a warning stimulus—it signaled the occurrence of the tone 3 seconds later. Joanne quickly learned to show good posture at the sound of the clicker to avoid the backup aversive stimulus, the loud tone. This type of avoidance conditioning, which includes a warning signal that enables the individual to discriminate a forthcoming aversive stimulus, is called *discriminated avoidance conditioning*.

Like escape conditioning, avoidance conditioning is also common in everyday living. Students learn to give the right answers on tests to avoid poor grades. Our legal system is based largely on avoidance conditioning. We pay our taxes to avoid going to prison. We put money in parking meters to avoid getting a ticket. We pay our parking fines to avoid a court summons. Researchers have demonstrated the effectiveness of avoidance conditioning procedures by drivers. In one study, Clayton and Helms (2009) monitored seat belt usage by drivers of automobiles who drove through a one-way exit from a medium-sized university campus. In a baseline condition, one student at the exit held up a sign stating, "Have a nice day," and another student recorded whether the driver was wearing a seat belt. In a second phase of the study, the student held up a sign stating either "Please buckle up—I Care" or "Click It or Ticket," implying a monetary fine if the seat belt was not done up. Seat belt use increased by 20% over baseline in the "Click It or Ticket" condition compared to only 14% in the "Please buckle up—I Care" condition. In another study (Van Houten et al., 2010), 101 commercial drivers from the US and Canada agreed to have a device installed in their vehicle that presented a chime and prevented drivers from shifting into gear for up to 8 seconds unless seat belts were buckled. The driver could avoid the delay and the chime by fastening his/her seat belt before shifting out of park. Once the 8 seconds and the chime started timing, the driver could escape the remaining delay and the chime by buckling up. The procedure increased seat belt usage for 84% of the drivers.

Behavioral theoreticians have debated the theoretical explanation for avoidance responding. The increase in positively reinforced responses and escape responses and the decrease in punished responses are all explained by their immediate stimulus consequences. However, the consequence of an avoidance response is the nonoccurrence of a stimulus. How can the nonoccurrence of something cause a behavior? Because theoreticians tend to dislike paradoxes such as this, behavioral theoreticians have asked themselves the following question: Are there immediate consequences that perhaps are easily overlooked by the casual observer but that might nevertheless maintain avoidance responses?

There appear to be several possibilities. One possibility in discriminated avoidance conditioning is that the avoidance response is strengthened because it immediately terminates the warning stimulus. For example, recall that in Joanne's case, the loud tone was the backup aversive stimulus. Because clicking was paired with the tone, clicking became an aversive stimulus. When Joanne showed good posture in the presence of the clicking, the immediate result was that the clicking ceased. Although Joanne's good posture was an avoidance response with respect to the tone, it was an escape response with respect to the clicking. This type of explanation might enable us to account for the first example of avoidance conditioning in Table 16.2.

A second possible explanation of discriminated avoidance conditioning is that, in some cases, the avoidance response enables a person to immediately escape from anxious feelings. This is illustrated by the second example in Table 16.2. Hearing the dog's barking caused the child to feel anxious. Immediately following the avoidance response, she felt less anxious. The possibility that avoidance responses occur because they enable us to escape from anxiety is discussed further in Chapter 17.

A third possible explanation is that in some cases, the avoidance response enables a person to immediately escape from unpleasant thoughts. This might explain the avoidance response in the third example in Table 16.2. Perhaps thoughts of experiencing his son's loud drumming were aversive to the author, and these thoughts immediately ceased following the phone call. Or perhaps the explanation of that example may involve rule-governed control over behavior,

Situation	Warning Stimulus	Avoidance Response	Immediate Consequence	Aversive Consequence Avoided
<ol> <li>While driving, you are exceeding the speed limit.</li> </ol>	You notice a police car just ahead.	You immediately turn down a side street.	You no longer see the police car.	You avoid receiving a speeding ticket.
<ol> <li>A child playing in her front yard sees the neighbor's dog barking.</li> </ol>	The child feels anxious.	The child goes into her house.	The child feels less anxious.	The child avoids hearing the loud barking.
<ol> <li>One of the authors is about to leave his office to go home.</li> </ol>	He remembers that his son is practicing his drumming at home.	He phones home to ask his son to stop practicing.	Thoughts of encountering loud drumming cease.	He avoids experiencing extremely loud drumming when he enters his house.

#### TABLE 16.2 Examples of Avoidance Conditioning

discussed in Chapter 19. While such explanations are plausible, they are speculative. You can see why behavior modifiers are puzzled about how to explain avoidance responding in terms of immediate stimulus consequences. (For a review of research on escape and avoidance conditioning, see Hineline and Rosales-Ruiz, 2013.)

#### Questions for Learning

- 6. Define avoidance conditioning. Describe how it was used with Joanne.
- 7. Give another name for warning stimulus.
- 8. What is the name of the type of avoidance conditioning that involves a warning stimulus?
- 9. How is a warning stimulus different from an S<sup>Dp</sup>, defined in Chapter 15?
- 10. What are two procedural differences between escape conditioning and avoidance conditioning?
- 11. Describe two examples of avoidance conditioning in everyday life, one of which is not in this chapter.
- 12. Describe three types of immediate consequences that might maintain avoidance responses.

#### Pitfalls of Escape and Avoidance Conditioning

#### Unaware-Misapplication Pitfall

People often unknowingly strengthen others' undesirable behavior by allowing such behavior to lead to escape or avoidance of aversive stimuli. This is illustrated in Example 2 in Table 16.1. Addison and Lerman (2009) observed this pitfall when they studied three special education teachers who conducted training sessions with children with autism. The teachers had been taught that if a child emitted problem behavior during the teaching trial, the teacher should ignore the problem behavior and continue with the prompting sequence. What they observed, however, was that, following a child's problem behavior, the teacher would often stop all instructions and prompts for at least 10 seconds. As another example, observations of family interactions by Snyder, Schrepferman, and St. Peter (1997) indicated that parents of children labeled as antisocial frequently strengthened aggressive behavior in their children by backing off or giving in when the aggressive behavior occurred. Parents may inadvertently establish inappropriate verbal behavior with a child who desperately promises, "I'll be good; I won't do it again," to escape or avoid punishment for some infraction of parental authority. When such pleas are successful, the pleading behavior is strengthened and thus increased in frequency under similar circumstances, but the undesirable behavior the parent meant to decrease may have been affected very little or not at all. Verbal behavior having little relation to reality may be increased while the undesirable target response may persist in strength.

Another example of this pitfall sometimes can be seen when prisoners learn to make the "right" verbal statements to obtain early parole. Parole boards often have difficulty determining when it is only the verbal behavior of prisoners that has been modified and not their antisocial behaviors. Assaults, apologies, confessions, and the "guilty look" characteristic of transgressors in all walks of life can be traced to similar contingencies. Lying or misrepresenting the facts is a way of avoiding punishment if one can get away with it. (Other examples of undesirable behavior maintained by escape conditioning are presented in Chapter 22.)

A second variety of the unaware-misapplication pitfall is the inadvertent establishment of conditioned aversive stimuli to which an individual then responds in such a way as to escape or avoid them. For example, if a coach yells at,

criticizes, and ridicules athletes, the athletes may show improved skills primarily to avoid or escape the coach's wrath. But in the process, the coach has become a conditioned aversive stimulus for the athletes, so that they are now likely to avoid the coach. If the coaching tactics become too aversive, everything associated with the sport will become aversive, and some team members might even quit it entirely.

A third variety of this pitfall is that in some situations, a person might be inadvertently influenced by escape and avoidance conditioning to positively reinforce the undesirable behavior of others. An example with regard to escape conditioning is the first example in Table 16.1. An example with regard to avoidance conditioning is the reinforcement of a threat because it prevents the more aversive behavior that might follow, such as when a parent gives a child a candy because the child threatens to cry if candy is not forthcoming.

# Guidelines for the Effective Application of Escape and Avoidance Conditioning

Any person who applies escape and avoidance conditioning should observe the following rules:

- 1. *Given a choice between maintaining behavior on an escape or an avoidance procedure, the latter is to be preferred.* There are two reasons for this. First, in escape conditioning, the backup aversive stimulus must be present prior to the target response, whereas in avoidance conditioning, the backup aversive stimulus occurs only when the target response fails to occur. Second, in escape conditioning, the target response does not occur when the backup aversive stimulus is not present, whereas in avoidance conditioning, responding decreases very slowly when the backup aversive stimulus may no longer be forthcoming.
- 2. *The target behavior should be established by escape conditioning before it is put on an avoidance procedure.* In the case at the beginning of this chapter, Joanne learned how to escape the loud noise prior to learning how to avoid it.
- 3. During avoidance conditioning, a warning stimulus should signal the impending aversive stimulus. This enhances conditioning by providing a warning that failure to respond will result in aversive stimulation. An example is the printed word "VIOLATION" on a parking meter's time indicator, which indicates that the motorist may receive a parking ticket if he or she does not put a coin in the meter or pay at the pay station or by phone for the fully electrical parking meters. The clicker served a similar function for Joanne, indicating that the loud tone would occur 3 seconds later unless she showed good posture. And if Joanne showed good posture during the 3 seconds, she could avoid the loud tone. Similarly, paying at a parking meter or pay station removes the VIOLATION sign and prevents getting a ticket.
- 4. *Escape and avoidance conditioning, like punishment, should be used cautiously.* Because these procedures involve aversive stimuli, they can result in harmful side effects, such as aggression, fearfulness, and a tendency to avoid or escape any person or thing associated with the procedure.
- 5. Positive reinforcement for the target response should be used in conjunction with escape and avoidance conditioning. This will not only help to strengthen the desired behavior but will also tend to counteract the undesirable side effects mentioned. The procedure used with Joanne would probably have worked even better if positive reinforcement for good posture had been added to it. This was not done because the experimenters were interested only in the escape and avoidance procedures.
- 6. As with all procedures described in this text, the individual concerned should be told—to the best of his or her understanding—about the contingencies in effect. Again, as with all of these procedures, however, instructions are not necessary for escape and avoidance conditioning to work.

## Questions for Learning

- 13. Briefly describe an example of how people unknowingly strengthen others' undesirable behavior by allowing such behavior to lead to escape or avoidance of aversive stimuli.
- 14. Describe an example of the inadvertent establishment of conditioned aversive stimuli, which then causes individuals to avoid or escape those stimuli.
- 15. Explain with an example of your own why an individual might unknowingly positively reinforce the undesirable behavior of another individual. (Hint: See the first example in Table 16.1.) Clearly identify the behavior principles involved.
- 16. Explain how escape conditioning might influence an adult to unknowingly positively reinforce a child's extreme social withdrawal.

## Summary of Chapter 16

The principle of escape conditioning, also called negative reinforcement, states that the removal of aversive stimuli immediately after the occurrence of a behavior will increase the likelihood of that behavior. Many of our everyday behaviors are influenced by escape conditioning, such as squinting in the presence of a bright light. The principle of avoidance conditioning states that if a behavior prevents an aversive stimulus from occurring, then that will result in an increase in the frequency of that behavior. Avoidance conditioning often involves a warning stimulus. Avoidance responses may occur because they enable us to escape from a warning stimulus, anxiety, or unpleasant thoughts. One pitfall of escape conditioning is that it may lead someone to reinforce someone's undesirable behavior. Another pitfall is the inadvertent establishment of conditioned aversive stimuli to which an individual will respond to escape or avoid them

# Application Exercises

## A. Exercise Involving Others

Successful avoidance behavior means that an individual probably has been conditioned to respond to a warning signal in such a way as to avoid the occurrence of a backup aversive stimulus. This means that the avoidance behavior might persist even if the environment has changed so that the backup aversive stimulus will no longer be presented regardless of the individual's behavior. Describe an example you have observed in someone other than yourself that illustrates this effect.

#### B. Self-Modification Exercise

Construct a table similar to Table 16.1 in which you present five examples of escape conditioning that have influenced your behavior. Present each example in terms of the categories of aversive situation, escape response, removal of aversive stimulus, and probable long-term effects on the escape response.

# Notes for Further Learning

- 1. Not all types of avoidance conditioning involve a warning stimulus. One type that does not is known as *Sidman avoidance* (named for Murray Sidman, who studied this type of avoidance extensively with lower organisms; e.g., Sidman, 1953). In a typical Sidman avoidance conditioning experiment with a laboratory rat, a brief electric shock is presented every 30 seconds without a preceding warning stimulus. If the rat makes a designated response, the shock will be postponed for 30 seconds. Under these conditions, the rat will learn to make the appropriate avoidance response on a regular basis and will be relatively shock free. Sidman avoidance conditioning is also referred to as *non-discriminated, non-cued*, or *free-operant avoidance conditioning*. Sidman avoidance has been demonstrated with humans (Hefferline, Keenan, & Harford, 1959) and appears to underlie some everyday preventive behaviors. For example, many older model cars have no warning light to indicate when the windshield wiper fluid container is almost empty. Nevertheless, to avoid running out of fluid, many drivers of these cars regularly refill the container before it is empty. However, as discussed in Chapter 19, this behavior in the case of humans might also be explained as rule-governed behavior. There is still much debate regarding how Sidman avoidance can be explained more generally when rule-governed behavior is not involved, such as for animals that do not possess verbal behavior (e.g., see Baum, 2012).
- 2. Even life forms far different from us may learn avoidance behavior. For example, it has been found that the hermit crab—an animal that carries around or "wears" a discarded sea shell it has found—will leave its shell and tend to select another shell rather than return to its original shell if it has received a small electric shock in the original shell (Elwood & Appel, 2009). Moreover, although in the minority, some respected plant biologists have suggested that plants may learn to avoid shade and mild water deprivation (Calvo, Sahi, & Trewavas, 2017).

## Questions for Further Learning

- 1. What is Sidman avoidance conditioning?
- 2. Explain how applying sunscreen or insect repellent might be an example of Sidman avoidance. Give another example from everyday life. (*Hint:* Some common computer applications have built-in timers that fit the definition of Sidman avoidance conditioning.)
- 3. Describe how avoidance conditioning has been demonstrated in the hermit crab. Did this study also demonstrate escape conditioning? Explain.
- 4. Do you think it is possible that plants can learn avoidance behavior? Discuss.

## Note

1. This case is based on Azrin, Rubin, O'Brien, Ayllon, and Roll (1968).

# **17** Respondent and Operant Conditioning Together

## Learning Objectives

#### After studying this chapter, you will be able to:

- Describe differences between operant and respondent responses.
- Describe differences between operant and respondent conditioning and extinction.
- Discuss operant-respondent interactions that occur in the normal course of everyday life.
- ▶ Identify respondent and operant components of emotions.
- ▶ Identify respondent and operant components of thinking.

I have to finish my term paper!

# RESPONDING TO MEET DEADLINES

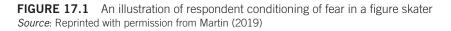
Janice was a student at the University of Manitoba. At the beginning of a course Janice was taking, students were assigned a paper that was due by midterm. Like many students, Janice liked to party. A week before the paper was due, Janice still hadn't started to work on it. Five days before the due date, she started to get a little concerned. But when her friends asked her to go to a bar, she thought, "What the

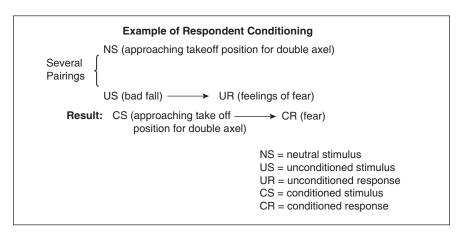
heck, I've got 5 days left." At the bar she told her friends, "Don't call me for the next 4 days. I have to finish a major paper." Although Janice started on her paper the next day, the deadline was fast approaching. As each day passed, she felt increasingly nervous about the likelihood of finishing it on time. After working three late nights in a row, Janice finally finished the paper and felt a huge weight lifted from her shoulders.

# Respondent and Operant Conditioning Compared

As we have seen, the principles of respondent and operant conditioning form the basis of behavior modification. In Chapter 5, we described principles and procedures of respondent conditioning. In Chapters 6 to 16, we described principles and procedures of operant conditioning. Before continuing with Janice's and other cases, we will briefly review an example of respondent conditioning and then compare respondent and operant conditioning. In Chapter 5, we described the case of Susan, a young competitive figure skater who acquired a fear of attempting her double-axel jump. Examine Figure 17.1, which presents a diagram of the respondent conditioning of Susan's fear. As illustrated by Susan's case, and as we stated in Chapter 5, respondent behaviors are elicited by prior stimuli and are not affected by their consequences. Examples include feeling anxious when walking into a final exam, salivating when you smell the food placed in front of you, or blushing when you walk out of a restroom and someone points out that your zipper is undone.

Operant behaviors, on the other hand, are behaviors that influence the environment to produce consequences and that are affected, in turn, by those consequences. Examples include turning on your cell phone or asking someone to pass you the salt. Before reading the rest of this chapter, we encourage you to carefully study Table 17.1, which summarizes some major differences between respondent and operant conditioning.





**TABLE 17.1** Respondent and Operant Conditioning Compared\*

	Operant	Respondent
Type of Behavior	<ul> <li>controlled by consequences</li> <li>referred to as voluntary behavior</li> <li>usually involves skeletal muscles</li> <li>is said to be <i>emitted by an individual</i></li> </ul>	<ul> <li>automatic responses to prior stimuli</li> <li>referred to as reflexive or involuntary</li> <li>usually involves smooth muscles and glands that control our gastrointestinal tract and blood vessels</li> <li>is said to be <i>elicited by prior stimuli</i></li> </ul>
Conditioning Procedure	<ul> <li>in the presence of a stimulus, a response is <i>followed by</i> a reinforcer**</li> </ul>	• pairing of a neutral stimulus with an eliciting stimulus <i>prior to</i> a response
Results of Conditioning	<ul> <li>response is more likely to occur to prior stimulus, now called an S<sup>D</sup></li> </ul>	<ul> <li>response is more likely to occur to the neutral stimulus, now called a CS</li> </ul>
Extinction Procedure	<ul> <li>a response is no longer <i>followed by</i> a reinforcer</li> </ul>	• the CS is no longer <i>paired with</i> the US
Results of Extinction	- response is less likely to occur to the former $S^{\mbox{\tiny D}}$	the CS loses the ability to elicit the CR

\* This table was adapted, with permission, from Martin (2019).

\*\* Positive reinforcement is only one of the operant conditioning procedures. Others, as seen in previous chapters, are escape conditioning, avoidance conditioning, and punishment.

#### Questions for Learning

- 1. Diagram an example of respondent conditioning that is not in this chapter.
- 2. Describe three differences between operant behavior and respondent behavior (see Table 17.1).
- 3. Describe the conditioning procedures and the results of conditioning for operant conditioning (positive reinforcement only) and respondent conditioning.
- 4. Describe the extinction procedure and the results of extinction for operant conditioning and for respondent conditioning.

# **Operant-Respondent Interactions**

Any given experience is likely to include both respondent and operant conditioning occurring concurrently. Let's consider Janice's case. Like all of us, Janice probably had a history of being punished for failing to meet deadlines. Punishment elicits feelings of anxiety, a respondent reaction. As a consequence of prior pairings with punishment, stimuli associated with missing a deadline were likely CSs eliciting anxiety as a CR in Janice. The closer to the deadline,

the stronger would be the CSs associated with missing the deadline, and hence the stronger would be the CR of anxiety. What about working on the term paper—how does it fit into this picture? The relevant responses—looking up references, reading background material, taking notes, making an outline, and finally writing the paper—are operant responses. As these responses occurred and Janice began to see that she would meet the deadline, the anxiety decreased. Thus, stimuli associated with the deadline likely caused Janice to feel anxious, a respondent response, and responding to meet the deadline, operant responses, were maintained by the negative reinforcement of the decrease in Janice's anxiety. While other factors were undoubtedly influencing Janice's behavior, the preceding analysis illustrates how both operant and respondent conditioning may have occurred concurrently and interacted. This is in keeping with the strong connection between emotions and motivation or MOs, as discussed in Chapter 6 (p. 73).

Here is another example of a behavioral sequence that involves both respondent and operant conditioning. A small child runs to pet a large dog. Never having had any reason to fear dogs, the child shows no fear now. Suppose, however, that the dog playfully jumps and knocks the child down. Quite naturally, the child will begin crying because of the pain and surprise of this rough treatment. With respect to this behavioral sequence, illustrated in Figure 17.2, first consider how it is an instance of respondent conditioning. A stimulus (sight of dog) that was previously not a CS for a particular response (crying and other types of fear behavior) has come to be one because it was paired with a US (suddenly being knocked down) that did elicit that response.

Now let's consider how that behavioral sequence involved an instance of operant conditioning. The operant response of the child approaching the dog was followed by a punisher—the child was knocked down. Consistent with the principle of punishment, the child is less likely to approach large dogs in the future. Moreover, the sight of a large dog nearby is likely to be a conditioned punisher because of a pairing with being knocked down.

A result of this operant and respondent conditioning interaction is that it will likely cause the child to escape—the technical sense described in Chapter 16—or avoid large dogs in the future. That is, if the child sees a large dog nearby, it will likely be a CS eliciting anxiety. If the child runs away, the anxiety is likely to decrease. Thus, running away from large dogs is likely to be maintained by negative reinforcement or escape conditioning in that the child will escape both the sight of the dog close by (a conditioned aversive stimulus) and the feelings of anxiety.

Both operant and respondent conditioning also occur in behavioral sequences involving positive reinforcers. As you can see in the behavioral sequence illustrated in Figure 17.3, the sound of the bell will become both a CS for a respondent response and an S<sup>D</sup> for an operant response.

Behavioral Sequence				
Sight of dog	close by	►		
Child approaches		Child is	<ul> <li>Child cries (and shows emotional distress called "anxiety" or "fear"</li> </ul>	
Responden	t Conditioning			
Pairing -	Pairing { NS (sight of dog close by)			
_	Pairing { US (being knocked down)> UR ("anxiety")			
	Result: CS (sight of de	og close by) tends to	elicit CR "anxiety"	
Operant Co	nditioning			
S (sight of d	log ───→ R (child	approaches	→ Punisher	
close by	dog)		(child is knocked down)	
Result 1:	R tends not to occur again.			
<b>Result 2:</b> The sight of the dog close by tends to be a conditioned punisher (because of pairing with being knocked down). (The sight of a dog may have become a punisher at least in part because it will now elicit anxiety as diagrammed.)				

**FIGURE 17.2** A behavioral sequence that involves both respondent and operant conditioning and that leads to the development of a stimulus as a conditioned punisher

**FIGURE 17.3** A behavioral sequence that includes both operant and respondent conditioning and that leads to the development of a stimulus as a conditioned reinforcer

	Behavioral Sequence
Ice cream wag	jon
approaches wi bell ringing	ith▶
continuously	Child runs — Child bites — Child salivates to street ice cream while ice and buys ice cream mouth
Respondent C	Conditioning
	S (sound of bell)
Pairing {	S (sound of bell) S (ice cream in mouth)
R	esult: CS (bell) tends to elicit CR (salivation)
Operant Cond	itioning
S <sup>D</sup> (sound of b	ell) — R (child runs to street — Reeinforcer and buys ice cream) (ice cream in mouth)
Result 1:	R tends to occur again on the next presentation of S <sup>D</sup> .
	The sound of the bell tends to be a conditioned reinforcer (because of appropriate pairings with ice cream).

#### Questions for Learning

- 5. Explain why an approaching deadline likely functions as a CS eliciting anxiety as a CR.
- 6. Describe how respondent and operant conditioning interacted to influence Janice to get her term paper done by the deadline.
- 7. Describe a behavior sequence that involves an aversive stimulus and that includes both respondent conditioning and operant conditioning. Diagram the respondent conditioning and the operant conditioning components.
- 8. Describe a behavioral sequence that involves a positive reinforcer and that includes both respondent and operant conditioning. Diagram the respondent conditioning and the operant conditioning components.

In the lead case in Chapter 5, we focused on respondent behavior. In the lead cases in Chapters 6–17, we focused on operant behavior. However, each of the individuals in those cases likely experienced both respondent and operant conditioning in those situations. Although we, as behavior modifiers, chose to focus on one or the other, we should not lose sight of the fact that both are involved in most situations, and complete behavioral explanations sometimes necessitate consideration of both (see Pear & Eldridge, 1984). One area in which it is necessary to consider both respondent and operant conditioning is in the study of emotions.

# Respondent and Operant Components of Emotions

Emotion researchers recognize that there are several sides or components to any emotion. There is (a) the feeling component, which is internal, private, and subjective; and there is (b) an overt, public, and objective component (e.g., see Damasio, 2000; Hoeksma, Oosterlaan, & Schipper, 2004; Scherer, 2000). Emotions play an important role in our lives. To fully understand this important topic, we examine the role of respondent and operant conditioning in four areas: (a) the reaction that one feels during the experience of an emotion such as "queasiness" in the pit of one's stomach before an important job interview; (b) the way that one learns to outwardly express or disguise an emotion, such as hugging a friend to show affection or clasping one's hands tightly to hide nervousness; (c) how one becomes aware of and describes one's emotions, such as saying to oneself or others, "I'm nervous" as opposed to "I'm angry"; and (d) some causes of emotions.

#### The Respondent Component: Our Emotions

The respondent component of emotions involves primarily the three major classes of respondents discussed in Chapter 5—reflexes of the digestive system, the circulatory system, and the respiratory system. These reflexes are controlled by the part of our nervous system referred to as the *autonomic nervous system*. What happens inside you in a moment of great fear? Your adrenal glands secrete adrenaline into your bloodstream, which physically arouses and mobilizes your body for action. Your heart rate increases dramatically—circulatory system. At the same time, you breathe more rapidly providing an increased supply of oxygen to the blood—respiratory system. Oxygen surges through your body with the increased heart rate, supplying more oxygen to your muscles. You may begin to sweat, which acts as a cooling mechanism in preparation for increased energy output of the body. At the same time that these changes are occurring, you may get a queasy feeling in your stomach—digestive system. Blood vessels to the stomach and intestines constrict, and the process of digestion is interrupted, diverting blood from your internal organs to your muscles. Your mouth becomes dry as the action of the salivary glands is impeded. You might even temporarily lose bowel or bladder control, a reaction that for our primitive ancestors lightened their bodies in preparation for flight and tended to distract their pursuers. These internal reactions prepare the body for fighting or fleeing. They had survival value in our evolutionary history, but they may not always be useful in modern society.

The autonomic nervous system is not involved in all respondent behaviors. Some respondent behaviors are a part of skeletal reflexes—also called motor reflexes. Some skeletal reflexes that have been identified in normally developing newborn infants are a sucking reflex, which involves sucking in response to stimulating the area around the mouth; a grasp reflex, which involves squeezing a finger or similar object placed in the palm; the Moro reflex, which involves a startled look and flinging out the arms sideways in response to support being momentarily withdrawn; a startle reflex, which involves flinging out the arms sideways in response to a loud noise; a stepping reflex, which involves a stepping motion in response to the feet contacting a hard surface; a swimming reflex, which involves swimming motions when placed in a prone position in water; a blink reflex, which involves blinking in response to the eyes being touched or a bright light; a cough reflex, which involves coughing when the airway to the lungs is stimulated; a gag reflex, which involves gagging when the throat or back of the mouth is touched; a sneeze reflex, which involves sneezing when the nasal passage is irritated; and a yawn reflex, which involves yawning when there is a decrease in oxygen intake (Feld-man & Chaves-Gnecco, 2018; Woody, 2012, pp. 427–430). All of these reflexes except for the last five normally disappear within a few months. The last five continue throughout the lifetime of the individual.

Skeletal reflexes may not be as easily conditioned by respondent conditioning as autonomic reflexes are. Nearly every organ and gland controlled by the autonomic nervous system is susceptible to respondent conditioning (Airapetyantz & Bykov, 1966). Moreover, it is the autonomic system that appears to be primarily involved in the feeling component of emotions.

Emotion researchers distinguish between primary and secondary emotions. The list of primary emotions advanced by emotion researchers typically includes fear, anger, joy, happiness, sadness, interest, anticipation, and excitement. The list of secondary emotions typically includes envy, jealousy, anxiety, guilt, shame, relief, hope, depression, pride, love, gratitude, and compassion (Lazarus, 2007). The secondary emotions develop after the primary emotions and are thought by some emotion researchers to stem from the primary emotions (e.g., Plutchik, 2001; Walsh, 2012, pp. 120–121).

We have seen that the feeling of fear in Susan's case, as illustrated in Figure 17.1, was influenced by respondent conditioning. A great deal of research has focused on demonstrating that respondent conditioning can produce feelings of fear and anxiety to specific stimuli (see Craske, Hermans, & Vansteenwegen, 2006; Mineka & Oehlberg, 2008; Mineka & Zinbarg, 2006).

Nevertheless, respondent conditioning also influences the feelings associated with other emotions. At a family reunion, for example, family members may experience many happy moments. A few weeks later, when viewing the photos taken at the reunion, the pictures will likely be CSs eliciting "happy" feelings. But there is more to emotions than the autonomic responses that we feel. Let's see how operant conditioning is also involved.

#### An Operant Component: Our Actions

When you experience an emotion-causing event, your body responds with an immediate physiological reaction and accompanying facial expression—the respondent component. Then what happens? That depends on your operant learning experiences. In a situation that causes anger, one person might clench her fists and swear (see Figure 17.4) while another person in that same situation might count to 10 and walk away. Because the operant component of emotions depends on each individual's conditioning history, these secondary displays of emotion vary from person to person and

**FIGURE 17.4** Withholding reinforcers following a previously reinforced response can cause anger. What are some operant and respondent components of anger?



from culture to culture. Fans at a sporting event in North America are likely to show their displeasure for unsportsmanlike play by booing, whereas fans in Europe do so by whistling. We learn to operantly display our emotions in ways that have been modeled and reinforced in the past.

## Another Operant Component: Our Awareness and Descriptions

Operant conditioning is also involved when we are taught to be aware of and describe our emotions. As we grow up, people around us teach us to label our emotions. Depending on our behavior, moms and dads ask questions such as, "Why are you so angry?" or "Aren't you having fun?" or "How are you feeling?" From such experiences, we learn about "being angry," "feeling happy," and "feeling sad." By age 9, most children have learned to recognize a large number of emotional expressions in themselves and others (Izard, 1991). Nevertheless, many emotions are not easily described or defined. We can account for this difficulty to some extent by considering the multiple sources of control over the naming

of our emotions. Suppose you see a girl's brother grab her toy train and the girl run after him screaming. You might conclude that the girl is angry. The next day, when coming out of your house, you see the same girl screaming and running after her brother. You might again conclude that she is angry. However, in the second instance, the children could simply be enjoying a game of tag. Thus, when labeling emotions, we don't always have access to the emotion-causing events, the inner feelings, and the relevant operant behaviors. This contributes to inconsistencies in the way that we talk about emotions.

#### Some Causes of Emotions

Presentation and withdrawal of reinforcers and presentation and withdrawal of aversive stimuli produce four major emotions. Presentation of reinforcers produces the emotion called *joy*. Getting an "A+" on an exam, receiving a compliment, cashing your paycheck, and watching a funny movie all involve the presentation of positive reinforcers. Withholding or withdrawing reinforcers produces the emotion called *anger*. All of us have experienced such anger-causing events as putting our money in a vending machine that takes it but fails to produce the goods, using a pen that stops writing in the middle of a quiz, and having a ticket office close just before you get to the window to buy a ticket. The presentation of aversive stimuli produces the emotion called *anxiety*. Approaching scary-looking strangers in a dark alley, seeing a car drive directly toward you at a high speed, or hearing a dog bark right behind you are all likely to cause you to feel anxious. Finally, withdrawal of aversive stimuli produces an emotion that is called *relief*. When a woman receives the results from a test of a lump on her breast or a man receives the results of an assessment of an enlarged prostate, each is likely to feel relief if she or he is told that the problem is not cancer.

Emotions can occur on a continuum from very mild to very strong. Presentation of reinforcers, for example, can cause emotions ranging from mild pleasure to ecstasy. Withdrawal of reinforcers can cause emotions ranging from mild annoyance to rage. Presentation of aversive events can cause emotions ranging from mild apprehension to stark terror. And the effects of withdrawal of aversive stimuli might range from mild relief to intense relief verging on an emotional collapse. Other emotions might represent a mixture of some of these basic emotions (see, e.g., Martin & Osborne, 1993; Mason & Capitanio, 2012; Plutchik, 2001).

To summarize, many of our emotions are caused by either the presentation or withdrawal of reinforcers or aversive stimuli. Our emotions have three important components: (a) the autonomic reaction that you feel during the experience of an emotion, typically accompanied by visible signs, such as frowns or smiles, which is influenced by respondent conditioning; (b) the way that you learn to express an emotion overtly such as shouting or jumping up and down, which is influenced by operant conditioning; and (c) the way that you become aware of and describe your emotions, which is also influenced by operant conditioning. In Chapters 26 and 27, we discuss examples of how respondent and operant conditioning have been used to change troublesome emotions.

#### Questions for Learning

- 9. Describe several physiological activities that we experience in a moment of great fear.
- 10. Describe three unconditioned reflexes that are shown by newborn infants and that normally do not disappear as the child grows older.
- 11. Describe the procedures that are major causes for each of the emotions of joy, anger, anxiety, and relief.
- 12. In a sentence for each, summarize three important components that make up our emotions and name the type of conditioning involved in each component.

## Respondent and Operant Components of Thinking

Like emotions, much of what we call "thinking" in everyday language involves both respondent and operant conditioning.

#### A Respondent Component: Our Imagery

Try the following exercise. Close your eyes and imagine that you are looking at the flag of your country. Chances are that you will be able to form a clear image of the flag. Thus, one type of thinking appears to consist of imagining in response to words—imagining so vividly that it can sometimes seem like the real thing. This probably comes about through

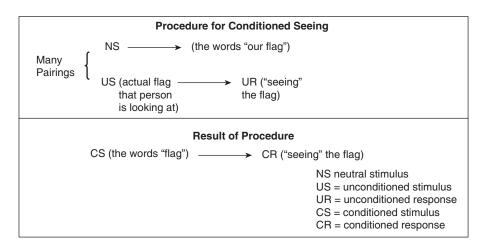


FIGURE 17.5 An example of conditioned seeing (or conditioned imagining)

respondent conditioning. If you actually look at your country's flag, the sight of the flag elicits activity in the visual system much as food elicited salivation in Pavlov's dogs. If you grew up in an English-speaking country, you experienced many trials in which the words "our flag" were paired with actually looking at the flag. As a consequence, when you close your eyes and imagine the flag, the words likely elicit activity in the visual part of your brain so that you experience the behavior of "seeing" the actual flag. This has been referred to as *conditioned seeing* (Skinner, 1953; see Figure 17.5).

In a broader sense, we might think of conditioned sensing. That is, just as we acquire conditioned seeing through experience, we also acquire conditioned hearing, conditioned smelling, and conditioned feeling. Consider the example described by Martin and Osborne (1993), in which an individual experienced numerous passionate sexual encounters with a partner who consistently used a very distinctive perfume. One day when someone wearing that same perfume walked past that individual in a department store, he immediately imagined seeing the partner (conditioned seeing), felt "tingly" all over (conditioned feeling, an emotional response), and even imagined that he heard the partner's voice (conditioned hearing). This sort of thing is also a part of what goes on during fantasy (Malott & Whaley, 1983). To experience a fantasy or to read or listen to a story is, in some sense, to be there. It's as though you can see what the people in the story see, feel what they feel, and hear what they hear. We are able to do this because of many instances of conditioned sensing. Our long histories of associating words with sights, sounds, smells, and feelings enable us to experience the scenes that an author's words describe. The internal actions that occur when we're thinking are real—we're really seeing, feeling, or hearing when we respond to the words (Malott & Whaley, 1983; Pear, 2016a, pp. 7, 32–33, 102–104). This is not to say that everyone experiences the same conditioned sensory responses; they are undoubtedly unique to each individual.

#### An Operant Component: Our Self-Talk

Imagining or conditioned seeing constitutes one type of thinking. Another type of thinking is self-directed verbal behavior, or self-talk. As we indicated in earlier chapters, others teach verbal behavior to us through operant conditioning. We learn to speak because of effective consequences for doing so. As children, we learn to ask for such things as our favorite foods and the opportunity to watch our favorite cartoons. We also learn to say things that please our parents and other adults. Much of our thinking is private verbal behavior. We learn to think out loud as children because it helps us to perform tasks more efficiently (Roberts, 1979). When children first start attending school, they often say rules out loud to themselves to adjust to difficult tasks (Roberts & Tharp, 1980). When they are about 5 or 6 years old, however, they also begin to engage in subvocal speech in the sense that their self-talk begins to occur below the spoken level (Vygotsky, 1978).

We learn to talk silently to ourselves at a very early age largely because we encounter punishers when we think out loud (Skinner, 1957). For example, teachers in school request children to think quietly because thinking out loud disturbs the other students. Naturally, distressed reactions from others teach us to keep certain thoughts to ourselves. When you are introduced to the hostess at a party, your first reaction might be, "Wow, what an ugly dress!" But you probably won't say it out loud; instead, you'll just "say it to yourself" or "think" it. Being able to only think what we might otherwise

say aloud helps protect us from much social punishment. Two other reasons for silent self-talk are that it requires less effort and can occur more rapidly than overt self-talk. (See Skinner, 1957, for a detailed discussion of covert self-talk and overt verbal behavior.)

## Private Thoughts and Feelings: More Respondent-Operant Interactions

Much of what we call "thinking" and "feeling" in everyday life goes on at a level that is not observable by others. As stated in Chapter 1, we refer to such activity as *covert* or *private behavior*. Although private behavior is more difficult to "get at," behavior modifiers assume that in other respects it is the same as public behavior; that is, that the principles and procedures of operant and respondent conditioning apply to private behavior.

Often an instance of what we would refer to as private behavior includes both respondent and operant components of thinking and emotions. To illustrate, consider the following example (described by Martin & Osborne, 1993). One of the authors grew up on a farm just outside a small town in Manitoba, Canada. He attended school in the town, and it was very important to him to be accepted by the town children. Wilf, one of the town kids, frequently teased him about being a "farmer." "Hey, gang," Wilf would say, "Here comes Garry the farmer. Hey, Garry, do you have cow dung on your boots?" Now imagine that it's Saturday afternoon and Garry and his family are getting ready to go to town. Garry is going to the afternoon matinee at the Roxy Theatre with his friends, which is a big deal because they didn't have TV on the farm. Garry says to himself, "I wonder if Wilf will be there" (operant thinking). Garry can picture Wilf clearly (conditioned seeing) and can imagine Wilf teasing him about being a farmer (both operant thinking and conditioned hearing). Thoughts of the aversive experience elicit unpleasant feelings (a reflexively learned response). Garry reacts by paying special attention to his appearance (an operant response) in the hope that appearing like the town kids will give Wilf nothing to say.

Consider some additional examples of private behavior that involve respondent and operant components of thinking and emotions. Imagine a lineman in football preparing to go after the opposing quarterback just before the ball is snapped. The lineman thinks, "I'm all over him! I'll tear his head off! This guy is history!" That kind of self-talk (operant thinking) is likely to help the lineman feel aggressive (a respondent emotion). Or consider a sprinter who thinks "explode" while waiting in the blocks for the starter's pistol to sound, or a figure skater who says to herself during her program, "Graceful, feel the music" to help create the proper mood for the music and the choreography. In instances like these, the operant self-talk serves as a CS to elicit certain feelings—the respondent component of emotions.

You can see that, contrary to the impression given by some introductory psychology texts, behavior modifiers do not ignore what goes on inside a person. Although it is true that the great majority of studies in behavior modification have been concerned with observable behavior, many behavior modifiers have taken an interest in dealing with private behavior. As illustrated by the work of Joseph Cautela and his colleagues, thinking and feeling as private behaviors are proper subject matter for behavior modifiers and can be readily dealt with in terms of operant and respondent conditioning principles (e.g., Cautela & Kearney, 1993). In Chapters 26 and 27, we'll describe behavioral strategies for overcoming troublesome thoughts and feelings. (For a debate on the role of private events in a science of behavior, see *The Behavior Analyst*, 2011, Number 2.)

#### Questions for Learning

- 13. Describe an example of respondent thinking involving visual imagery that is not in this chapter.
- 14. Describe an example of operant thinking that is not in this chapter.
- 15. When behavior modifiers speak of private behavior, to what are they referring?
- 16. What basic assumption do the authors of this text make about public and private behavior?
- 17. Describe an example not described in this chapter that illustrates how operant thinking might function as a CS to elicit the respondent component of an emotion.
- 18. Discuss whether behavior modifiers deny the existence and importance of thoughts and feelings.

#### Summary of Chapter 17

Respondent behaviors are elicited by prior stimuli and are not affected by their consequences. Operant behaviors influence the environment to produce consequences and are affected, in turn, by those consequences. Any given experience is likely to include both operant and respondent conditioning occurring concurrently. In Janice's case, an approaching deadline had become a CS causing anxiety as a CR due to prior respondent conditioning. Janice's completion of the term paper was influenced by operant conditioning because it enabled her to escape the anxiety—negative reinforcement.

Our emotions are influenced by operant and respondent conditioning, and they have three important components: (a) the autonomic reaction that you feel during the experience of an emotion, which is influenced by respondent conditioning; (b) the way that you learn to express an emotion overtly, which is influenced by operant conditioning; and (c) the way that you become aware of and describe your emotions, which is influenced by operant conditioning. There are four major causes of emotions: (1) the presentation of reinforcers which causes happiness; (2) the withdrawal or withholding of reinforcers which causes anger; (3) the presentation of aversive stimuli which causes anxiety; and (4) the withdrawal of aversive stimuli which causes relief.

Our thinking is influences by operant and respondent conditioning. Thinking in words—private self-talk—is influenced by operant conditioning. Thinking in images—conditioned seeing—is influenced by respondent conditioning.

# Application Exercises

#### A. Exercise Involving Others

Pick an emotion (e.g., anger), and observe the operant displays of that emotion in two people you know. Are their operant components of that emotion similar or different?

## B. Self-Modification Exercise

Consider an emotion that you frequently experience. Describe how experiencing that emotion includes both respondent and operant responses.

# Note for Further Learning

1. Several behavioral techniques rely heavily on imagery. One such technique is called *covert sensitization* (Cautela, 1966), which is essentially a form of aversion therapy in which a troublesome reinforcer is paired repeatedly with an aversive stimulus. Recall from Chapter 5 that aversion therapy is based on counterconditioning—it is assumed that the troublesome reinforcer will become less reinforcing because it will come to elicit a response similar to that elicited by the aversive stimulus. In covert sensitization, the client imagines both the troublesome reinforcer and the aversive stimulus. This procedure is so named because the pairing of the stimuli occurs only in the client's imagination—in other words, it is covert—and the anticipated result of this covert pairing process is that the undesirable reinforcer becomes aversive—i.e., the client becomes sensitized to it.

The procedure has been used with clients who wish to give up smoking, as described by Irey (1972). During a particular trial, the client might be instructed to vividly imagine lighting a cigarette after dinner in a restaurant, inhaling, and then suddenly becoming so violently ill that he vomits all over his hands, his clothes, the tablecloth, and the other people at the table. He continues to vomit and then, when his stomach is empty, to gag while the other people in the restaurant stare at him in disgust. In short, the scene is made extremely realistic and aversive. When the client feels the maximum degree of aversiveness, he is instructed to imagine turning away from his cigarette and immediately beginning to feel better. The scene concludes with the client washing up in the bathroom without his cigarettes and feeling tremendous relief. Research on covert sensitization can be found in Cautela and Kearney (1993).

# Questions for Further Learning

- 1. What is the rationale of covert sensitization?
- 2. Describe in some detail a plausible example of covert sensitization.

# **18** Transferring Behavior to New Settings and Making It Last Programming of Generality of Behavior Change

## Learning Objectives

#### After studying this chapter, you will be able to:

- Identify three different types of generality.
- Describe four guidelines for programming operant stimulus generalization.
- Describe three guidelines for programming operant response generalization.
- Describe three guidelines for programming operant behavior maintenance.
- Discuss programming generality of respondent behavior.
- Explain how generality can work to the detriment of those who are ignorant of it.

My orals are in two weeks. How should I prepare?

# HELPING CAROLE HAVE A SUCCESSFUL CLASS PRESENTATION<sup>1</sup>

Carole was in the last year of her BA Honors degree in psychology at the University of Manitoba. Like all such students, she had to give an oral presentation of her honors thesis research to the Honors Seminar instructor and to the rest of the class. Carole had already prepared a detailed outline of her 15-minute presentation, including PowerPoint slides, and had timed it while giving a mock presentation in front of the mirror in her bedroom. However, because she had received a low mark on the oral presentation of her thesis proposal earlier in the year, she was very stressed about the possibility of receiving another low mark. She asked her thesis advisor for some preparation suggestions.

After some discussion, Carole, who had previously taken a course in sport psychology, decided to use a practice strategy commonly used by athletes when practicing to prepare for an important competition. The strategy involves using imagery at practices to simulate aspects of the environment that will be encountered at the competition. A golfer, for example, while on the driving range, might imagine all 18 holes of a course that she will play in a golf tournament. Assuming that the golfer is familiar with the course layout, she could pretend to play each hole at the driving range. For each shot on a hole, she could visualize the trees, sand traps, and so forth for that hole, and then hit the shot (at the driving range) that she wants to play on that particular hole. Athletes have used this type of simulation strategy to increase the chances that successful practice performance will transfer to the competition venue.

In order to implement the above strategy, Carole booked the classroom where her presentation would occur so that she could practice it by doing some run-throughs. Before each run-through, she sat in a chair in the classroom and visualized other students from the class and the Honors Seminar instructor sitting in the room. She imagined the instructor calling her name and stating the title of her presentation. She then walked to the podium on which she had previously placed the laptop containing her PowerPoint slides, faced the pretend audience, imagined making eye contact with the instructor, and then began the practice of her presentation. While practicing her presentation she made frequent imaginary eye contact with the members of the audience, appropriately used the laser pointer to guide the attention of the audience to aspects of her slides, talked at a reasonable rate, and imagined supportive head nods from her classmates who were also her friends. When she said "thank you" at the end of her presentation, she imagined the audience giving her enthusiastic applause.

During the two weeks leading up to Carole's presentation, she did three of the above practice sessions. By the end of the third practice session, her confidence had improved considerably. On the day of her presentation, she behaved very similarly to her last practice session, received enthusiastic applause from the audience, and obtained a high mark.

# Generality

In discussing cases like that of Carole, we are concerned with two situations: (a) the *training* situation—the setting in which the behavior is initially strengthened; and (b) the *target* situation—the setting in which we want the final behavior to occur. For Carole, the training situation was her bedroom in front of a mirror and the empty classroom. The target situation was the classroom with the audience consisting of the instructor and the other students. A behavior change is said to have *generality* to the extent that the following three things occur:

- 1. *Stimulus generalization*: The trained behavior transfers from the training situation to the target situation, which is usually the natural environment.
- 2. Response generalization: Training leads to the development of new behavior that has not been specifically trained.
- 3. Behavior maintenance: The trained behavior persists in the target situation over time (Baer, Wolf, & Risley, 1968).

Because programming for generality is somewhat different for operant and respondent behavior, we shall consider each separately.

# Programming Generality of Operant Behavior

Programming for generality of operant behavior change includes strategies of programming for stimulus generalization, response generalization, and behavior maintenance.

## Programming Operant Stimulus Generalization

As discussed in Chapter 11, *stimulus generalization* refers to the *procedure* of reinforcing a response in the presence of a situation and the *effect* of the response becoming more probable in the presence of another situation.

The more similar the training and target situations are, the more stimulus generalization there will be between them. There are four main strategies for programming operant stimulus generalization.

## Train in the Target Situation

The first effort of the behavior modifier attempting to program operant stimulus generalization should be to make the final stages of the training situation similar to the target situation in as many ways as possible. Other things being equal, the best way in which to do this is to train in the target situation itself. In the lead case in this chapter, Carole was able to practice her speech in an approximation of the target situation by practicing in the same room where her presentation was to be held and by imagining the audience and conditions that would occur.

For another example, Koegel, Kuriakose, Singh, and Koegel (2012) wanted to teach children with autism to engage in appropriate social play during recess on a school playground with typically developing children. Therefore, the behavior modifier conducted training during recess on the playground and initiated the interactions of the children and reinforced social play. During the target situation, the behavior modifier was not present on the playground. Nevertheless, the children with autism continued to initiate social play with the normally developing children. The data collected indicated that the children with autism generalized social play with the other children to the recess periods when the behavior modifier was not present.

## Vary the Training Conditions

If behaviors are brought under the control of a wide variety of stimuli during training, then the probability of some of those stimuli being present in the target situation increases and therefore the probability of generalization increases. For example, a golfer who practices making putts when it is cold, windy, hot, calm, or noisy is more likely to make putts during an actual competition if one or more of those conditions are encountered.

#### Program Common Stimuli

A third tactic is to program common stimuli deliberately by developing the behavior to specific stimuli that are present in the training settings, and then ensuring that those stimuli are in the target settings. For example, Walker and Buckley (1972) described a program in which social and academic classroom behaviors were taught to children in a remedial classroom. Using the same academic materials in both classrooms ensured stimulus generalization to the regular academic classroom. As another example, Bergstrom, Najdowski, and Tarbox (2012) developed a training package for teaching children with autism to seek help from store employees when lost in a retail store. During training the children learned to seek help from employees in one or more actual retail stores—Target, Walmart, and Best Buy. Results showed that the children's help-seeking behavior generalized to employees in stores in which they were not trained to seek help.

A useful strategy for programming common stimuli is to bring the desired behavior under the control of instructions or rules that an individual can rehearse in novel situations (Guevremont, Osnes, & Stokes, 1986; Lima & Abreu-Rodrigues, 2010; Stokes & Osnes, 1989). When this occurs, the individual is said to be using a self-mediated verbal stimulus. For example, Lima and Abreu-Rodrigues (2010) showed that self-mediated verbal stimuli can be taught successfully to 3- to 5-year old children in what is called correspondence training. In this training, the children were taught to do what they said they were going to do (e.g., play with a specific toy) at a later time. Lima and Abreu-Rodrigues found that the children learned to do this more effectively if they repeated saying what they were going to do during the interval before they were to perform the behavior. In addition, the behavior of repeated statements to themselves about what they were going to do and actually doing it generalized to other statements that the children made regarding what they were going to do at a later time. As another example, Martin (2019) described how a young figure skater used a self-mediated verbal stimulus to transfer skilled skating performance from practices to competitions. The young skater was able to land her double axel consistently at practices but often missed it at competitions because the jump was rushed in the excitement of the moment. To solve the problem, she inserted into her routine the word *easy*—said very slowly and stretched out—just before stepping onto her take-off foot as a prompt to control the speed of the take-off. Using this key word consistently at practices and then at competitions improved her execution during competitions. (Rule control over behavior is discussed further in Chapter 19.)

#### Train Sufficient Stimulus Exemplars

As discussed in Chapter 11, a common-element stimulus class is a set of stimuli that have some physical characteristic in common. A common-element stimulus class (e.g., dogs) is likely to have many members (e.g., many varieties of dogs). The members of a common-element stimulus class are often referred to as exemplars of that class. A generalization tactic that Stokes and Baer (1977) considered to be one of the most valuable for programming generality is called *training sufficient stimulus exemplars*. For example, if a child is taught to say "dog" when viewing several exemplars of dogs, then the child is likely to generalize and refer to any variety of dog as a dog. Another example is teaching children with autism to share some desirable items within a given category, e.g., art, snacks, and toys, and finding that the children will share other items within the same category. Thus, children who are taught to share crayons, dot paint, and markers will more likely share colored pencils (e.g., Marzullo-Kerth, Reeve, Reeve, & Townsend, 2011). A further example comes from teaching children to read. Silber and Martens (2010) obtained evidence that an efficient way to teach children a long passage with a high degree of accuracy is to teach them to read a number of short passages that, in total, contain the same words as the larger passage.

Horner and colleagues described a variation of training sufficient stimulus exemplars that they referred to as *general case programming* (Horner, 2005; Horner, Sprague, & Wilcox, 1982). With this approach, the teacher begins by identifying the range of relevant stimulus situations to which a learner will be expected to respond and the response variations that might be required. Then, during training, the learner's behavior and acceptable variations are brought under the control of samples of the range of relevant stimuli. Sprague and Horner (1984) used this approach to teach adolescents with developmental disabilities to use vending machines by introducing them to a variety of different machines and the responses needed to use them. This approach was effective in producing generalization to enable the learners to subsequently operate any available vending machine with which they came in contact.

#### Questions for Learning

- 1. When discussing programming of generality of behavior, what do we mean by the training situation versus the target situation?
- 2. When is a behavior change said to have generality?
- 3. Briefly describe how Carole's honors presentation demonstrated behavioral generality.
- 4. Define *operant stimulus generalization*. Give an example that is not in this chapter.
- 5. List four tactics for programming operant stimulus generalization. Give an example of each.

- 6. How might the teaching of a rule facilitate operant stimulus generalization? State the general factor for programming for generalization that seems to be operating. Illustrate with an example.
- 7. Describe the example of a self-generated mediator of generalization involving the figure skater.
- 8. Describe the generalization strategy referred to as *general case programming*. Describe an example.

## Programming Operant Response Generalization

*Operant response generalization* refers to the *procedure* of reinforcing a response in the presence of a stimulus or situation and the *effect* of another response becoming more probable in the presence of that or similar stimuli or situations.

DeRiso and Ludwig (2012) described an example of operant response generalization in an applied setting. The employees in a restaurant were shown a poster for performing cleaning and restocking tasks in the dining and kitchen areas, and when they performed those tasks, they were reinforced by seeing check marks by their names on a performance feedback chart. This resulted in a substantial increase in the targeted behaviors. Bathroom cleaning and restocking was not targeted in this study. Nevertheless, these behaviors also increased when the targeted behaviors increased (DeRiso & Ludwig, 2012).

Response generalization occurs for several reasons. First, the more physically similar two responses are, the more unlearned response generalization will occur between them. If you learn a forehand shot in racquetball, chances are that you would be able to perform a forehand shot in squash or tennis. The responses involved are very similar.

Second, learned response generalization can occur if widely different responses share a common characteristic.

For example, a child who has learned to add *s* to the ends of words pertaining to more than one object or event may show response generalization even when it is grammatically incorrect (e.g., saying "foots" instead of "feet" while looking at a picture of two feet).

Third, an individual might show response generalization because he or she has learned functionally equivalent responses to a stimulus, i.e., responses that produce the same consequences. If you are asked to start a campfire, you might use a match or a cigarette lighter, light a stick from an existing fire, or perhaps even rub two sticks together. As another example, a child who learns to "be honest" might tell the truth, return articles left or dropped by others, and refrain from copying another student's answers. All of these "honest" responses are functionally equivalent in the sense that they are likely to bring praise from various members of the child's community.

It appears that there has been less concern in the literature for programming response generalization than for programming stimulus generalization. Nevertheless, there are some strategies for programming response generalization, three of which are described next.

#### Train Sufficient Response Exemplars

A strategy for programming response generalization is similar to that of training sufficient stimulus exemplars to establish stimulus generalization. This is referred to as *training sufficient response exemplars* (Stokes & Baer, 1977). Guess, Sailor, Rutherford, and Baer (1968) taught a girl with a developmental disability to use plural nouns correctly in speech with this technique. With prompting and reinforcement, they first taught the girl to name objects correctly in the singular and the plural when presented with one object (e.g., cup) and two objects (e.g., cups). They continued in this way until, after a number of exemplars of the correct singular and plural labels had been taught, the girl appropriately named new objects in the plural even though only the singular labels for these objects had been taught. Thus, the girl showed response generalization. As another example, in the study described previously on teaching children with autism to share, each child was taught several verbal responses (exemplars) to use when initiating sharing. As a result, the children also responded with verbal sharing responses that they had not been taught. Thus, a child who was taught to say, "Do you want to try this?", "Would you like to try?" and "Here, you try it" when offering to share items such as colored pencils would occasionally say, "Would you like to draw?" which he had not been taught to say (Marzullo-Kerth et al., 2011).

#### Vary the Acceptable Responses During Training

Another strategy is to vary the responses that are acceptable during training. For example, in developing creativity, Goetz and Baer (1973) reinforced children during block building in a nursery school setting for any response that was different from prior block-building responses. This tactic led to an increase in the children's creative block building. Since Goetz and Baer's study, others (e.g., Miller & Neuringer, 2000; Esch, Esch, & Love, 2009) have shown that reinforcing variability in children can lead to new responses that are then available for reinforcement if they should turn out to be useful, i.e., "creative." In addition,

a number of studies have shown that simply reinforcing behavior on certain intermittent reinforcement schedules, e.g., FR or FI schedules, as opposed to CRF, can lead to variability in responding, i.e., increased response generalization, which in turn can potentially give rise to creativity (see Lee, Sturmey, & Fields, 2007).

## Use High-Probability Instructions to Increase Compliance With Low-Probability Instructions

Consider the problem of overcoming noncompliance with children. Compliance with instructions can include a variety of functionally equivalent or similar responses. To increase the probability that a child will comply with instructions that he or she normally would not comply with, called *low-probability instructions*, it is often effective to start by repeatedly giving instructions that the child is likely to follow, called *high-probability instructions*, and reinforce compliance with those instructions. This gets compliance started, whereas it may not have started if the teacher had begun with instructions that the child was less likely to follow. If instructions that the child is less likely to follow are then given soon after this, the chances are greatly increased that the child will follow them. In other words, once the compliance behavior gets going, it becomes easier and easier to keep it going and even to increase it with instructions that the child probably would not have complied with if the teacher had started with them (e.g., Nevin & Wacker, 2013; see Lipschultz & Wilder, 2017, for a review).

#### Questions for Learning

- 9. Define *response generalization*.
- 10. Describe an example of unlearned response generalization that is not in this chapter.
- 11. Describe an example of learned response generalization that occurs when different responses share a common characteristic.
- 12. Describe an example of learned response generalization due to functionally equivalent responses.
- 13. List three tactics for programming operant response generalization. Describe an example of each.
- 14. What is the meaning of the term *low-probability instructions*? Describe an example.

## Programming Operant Behavior Maintenance or Weaning the Individual From the Program

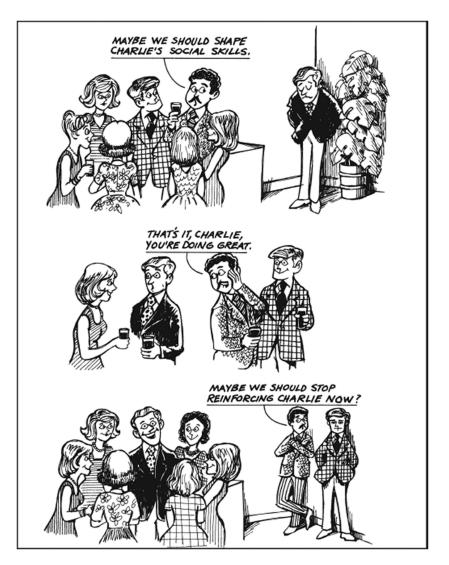
It is one thing to program stimulus generalization to a new setting or response generalization for new behaviors. It's another thing for a therapeutic behavioral change to last in those new settings or with those new behaviors. Maintenance depends critically on whether the behavior will continue to be reinforced, which in turn depends on how the individual is weaned from the program. There are four general approaches to the problem of achieving behavior maintenance.

# Use Behavioral Trapping: Allow Natural Contingencies of Reinforcement to Take Effect

A behavioral trap is a contingency in which a behavior that has been developed by programmed reinforcers is "trapped" or maintained by natural reinforcers (Baer & Wolf, 1970; Kohler & Greenwood, 1986). Using a behavioral trap can be a very effective way to program behavior maintenance. This approach requires the behavior modifier to realistically identify contingencies in the natural environment and then to tailor the target behavior so that it will be trapped by those contingencies. Talking is an obvious example of behavior that is heavily reinforced in most social environments. After speech has been established in a training situation, it may continue unabated in the natural environment because of the natural contingencies of reinforcement for it there. Indeed, it often seems necessary only to establish vocal imitation and a few object-naming responses for the natural contingencies of reinforcement to take over and develop functional speech behavior. Behavioral trapping might be involved in overcoming a child's shyness. Playing with other children is a behavior that might gradually be shaped in a shy child. Once this behavior is strongly established, however, the behavior modifier probably will not have to worry about reinforcing it further. The other children will take care of that in the course of their play, for, indeed, that is what social play is all about. Reading is a behavior that, once established, is clearly trapped because of the many reinforcers that it makes available to the individual who can read. Exercising is another example of a behavior that, once established, can be maintained because of the positive benefits an exerciser gains from exercising, providing that the exerciser experiences those benefits. See Figure 18.1 for another example of behavioral trapping.

Behavioral trapping is highly important from an ethical or moral perspective. It has been argued that a major indicator of the social validity—i.e., the importance to society—of a specific behavioral treatment is the extent to which the





desirable behaviors established by that treatment are maintained in the natural environment (Kennedy, 2002a, 2002b, 2005, pp. 220–221; also see Carter, 2010, pp. 31–32, 199–200, and Chapters 24 and 30 of this book).

#### Change the Behavior of People in the Natural Environment

A second approach to the problem of achieving lasting generality is usually more difficult than the first. It involves changing the behavior of people in the target situation so that they will maintain a learner's behavior that has generalized from the training situation. In following this approach, it is necessary to work with people in the target situation—parents, teachers, neighbors, and others—who have contact with the target behavior. The behavior modifier must teach these individuals how to reinforce the learner's behavior if it is desirable or how to extinguish it if it is undesirable. The behavior modifier must also occasionally reinforce the appropriate behavior of these individuals—at least until there is contact with the learner's improved target behavior, which will then ideally reinforce their continued application of the appropriate procedures.

Rice, Austin, and Gravina (2009) described an example of this approach for achieving lasting generality. They worked with the manager and employees to improve customer service at a grocery store. First, the manager was taught to follow a script to teach employees correct greetings of customers and correct closings—thanking customers for their purchases. The experimenter then trained the manager to watch for a correct greeting or closing and to inconspicuously approach the employee and provide praise—e.g., "Great job on your greeting," or "That was great customer service."

Correct greetings and closings by staff greatly increased following training, and follow-up data indicated that the manager continued to maintain the desirable behavior of the staff 48 weeks following the initial training.

#### Use Intermittent Schedules of Reinforcement in the Target Situation

After a behavior has generalized to a target situation, it may be desirable to reinforce the behavior deliberately in the target situation on an intermittent schedule for at least a few reinforced trials. The intermittent schedule should make that behavior more persistent in the target situation and thereby increase the probability of the behavior lasting until it can come under the control of natural reinforcers. You might recall an example of this approach described in Chapter 10 involving the use of the good behavior game to maintain desirable play behavior of one of the author's two boys during family car trips. On a VI/LH the timer would ring, and if the boys were playing quietly in the back seat of the car, they would earn extra TV time that evening when they arrived at the motel. VI/LH schedules can be used effectively to maintain a variety of desirable behaviors of individuals in a variety of situations (also see Galbraith & Normand, 2017). In many situations, making the reinforcer more intermittent is one method of schedule thinning.

#### Give the Control to the Individual

An area within behavior modification concerns helping individuals to apply behavior modification to their own behavior. This area, which has been referred to as *self-management*, *self-modification*, or *behavioral self-control*, has produced many books containing easy-to-follow "how-to" procedures that help individuals manage their own behavior. This area is discussed more fully in Chapter 25. Giving control to the individual to maintain behavior in the target situation might occur in one of two major ways. First, it might be possible to teach an individual to assess and record instances of his or her own generalized behavior and apply a specific reinforcement procedure to that behavior. Second, as Stokes and Baer (1977) suggested, it might be possible to teach an individual to emit a desirable behavior and then tell someone about it in order to *recruit reinforcement*. For example, Hildebrand, Martin, Furer, and Hazen (1990) taught workers with developmental disabilities in a sheltered workshop to meet a productivity goal and then to call a staff member's attention to their good work. This led to increased reinforcement for the workers from the staff, which in turn helped to maintain the workers' higher level of productivity.

#### Questions for Learning

- 15. Define *behavioral trap*. Describe an example.
- 16. Briefly describe four tactics for programming operant behavior maintenance. Give an example of each.
- 17. Suppose a manager at a local fast food restaurant has encouraged staff to show frequent desirable customer service behaviors. Describe the details of a plausible VI/LH schedule that the manager might use to maintain the desirable service behaviors at a high rate.
- 18. What is meant by "recruitment of reinforcement"? Illustrate with an example that is not in this chapter.

# Programming Generality of Respondent Behavior

Recall that in respondent conditioning, by being paired with another stimulus a neutral stimulus comes to elicit the response of that stimulus. In this way, a conditioned reflex is established in which the former neutral stimulus becomes a CS that elicits the same response as the stimulus it was paired with. However, not only does the CS elicit the response, but the stimuli that are similar to the CS also elicit the response. For example, if a picture of a face is paired with an electric shock that elicits a fear response (a blink startle and skin conductance response), then pictures of that face will also elicit a fear response. In addition, pictures of faces similar to that face will also elicit the fear response, although not so strongly as pictures of the original face but more strongly than nonface pictures (Haddad, Pritchett, Lissek, & Lau, 2012).

As indicated previously, programming for generality of operant behavior involves strategies to bring about stimulus generalization, response generalization, and behavior maintenance. When dealing with respondent behavior, stimulus generalization is also important. When extinguishing a phobia, for example, one would not want to decrease the fear to only one specific stimulus (see Figure 18.2). For many treatments involving respondent conditioning, however, we are typically concerned primarily with maintaining the conditioned reflex over time. To see why this is so, let's review a couple of examples of respondent conditioning from Chapter 5. In that chapter, the results of a respondent conditioning

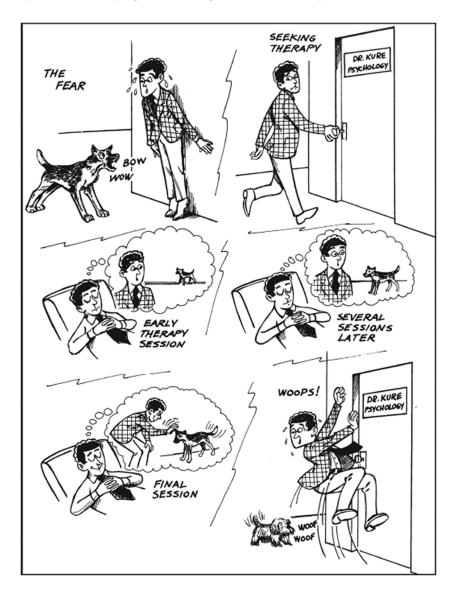


FIGURE 18.2 An example of a failure to program stimulus generalization of a respondent behavior

program for constipation was a conditioned reflex in which a particular time of day became a CS causing a bowel movement as a CR. In each case, having a bowel movement upon arising in the morning was desirable. Would it have been desirable for stimulus generalization to occur so that bowel movements were elicited at other times during the day? No, that would have been inconvenient. Was it important to program response generalization so that a wide variety of bowel movements were elicited by the CS at a variety of times during the day? No, that would not have been adaptive.

Let's consider another example from Chapter 5 in which, after conditioning, pressure on a child's bladder in the middle of the night became a CS causing awakening as a CR, so that the child could subsequently go to the bathroom to urinate rather than wetting the bed. Would it have been desirable for stimulus generalization to occur so that only a slight amount of pressure would cause awakening? No—the amount of pressure just before having to urinate was the ideal CS, and that's what was trained. Was it necessary to program response generalization of awakening? No, as long as awakening occurred at the right time, the manner in which it occurred did not seem to be important. As these examples illustrate, programming stimulus and response generalization is often not of concern in behavior management programs involving conditioned reflexes.

It is important, however, that desirable conditioned reflexes be maintained over time. If a CS is presented without further pairings with a US, the CS will lose its ability to elicit the CR. Thus, in programs involving respondent conditioning, it is sometimes necessary to periodically pair the CS with the US so that the CS will continue to elicit the desired CR over time.

# Pitfalls of Generality

## Unaware-Misapplication Pitfall

A behavior learned in a situation in which it is appropriate may show stimulus generalization to a situation in which it is inappropriate. A conspicuous example of this can often be seen among individuals with developmental disabilities involving greetings and displays of affection. Of course, it is highly desirable for these behaviors to occur under appropriate circumstances, but when someone walks up to and hugs a total stranger, the results can be less than favorable. The solution to this problem is to teach the individual to discriminate between situations in which different forms of greetings and expressions of affection are appropriate and situations in which they are inappropriate.

Another example of inappropriate stimulus generalization of a desirable behavior may be the destructive competitiveness demonstrated frequently by some individuals and occasionally by all of us. Such behavior may stem in part from the strong reinforcement given in our culture for winning in sports. As the saying goes, "It may be true that wars have been won on the playing fields of Eton, but they have also been started there."

A second variety of Pitfall Type 1 is the stimulus generalization of an undesirable behavior from the situation in which it developed to a new situation for which it is also undesirable. Suppose that an overly protective grandparent while supervising a grandchild who is learning how to walk provides a great deal of attention each time the child falls. As a result, falling increases in frequency. When the child returns to the parents, the excessive falling might generalize to their presence as well.

A third variety of Pitfall Type 1 involves response generalization—the strengthening of an undesirable response that can lead to an increased frequency of similar undesirable responses. An example can be seen when a child is reinforced for emitting a swear word, perhaps by an adult who is amused by this "cute" behavior, and that child emits subsequent variations of that word.

## Failure-to-Apply Pitfall

As stated in Chapter 6, some behavioral procedures aren't applied because they are complex and require specialized knowledge or training. This may be the reason why some individuals fail to program for desirable generalization. An illustration of this can be seen in the study habits of students who cram the night before an examination. They memorize certain verbal chains in response to certain prompts and questions. What they frequently fail to consider is the importance of bringing their knowledge of the material under broader stimulus control than just one or two questions. Many people have had the same experience with learning a second language. Both authors took a second language during 4 years of high school, but at the end of that time were still incapable of speaking the second language, and translating articles in the second language into English, but these repertoires had not been brought under the stimulus control of a typical conversational setting.

Another example of lack of programming for stimulus generalization of desirable behaviors can be seen in the interaction between some parents and their children. In various social situations, such as restaurants, some parents do not present the same stimuli to their children, or provide the same contingencies of reinforcement, that they present at mealtimes in the home situation. Consequently, the children do not generalize table manners and good behaviors that occur at home to the restaurant or other social settings. It is not uncommon to hear a parent lament, "I thought I taught you how act appropriately at the table." We hope that after reading this book and performing the study questions and study exercises, the same parents would do a much better job of programming stimulus generalization. If not, you would hear us lament, "We thought we taught you how to be a good behavior modifier!"

The pitfalls for programming maintenance of behavior change concerning schedules of reinforcement were described in Chapters 10 and 14.

# Guidelines for Programming Generality of Operant Behavior

To ensure stimulus and response generalization from the training situation to the natural environment and to ensure behavior maintenance, the behavior modifier should observe the following rules as closely as possible:

1. Choose target behaviors that are clearly useful to the learner, because these are the behaviors that are most likely to be reinforced in the natural environment.

- 2. Teach the target behavior in a situation that is as similar as possible to the environment in which you want the behavior to occur.
- 3. Vary the training conditions to maximally sample relevant stimulus dimensions for transfer to other situations and to reinforce various forms of the desirable behavior.
- 4. Establish the target behavior successively in as many situations as is feasible, starting with the easiest and progressing to the most difficult.
- 5. Program common stimuli, such as rules, that might facilitate transfer to novel environments.
- 6. *Vary the acceptable responses in the training settings.*
- 7. Gradually reduce the frequency of reinforcement in the training situation until it is less than that occurring in the natural environment.
- 8. When changing to a new situation, increase the frequency of reinforcement in that situation to offset the tendency of the learner to discriminate the new situation from the training situation.
- 9. *Ensure sufficient reinforcement for maintaining the target behavior in the natural environment*. This rule requires especially close attention in the early stages of transferring the target behavior from the training situation to the natural environment. Add reinforcement as necessary, including reinforcement to parents, teachers, or others who are responsible for maintaining the target behavior in the natural environment, and then decrease this reinforcement slowly enough to prevent the target behavior from deteriorating.

#### Questions for Learning

- 19. Briefly explain why considerations regarding generality of respondent behavior differ from those regarding operant behavior.
- 20. Give two examples of the unaware-misapplication pitfall involving stimulus generalization, (a) one of which involves generalization of a desirable behavior to an inappropriate situation and (b) the other of which involves generalization of an undesirable behavior.
- 21. Give an example of the unaware-misapplication pitfall involving response generalization.
- 22. State the failure-to-apply pitfall. Describe an example of it that involves failure to program for desirable generalization.

# Summary of Chapter 18

A behavior is said to have generality if it occurs in novel settings (stimulus generalization), if it leads to new behaviors that have not been trained (response generalization), and if it persists over time (behavior maintenance). Four main strategies for programming operant stimulus generalization include (1) train in the target situation; (2) vary the training conditions; (3) program common stimuli, which are stimuli introduced in the training situation and then taken to the target situation; and (4) train sufficient stimulus exemplars of the target stimuli.

Regarding operant response generalization, unlearned response generalization might occur if a trained response is physically very similar to an untrained response. Learned response generalization can occur if a trained response is widely different from but shares common characteristics with an untrained response. Third, an individual might show response generalization because she or he has learned functionally equivalent responses to a stimulus. Three ways to program response generalization are (1) train sufficient response exemplars; (2) vary the acceptable responses during training; and (3) use high-probability instructions to increase compliance with low-frequency instructions.

Regarding operant behavior maintenance, it depends on whether the behavior will continue to be reinforced. Four strategies for behavior maintenance include (1) using behavioral trapping, which is allowing natural reinforcers to take over the maintenance of the target behavior; (2) changing the behavior of people in the natural environment so that they will occasionally reinforce the target behavior; (3) using intermittent reinforcement of the target behavior in the natural environment; and (4) teaching individuals to apply reinforcement to their own behavior.

Generality of respondent behavior was also briefly discussed. In programs involving respondent conditioning, it is sometimes necessary to periodically pair the CS with the US so that the CS will continue to elicit the CR over time.

# Application Exercises

# A. Exercise Involving Others

Choose one of the cases described in the previous chapters in which there was no effort to program generality. Outline a specific plausible program for producing generality in that case.

# B. Self-Modification Exercises

- 1. Describe a recent situation in which you generalized in a desirable way. Clearly identify the behavior, the training situation in which the behavior was initially reinforced, and the test situation to which the behavior generalized.
- 2. Describe a recent situation in which you generalized in an undesirable way; in other words, the outcome was undesirable. Again, identify the behavior, training situation, and test situation.
- 3. Consider the behavioral deficit for which you outlined a shaping program at the end of Chapter 9. Assuming that your shaping program will be successful, discuss what you might do to program generality. (See the factors influencing the effectiveness of generality that were discussed in this chapter.)

# Notes for Further Learning

- 1. In a study by Welch and Pear (1980), objects, pictures of the objects, and photographs of the objects were compared as training stimuli for naming responses in four children with severe developmental disabilities in a special training room. It was found that three of the four children displayed considerably more generalization to the objects in their natural environment when they were trained with the objects rather than the pictures or photographs of the objects. The fourth child, who was also the most proficient linguistically, displayed substantial generalization regardless of the type of training stimulus used. A follow-up study by Salmon, Pear, and Kuhn (1986) indicates that training with objects also produces more generalization to untrained objects in the same stimulus class than does training with pictures. The results suggest that parents and teachers of children with severe developmental disabilities should use objects as training stimuli as much as possible whenever generalization to those objects is desired.
- 2. This instance of response generalization, as is true with the examples given on p. 90, is somewhat more complex than our straightforward definition given at the beginning of this chapter. It does appear, in this example, that the reinforcement of a specific response has increased the probability of similar responses. The new form of the response (the plural for a new object), however, is also occurring to a new stimulus (the plurality of the new object itself). Thus, stimulus generalization is also involved. (For a discussion of difficulties in defining response generalization, see the *Journal of Organizational Behavior Management*, 2001, 21(4).)

# Question for Further Learning

1. What rule for programming stimulus generalization is exemplified by the study in which object and picture names were taught to children with developmental disabilities? Explain.

# Note

1. This case is based on a report from a student of one of the authors.



# PART III

# Capitalizing on Operant Antecedent Control Procedures

Our operant behavior in the presence of various antecedent stimuli—people, places, words, smells, sounds, etc.—has been reinforced, punished, or extinguished; thus, those stimuli exert control over our behavior whenever they occur. In Chapter 11, we referred to control by antecedent stimuli as a *three-term contingency*:  $S^D \rightarrow R \rightarrow S^R$ —where the first term is a discriminative stimulus, the second term is a response controlled by that discriminative stimulus, and the third term is a consequence of emitting that response in the presence of that discriminative stimulus. Typically, the third term is a reinforcer, although it may be a punisher or no consequence at all, as when extinction is occurring. Regardless, there must have been a reinforcer in the third position at some point in order for the behavior to have been conditioned.

Previously we said little about the first term and simply assumed that it could be any arbitrary stimulus. In Part III we take a closer look at the many and varied possibilities for the first term and even consider instances in which it is convenient to speak of an antecedent to the first term—i.e., a *four-term contingency*.

# **19** Antecedent Control Rules and Goals

# Learning Objectives

#### After studying this chapter, you will be able to:

- ▶ Describe the differences between rule-governed and contingency-shaped behavior.
- Describe four situations when rules are especially helpful.
- Describe three reasons why we follow rules that identify delayed consequences.
- Describe five conditions that affect the likelihood of rule-following behavior.
- Discuss how goals capitalize on rule-governed behavior.
- ► List eight conditions that summarize effective versus ineffective goal setting.

What if I don't skate well?

# HELPING MARY TO SKATE WELL<sup>1</sup>

Mary, a 13-year-old figure skater competing in the novice category, was standing beside her sport psychologist and coach just off the ice surface, waiting for her turn to skate her short program in the Provincial Figure Skating Championship. Showing signs of extreme nervousness, Mary turned to her sport psychologist and expressed her concerns: "I hope I don't fall on any of my jumps. I hope I don't come in last. What if I don't skate well?" Her sport psychologist could see that Mary's negative self-talk was causing her to feel anxious, and her anxiety was likely to interfere with her skating well. But there was no time to go through a lengthy behavior modification program. The psychologist said to Mary, "I want you to repeat after me, and focus on what it is that you are saying: 'I've landed all of my jumps in practice and I can land them all here." Mary repeated the words. "If I take it one step at a time, and if I focus on the things that I do when I'm skating well at practices, I will skate well here." Again, Mary repeated the words. "I'll smile, have fun, and play to the judges." After Mary repeated the last statement, her psychologist asked her to practice a relaxation technique called deep-center breathing, in which she breathed low down in her abdomen, and quietly said "r-e-I-a-x" each time she exhaled. The combination of positive self-talk and deep-center breathing helped Mary to feel considerably calmer and more confident. At that moment, the skater before her finished skating her program. Shortly thereafter Mary stepped on the ice, skated to her start position, and performed well.

# Antecedent Control of Operant Behavior

Before designing a lengthy behavior modification program involving procedures like shaping and chaining, it's important to ask, "Can I capitalize on existing forms of stimulus control?" Mary's sport psychologist did not go through a lengthy shaping process. Instead, the psychologist capitalized on Mary's reinforcement history of responding to instructions. Treatment packages that focus on the manipulation of antecedent stimuli—also called *antecedents*—fall into the categories of rules, goals, modeling, physical guidance, situational inducement, and motivation. We discuss the first two categories in this chapter and the others in the next two chapters. (For additional discussion of antecedent interventions for problem behavior, see Smith, 2011.)

#### Rules

In behavioral terminology, a *rule* is a verbal stimulus that describes a *situation* in which a *particular behavior* will lead to a *particular consequence*. Speaking loosely, it is a statement that a specific operant behavior will have a specific good or bad outcome in a particular situation. When we were infants, rules were meaningless. As we grew older, we learned that following rules often led to rewards (e.g., "If you eat all your vegetables, you can have dessert.") or enabled us to avoid punishers (e.g., "If you're not quiet, I'll send you to your room."). Thus, a rule can function as an S<sup>D</sup>—a cue that emitting the behavior specified by the rule will lead to the reinforcer identified in the rule, or a cue that not following the rule will lead to a punisher (Skinner, 1969; Tarbox, Zuckerman, Bishop, Olive, & O'Hora, 2011; Vaughan, 1989). (As described in Chapter 21, rules can also function as motivating operations.)

Sometimes rules clearly identify reinforcers or punishers associated with the rules, as illustrated in the foregoing examples. In other cases, rules specify a behavior and consequences are implied. If a parent says to a child in an excited voice, "Wow! Look at that!" then looking in the indicated direction will likely enable the child to see something interesting. Reinforcers are also implied for rules stated in the form of advice. For example, the advice "You should get a good education" typically implies that doing so will lead to favorable consequences such as a well-paying job. On the other hand, rules given in the form of a command or a threat imply that noncompliance will be punished. For example, the command "Don't touch that vase" implies that touching it will lead to an unpleasantness such as a reprimand.

Rules that do not identify all three aspects of a contingency of reinforcement are referred to as *partial rules*. The examples of partial rules in the preceding paragraph focused on the behavior. Other partial rules identify the antecedent (school zone sign) while the behavior (drive slowly) and the consequence (avoid hitting a child or getting a ticket) are implied. In other instances, partial rules identify the consequences (e.g., "98% payout") while the antecedent ("at this casino") and the behavior (put money in the slot machines) are implied. Because of our various learning experiences, partial rules also control our behavior.

Rules are also classified according to the source of the reinforcement or punishment for following or not following the rule. If the source is the rule giver, the rule is called a *ply*. An example would be a parent saying to a child, "Do not touch that vase," with the implication that the child will receive some form of punishment from the parent for touching the vase. If the source is external to the rule giver, the rule is called a *track*. An example would be a parent saying, "Don't touch that stove or you'll get burned." If the rule affects the reinforcing or punishing strength of the source, it is called an *augmental*. An example would be one of your friends saying, "You must try this ice cream, it's delicious!" As a result of receiving this rule from your friend, something that wasn't initially a reinforcer for you may now become one, at least temporarily. (For a review of this rule-classification scheme, see Kissi et al., 2017.)

#### Contingency-Shaped Versus Rule-Governed Behavior

While attending church with his parents, Bobby whispers funny comments to his sister. She ignores him and his mom gives him a firm look. In the future, Bobby is less likely to whisper comments in church, even though no one taught him the rule "Don't whisper comments in church or Mom will give you a firm look." Now suppose that Bobby whispers funny comments to his teammates on the pee-wee hockey team while his coach is trying to explain how to execute a play. Bobby's teammates laugh, and his whispering is strengthened in that setting, even though no one taught him the rule "If I whisper funny comments to my teammates while the coach is talking, they will laugh." In these examples, we would refer to Bobby's whispering as *contingency-shaped behavior*—behavior that develops because of its immediate consequences rather than because of a specific statement or rule. Suppose at the start of the next practice, Bobby's coach says, "Bobby, if you listen carefully and don't whisper when I'm talking to the team, we'll have an extra 5 minutes of scrimmage at the end of practice." During the practice, Bobby frequently repeats the rule, makes it through the practice without whispering, and earns the reinforcer. In this example, listening attentively without whispering while the coach is talking to the team is *rule-governed behavior*—behavior controlled by the statement of a rule.

Contingency-shaped behavior involves immediate consequences and is typically strengthened gradually through "trial and error." Bobby's whispering initially came under the control of his teammates as S<sup>D</sup>s through several trials involving immediate reinforcement for whispering and nonreinforcement for other behavior. His whispering in church gradually decreased in the presence of his sister and parents as S<sup>A</sup>s after several trials of extinction in their presence. Rule-governed behavior, in contrast, often involves delayed consequences and frequently leads to immediate behavior change. When the coach gave Bobby a rule, concerning not whispering at practices, his behavior improved immediately.

It did not take a few trials to show evidence of stimulus control, even though the reinforcer for following the rule was delayed until the end of practice.

Knowledge of rule-governed behavior enables us to more fully explain some applications we presented earlier that involved indirect effects of reinforcers. Recall the case of Tommy's classroom talk-outs at the beginning of Chapter 14. When Tommy was told that he would be allowed 5 minutes of free playtime near the end of the day if he had made three or fewer talk-outs during the 50-minute class, he never again exceeded the upper limit of three talk-outs per class. This was not an example of the direct effects of reinforcement because the reinforcer of extra playtime occurred well after the behavior of working quietly and not talking out. Instead, it was likely Tommy's rehearsal of a rule (e.g., "If I don't talk out I am going to have lots of fun with my extra play time") that controlled his behavior of working quietly during the class.

Often behavior that is initially strengthened by the direct effect of reinforcement might subsequently become rule-governed behavior. For example, a child who has just cleaned her room and is told, "Good girl for cleaning your room," might tend to engage in this behavior more frequently. The praise "Good girl for cleaning your room" is a reinforcer in this instance. But the child has also been given a rule—namely, "If I clean my room, I'll be a good girl"—which tends to exert rule-governed control over the room-cleaning behavior in the future quite apart from the reinforcing effect of praise.

# Questions for Learning

- 1. Define *rule* behaviorally. Give an example not given in this chapter.
- 2. Describe an example of a rule that was stated by the figure skater just before competing.
- 3. A teacher complains to a friend, "When I tell the children to stay at their desks and work, they never listen to me." Describe the contingencies that are likely operating with respect to that rule given by the teacher to the kids in the class.
- 4. Describe an example of a partial rule not given in this chapter. What aspects of the three-term contingency does your partial rule identify? What are the missing parts that the partial rule implied?
- 5. Describe an example of a ply, a track, and an augmental not given in this chapter. State why each example fits the definition of the type of rule it illustrates.
- 6. Define *contingency-shaped behavior*. Give an example not given in this chapter.
- 7. Define *rule-governed behavior*. Give an example not given in this chapter.
- 8. Describe two common differences between rule-governed and contingency-shaped behavior.
- 9. Give an example of an indirect effect of a reinforcer for your behavior.

# When Rules Are Especially Helpful

In several chapters, we have asserted that behavior modification programs should always include instructions in the form of rules, even with individuals with limited verbal skills. And in Chapter 29, we discuss ethical reasons why behavior modification programs should be clearly explained to all clients. However, including rules in a behavior modification program in the following situations with verbal people is especially effective (Baldwin & Baldwin, 2000; Skinner, 1969, 1974).

# When Rapid Behavior Change Is Desirable

Correct use of rules can often produce behavior change much more rapidly than shaping, chaining, or trial and error. The sport psychologist helping Mary at the figure skating competition gave her a rule: "If I focus on the things that I think about when I'm skating well at a practice, then I'll land all the elements in my program, just like I do at practice." Rehearsing the rule immediately helped Mary focus on the cues that normally enabled her to land her jumps.

# When Consequences for a Behavior Are Delayed

Suppose that a parent wants to encourage a child to study for an hour or so each evening during the week. A suitable reinforcer might be allowing the child to stay up late on the weekend to watch a movie. However, movie watching on Friday night is long delayed from studying for an hour on Monday. By adding the rule, "If you study for an hour each night this week, you can watch the late movie on Friday night," the parent has increased the chances of the delayed reinforcer having an effect on the desired behavior.

#### When Natural Reinforcers Are Highly Intermittent

Suppose that salespeople in a department store are working on a commission during times when sales are slow. Making a sale is immediately reinforced because it is associated with more money for the salesperson who makes it. However, the salespeople must approach many customers before a sale is made. In other words, the schedule of reinforcement is very lean, so ratio strain (see Chapter 10, p. 109 [first paragraph after "Ratio Schedules"]) might occur. The store manager might increase their persistence by encouraging the salespeople to rehearse the rule, "Be persistent! The very next customer might mean a sale."

#### When Behavior Will Lead to Immediate and Severe Punishment

Rules can help people learn appropriate behavior when learning "the hard way" could be costly. For example, surprising though it might seem, some students are unaware that copying parts of a textbook word for word on a term paper without acknowledging the source is unacceptable. All students should be taught, long before they ever reach college, the rule, "Copying from a source without giving credit is plagiarism and can lead to serious academic penalty." As another example, driving under the influence of alcohol or marijuana (DUI) is a source of serious traffic accidents and can lead to serious penalties for individuals convicted of DUI. Yet few in a group drinking alcohol or smoking marijuana ensure that one of their members is a designated driver (DD) who doesn't drink alcohol or smoke marijuana for the evening. In an attempt to increase the occurrence of DDs at a bar that was popular with students attending Florida State University, Kazbour and Bailey (2010) placed the following ad in the local newspaper, on posters near the bar, and on the local radio: "DESIGNATED DRIVERS GET FREE GAS & PASSENGERS ENJOY FREE PIZZA AT [bar name] THURSDAY AND FRIDAY NIGHTS NOW THROUGH NOVEMBER 21ST!" The percentage of bar patrons functioning as or riding with a designated driver from 12 am until 2 am at that bar increased an average of 12% in comparison to days when the program was not in effect.

# Why We Follow Rules That Identify Delayed Consequences

It's easy to understand why people would learn to follow rules that describe direct-acting consequences. Following the rule, "Try this new flavor of ice cream; I think you'll like it," will be reinforced immediately by the taste of the ice cream. Failure to follow the rule "Move back from the campfire or you might get burned" could lead to an immediate punisher. But why do we follow rules that identify very delayed consequences? There are several possibilities.

First, although the reinforcer identified in a rule might be delayed for an individual, other people might provide other immediate consequences if the individual follows or does not follow the rule. In the example of the parent who provides the rule, "If you study for an hour each night this week, you can watch the late movie on Friday night," the parent might also say, immediately after an instance of studying on Monday night, "Good for you. Keep it up and you'll be able to stay up late on Friday."

Second, an individual might follow a rule and then immediately make reinforcing self-statements. As we said previously, in the case of Tommy's classroom talk-outs, after complying with the rule of working quietly with three or fewer talk-outs during a 50-minute class, Tommy likely speculated about how he was going to spend the extra playtime at the end of the day. This might be considered a form of "self-reinforcement" (discussed further in Chapter 25). Alternatively, failure to comply with a rule might lead to negative self-statements, which could be considered a form of "self-punishment."

A third possibility is that our operant–respondent interactions (see Chapter 17) give us a reinforcement history so that following rules is automatically strengthened and failure to follow rules is automatically punished. When you comply with a rule, your anxious feelings decrease and your rule following is maintained by escape conditioning. In everyday language, rehearsal of the deadline causes you to feel anxious, but responding to the rule to meet the deadline then makes you feel a lot better (Malott, 1989).

#### Effective and Ineffective Rules

We have said that a rule is a cue that behaving as specified in the rule will lead to a reinforcer or escape from or avoidance of an aversive stimulus. But not all rules are created equal. Some rules are more likely to be followed than others. Let's look at five conditions that affect the likelihood of rule-following behavior.

# Specific Versus Vague Descriptions of Behavior

A rule that describes behavior specifically is more likely to be followed than a rule that describes a behavior vaguely. Telling yourself, for example, that you need to study this book more to get a better grade in your behavior modification course is less effective than telling yourself, "For every 20 study questions for which I learn the answers, I will allow myself an hour on Facebook."

# Specific Versus Vague Descriptions of Circumstances

A rule that describes specific circumstances in which the behavior should occur is more likely to be followed than a rule that describes the circumstances vaguely or not at all. Telling a young child, for example, "Remember to say 'please'" is less effective than telling the child, "Remember to say 'please' when you ask for something."

#### Probable Versus Improbable Consequences

Rules are likely to be followed if they identify behavior for which the consequences are highly probable even though they might be delayed. Suppose that a parent tells a teenage daughter, "Mow the lawn on Monday and I'll give you \$20 on Saturday." Assuming that the parent always follows up on such rules, we can then assume that it is highly likely that the teenager will mow the lawn on Monday. If the teenager does so, receiving the \$20 the following Saturday is a certainty. Conversely, rules are likely to be ineffective if they describe low-probability outcomes for behavior, even if those outcomes are immediate when they occur (Malott, 1989, 1992). To illustrate this point, most people know that wearing a helmet when bike riding could prevent brain damage from a serious accident. So, why do many people go bike riding without a helmet? One reason is that the rule to wear a helmet while bike riding involves low-probability consequences. Having never experienced a serious bicycle accident, many bike riders think that an accident that would cause brain damage is unlikely. Before getting on a bike, all bike riders should be encouraged to rehearse, "If I wear my helmet, I reduce the possibility of serious injury." However, for a rule to be effective when it describes improbable or low-frequency consequences, it might need to be supplemented by other behavior management strategies, such as modeling (see Chapter 20), self-monitoring (see Chapter 25), or behavioral contracting (see Chapter 25).

# Sizeable Consequences Versus Small but Cumulatively Significant Consequences

Rules that describe sizeable consequences are likely to be effective. In the lawn-mowing example just cited, \$20 was a sizeable consequence for that teenager. However, a rule is less likely to be effective if the consequence is small after each instance of following the rule. Suppose someone resolves, "I'm going to stop eating desserts" and "I'm going to exercise three times a week." Why are such rules often ineffective? One reason is that the supportive consequences of a single instance of following such a rule are too small to be noticeable and are only cumulatively significant (Malott, 1989, 1992). (Other possibilities are discussed in Chapter 25.) That is, it's not the excess body fat from the single extra dessert that's a problem; it's the gradual increase in body fat that occurs when you have the extra dessert on many occasions (see Figure 19.1). Likewise, a single instance of exercising won't produce an observable long-term benefit. It's the accumulation of the benefits of exercising consistently that is eventually noticeable. Rules that describe small consequences that are harmful or beneficial only after they have accumulated, and therefore only after a long delay, are likely to be ineffective unless complemented by some of the self-management strategies described in Chapter 25.

# Deadlines Versus No Deadlines

A rule that states a deadline for a behavior is more likely to be followed than a rule without a deadline for the behavior. Suppose that a preschool teacher says to a child, "If you put all the toys away, I'll bring you a treat next week." Is the child likely to put the toys away for such a delayed reinforcer? What if the teacher says to the child, "If you put all the toys away *right now*, I'll bring you a treat next week." Would specifying "right now" make a difference? Surprisingly, it would. Braam and Malott (1990) found that giving 4-year-old children rules to perform behavior with no deadline and a one-week delay of the reinforcer were relatively ineffective while giving the children rules to perform behavior *with a deadline* and a one-week delay of a reinforcer were quite effective. Very early in life we learn that meeting deadlines is likely to be reinforced and failing to meet them leads to unpleasantness.

To summarize, rules that describe *specific circumstances* and *deadlines* for *specific behavior* that will lead to *sizeable* and *probable outcomes* are often effective even when the outcomes are delayed.



FIGURE 19.1 Why are some rules (such as resisting extra dessert) so difficult to follow?

Conversely, rules that describe a behavior and the circumstances for it vaguely, that do not identify a deadline for the behavior, and that lead to small or improbable consequences for the behavior are often ineffective.

#### Can Rules Be Harmful?

Clearly, as mentioned earlier in this chapter, rules are beneficial in several ways.

- 1. They allow us to quickly learn and teach new behavior that would take much longer to learn if we had to rely solely on contingency shaping (e.g., it would take a long time to learn to tie our shoes just by contingency shaping).
- 2. They allow us to learn and teach new behavior while avoiding aversive—even death-causing—events (e.g., if we had to be contingency shaped to look both ways before crossing a street).

However, there is a dark side to rules. Under some circumstances, rule-governed behavior can become so strong that individuals cannot adapt when the circumstances that gave rise to the rule have changed. This is called *contingency insensitivity*. For example, suppose that a person has lived in a city with a very cold climate and has learned the rule, "always wear your parka to work, as freezing weather can come in fast." Suppose now, however, this person has moved to city with a warm, rainy climate. The person may experience difficulty forgetting the old rule and adapting to the new contingency. Another example is that someone who has learned the driving rules of his or her country may experience difficulties driving in a different country, such as which side of the road to drive on. Another example is that a scientist or practitioner who has mastered the rules of one theory may have problems learning a new theory even if gives a better account of the data than the old theory did. Interestingly, research suggests that individuals with depression have more difficulty adapting to new contingencies when the rules appropriate to prior contingencies no longer apply. (For studies on contingency insensitivity, see Fox & Kyonka, 2017; Harte, Barnes-Holmes, Barnes-Holmes, & McEnteggart, 2017.)

#### Guidelines for Rules

Here are some guidelines for the effective use of rules.

- 1. The rules should be within the understanding of the individual to whom they are applied.
- 2. Rules should clearly identify:
  - a. the circumstances in which the behavior should occur,

- b. the specific behavior in which the individual is to engage,
- c. a deadline for performing the behavior,
- d. the specific consequences involved in complying with the rule, and/or
- e. the specific consequences for not complying with the rule.
- 3. *Rules should describe probable and sizeable outcomes rather than improbable and small outcomes.* (Rules that describe improbable and/or small consequences might need to be supplemented by some of the procedures described in Chapter 25.)
- 4. Complex rules should be broken into easy-to-follow steps.
- 5. *Rules should be delivered in a pleasant, courteous, unemotional manner.*
- 6. *Fading of rules should be used as necessary to allow other stimuli that are present to take control of the behavior.*

#### Questions for Learning

- 10. Briefly describe four situations in which the addition of rules to a behavior modification program might be especially helpful. Give an example of each.
- 11. Describe, using examples, three explanations for why we might follow rules that identify very delayed consequences.
- 12. What is one explanation of the behavior of someone who fails to wear a helmet when riding a bicycle even though that person knows that wearing a helmet could prevent brain damage from an accident?
- 13. What is one explanation of the relative ineffectiveness of such rules as "I'm going to stop eating desserts"?
- 14. In a sentence identify five characteristics of rules that are often effective in controlling behavior, even when the outcomes are delayed.

# Goals

A *goal* is a level of performance or outcome that an individual or group attempts to achieve. *Goal setting* is the process of making goals for oneself or one or more other people. An example would be a salesperson setting the goal of making a certain number of sales per week. In industrial and organizational settings, goal-setting programs have led to improved performance in such areas as productivity, truck loading, safety behavior, customer service, and keyboarding (Latham & Arshoff, 2013; Locke & Latham, 2002; Pritchard, Young, Koenig, Schmerling, & Dixon, 2013; Saari, 2013; Schmidt, 2013). Goal setting has been used to increase physical activity in obese preschool children (Hustyi, Normand, & Larson, 2011), to increase the following headway—distance to the vehicle immediately ahead—of young drivers talking on cell phones in a driving simulator (Arnold & Van Houten, 2011), and to increase the percentage of sharp instruments passed safely in surgery units (Cunningham & Austin, 2007). It has been used to promote health behavior (Shilts, Townsend, & Dishman, 2013) and personal development (Travers, 2013). In sports, goal-setting programs have led to improvements in such areas as laps completed in running, foul shots in basketball, serves in tennis, correct positioning and tackling in football, and accuracy in archery (Gould, 2010; Ward, 2011; Williams, 2013).

Goals are motivational (discussed further in Chapter 21). From a behavioral perspective, a goal is a rule that acts as a motivation to achieve some specific desired objective. If a basketball player says, "I'll go to the gym and practice shooting foul shots until I can make 10 in a row," that player has identified the circumstances—at the gym, the behavior—practicing foul shots, and the reinforcer or desired objective—making 10 in a row, plus the implied reinforcer of scoring a higher percentage of foul shots in games. Like the rules discussed in the previous section, goals are often used to influence individuals to improve performance. This could occur when reinforcers are delayed, or when they are immediate but highly intermittent.

The circumstances in which one might apply goal setting are different from those described in the previous section on rules. In that section, we said that it is possible to capitalize on stimulus control by using rules to bring about instant behavior change. The sport psychologist, for example, was concerned with helping Mary "on the spot" rather than giving her a long-term objective to work toward. Goal setting, in contrast, is often used to influence individuals to work toward some objective over a period of time or during a number of practice opportunities. We wouldn't expect the basketball player to immediately meet the goal of making 10 foul shots in a row. Nevertheless, setting a practice goal in that type of situation is likely to lead to faster performance improvement than if the player just practiced shooting foul shots without a particular goal in mind.

# Effective and Ineffective Goal Setting

The efficacy of goal setting is well established, provided that a number of conditions are met (Gould, 2010; Locke & Latham, 2013). We can distinguish two types of goals: (a) goals for behavior and (b) goals for the products or outcomes of behavior. Examples of the former are eating a healthier diet and exercising more. An example of the latter is losing 10 pounds.

# Specific Goals Are More Effective Than Vague Goals

Rather than a goal of having a better relationship, a couple might agree to spend half an hour of quality time together or to tell each other daily at least three things that they appreciate about their relationship. Similarly, saying that you want to save 5% of your take-home pay would likely be more effective than the goal of wanting to save some money.

# Goals With Respect to Learning Specific Skills Should Include Mastery Criteria

A mastery criterion is a specific guideline for performing a skill so that if the guideline is met, the skill is likely to be mastered. This means that an individual who has met a mastery criterion for a skill has learned it well enough to perform it correctly upon demand or when it is necessary to do so. Examples of mastery criteria for learning athletic skills might include making six 4-foot putts in a row in golf, hitting 10 backhands in a row down the line in tennis, or making 10 foul shots in a row in basketball. Examples of mastery criteria for academic skills are reciting the periodic table or a Shakespearean sonnet three times in a row without making a mistake. When confronted with a complex task, it is usually efficient to set learning goals before setting performance goals. For example, if one's ultimate goal is to start a business, unless one is already skilled in doing that, it would be most effective to begin by setting a goal to master the knowledge needed to start a business (Baum, 2013; Saari, 2013; Seijts, Latham, & Woodwark, 2013).

# Goals Should Identify the Circumstances Under Which the Desirable Behavior or Outcome Should Occur

A goal for a wrestler to practice takedowns is somewhat vague. A goal to practice arm-drag takedowns until three in a row occur adds a quantity dimension but still does not indicate the circumstances under which the behavior should occur. A goal to practice arm-drag takedowns until three in a row occur on an opponent offering moderate resistance identifies the circumstances surrounding the performance. Similarly, a goal to give a talk to an audience of 30 strangers is different from a goal to give the same talk to two friends.

# Realistic, Challenging Goals Are More Effective Than Do-Your-Best Goals

The phrase "*just do your best*" is often said by coaches to young athletes just before a competition, by parents to their children who are about to perform in a concert, by teachers to students before taking tests, and by employers to employees doing their jobs. A number of studies, however, have demonstrated that do-your-best goals are not nearly as effective as are specific goals for improving performance. Perhaps do-your-best goals are ineffective because they are vague. Or perhaps individuals who are instructed to simply do your best set relatively easy goals, and, as Locke and Latham (2002, 2013) suggested, difficult or challenging goals might produce better performance. From a behavioral perspective, an instructor who identifies a specific goal for a learner is more likely to consistently provide reinforcement for meeting the goal than is an instructor who simply gives the learner a do-your-best goal. The reason for this is that the instructor and the learner might disagree as to whether the learner did his or her best.

# Public Goals Are More Effective Than Private Goals

Consider the following experiment with three groups of college students who were all given the same booklet of material to study. The first group of students participated in a public goal-setting program. Each student set a goal concerning the amount of time he or she would study and the score that he or she hoped to receive on a test to be given at the end of the program. These students announced their goals to other members of their group. The second group of students practiced private goal setting. They were treated the same as the first group except that they kept their goals to themselves. The third group of students, the control group, was not asked to set any goals. These students were simply given the material to

study for the same amount of time as the first group with the knowledge that they would receive a test at the end of the experiment. The results: The public goal-setting group scored an average of 17 percentage points higher on the test than either of the other two groups, who performed at about the same level (Hayes et al., 1985). Similar results on the effects of public goals versus private goals were found by Seigts, Meertens, and Kok (1997). Hayes and colleagues theorized that setting a public goal results in a public standard against which performance can be evaluated and that it also implies social consequences for achieving or not achieving the goal (see also Klein, Cooper, & Monahan, 2013, p. 75).

Although goals that someone else knows about might be more likely to be met than private goals that nobody knows about, the public component must be practiced with some caution. Suppose that you recommend goal setting as a part of a behavior modification program to help someone exercise consistently. If you recommend that the exerciser share the goals with another person, that person should be someone who is likely to prompt the exerciser with gentle reminders when goals are not met and who will offer encouragement when progress is satisfactory. That person should not be someone who will send the exerciser on a heavy guilt trip for not meeting the goals. (This issue is discussed further in Chapter 29.)

# Goal Setting Is More Effective If Deadlines Are Included

Each of us has a history of positive reinforcement for meeting various deadlines and for encountering aversive consequences when we don't meet them. Capitalizing on this history increases the effectiveness of goal setting. Suppose that you set a goal for yourself during the coming year of emailing friends and relatives more often. You are more likely to meet that goal if you resolve that by February 1 you'll have emailed a specific number of individuals, by March 1 you'll have emailed so many more, and so on.

# Goal Setting Plus Feedback on Progress Is More Effective Than Goal Setting Alone

Goals are more likely to be met if feedback indicates the degree of progress toward the goal (Ashford & De Stobbeleir, 2013). One way of providing feedback is to chart the progress being made. Individuals who chart their progress toward a goal are likely to find improvements in the chart to be reinforcing. Another way to provide feedback is to break long-term goals into a number of short-term goals and to congratulate oneself each time a short-term goal is met. Suppose that a couple decides to repaint their entire house, inside and out. Short-term goals might include painting the bedroom by the end of February, then the living room by the end of March, and so on, and admiring each room as it is completed.

# Goal Setting Is Most Effective When Individuals Are Committed to the Goals

Goals are likely to be effective only if the individuals involved have a continuing commitment to them. Although there are problems defining and measuring commitment in the goal-setting literature (Klein et al., 2013), by *commitment*, we mean statements or actions by the learner indicating that the goal is important, the learner will work toward it, and the learner recognizes the benefits of doing so. One way of gaining commitment is to have the learner participate in the goal-setting process. Research indicates that self-selected goals are at least as effective as those that are externally imposed (Fellner & Sulzer-Azaroff, 1984). Also, individuals should be provided with frequent reminders of their commitment to their goals (Watson & Tharp, 2014).

# Guidelines for Goal Setting

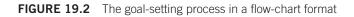
Many individuals attempt to capitalize on goal setting with New Year's resolutions. However, this is not necessarily the best time for setting goals due to competing festive activities. In addition, the stimuli present on January 1 are likely to be quite different from stimuli present during other times of the year. This would be unlikely to result in good generalization. Also, if goal setting occurs only on New Year's Day, then by definition, it occurs only once a year, whereas goal setting is more effective when it can be practiced a number of times throughout the year. Moreover, there are clearly ways of setting goals that are more effective than the kinds of New Year's resolutions that people typically make. If your goals are vague or do-your-best goals with no deadlines or timelines for meeting them and without a feedback mechanism for monitoring progress, they are not likely to have much effect on behavior. If, however, you practice goal setting according to the following guidelines, your goals are more likely to be effective in modifying your behavior.

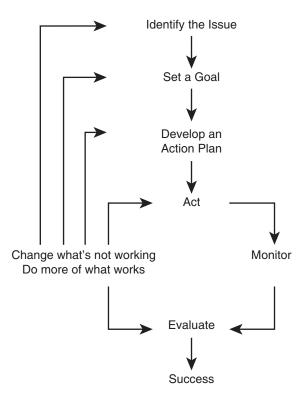
- 1. *Set goals that are specific, realistic, and challenging.* Unrealistically high goals appear to be better than goals that are too low (e.g., see Roose & Williams, 2018).
- 2. Identify the specific behaviors and the circumstances in which those behaviors should occur in order for the goals to have been met.
- 3. Be clear about the specific consequences that might occur for meeting or not meeting the goal.
- 4. Break long-term goals into several short-term goals.
- 5. If the goal is complex, devise an action plan for meeting it.
- 6. Set deadlines for goal attainment.
- 7. Ensure that individuals involved are committed to the goals.
- 8. Encourage the learner to share the goals with a friendly supporter.
- 9. Design a system for monitoring progress toward goals.
- 10. Provide positive feedback as progress toward goals is achieved.

See Figure 19.2 for a flow-chart view of the goal-setting process. Note that the self-corrective nature of the process mirrors the self-corrective nature of behavior modification itself: if during or after monitoring a program is found not to be producing satisfactory results it is changed, and the process of monitoring and change if needed continues until the program is producing satisfactory results.

#### Questions for Learning

- 15. In general terms, what do we mean by *goal*? Describe an example of a behavioral goal not in this chapter. Describe an example of an outcome goal not in this chapter.
- 16. From a behavioral perspective, what is a goal?
- 17. Briefly list six of the eight conditions that summarize effective versus ineffective goal setting.
- 18. What is a mastery criterion? Describe an example not in this chapter.
- 19. From a behavioral perspective, why might realistic, challenging goals be more effective than do-your-best goals?
- 20. From a behavioral perspective, why might public goals be more effective than private goals?
- 21. What do the authors mean by *commitment* in the context of goal setting?





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#### Summary of Chapter 19

Because our operant behavior in the presence of various antecedent stimuli has been reinforced, punished, or extinguished, those stimuli exert control over our behavior whenever they occur. Many behavioral treatment programs capitalize on existing forms of stimulus control. This chapter focuses on two categories of stimulus control: rules and goals. A rule is a statement that in a particular situation a specific operant behavior will be reinforced, punished, or extinguished. Rule-governed behavior is behavior controlled by the statement of a rule or rules, and rules often involve delayed consequences and lead to immediate behavior change. In contrast, contingency-shaped behavior involves immediate consequences and is usually developed gradually through "trial and error."

Rules are especially helpful when (1) rapid behavior change is desirable; (2) consequences for a behavior are delayed; (3) natural reinforcers for a behavior are highly intermittent; and (4) a behavior will lead to immediate and severe punishment. We learn to follow a rule with delayed consequences because other people provide immediate consequences for following the rule, and/or an individual provides self-reinforcement for following the rule, and/or our operant/respondent history causes us to immediately "feel good" for following the rule. Rules that describe specific circumstances and deadlines for specific behavior that will lead to sizeable and probable outcomes are often effective even when the outcomes are delayed. Conversely, rules that vaguely describe a behavior and the circumstances for it, that do not identify a deadline for the behavior, and that lead to small or improbable consequences for the behavior are often ineffective. Although rule learning has certain advantages over contingency shaping, rules can lead to insensitivity to contingencies. An individual may continue responding to a rule even when the contingency on which the rule is based changes.

A goal is a level of performance or outcome that an individual or group attempts to achieve. We distinguish between behavior goals and outcome goals. Goals are likely to be effective if they (1) are specific; (2) include mastery criteria; (3) identify the circumstances under which the desirable behavior or outcome should occur; (4) are challenging rather than do-your-best goals; (5) are public rather than private; (6) include deadlines; (7) include feedback on progress; and (8) if the individual is committed to the goals.

#### Application Exercises

#### A. Exercises Involving Others

- 1. Choose a behavior that a parent might want to change in a child such that there is no obvious immediate, natural reinforcer for that behavior. Describe how the parent, following the guidelines for using rules effectively, might capitalize on rule-governed behavior to bring about a desired outcome.
- 2. Consider a practice setting for a youth sport with which you are familiar. Describe how a coach might use goal setting to influence desirable practice behavior of an athlete in that setting. Indicate how the coach has followed the guidelines for goal setting.

#### B. Self-Modification Exercises

- 1. Consider the guidelines for using rules effectively. Now consider a behavior that you could physically perform. Identify a rule with respect to that behavior, and structure the contingencies according to the guidelines for using rules effectively.
- 2. Identify a behavior of yours that was probably contingency shaped. It might be something like riding a bicycle, balancing on one foot, eating with chopsticks, whistling a short tune, or flipping pancakes. Devise a measure of how well you perform the behavior. Then, using the measure, record your performance of the behavior on several trials. Next write out a set of rules for performing the behavior, and again perform and record the behavior on several occasions, carefully following the rules. According to your measure, how did the addition of rules affect your performance? Interpret your finding.

#### Note for Further Learning

1. For persons who suffer from insomnia, one option is to treat the problem with drugs. Another option, which has been shown to be at least equally as effective, is based on behavioral principles and relies partly on rule-governed

behavior (Blampied & Bootzin, 2013; Edinger & Carney, 2008; Carney & Edinger, 2010; Perlis, 2012; Perlis, Jungquist, Smith, & Posner, 2008; Smith et al., 2002). Some of the recommendations or rules in this treatment are (1) exercise regularly, but not in the late evening; (2) relax before bedtime; (3) don't consume caffeine or alcohol late in the evening; (4) go to bed only when you are feeling sleepy; (5) if sleep has not occurred within 10 minutes, leave the bedroom and read a book until you feel sleepy; (6) avoid non-sleep activities in bed; (7) get up at the same time each morning, regardless of the time that you go to bed. Also see Demsky, Fritz, Hammer, and Black (2018), who focused on ruminations of incivility during work as a factor contributing to insomnia. Their findings suggest that following a rule to engage in enjoyable and relaxing activities after work counteracts sleep-interfering ruminations of workplace incivility after work.

# Question for Further Learning

1. List seven rules that are a part of a behavioral treatment for insomnia.

# Note

1. This case is based on Martin and Toogood (1997).

# 20 Antecedent Control Modeling, Physical Guidance, and Situational Inducement

# Learning Objectives

#### After studying this chapter, you will be able to:

- Define modeling, physical guidance, and situational inducement.
- Describe factors that influence the effectiveness of modeling.
- Describe the four components of behavioral skills training.
- Summarize guidelines for using modeling.
- Summarize guidelines for using physical guidance.
- Summarize guidelines for using situational inducement.

James, feel the soles of your feet.

# A MINDFULNESS-BASED INTERVENTION FOR AGGRESSION<sup>1</sup>

James, a 27-year-old man with mild intellectual disability, had alternated between group home placement and a psychiatric hospital for many years. He preferred to live in a group home, but his aggressive behavior resulted in regular readmissions to a psychiatric hospital. Although a variety of aggression management treatments had been tried, none had been successful. As a last resort, after spending 12 months as an inpatient without achieving much control over his verbal and physical aggression, James agreed to try a mindfulness-based self-control strategy. Mindfulness (discussed further in Chapter 26) involves becoming fully aware of one's sensations, thoughts, feelings, and observable behavior on a moment-to-moment basis.

Following a procedure called *Soles of the Feet*, James learned to divert his attention from whatever was making him angry at a particular moment by focusing on the soles of his feet. Doing so enabled James to feel calm, smile, and walk away from the anger-causing situation. To teach James to practice this strategy, the therapist used modeling and role-playing. During therapy sessions, James would be standing or sitting but always with his feet flat on the floor. The therapist would then remind James of an incident in which he was angry and verbally or physically aggressive toward a person who

made him angry. When James showed signs of anger, such as rapid breathing, the therapist would say, while modeling the behavior being described, "Feel the soles of your feet. Slowly, move your toes, and feel your socks. Can you feel them? Now move the heels of your feet against the back of your shoes. Feel your heels rubbing your shoes. Keep breathing slowly and pay attention to the soles of your feet until you feel calm. Now smile, and walk away from the situation, like I'm doing." The therapist and James would then walk away from each other smiling. The therapist provided this type of training during 30-minute role-playing sessions held twice a day for 5 days. This was followed by homework practice assignments for another week. Then James was instructed to use the procedure to control his verbal and physical aggression in actual situations. The procedure was very effective. Before treatment, James had averaged approximately 10 instances of serious verbal aggression and 15 instances of physical aggression per month. Following treatment, James had 6 months of aggression-free behavior in the psychiatric hospital. He was allowed to return to the group home where he successfully lived with no aggressive behavior during a 1-year follow-up.

# Capitalizing on Existing Stimulus Control

As we indicated in the previous chapter, behavior modification programs should include instructions in the form of rules that can be followed easily. Sometimes, however, instructions are not enough so it is necessary to introduce

other types of antecedent stimuli, as was done with James. This chapter describes three additional strategies for capitalizing on existing forms of stimulus control: modeling, physical guidance, and situational inducement.

# Modeling

**Modeling** is a procedure by which a sample of a given behavior is demonstrated to an individual to induce that individual to engage in a similar behavior. As is true for rules, modeling can be powerful. Convince yourself of this by performing the following simple experiments:

- 1. For an entire day, speak only in a whisper and note how often people around you also whisper.
- 2. Yawn conspicuously in the presence of other people and note their frequency of yawning.
- 3. Stand on the corner of a street where there are lots of pedestrians and look at the sky for 30 minutes and note how many people stop and also look at the sky.

In each case, compare the data obtained with data gathered under comparable circumstances when the behavior is not being modeled.

As with rules, the general public so commonly uses modeling that few people think of it as a behavior modification procedure. Parents use it to teach their children politeness, caring, talking, and many other behaviors. When a dog walks by a parent and a 2-year-old child, the parent, while looking at the dog, might say, "Look at the dog. Can you say 'dog'?" When showing a child how to make a sandwich, a parent might say, "Do it like this" while modeling the desired behavior. Modeling affects the behavior of individuals of all ages, not just young children. When teenagers first enter high school, they see how the older students dress and talk, and they soon dress the same way and use the same expressions. All of us in our daily lives have frequent opportunities to observe the actions of others, and we frequently imitate their behaviors.

What determines whether we will imitate the behavior of a model? Although several possible explanations exist, clearly our history of reinforcement and punishment for imitating others is an important factor.

Also, because each of us has had different experiences, the specific variables that determine who we imitate vary somewhat from person to person. Nevertheless, several general factors influence the effectiveness of modeling as a behavior modification technique for most people (Bandura, 1986, pp. 53–55). The following rules capitalize on these factors.

#### Arrange for Peers to Be Models

People are more likely to imitate those who are similar to them in various ways—age, socioeconomic status, physical appearance. Friends and peers are more likely to be imitated than strangers or individuals outside one's peer group. Thus, whenever possible, use peers as models in your behavior modification programs. Consider the case of a withdrawn nursery school child who almost never interacts with other children. You might arrange for the child to observe several instances of another child joining in the activities of a group of children (see Prendeville, Prelock, & Unwin, 2006). The group should be responding to the model in a reinforcing manner by offering play material, talking, or smiling. To ensure that the modeling occurs under optimal circumstances and in a suitable fashion, it may be necessary to instruct certain children to perform as models and to instruct the children in the group to behave in a conspicuously reinforcing manner to the models. Another approach that has shown promise is one that encourages normally developing siblings to act as models for developing play behavior of children with autism (Walton, Brooke, & Ingersoll, 2012).

Because of the power of modeling, it is not surprising that early in the history of behavior modification, behavioral researchers and practitioners realized that modeling could be used as a component of some behavior modification programs (e.g., Baer, Peterson, & Sherman, 1967; Bandura, 1965, 1969). Early applications of modeling involved someone an adult, peer, sibling, or other appropriate model—demonstrating a desired behavior in person. Behavior modifiers soon realized, however, that modeling *video modeling*—i.e., showing video recorded displays of someone engaging in the desired behavior—could be a viable substitute for a live model (e.g., Ganz, Earles-Vollrath, & Cook, 2011). Video modeling has certain advantages over in-person modeling. With a video the model is always presented in a perfectly controlled manner, a video presentation is always available when a suitable live model may not be, and videos can be viewed on a wide variety of platforms—tablets, smartphones, desk computers, etc. In addition, with video modeling the learner can be used as a model of his/her own desirable behavior. Moreover, in what is called point-of-view video modeling, it is possible to present a modeling episode from the viewpoint of the learner. With video self-modeling and point-of-view video modeling, one might expect the learner to attend more effectively to the relevant stimuli in the modeling episode. Research indicates that video modeling to teach social skills to children with autism is as effective as peer-mediated modeling (Wang, Cui, & Parrila, 2011).

All types of video modeling have been used effectively, although there are insufficient studies to conclusively say whether any particular video modeling method is more effective or efficient, and if so, under what conditions. Examples of target responses taught using video modeling include social and vocational skills to individuals with developmental disorders and autism spectrum disorder (Rayner, Denholm, & Sigafoos, 2009), play behaviors (MacDonald, Sacrimone, Mansfield, Wiltz, & Ahearn, 2009), gardening behavior of adolescents with autism spectrum disorder (Kim, 2017), fire safety behavior by young children with autism spectrum disorder (Morgan, 2017), and language skills (Plavnick & Ferreri, 2011). Video modeling has also been used to train staff working with individuals with developmental disabilities and autism spectrum disorders (e.g., Delli Bovi et al., 2017).

#### Arrange for the Modeled Behavior to Be Seen to Be Effective

Suppose that you want to improve your debating skills. Are you more likely to imitate the discussion strategies of friends who consistently get their points across or friends who consistently lose arguments? Clearly, you are more likely to imitate someone whose behavior produces desired consequences (Bandura, 1986, p. 53). Even with children, peers who are more proficient at obtaining consequences for various behaviors are more likely to be imitated (Schunk, 1987). Therefore, to capitalize on this factor when using modeling in your behavior modification program, arrange for the learner to observe the model emit the desired behavior and receive reinforcement.

Social psychologists have long known that high-status and prestigious persons are more likely to be imitated than individuals of lower status or prestige (e.g., Asch, 1948; Henrich & Gil-White, 2001). This is likely because individuals of high status frequently emit effective behaviors. A high-status teenager, for example, is likely to be imitated by peers who frequently observe that the popular teenager receives lots of positive reinforcement.

#### Use Multiple Models

Sarah, a 35-year-old real estate salesperson and part-time student, drank beer regularly with six other women at a local bar on Friday afternoons. All of them were taking a course on behavior modification, but Sarah was unaware that her own drinking behavior was being studied. Over several sessions of baseline, it was established that Sarah invariably drank about 72 ounces of beer in an hour. Then the experimental phases of the study began. During the first experimental phase, one of the other women modeled a drinking rate that was half of Sarah's. Sarah's drinking was not affected. During the second experimental phase, her drinking was also not affected when two of the other women modeled drinking rates half of hers. However, when in the third experimental phase, four other women modeled drinking rates that were half of Sarah's, her drinking rate reduced by half (DeRicco & Niemann, 1980). This study illustrates that the number of people modeling a particular behavior is a factor in determining whether that behavior will be imitated. In addition, an increase in the number of models is, by definition, an increase in the number of stimulus exemplars which, as discussed in Chapter 18, increases stimulus generalization of the behavior (Pierce & Schreibman, 1997).

#### Behavioral Skills Training

Modeling is most effective when combined with other behavioral teaching strategies. The combination of *instructions*, *modeling*, *rehearsal*, and *reinforcement* to teach a variety of skills is called **behavioral skills training (BST)**. It is important to note that BST is not a new principle or procedure. It is a collection of principles and procedures that we have already discussed bound together in a maximally effective package for teaching any desired skill or set of skills. In the lead case in this chapter, role-playing was used with James to teach him to focus on the soles of his feet as an alternative to aggression. BST has been used to enhance performance in a variety of areas. Some examples include skill acquisition in sports (Tai & Miltenberger, 2017), teaching parents of children with autism to increase diet variety for their children (Seiverling, Williams, Sturmey, & Hart, 2012) and to enhance the social skills of their children (Dogan et al., 2017), training staff to appropriately ambulate children with multiple physical disabilities in their care (Nabeyama & Sturmey, 2010), teaching kindergarten children how to respond during lockdown drills (Dickson & Vargo, 2017), improving the interview skills of college students (Stocco, Thompson, Hart, & Soriano, 2017), and to teach college students to pour beer accurately (Hankla, Kohn, & Normand, 2018).

# Guidelines for Using Modeling

The following are some general guidelines for the effective use of modeling. It may not be possible to follow all of them in every situation, but the more they are followed, the more effective the modeling is likely to be.

- 1. Select models who are friends or peers of the learner and who are seen by the learner as competent individuals with status or prestige.
- 2. Use more than one model.
- 3. The complexity of the modeled behavior should be suitable for the behavioral level of the learner.
- 4. Combine modeling with instructions, rehearsal, and feedback (BST).
- 5. If the behavior is quite complex, then the modeling episode should be sequenced from very easy to more difficult approximations for the learner.
- 6. To enhance stimulus generalization, the modeling scenes should be as realistic as possible.
- 7. Use fading as necessary so that stimuli other than the model can take control over the desired behavior.

#### Questions for Learning

- 1. Define *modeling*. How was it incorporated into the therapy sessions with James?
- 2. Describe two recent situations in which you were influenced by modeling to emit a behavior. For each instance, describe which of the factors that influence the effectiveness of modeling were present.
- 3. List the four components of BST.
- 4. Describe the specific BST steps you might use to overcome the withdrawal behavior of a nursery school child who never interacts with other children. Identify the basic principles and procedures being applied in your program.
- 5. Define or describe behavioral rehearsal or role-playing. Give an example.

# Physical Guidance

*Physical guidance* is the application of physical contact to induce an individual to go through the motions of a desired behavior. Some familiar examples are a dance instructor leading a pupil through a new dance step, a golf instructor holding a novice's arms and moving the novice through a proper swing, and a parent holding a child's hand while teaching the child to cross the street safely. Physical guidance is typically only one component of a teaching procedure. Both the dance instructor and the golf instructor will also use instruction, modeling, and reinforcement for correct responses or approximations to them. Likewise, the parent teaching safe street crossing will use rules such as "Look both ways" and modeling—looking both ways in an exaggerated manner.

Physical guidance is often used as an aid for teaching individuals to follow instructions or imitate a modeled behavior so that instruction or modeling can then be used without physical guidance to establish other behaviors. In one procedure for teaching instruction following, a child is placed in a chair opposite the teacher. At the beginning of a trial, the teacher says, "Johnny, stand up," and then guides the child to his feet. Reinforcement is then presented immediately, as though the child himself had performed the response. Next, the teacher says, "Johnny, sit down," and gently presses him back on the chair. Again, immediate reinforcement is presented. The process is repeated over trials while physical guidance is faded out (see Kazdin & Erickson, 1975). After Johnny has learned this set of instructions, another set—"Come here" and "Go there"—is taught using a similar procedure. Less and less physical guidance may be required to teach successive instruction following until eventually even fairly complex instruction following can be taught with little or no physical guidance.

As in teaching instruction following, the teacher who uses physical guidance to teach a child to imitate a model starts with a few simple imitations—touching one's head, clapping one's hands, tapping the table, standing up, and sitting down—and adds new imitations as the previous ones are learned. At the beginning of each trial, the teacher says, "Do this" while modeling the response and guiding the child to perform the response. Correct responses are reinforced and physical guidance is faded out over trials. This facilitates the development of **generalized imitation** by which an individual, after learning to imitate a number of behaviors perhaps with some shaping, fading, physical guidance, and reinforcement learns to imitate a new response on the first trial without reinforcement (Baer et al., 1967; Ledford & Wolery, 2011). Physical guidance may also be used as a transition to other types of prompting. For example, a child may be asked to point to a picture of a dog where a picture of a dog and three other pictures are laid out on a table. The teacher may

use various prompts, such as pointing to the correct picture or showing the child a picture identical to the correct picture. If the child does not respond correctly to one of these prompts, the teacher may gently take the child's hand and move it to the correct picture. Over trials, the teacher asks the child to point to different pictures and fades out the physical guidance so that the child is responding correctly to nonphysical prompts. Eventually the child learns to respond to the correct pictures without being prompted (Carp, Peterson, Arkel, Petursdottir, & Ingvarsson, 2012).

Another common application of physical guidance is in helping individuals to overcome fears. Helping an individual who is terrified of water might involve gradually leading the individual by the hand into the shallow end of a swimming pool and providing support while the individual floats. The least fear-provoking aspects of a situation should be introduced first and the more fear-provoking aspects added later in a gradual manner. One should never try to force an individual to do more than the individual feels comfortable doing. The more fearful the individual is, the more gradual the process should be. In the case of a very fearful individual, one may have to spend several sessions simply sitting with the individual on the edge of the pool. (Use of modeling and other procedures to help a client overcome extreme fears is discussed further in Chapter 27.)

# Guidelines for Using Physical Guidance

Some general guidelines for the effective use of physical guidance follow.

- 1. *Ensure that the learner is comfortable and relaxed while being touched and guided*. Some initial relaxation training may be necessary to accomplish this.
- 2. Determine the stimuli that you want to control the behavior and ensure that they are conspicuously present during physical guidance.
- 3. Consider using rules or cue words during physical guidance so that they may eventually control the behavior. For example, when teaching a novice right-handed golfer the proper shoulder turn during a golf swing, the instructor might say the cue words, "Left shoulder to chin, right shoulder to chin," while guiding the novice through the backswing and the downswing.
- 4. Reinforcement should be given immediately after the successful completion of the guided response.
- 5. Physical guidance should be sequenced gradually from very easy to more difficult behavior for the learner.
- 6. Use fading so that other stimuli can take control over the behavior.

# Questions for Learning

- 6. What does the term *physical guidance* mean? How does it differ from gestural prompting (see Chapter 12)?
- 7. Identify a behavior that you were influenced to perform as a result of physical guidance. Describe how physical guidance was involved.
- 8. What is generalized imitation? Describe an example.

# Situational Inducement

Largely because of our similar histories of reinforcement and punishment, numerous situations and occasions in society control similar behavior in many of us. The interiors of certain public buildings, such as churches, museums, and libraries, tend to suppress loud talking. Parties tend to evoke socializing and jovial behavior. Catchy melodies prompt humming and singing. Audience laughter, real or artificial, induces many people to continue watching TV sitcoms.

The term **situational inducement** refers to the influence of a behavior by using situations and occasions that already exert control over the behavior. Such techniques no doubt predate recorded history. Gatherings involving singing and dancing probably served to strengthen a sense of community in ancient tribes, just as they do today in many cultures. Monasteries and convents have been used for centuries to promote spiritual behavior by providing an environment conducive to reading religious texts and meditating. Supermarkets and department stores use many situational features to induce buying. Among these are the ways in which the products or pictures of the products are prominently and attractively displayed. Fine restaurants provide relaxing atmospheres with soft slow-paced music to induce leisurely enjoyment of a full-course meal. In restaurants where many people are waiting for tables, fast music may be played to

induce rapid eating so that tables become available more quickly (Karapetsa, Karapetsas, Maria, & Laskaraki, 2015). Activities carried out over meals and in the presence of music have always been important to human functioning and well-being. Preparing meals and eating together (e.g., see Kniffin, Wansink, Devine, & Sobal, 2015) and making and listening to music together (Groarke & Hogan, 2016; Kniffin, Yan, Wansink, & Schulze, 2017) continue to be important ways in which groups at every level induce cohesion and commensality among their members.

Examples of situational inducement can also be found in the home. Many people prominently display items such as interesting *objets d'art* to stimulate conversation. If a guest seems about to mishandle one of these pieces, the host may use situational inducement by offering the potential offender a drink or food item.

Situational inducement has been used in a number of imaginative and effective ways in behavior modification programs to help increase or decrease target behaviors or to bring them under appropriate stimulus control. Examples can be discussed under four somewhat overlapping categories: (a) rearranging the existing surroundings, (b) moving the activity to a new location, (c) relocating the people, and (d) changing the time of the activity.

#### Rearranging the Existing Surroundings

An example of rearranging the existing surroundings is altering the items in one's room to promote better and more persistent studying behavior. A student might turn on more lights, use a brighter light bulb, clear the desk of irrelevant material, move the bed as far as possible from the desk, or have the desk facing away from the bed. Better yet, the bed should not be in the same room as the desk because the bed is an S<sup>D</sup> for sleeping. To prevent non-study behaviors from being conditioned to the new stimuli, the student should engage only in studying behavior in the rearranged environment. Other examples of rearranging the surroundings include placing potato chips on the middle shelf rather than the high or the low shelves in a store to increase sales of the potato chips (Sigurdsson, Saevarsson, & Foxall, 2009), wearing nonremovable wristbands as a reminder to quit nail biting (Koritzky & Yechiam, 2011), placing recycling bins in class-rooms on a university campus to increase recycling of plastic bottles (O'Connor et al., 2010), and using photographs of play activities to increase the number of play activities completed by children with autism (Akers et al., 2016).

#### Moving an Activity to a New Location

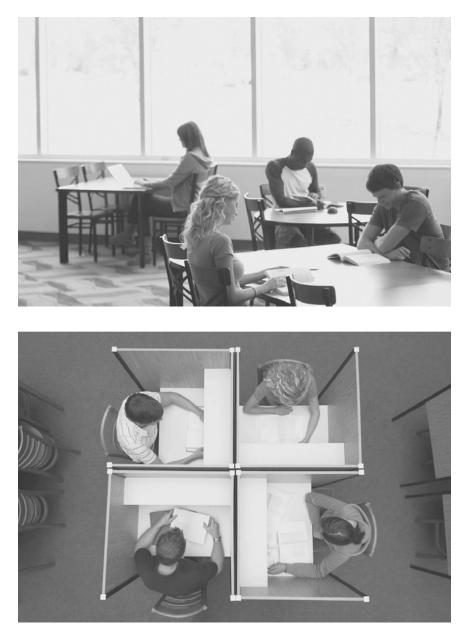
Changing the location of a desirable activity that is deficient is one approach for increasing the occurrence of that activity. Consider the example of studying (see Figure 20.1). A student using this approach should select a place that is conducive to studying and has distinctive stimuli that are not associated with texting friends, going on social media, or any behavior other than studying. A reserved carrel in a university library is ideal for this, although other well-lit, quiet areas with adequate working space would be suitable. For severe studying deficiencies, behavior incorporating good study skills should first be shaped and then placed on either a low-duration or a low-ratio schedule in the special studying area. The value of the schedule should then be increased gradually so that the behavior will eventually be maintained at the desired level. Appropriate reinforcement such as coffee with a friend should be arranged to occur immediately after the schedule requirement has been met. A student who experiences a tendency to daydream or to engage in other non-study behavior while in the studying area should do a little more productive studying and then leave immediately so that daydreaming does not become conditioned to the stimuli in the studying area.

#### Relocating People

As an example of this third category of situational inducement, teachers often change seating arrangements to relocate students whose close proximity leads to various types of disruptions. This is usually much easier than designing and carrying out reinforcement or punishment programs to eliminate undesirable interactions. For example, Bicard, Ervin, Bicard, and Baylot-Casey (2012) found that disruptive behavior of fifth grade students occurred more than three times less often when teachers arranged where the students sat as compared to when the students chose their own seats.

Relocating people can also be used to bring people together. For example, getting dates is a problem for many college students. To deal with this problem, therapists often recommend that clients increase their non-dating contacts with others who may be candidates for dating.

#### FIGURE 20.1 Examples of situational inducement.



Moving an activity to a new location has also been used to limit the occurrence of problem behavior. For example, McGowan and Behar (2013) got worriers to identify their worrisome thoughts and also to identify a specific location where they could go each day to engage in worrying. The worriers picked a time and place that was at least 3 hours prior to their bedtimes so that the worrying would be less likely to interfere with sleep. Each day the worriers would go to their worrying location and worry as intensely as possible for 30 minutes. They also tried to postpone spontaneous worrying during the day to the worry period, and instead to focus on present moment experiences. The procedure produced clinically significant decreases in the worrying and anxiety of the participants.

# Changing the Time of the Activity

The final category of situational inducement involves taking advantage of the fact that certain stimuli and behavior tendencies change predictably with the passage of time. For example, couples may find that sexual activity is better for them in the morning than at night. Changing the time of an activity has been used effectively in weight-control programs. People who cook for their families sometimes put on excess weight by "nibbling" while preparing meals and then sitting down for a full-course dinner. Rather than forgoing dinner with one's family, a partial solution to this problem is to do the preparation shortly after having eaten the previous meal while the tendency to eat is still relatively weak (see LeBow, 1989, 2013).

# Guidelines for Using Situational Inducement

Situational inducement covers a broad set of procedures. Its use, therefore, is considerably less straightforward than other methods discussed in this chapter. In short, a good deal of imagination is typically required if it is to be used effectively. We suggest the following guidelines.

- 1. *Clearly identify the desired behavior to be strengthened and, if appropriate, the undesirable behavior to be decreased.*
- 2. Brainstorm all possible environmental arrangements in the presence of which the desired behavior has occurred in the past or is likely to occur. Remember, situations and controlling stimuli can be anything—people, places, events, or objects.
- 3. From the list of stimuli that have controlled the target behavior in the past, identify those that could be easily introduced to control the target behavior.
- 4. Arrange for the learner to be exposed to the stimuli that control the target behavior in the desired way and to avoid locations and arrangements that do not have this control.
- 5. Make sure that undesirable behavior never occurs in the presence of situations introduced to strengthen desirable behavior.
- 6. When the desirable behavior occurs in the presence of the new arrangement, be sure that it is reinforced.
- 7. Use fading to bring the behavior under desired stimulus control.

# Questions for Learning

- 9. What do we mean by the term *situational inducement*?
- 10. Describe each of the four categories of situational inducement.
- 11. Give an example from your own experience of each of the four categories of situational inducement.
- 12. For each of the following examples, identify the category of situational inducement in which it might best be placed and indicate why.
  - a. On Saturday afternoon, an exercise buff can't seem to get the energy to lift weights. To increase the likelihood of weight lifting, the exercise buff places the weights in the center of the exercise room, turns on the TV to a sporting event, and opens a copy of *Muscle Beach* magazine to the centerfold showing a famous bodybuilder.
  - b. It is said that Victor Hugo, a renowned writer, controlled his work habits in his study by having his servant take his clothes away and not bring them back until the end of the day (Wallace, 1971, pp. 68–69).
  - c. To stop drinking, an alcoholic meets up with members of Alcoholics Anonymous and stops seeing her/his old drinking buddies.
  - d. A couch potato decides to jog a mile every night before going to bed. Alas, the road to hell or perhaps a heart attack is paved with good intentions. Late nights, good TV, wine with dinner, and other delights take their toll. Three months later, the couch potato is still overweight and out of shape because of many missed jogging nights. The couch potato takes a friend's advice to change the routine and begins jogging each day immediately upon arriving home and before eating dinner.
  - e. After many interruptions while working on this book at the university, the authors began working at one of their homes.
- 13. According to the proposed guidelines for the use of rules, modeling, and physical guidance,
  - a. what behavior principle is used with all three procedures?
  - b. what two other behavioral procedures are likely to be used with all three procedures?

# Summary of Chapter 20

One strategy for capitalizing on existing forms of stimulus control is modeling—demonstrating a sample of a behavior to an individual to induce that individual to engage in similar behavior. Strategies for doing so include (a) arranging for peers to be models; (b) arranging for the modeled behavior to be seen to be effective for producing desirable consequences; (c) using multiple models; and (d) combining modeling with instructions, behavioral rehearsal, and feedback to perform the desired behavior. The combination of instructions, modeling, rehearsal, and reinforcement is called *behavioral skills training (BST)*.

Another category of antecedent control for producing desirable behavior is physical guidance. Strategies for physical guidance include (a) asking permission to touch the person; (b) appropriate and gentle physical contact to lead the person through the desired behavior; and (c) a clear statement of what the person is expected to do. A third category of antecedent control is situational inducement, the influence of a behavior by using situations and occasions that already exert control over that behavior. Strategies for situational inducement include (a) rearranging the existing surroundings; (b) moving an activity to a new location that will more likely produce that desired activity; (c) relocating people to increase the desired behavior; and (c) changing the time of an activity.

# Application Exercises

# A. Exercise Involving Others

Outline a program that a parent might follow to teach a 2-year-old child to respond consistently to the instruction, "Please bring me your shoes." Indicate how your program might use rules, modeling, and physical guidance, and how it follows the guidelines for the effective application of each.

# B. Self-Modification Exercise

Select two of your behaviors from the following list:

- 1. doing the dishes or putting them in the dishwasher immediately after a meal
- 2. getting up when the alarm sounds
- 3. feeling happy
- 4. cleaning up your bedroom twice per week
- 5. doing some exercises daily
- 6. increasing your studying

Describe how you might influence each of the two behaviors by combining, for each behavior, at least four of the following tactics: rules, modeling, physical guidance, rearranging the existing surroundings, moving the activity to a new location, relocating people, and changing the time of the activity. Make your suggestions highly plausible in regard to the situation.

# Note for Further Learning

There are several processes by which imitative behavior can be learned. First, an individual is frequently rein-1. forced after emitting behavior that is similar to behavior that another individual has emitted. Other people's actions tend to become S<sup>D</sup>s for engaging in similar actions. For example, a child who watches someone open a door to go outside receives the reinforcement of going outside after performing the same action. Second, to the extent that other people are reinforcing to us, their actions acquire conditioned reinforcing properties. We receive conditioned reinforcement when we perform the same actions. A third possibility is that once we have learned to imitate simple responses, we can then imitate more complex behaviors, provided that these are composed of the simpler responses. For example, once a child has learned to imitate "al," "li," "ga," and "tor" as single syllables, or as units of various words, the child can then imitate the word *alligator* upon hearing it for the first time (Skinner, 1957). A fourth possibility is that we imitate because, as infants, our mothers and others imitated us, creating an association between our behavior and similar behavior in them. This possibility is particularly cogent in explaining how we can imitate behavior when our own matching behavior is not visible to us, such as facial expressions when there is no mirror present. A fifth possibility is that imitative behavior is not just a set of separate stimulusresponse relationships but is itself an operant class of responses. In other words, it is possible that once a child is reinforced for imitating some behaviors, the child will then tend to imitate other behaviors even though they contain no elements in common with the imitative behaviors that were reinforced. As indicated earlier in this

chapter, this is referred to as *generalized imitation*. (For more detailed interpretations of vicarious or observational or imitative learning from a behavioral approach, see Masia & Chase, 1997; Pear, 2016a, pp. 91–95; or Taylor and DeQuinzio, 2012.)

# Question for Further Learning

1. Describe five processes by which imitative behavior might be learned. Give an example of each.

# Note

1. This case is based on a report by Singh, Wahler, Adkins, and Myers (2003).

# 21 Antecedent Control Motivation

# Learning Objectives

#### After studying this chapter, you will be able to:

- Critique the way motivation is often looked at traditionally.
- Describe a behavioral view of motivation.
- Distinguish between a motivating establishing operation (MEO) and a motivating abolishing operation (MAO).
- Distinguish between unconditioned and conditioned motivating operations (UMOs versus CMOs).
- Explain how using motivating operations in the design of behavior modification programs increases their effectiveness.

OK, team! Here's how you can earn an Eagle Effort award.

# COACH DAWSON'S MOTIVATION PROGRAM<sup>1</sup>

"Let's see a little concentration out there. You should hardly ever miss layups in drills!" shouted Jim Dawson at basketball practice. Jim was coach of the Clinton Junior High basketball team in Columbus, Ohio. He was concerned about the players' performance during a series of drills that he used to open each practice. There was also an attitude problem. "Some of them just aren't team players," he thought to himself. "Some of them really have a bad attitude."

With the help of Daryl Siedentop of The Ohio State University, he worked out a motivational system in which players could earn points for performance in layup drills, jump-shooting drills, and free-throw drills at daily practice. In addition, they could earn points for being a "team player" by making supportive comments to teammates. Points were deducted if Coach Dawson saw a lack of hustle or a bad attitude. Student volunteers who served as managers for the team recorded the points. This motivational system was explained in detail to the players beforehand. At the end of a practice, the coach praised players who earned more points than they had in the previous practice as well as players who earned a large number of points. In addition, players who earned a sufficient number of points had their names posted conspicuously on an "Eagle Effort" board in the hall leading to the gymnasium. These players were also honored with an "Eagle Effort" award at a postseason banquet. Overall, the program was highly effective. Performance in layup drills improved from an average of 68% to an average of 80%. Jump-shooting performance improved from 37% to 51%. Free-throw shooting at practices improved from 59% to 67%. However, the most dramatic improvement was in the "team player" category. The number of supportive comments made by the players to teammates increased to such an extent that the managers could not monitor them all. In addition, at first most of the supportive comments sounded "pretty phony," according to Coach Dawson, but over the season, they became increasingly sincere. By the end of the season, the players were exhibiting behavior meeting the definition of a positive attitude to a remarkable extent. In Coach Dawson's words, "We were more together than I ever could have imagined."

# A Traditional View of Motivation

Consider the behavior of Jenny and Jack, two children in third grade. Jenny consistently completes homework assignments, works hard during various classroom activities, listens attentively to the teacher, and is polite with the other children. According to Jenny's teacher, "Jenny is a good student *because* she's highly motivated." Jack, on the other hand, is the opposite. Jack rarely completes homework assignments, fools around while the teacher is talking, and does not

appear to apply himself. Jack's teacher believes that Jack lacks motivation. As illustrated by these examples, many people conceptualize motivation as *some "thing*" within us that causes our actions. Many introductory psychology texts describe motivation as the study of inner drives, needs, and wants that cause our actions.

A conceptual or logical problem with the traditional view of motivation is that it involves circular reasoning. Why does Jenny work hard? Because she is highly motivated. How do we know she's highly motivated? Because she works hard. In addition to this circularity, conceptualizing motivation as an internal cause of behavior has several practical problems. First, the suggestion that the causes of behavior are inside of us rather than in the environment might influence some to ignore the principles for changing behavior described in earlier chapters of this book and the enormous amount of data demonstrating that application of those principles can effectively modify behavior. Second, conceptualizing motivation as an internal cause of behavior may influence some to blame the individual for substandard performance by attributing this to a lack of motivation or laziness rather than helping such individuals to improve their performance. Third, conceptualizing motivation as an internal cause of behavior may influence some to blame themselves for failure to emit various behaviors rather than examining potential self-management strategies (see Chapter 25).

#### Questions for Learning

- 1. How do people who are not behaviorists or behavior modifiers conceptualize motivation? Illustrate with an example.
- 2. What is a conceptual problem with the traditional view of motivation? Illustrate with an example.
- 3. Describe three practical problems with conceptualizing motivation as an internal cause of behavior.

#### A Behavioral View of Motivation

It's one thing for a person to *know how* to emit a given behavior; it's another thing for that person to *want* to emit that behavior. As stated previously, traditional psychological theories of motivation have addressed the "processes of wanting" by postulating inner drives. However, rather than taking this approach, behavioral psychologists have adopted the concept of a motivating operation, as introduced and developed by the pioneering behaviorist Jack Michael (1982, 1993, 2000, 2007). We touched on the concept of motivating operation in Chapter 6, but now we discuss it in more detail. (For an in-depth discussion of the history of the treatment of motivation in applied behavior analysis, see Sundberg, 2004.)

A motivating operation (MO) is an event or operation that (a) temporarily alters the effectiveness of a reinforcer or punisher—a value-altering effect and (b) influences behavior that normally leads to that reinforcer or punisher—a behavior-altering effect (Laraway, Snycerski, Michael, & Poling, 2003). In simple terms, an MO temporarily changes what you want and tells you how to get it.

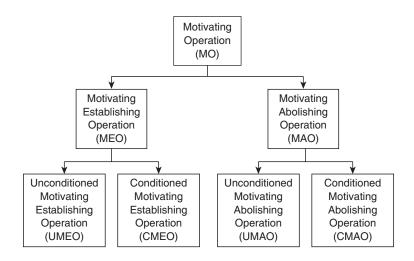
In the Introduction to Part III, we alluded to a four-term contingency that would supplement the three-term contingency we spoke of in Chapter 11. An MO may be thought of as the leading term in that four-term contingency, which can be diagrammed as follows:  $MO \rightarrow S^D \rightarrow R \rightarrow S^R$ , where the first term is the motivating operation, the second is a discriminative stimulus, the third is a response controlled by that discriminative stimulus, and the fourth is a consequence of emitting that response which typically alters the MO in some way.

There are two main types of MOs: motivating establishing operations (MEOs) and motivating abolishing operations (MAOs), and both types can be unconditioned (U) or conditioned (C), yielding four subcategories, UMEOs, CMEOs, UMAOs, and CMAOs (see Figure 21.1). We will start with the definition and examples of MEOs.

An MEO is an event or operation that temporarily increases the effectiveness of a reinforcer or punisher—the value-altering effect, and increases the likelihood of behaviors that lead to that reinforcer or decreases the likelihood of behaviors that lead to that punisher—the behavior-altering effect. With a UMEO, the value-altering effect is innate and the behavior-altering effect is learned.

An example of a UMEO involving a reinforcer is food deprivation. When we are food deprived, food is a powerful reinforcer, and we are likely to engage in various food-seeking behaviors. An example of a UMEO involving a punisher is the temperature in a room. In the winter, in the Northern Hemisphere, the coldness of an unheated room is a punisher, which becomes more punishing with increases in the cold temperature, and the behavior of going into the cold room while wearing minimal clothing decreases. With a CMEO, both the value-altering and behavioraltering effects are learned. An example of a CMEO involving a reinforcer was Coach Dawson's description of the points program, which increased the reinforcing value of points and increased practice behaviors to earn points. Now consider an example of a CMEO involving a punisher. Suppose that at a Little League baseball practice, a coach

#### FIGURE 21.1 Types of motivating operations



typically required a player to sit in the dugout alone for 5 minutes as a timeout contingent for swearing, throwing bats, and other misbehavior. Suppose that, at one particular practice, the coach announced that players could earn points for performing well and that the five players with the most points would each be awarded a ticket to attend a major league baseball game. This announcement was a CMEO in two ways. First, it made points a reinforcer for the players. Second, it increased the effectiveness of timeout as a punisher because the players could not earn points if they were sitting in the dugout for misbehavior.

An MAO is an event or operation that temporarily decreases the effectiveness of a reinforcer or punisher and decreases the likelihood of behaviors that normally lead to that reinforcer or increases the likelihood of behaviors that normally lead to that punisher. With a UMAO, the value-altering effect is innate and the behavior-altering effect is learned.

An example of a UMAO involving a reinforcer is food satiation. Just after eating a big meal, food temporarily loses its effectiveness as a reinforcer, and we are less likely to engage in food-seeking behaviors. Now consider an example of a UMAO involving a punisher. During the winter an unheated room is a punisher. Increasing the room temperature is a UMAO for the punishing effect of the cold room, and it increases the likelihood of going into that room. With a CMAO, both the value-altering and behavior-altering effects are learned. For example, suppose at one of the Little League base-ball practices described previously, the coach announced that players could still earn points, but they could no longer be exchanged for a ticket to attend a major league baseball game. That announcement would be a CMAO in two ways. First, it would decrease the value of points as a reinforcer. Second, it would decrease the effectiveness of timeout as a punisher because the players would no longer care about missing opportunities to earn points by sitting in the dugout for misbehavior.

For examples of a UMEO, a UMAO, a CMEO, and a CMAO for reinforcers, see Table 21.1.

#### Questions for Learning

- 4. Define motivating operation (MO). In simple terms, what is an MO?
- 5. State the full terms for the following abbreviations: UMEO, UMAO, CMEO, CMAO.
- 6. Define motivating establishing operation (MEO).
- 7. Describe an example of a UMEO involving a reinforcer.
- 8. Describe an example of a UMEO involving a punisher.
- 9. Describe an example of a CMEO involving a reinforcer.
- 10. Describe an example of a CMEO involving a punisher.
- 11. Define motivating abolishing operation (MAO).
- 12. Describe an example of a UMAO involving a reinforcer.
- 13. Describe an example of a UMAO involving a punisher.
- 14. Describe an example of a CMAO involving a reinforcer.
- 15. Describe an example of a CMAO involving a punisher.
- 16. Are the value-altering and behavior-altering effects innate or learned for UMEOs, UMAOs, CMEOs, CMAOs?

Type of MO	Example	Value-Altering Effect (I = Innate; L = Learned)	Behavior-Altering Effect (Learned)
UMEO	Food deprivation	Food is more reinforcing (I)	Increase in going to the fridge for food (L)
UMAO	Food satiation	Food is less reinforcing (I)	Decrease in going to the fridge for food (L)
CMEO	Parents give child points for keeping bedroom clean, and points can be exchanged for extra desserts	Points are now conditioned reinforcers (L)	Child keeps bedroom clean to earn points (L)
СМАО	Child can no longer exchange points for extra desserts	Points are no longer conditioned reinforcers (L)	Child stops keeping bedroom clean to earn points (L)

TABLE 21.1 Examples of Motivating Operations (MOs) for Reinforcers

#### CMEOs and S<sup>D</sup>s

When considering stimulus control over behavior, it is easy to confuse the concept of discriminative stimulus, or S<sup>D</sup>, and the concept of CMEO. Knowledge of both is important in being able to reliably and effectively use either as antecedent variables to influence behavior. An S<sup>D</sup> is a stimulus that indicates that a response will be reinforced. To influence an individual's behavior by presenting an S<sup>D</sup>, that individual must have been deprived of the reinforcer associated with responding to that S<sup>D</sup>. *In everyday language, an S<sup>D</sup> is a cue that tells you what to do to get what you already want.* Suppose that a family is camping on a cold fall evening. A parent might say to a shivering child, "Move your sleeping bag closer to the campfire and you'll feel warmer." This statement would be an S<sup>D</sup> for the child to move the sleeping bag closer to the campfire. Warmth was obviously a reinforcer and increases the likelihood of behavior that momentarily increases the value of a conditioned reinforcer and increases the likelihood of behavior that has led to that reinforcer in the past. *In everyday language, a CMEO is a cue that makes you want something and tells you what to do to get it.* Suppose a parent says to his teenage daughter, "Each time that you mow the lawn, you can earn 3 points, and each time that you trim the hedges you can earn 2 points. When you accumulate 20 points, you can use the family car for a weekend." In this example, the rule given by the parent is a CMEO. The rule established points as conditioned reinforcers for the how to earn them.

#### CMAOs and S<sup>∆</sup>s

The distinction between  $S^{\Delta}$  and conditioned motivating abolishing operation (CMAO) is analogous to the distinction between  $S^{D}$  and CMEO. An  $S^{\Delta}$  is a stimulus that indicates that a response will not be reinforced. It is also assumed that the individual has been deprived of that particular reinforcer. *In everyday language, an*  $S^{\Delta}$  *is a cue that tells you that emitting a particular behavior will not lead to something that you want*. Suppose that while shopping with their child in the past, parents had purchased candy when the child screamed, "I want candy." Suppose further that, at the beginning of a shopping excursion, the same parents tell their child, "We're not going to buy you candy when you scream." If the parents stick to this rule, this instruction would be an  $S^{\Delta}$  for screaming. In contrast, a CMAO is a stimulus that momentarily decreases the value of a conditioned reinforcer and decreases the likelihood of behavior that has led to that reinforcer in the past. *In everyday language, a CMAO influences someone to no longer want a particular consequence and decreases behavior that would lead to that consequence*. Suppose that Charlie shopped at a particular grocery store because purchases were accompanied by coupons that could be cashed in for movie tickets. One day the store announced that in the future, the coupons would be exchanged only for country-western CDs. Charlie, who is not a country-western fan, begins to shop at another store. The store's announcement was a CMAO for Charlie, decreasing the value of the coupons and decreasing the behavior that had led to obtaining those coupons.

#### Questions for Learning

17. Suppose that a football team has been practicing for an hour in the hot sun without water. The coach says to one of the players, "Here are the keys to my car. Get the bottles of water from the trunk." Would this request be classified as an S<sup>D</sup> or a CMEO for getting the water? Justify your choice.

18. Suppose that a pianist sets a goal for practicing a piece: "Before I can stop practicing, I have to play this piece through 10 times in a row without making a mistake." Is that goal best conceptualized as an S<sup>D</sup> or a CMEO? Justify your choice.

#### Some Applications of Motivating Operations

#### Teaching Mands to Children with Autism

Considerable success has been achieved in a number of language intervention programs for typically developing children and children with autism and other developmental disabilities by combining intensive behavioral interventions with Skinner's (1957) analysis of verbal behavior (Carr & Miguel, 2013; Sundberg & Michael, 2001; Sundberg & Partington, 1998; Verbeke, Martin, Thorsteinsson, Murphy, & Yu, 2009). Skinner was interested in studying the verbal behavior of individual speakers rather than the grammatical practices of a verbal community. He defined verbal behavior as behavior that is reinforced through the mediation of another person when the person providing the reinforcement was specifically trained to provide such reinforcement. Verbal behavior is contrasted with nonverbal behavior, which is behavior that is reinforced through contact with the physical environment. Skinner distinguished among several types of basic verbal responses, three of which were echoics, tacts, and mands. Skinner's definitions are technical, but roughly, an echoic is a vocal imitative response that is developed and maintained by social reinforcement. If a parent says, "Say 'water," and the child says "water" and receives praise, the child's response "water" is an echoic. A tact is a naming response that is developed and maintained by social reinforcement. If the parent points to a glass of water and asks, "What's that?" and the child says "water" and receives praise, the child's response "water" is a tact. A mand is a verbal response that is under the control of a motivating operation and is reinforced by the corresponding reinforcer or removal of the corresponding aversive stimulus. If a child is thirsty and asks a parent for "water," the child's response "water" is a mand. The same spoken word, water, is considered to be a different verbal response—an echoic, a tact, or a mand—depending on its controlling variables.

Observations suggest that a mand is the first type of verbal behavior acquired by a child (Bijou & Baer, 1965; Skinner, 1957). Therefore, it is natural to start with mands when training verbal behavior. MOs have been used effectively in mand training programs for children with autism and developmental disabilities (Sundberg & Michael, 2001). Structured mand training typically begins by teaching a child to mand for a reinforcer such as a specific food or a favorite toy that has high motivational value. To teach the child to mand for juice, the parent might give the child a sip of juice on the first trial. Next, in full view of the child, the parent might hide the juice under the table and ask the child, "What do you want? Say 'juice." If the child responds correctly, the child would be given another sip of juice.

At this point, as you probably have discerned, the child is showing echoic behavior. On subsequent trials while hiding the juice, the parent would simply say, "What do you want?" and would reinforce asking for juice. After a certain amount of this type of training, the child is likely to generalize the behavior of saying "juice" to other situations when motivated for juice. Sundberg and Partington (1998) and Sundberg (2004) described additional strategies for using MOs for mand training.

Researchers have used contrived CMEOs to teach children with autism to mand for information. For example, in what was referred to as a hide-and-seek CMEO, a child and experimenter played with some toys, and the toy that the child seemed to prefer was hidden when the child was not looking (Roy-Wsiaki, Marion, Martin, & Yu, 2010). The experimenter would then say, "I hid something," and the child would be prompted to ask "What?" The experimenter then stated the item's name and gave it to the child. Over several trials the prompt was faded and the child continued to appropriately ask "What?" when the experimenter said, "I hid something." Also, the child generalized the use of the mand "what" across three different settings, to a novel activity, with novel scripts, and over time. Similar procedures have been used to teach children with autism to appropriately mand "where" (Marion, Martin, Yu, Buhler, & Kerr, 2012) and "which" (Marion et al., 2012).

#### Motivating Appropriate Sleep Behavior

One method to motivate appropriate sleep behavior in young children is to establish a behavioral chain leading to sleep as a positive reinforcer (Delemere & Dounavi, 2018). The chain involves bedtime preparation including washing, dressing for bed, story time, parent leaving room, followed by sleep. However, sleep may not be a strong reinforcer, resulting in the child getting up and having to be put back to bed. A solution to this problem is to start the chain past the desired bedtime for the child. This provides an MO for sleep. Over a period of days, depending on the child, bedtime is faded so that eventually the child is going to bed at the desired time. (For information on how to sleep train young children, see Wirth, 2014.)

#### Motivating Seatbelt Use Among Senior Drivers

Pleasant Oaks is a residential senior community in Virginia. The seniors living there take frequent car trips to nearby Charlottesville. Automobile accidents are the leading cause of accidental death among individuals between the ages of 65 and 74. Although injuries, hospitalizations, and deaths are significantly fewer among drivers who wear safety belts, 30% of the drivers and passengers entering and leaving Pleasant Oaks did not buckle up. Brian, Amanda, and Daniel Cox of the University of Virginia Health Sciences Center decided to implement a simple procedure to encourage more residents of Pleasant Oaks to wear their seat belts. On stop signs located at the exits of the community scattered around Pleasant Oaks, these researchers placed the message, "BUCKLE UP, STAY SAFE" on permanent, aluminum vinyl-lettered signs. Because feeling safe is an important concern for seniors, the researchers hypothesized that the signs would function as a CMEO to increase the reinforcing value of wearing a fastened seat belt and therefore would increase the behavior of buckling up. They were right. Following installation of the signs, 88% of the seniors continued to use seat belts appropriately (Cox, Cox, & Cox, 2000). (For a description of the use of CMEOs to increase seat belt use of drivers at a medium-sized university campus, see Clayton & Helms, 2009; and to increase seat belt usage of commercial drivers from the US and Canada, see VanHouten et al., 2010.)

#### Decreasing Self-Injurious Behavior Maintained by Attention

MOs are frequently manipulated to decrease problem behavior, usually to prevent the behavior from interfering with an ongoing program or as a first step toward using other procedures—e.g., extinction—to reduce the behavior further (see Simó-Pinatella et al., 2013). This is illustrated by the following case. Brenda was a 42-year-old woman with profound intellectual disability who lived in a public residential facility for persons with developmental disabilities. She had a long history of self-injurious behavior (SIB), including severe head banging and head hitting. Observations indicated that her SIB was maintained by reactions of well-meaning staff. After an instance of SIB, a staff member might say, "Brenda, don't do that, you'll hurt yourself." To treat Brenda's SIB, Timothy Vollmer and colleagues introduced a program that included an MAO for staff attention. During treatment sessions, a schedule of noncontingent reinforcement in which attention was initially provided every 10 seconds was arranged. This satiated Brenda on attention, and her SIB that had been previously reinforced by attention immediately dropped to a very low level. Extinction was also a part of the treatment in that the SIB was no longer followed by attention. Over several sessions, the frequency of noncontingent attention gradually decreased from its initial rate of six instances per minute to a final rate of one instance every 5 minutes. SIB remained at a very low level. Similar results were obtained with two other individuals (Vollmer, Iwata, Zarcone, Smith, & Mazaleski, 1993). In order to manipulate MOs to decrease problem behavior it is necessary to identify MOs that control the problem behavior and determine exactly how they control it (Simó-Pinatella et al., 2013). This is discussed further in Chapter 23. (For a review of manipulated MOs during interventions to treat problem behaviors of school-age participants with intellectual disabilities, see Simó-Pinatella et al., 2013.)

# Motivating Operations and Behavior Modification

In this chapter, we discussed an antecedent variables—MOs—that temporarily alter the effectiveness of consequences as reinforcers or punishers and that thereby temporarily alter the occurrence of behavior influenced by such consequences. Consideration of MOs in the design of behavior modification programs is likely to enhance their effectiveness. It should be noted that there is controversy regarding the usefulness of the MO concept as described in this chapter. Other ways to conceptualize motivational effects on behavior have been proposed (see Laraway, Snycerski, Olson, Becker, & Poling, 2014; Lotfizadeh, Edwards, & Poling, 2014; Nosik & Carr, 2015; Whelan & Barnes-Holmes, 2010).

#### Questions for Learning

- 19. Define *echoic*. Describe an example not in the book.
- 20. Define tact. Describe an example not in the book.
- 21. Define mand. Describe an example not in the book.
- 22. Using an example, describe how a motivating operation might be incorporated into mand training with a child.
- 23. How was a CMEO used to motivate seat belt use among senior drivers?
- 24. How was an MAO applied to decrease the self-injurious behavior of a woman with profound intellectual disability?

#### Summary of Chapter 21

Many people conceptualize motivation as *something* within us that causes our actions. A conceptual problem with this view is that it involves circular reasoning. This view also has three practical problems. From a behavioral perspective, a motivating operation (MO) is an event or operation that (a) temporarily alters the effectiveness of a reinforcer or punisher—a value-altering effect, and (b) influences behavior that normally leads to that reinforcer or punisher—a behavioraltering effect. In simple terms, an MO temporarily changes what you want and tells you how to get it. A motivating establishing operation (MEO) is an event or operation that temporarily increases the effectiveness of a reinforcer or punisher—a value-altering effect, and increases the likelihood of behaviors that lead to that reinforcer and decreases the likelihood of behaviors that lead to that punisher—a behavior-altering effect. With an unconditioned motivating establishing operation (UMEO), the value-altering effect is innate and the behavior-altering effect is learned. An example of a UMEO for a reinforcer is food deprivation, which increases the reinforcing value of food and leads to food-seeking behavior. With a conditioned motivating establishing operation (CMEO), both the value-altering and behavior-altering effects are learned. An example of a CMEO for a reinforcer is parents giving their child points for bedroom cleaning and the points can be cashed in for extra dessert. The points become conditioned reinforcers and the child's bedroom cleaning increases.

A motivation abolishing operation (MAO) is an event or operation that temporarily decreases the effectiveness of a reinforcer or punisher and decreases the likelihood of behaviors that normally lead to that reinforcer or increases behaviors that normally lead to that punisher. With an unconditioned motivating abolishing operation (UMAO), the value-altering effect is innate and the behavior-altering effect is learned. An example of a UMAO for a reinforcer is food satiation, which decreases the reinforcing value of food and decreases food-seeking behavior. With a conditioned motivating abolishing operation (CMAO), both the value-altering and behavior-altering effects are learned. An example of a CMAO for a reinforcer would be if the parents in the above example were to continue to give the child points for room cleaning but to no longer allow the child to cash in the points for extra dessert. The points would lose their value as a reinforcer and room cleaning would decrease.

CMEOs differ from  $S^{D}s$ . In everyday language, an  $S^{D}$  is a cue that tells you what to do to get what you already want, and a CMEO is a cue that makes you want something and tells you what to do to get it. CMAOs differ from  $S^{\Delta}s$ . In everyday language, an  $S^{\Delta}$  is a cue that tells you that emitting a particular behavior will not lead to something that you want, and a CMAO influences someone to no longer want a particular consequence and decreases behavior that would lead to that consequence.

Several examples were described for using motivating operations to increase desirable behavior and decrease undesirable behavior. A mand is a verbal response where someone states the name of something that they have been deprived of and currently want. For example, if a child is thirsty, that can function as a CMEO for the child to ask for "water." As another example, researchers demonstrated that signs like "Buckle Up, Stay Safe" functioned as a CMEO to influence elderly drivers to use their seat belts. As another example, staff in a facility for persons with profound intellectual disability observed that a resident engaged in self-abuse to gain staff attention. A program of noncontingent frequent staff attention functioned as a CMAO for the reinforcing effects of staff attention, and led to a decrease in self-abuse.

# Application Exercise

#### Self-Modification Exercise

Suppose that you want to increase the frequency of your studying. Several strategies might help motivate you to master the answers to the study questions in this book. (a) Post the dates beginning now and ending with the final exam for

the course, and cross off each day as it passes. (b) Arrange to study with a friend on a regular basis. (c) Sign a contract with a friend or relative that stipulates that you will be given certain reinforcers if you meet certain study objectives. (d) Rearrange your study environment to present cues for studying and to eliminate cues for incompatible behaviors such as watching TV. Pick three strategies and briefly describe each of them. Indicate whether each of the strategies involves presentation of an S<sup>D</sup>, S<sup>A</sup>, CMEO, or CMAO. In each case, justify your choice.

# Notes for Further Learning

- 1. As Poling (2001) has pointed out, it is important to keep in mind that a given MO is likely to affect many behaviors, and a given behavior is likely to be affected by many MOs. Consider, for example, the MEO of food deprivation. Food deprivation not only increases the reinforcing value of food and leads to various food-seeking behaviors but also increases the reinforcing value of a broad range of abused drugs and could lead to increased drug use. It also increases the reinforcing value of water and thus increases water intake (Poling). Thus, for the MO concept to be maximally useful as a behavior management tool, researchers must examine ways for isolating MOs that affect important behaviors in predictable ways.
- 2. Ingestion or injection of drugs also functions as a motivating operation (Pear, 2016a, p. 247). Amphetamines, for example, function as a UMAO to decrease the reinforcing effectiveness of food; aphrodisiacs function as a UMEO to increase the reinforcing effectiveness of sexual stimulation. In this book, however, we focus on motivational variables that are located in the individual's external environment.
- 3. According to Skinner's (1957) analysis of verbal behavior, a child's response "juice" to a parent's question "What do you want?" fits the definition of an *intraverbal*—because it is a verbal response under the control of a preceding verbal stimulus with no point-to-point correspondence between the stimulus and the response. The child's response "juice" is, however, at least partly a mand because it is under the control of a specific deprivation state. Thus, overlap among the different categories of verbal behavior can occur. When training mands, some intraverbal training may be necessary to begin. Ideally, the child will eventually learn to make requests without requiring an antecedent verbal stimulus to prompt the request. At that point, the child will be emitting pure mands.

# Questions for Further Learning

- 1. Describe an example illustrating that a given MO may affect the value of more than one reinforcer and may influence the occurrence of many behaviors.
- 2. Describe an example that illustrates how a drug might function as an MO. What subtype of MO would it be (see Figure 21.1)? Justify your answer.
- 3. Distinguish between a mand and an intraverbal. Illustrate each with an example not in the text.

# Note

1. This example is based on a report by Siedentop (1978).



# PART IV

# Putting It All Together to Develop Effective Behavioral Programs

The previous parts of this book examined the basic principles and procedures of behavior modification. In the four chapters of this part, we examine how these principles and procedures can be combined to (a) identify the causes of problem behaviors, (b) design effective interventions to improve behavior, (c) effectively implement token systems in behavioral programs, (d) incorporate conditioned reinforcement in the form of token systems into behavioral interventions, and (e) bring the basic principles and procedures to bear on the problem of self-control—also called self-regulation or self-management.

# 22 Functional Assessment of Causes of Problem Behavior

## Learning Objectives

#### After studying this chapter, you will be able to:

- > Describe three types of functional assessment used to identify the causes of problem behaviors.
- Distinguish between two types of functional analysis.
- Describe the characteristics, implications for treatment, and limitations of the three types of functional assessment.
- Discuss seven major behavioral causes of problem behaviors.
- Summarize guidelines for conducting a functional assessment of problem behavior.

Susie, don't hurt yourself.

## DECREASING SUSIE'S SELF-INJURIOUS BEHAVIOR<sup>1</sup>

Susie, a 5-year-old child with developmental disabilities, was referred for treatment of her high frequency of self-injurious behavior (SIB)—banging her head and slapping her face. Was her SIB a way for Susie to get positive reinforcement in the form of adult attention? Was it a way for Susie to escape from demands to perform various tasks? Or was her SIB self-reinforcing because of the internal sensations it produced?

To answers these questions, Brian Iwata and his colleagues conducted an experiment called a functional analysis. They examined Susie's SIB during four 15-minute conditions in a therapy room. In an *attention condition*, to see if the SIB was being maintained by adult attention, a variety of toys were placed in the room and Susie and a behavior modifier went into the room together. The behavior modifier sat in a chair and pretended to do paper work, and only interacted with Susie briefly following each instance of SIB. Each time Susie engaged in SIB, the behavior modifier approached her saying, "Don't do that! You'll hurt yourself," thus gently interrupting Susie's SIB. In a *demand condition*, to see if the SIB was maintained by escape from demands, the behavior modifier and Susie went into the room together. The behavior modifier prompted Susie every 30 seconds to complete a puzzle she found difficult. In an *alone condition*, to see if the SIB was a form of self-reinforcement, Susie was in an empty room alone and observed through a one-way window. In a *control condition*, to see if Susie's SIB occurred in the absence of the other three conditions, Susie and the behavior modifier were in the room together, a variety of toys were present, and the behavior modifier reinforced Susie's play behavior and ignored her SIB. Across several sessions, the results were clear. Susie frequently engaged in SIB in the demand condition, but rarely in the other three conditions.

Armed with the results of this functional analysis experiment, Iwata and his colleagues designed a program in which Susie's SIB was successfully treated by reinforcing desirable behavior when Susie was asked to complete tasks she found difficult. Since this treatment was successful, we infer that Iwata and his colleagues correctly identified the cause of the SIB through the functional analysis.

## **Functional Assessment Procedures**

Functional assessment refers to three approaches used to identify the causes—that is, the antecedents and consequences of specific problem behaviors. There are three types of functional assessments: (a) *functional analysis*; (b) *interview*  *and/or questionnaire assessment*; and (c) *observational assessment*. In this section, we consider these three approaches for identifying variables that are controlling specific problem behaviors and discuss how knowledge of these variables can help in designing effective treatment programs.

#### Functional Analysis of Problem Behavior

It is important to distinguish between the terms *functional assessment* and *functional analysis*. Functional analysis is the systematic manipulation of environmental events to experimentally test their role as antecedents or consequences in controlling or maintaining specific problem behaviors.

In this procedure—which is also called an *experimental functional assessment*—the behavior modifier directly assesses the effects of possible controlling variables on the problem behavior. In the early days of behavior modification, it was often assumed that the causes of problem behavior were unimportant and that appropriate scheduling of positive reinforcers/punishers/extinction would overcome whatever was causing or maintaining the problem behavior. This assumption was based on many basic research studies showing that current contingencies have a greater effect on an organism's behavior than the organism's history (e.g., Ferster & Skinner, 1957). This went against Freudian theory that emphasized the effect of an individual's childhood experiences on the individual's adult behavior (Kline, 1984).

In 1982, Brian Iwata and his colleagues published a paper that became so influential that it was reprinted in 1994 (Iwata, Dorsey, Slifer, Bauman, & Richman, 1982/1994) and is still widely cited. These researchers took a functional analytic approach to identify the causes of SIB of children with developmental disabilities. The SIB of nine children was recorded while each child was individually exposed to attention, demand, alone, and control conditions similar used in Iwata et al.'s study of Susie, the lead case of this chapter. The results indicated that (a) for four children, SIB was highest during the alone condition—implying that for those children the sensory feedback from the SIB was reinforcing it; (b) for two children, SIB was highest during the demand condition—implying that for those children the SIB was negatively reinforcing because it provided escape from demands; and (c) for three children, the SIB was high across all stimulus conditions—implying that for those children several different variables were maintaining the SIB. Although no treatment data were included in Iwata et al.'s 1982 study,<sup>2</sup> the study provided an important foundation for later functional analytic studies.

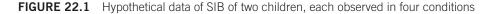
#### Implications of a Functional Analysis for Treatment

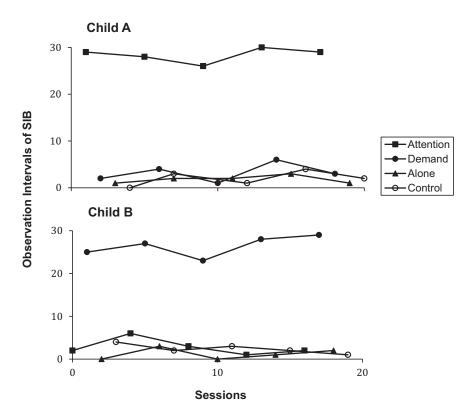
Iwata et al.'s (1982/1994) results indicate that even though the form of SIB may be similar from one individual to another, the function can be quite different. This finding implies that *treatment of an operant problem behavior should be based on the function of the behavior, not on its form*. Suppose, for example, that Iwata et al.'s four conditions were conducted with each of two children who showed SIB, with five sessions per condition per child. Suppose further that the results of the multielement design with the two children were those shown in Figure 22.1. Because the results with Child A indicate that that child's problem behavior and providing it for a desirable behavior. On the other hand, because Child B's results in Figure 22.1 indicate that that child's problem behavior is maintained by escape from demands, the recommended treatment would be to include more or longer non-demand periods when working with that child and persisting with a demand if a problem behavior occurred right after a demand—extinction of escape behavior.

Following the landmark study by Iwata et al. (1982/1994), over 2,000 articles and book chapters have discussed and extended their functional analysis procedure (Beavers, Iwata, & Lerman, 2013). Functional analysis has been used in a number of different settings, with different types of problem behavior and with different types of individuals (for examples, see Cipani & Schock, 2007; Steege & Watson, 2009; Sturmey, 2007). It is often referred to as the "gold standard" of functional assessment, because it is as close to a proof as one can get that the controlling variables of a problem behavior have been correctly identified. For an application of functional analysis to identify the antecedents and consequences responsible for noncompliance exhibited by a 4-year-old boy with language delay and a 6-year-old girl with autism, see Majdalany, Wilder, Allgood, and Sturkie (2017).

#### Limitations of Functional Analysis

Although functional analysis can convincingly demonstrate the controlling variables of problem behaviors, there are also some limitations. *First, the amount of time required to carry out a functional analysis may put a large strain on* 





*available staff.* For example, in a summary of 152 functional analyses, Iwata et al. (1994) reported that the length of assessments of individual clients ranged from 8 to 66 sessions or 2 to 16.5 hours, a lot of time for trained staff to take from their other duties. In an attempt to reduce the time required for a functional analysis, researchers have found that only one or two repetitions of some of the conditions and a decrease in session length to 5 minutes can often give meaning-ful results (Northup et al., 1991; Tincani, Gastrogiavanni, & Axelrod, 1999). Another way to reduce the amount of time required in a functional analysis is to use the alone condition as a screening phase when internal sensory reinforcement is suspected. If the problem behavior does not decrease over several sessions of the alone condition, this is a strong, although not perfect, indication that the problem behavior is being maintained by sensory reinforcement, and further testing may not be necessary (Querim et al., 2013).

A second limitation of functional analysis is that it cannot be readily applied to dangerous or extremely disruptive behaviors. With regard to this limitation, dangerous or extremely disruptive behaviors are often preceded by more benign or less harmful precursors. An example would be a child screaming before becoming aggressive. In some cases, if a functional analysis of the precursors is carried out and the results are used to treat and eliminate the precursors, the more severe behaviors will be eliminated as well (Fritz, Iwata, Hammond, & Bloom, 2013).

A third limitation of a functional analysis is that some behavior problems occur at frequencies of less than one per day or per week. Functional analyses of such low-frequency behaviors require a great deal of time before sufficient data can be obtained to draw valid conclusions. With regard to this limitation, drastically increasing the length of a functional analysis is not feasible and could be considered unethical because of the large amount of time the client would spend in an assessment rather than a treatment procedure. However, it has been found that waiting for the problem behavior to occur and initiating a functional analysis right at the moment when it is occurring can result in a functional analysis that yields meaningful results (Tarbox, Wallace, Tarbox, Landaburu, & Williams, 2004). Since by definition the problem behavior occurs infrequently, the sessions required for the functional analysis would also be infrequent. Thus, although functional analysis has limitations, its proven benefits have led researchers to constantly attempt to overcome those limitations.

### Interview and/or Questionnaire Functional Assessments

Another way to identify the antecedents and consequences that control problem behavior is to interview the client or people who are familiar with the client. If verbal, the client may be able to say why he/she engages in a particular behavior. If the client is nonverbal, people familiar with the client may be able to provide the necessary information. A more structured way to find out the cause of the problem behavior is to administer a questionnaire in which the client and/or people familiar with the client are asked a standardized series of relevant questions. Examples of questionnaires developed for this purpose are the *Questions About Behavioral Function (QABF*; Matson & Vollmer, 1995), the *Motivation Assessment Scale (MAS*; Durand & Crimmins, 1988), and the *Functional Analysis Screening Tool (FAST*; Iwata, DeLeon, & Roscoe, 2013).

Unfortunately, none of the functional assessment questionnaires that have been developed show good reliability or validity when compared with conducting a functional analysis (Iwata et al., 2013; Iwata, Kahng, Wallace, & Lindberg, 2000; Sturmey, 1994). This is true even of *FAST*, a questionnaire Iwata et al. developed based explicitly on functional analysis methodology. This does not mean that questionnaires should be dismissed as useless. Iwata et al. stated that questionnaires such as *QABF*, *MAS*, and *FAST* may have at least three uses: (1) they provide a rapid and consistent way to gather information; (2) the information they provide may serve as a basis for obtaining follow-up information; and (3) when there is high agreement among several informants on a questionnaire, it may be possible to save time in conducting a functional analysis by ruling out some potential reinforcers of the problem behavior. Despite their limitations, due to their time-saving attributes questionnaires are often the primary method of functional assessment used by many clinicians and educators (Desrochers, Hile, & Williams-Mosely, 1997; Ellingson, Miltenberger, & Long, 1999; Knoster, 2000; Van Acker, Boreson, Gable, & Potterton, 2005).

### **Observational Functional Assessments**

Another way to attempt to identify the variables maintaining a problem behavior is to do an observational or descriptive assessment. In this assessment, one carefully observes and describes the antecedents and immediate consequences of the problem behavior in its natural settings. (For examples, see Table 6.3 in Chapter 6.) From these descriptions, one infers which antecedent stimuli, motivational variables, and consequences are controlling the problem behavior. Then one devises and implements a treatment plan based on these inferences. However, like interviews and questionnaires, observational assessment is not as accurate as functional analysis for identifying the causes of problem behavior.

One difficulty is that problem behavior usually results in someone paying attention to it—even if it is not reinforced by attention. It is therefore easy to conclude that the reinforcement for the behavior is attention, which often is not the case. (For additional discussion and examples of observational assessment, see Iwata et al., 2000.)

#### Combined Interview and/or Questionnaire Assessments With Observational Assessments

Some studies have combined interview and/or questionnaire-type data with direct observation. For example, McLay, France, Blampied, and Hunter (2017) used (a) a parental questionnaire called a "sleep assessment treatment tool," (b) sleep diaries filled out by parents, and (c) infrared video cameras to discover the variables responsible for the sleep problems of two children with ASD. Treatments based on these assessments improved the children's sleep problems.

#### Questions for Learning

- 1. Briefly describe the four conditions in the multielement design that Iwata et al. (1990) used in the functional analysis they carried out on Susie's SIB.
- 2. What does the term *functional assessment* refer to?
- 3. Define *functional analysis*.
- 4. Briefly discuss, with examples, what the results of Iwata et al.'s research suggests for the treatment of severe selfinjurious behavior.
- 5. Describe three limitations of functional analysis.
- 6. Briefly describe how each of the three limitations of functional analysis has been addressed in attempts to overcome these limitations.

#### Another Approach to Functional Assessment: Hypothesis Testing

Around the same time that Iwata and his colleagues were developing their *experimental* approach to identifying the causes of problem behavior of children with developmental disorders including autism, other behavior modifiers were developing a somewhat different approach called the **hypothesis-testing approach**.

This approach involves the following steps:

- 1. Collect data on the problem behavior—this includes questionnaires, interviews, and direct observations.
- 2. Form hypotheses regarding the variables controlling the problem behavior.
- 3. Experimentally test the hypotheses—Note: this step constitutes a functional analysis.
- 4. Implement an intervention plan.
- 5. Evaluate the effects of the intervention.

Carr and Durand (1985) were among the first to use this approach. They noted that problem behaviors of children with development disorders tend to occur when the children are receiving low amounts of reinforcement or asked to perform tasks that are difficult for them. These researchers found that an effective solution to these problems was to teach the children to solicit attention from adults when reinforcement is infrequent and to request assistance from adults when asked to complete difficult tasks. Note that step 3 above is a functional analysis because it involves manipulating environmental variables to determine how those variables are related to the problem behavior. Like the functional analysis of Iwata et al. (1982/1994), it is considered the "gold standard" of functional assessment because it is as close as one can get to proving that the controlling variables of the problem behavior have been correctly identified.

Dunlap et al. (1993) extended the hypothesis-testing approach to classrooms for children with emotional disturbance. For an example of Dunlap et al.'s (1993, 2018) hypothesis-testing approach, consider the case of Desi, a 10-year-old boy with emotional disturbance. Desi exhibited the following undesirable behaviors: no response or negative response to statements by staff and teachers; noise making and other inappropriate or off-task behavior in an academic situation. Observing Desi's behavior in various settings led to three categories of hypothesis. For simplicity, we will consider only one category—praise. Observation and interviews led to the hypothesis that Desi's undesirable behavior, was in part due to his not receiving a sufficient amount of praise. However, it also appeared that increasing the amount of praise Desi received was not effective. Rather, it appeared that in order to decrease Desi's undesirable behavior, praise had to be specific to some action he performed—e.g., "Good job organizing your work" vs. "You're a good worker." Thus, the researchers formulated the following hypothesis: "Desi's undesirable behavior will be reduced when the amount of specific praise is increased." They then tested and confirmed this hypothesis in an ABAB design in which "A" was "high specific praise" and "B" was "low specific praise" (see Chapter 4). Two other categories of hypothesis that were tested for Desi involved his evaluating the appropriateness of his verbalizations and staff ignoring his undesirable behavior. The researchers also confirmed the hypotheses based on these variables.

This study is important because it involved the first functional analysis to be conducted with individuals who were neither autistic nor developmentally disabled. As with what had occurred with the Iwata et al. 1982/1994 paper, Dunlap et al.'s 1993 paper became a classic and was republished (Dunlap et al., 1993, 2018). With its republication, a commentary by the first two authors that further explained the hypothesis-testing approach of functional assessment to problem behavior was also included (Dunlap & Kern, 2018).

Some comparisons between Iwata et al.'s (1982/1994) and Dunlap et al.'s (1993, 2018) studies are in order. First, in terms of similarities, note that both Iwata et al.'s and Dunlap et al.'s functional assessments involved functional analysis. In terms of differences, note that Dunlap et al.'s (1993, 2018) students were older and more in the normal range of intellectual functioning. This means that they can be communicated with more extensively, which is important for giving and receiving information regarding their problem behaviors. It also means that the interventions can be more flexible and complex. Also, note that Dunlap et al.'s (1993, 2018) hypothesis-testing approach focuses on managing the problem behavior as opposed to treating it.

#### Questions for Learning

- 7. For what two causes of problem behaviors of children did Carr and Durand (1985) first use the hypothesis-testing approach?
- 8. Briefly compare Iwata et al.'s (1982/1994) and Dunlap et al.'s (1993, 2018) approaches to functional assessment.
- 9. For what types of clients can the hypothesis-testing approach be (a) most applicable? and (b) least applicable?

## Major Causes of Operant Problem Behaviors

Having looked at methods to detect the causes of problem behaviors, we will now examine the major causes of problem behaviors and examples of the treatments indicated for each cause. These causes can be divided into two categories: operant and respondent. Causes of operant problem behavior can be further subdivided into the six subcategories shown in Table 22.1. Referring to the table, we consider the subcategories of operant problem behavior first.

#### 1. Problem Behaviors Maintained by Social Positive Reinforcement

As we have seen in the "pitfalls" sections of earlier chapters, behavioral excesses often are developed and maintained by the attention they evoke. Subcategory A in Table 22.1 represents these cases. Indicators that the behavior is maintained by attention include (a) whether attention reliably follows the behavior; (b) whether the individual looks at or approaches a caregiver just before engaging in the behavior; and (c) whether the individual smiles just before engaging in the behavior. Attention can also function as an S<sup>D</sup> for problem behavior (e.g., Bergen, Holborn, & Scott-Huyghebart, 2002.) If a functional analysis indicates that the problem behavior is maintained by attention, treatment involving extinction of the problem behavior combined with reinforcement for desirable alternative behavior would be recommended, as illustrated by the following study.

### A Case of High Frequency of Delusional Statements

Travis and Sturmey (2010) conducted a functional analysis and treatment of the delusional statements of a man with multiple disabilities. Mr. Jones, a 26-year-old man who had suffered a traumatic brain injury during a car accident at the age of 16, lived at an inpatient forensic facility. He engaged in frequent delusional statements—e.g., "[A famous celebrity] is coming to see me this weekend"—that were obviously false and out of context. The high frequency of Mr. Jones's delusional statements resulted in frequent teasing by his peers, and the statements prevented him from participating in various community activities. A direct-care behavior modifier under the supervision of Travis and Sturmey conducted a functional analysis of Mr. Jones's delusional statements. Four 12-minute sessions were conducted every other day for one week in a private treatment room with a one-way observation window. In an *alone condition*, Mr. Jones was alone in the room. In an *attention condition*, Mr. Jones and the behavior modifier maintained a conversation. When Mr. Jones made a delusional statement, the behavior modifier provided approximately 10 seconds of attention in the form of disapproving comments—e.g., "That's not an appropriate topic right now." In a *demand condition*, the behavior modifier presented Mr. Jones with a vocational task that involved gathering and counting combs and placing them in plastic bags. When Mr. Jones was given access to favored reading materials, the behavior modifier provided attention noncontingently every 30 seconds, and there were no consequences for delusional or non-delusional statements.

The results indicated that Mr. Jones showed far more delusional statements in the attention condition than in the alone, demand, or control conditions. Based on the functional analysis, treatment sessions involved a combination of attention for appropriate comments and extinction of delusional statements. More specifically, contextually appropriate, non-delusional statements were each followed by the behavior modifier telling Mr. Jones that what he said sounded nice, and Mr. Jones was then asked to elaborate on what he had said. If Mr. Jones made a delusional statement, the behavior modifier ignored him for approximately 10 seconds. During treatment, the delusional statements decreased to a very low level. Moreover, follow-up observations at 6 months and 1, 2, and 4 years indicated that, with the training of new behavior modifiers to maintain the reinforcement and extinction intervention, the positive treatment results were maintained.

<b>TABLE 22.1</b>	Causes of Operant Problem Behavior (see text for explanation)
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	Social	Internal Sensory	External Sensory
Positive Reinforcement	A	В	С
Negative Reinforcement*	D	E	F

\*Escape and/or Avoidance Conditioning

## 2. Problem Behaviors Maintained by Internal Self-Stimulatory Reinforcement

Some behaviors are reinforced by the sensory stimulation they produce internally. This is termed *internal sensory reinforcement* or *self-stimulation*, and is said to be *self-reinforcing*. Subcategory B in Table 22.1 represents these cases. Another name for internal sensory reinforcement is *automatic reinforcement*, because it is assumed that the behavior itself is automatically reinforcing without producing any consequence that another person can control or detect (see Iwata, Pace, Kalsher, Cowdery, & Cataldo, 1990, p. 12). For example, massaging one's scalp produces an enjoyable tingling sensation. Unfortunately, for some individuals, this type of consequence might also maintain extreme self-stimulatory behaviors that can even be self-injurious. Reinforcers that maintain such behaviors might consist of sensory or perceptual feedback including vestibular sensations, visual patterns, repetitive sounds, and tactile or kinesthetic sensations (Guess & Carr, 1991; Lovaas, Newsom, & Hickman, 1987). An indicator that the behavior is self-reinforcing is that it continues unabated at a steady rate although it has no apparent effect on other individuals or the external environment. If it appears that SIB is maintained by internal sensory reinforcement, then an important component of treatment might be the enrichment of the individual's environment to reduce deprivation of sensory stimulation. (This is an MAO; see Chapter 21.) Alternatively, extinction of a self-stimulatory behavior by altering the sensory consequences that the behavior produces might also be effective, as illustrated by the following case.

## A Case of Face Scratching

A case described by Rincover and Devaney (1982) illustrates a problem behavior maintained by internal sensory stimulation. Sarah, a 4½-year-old child with an intellectual disability, constantly scratched her face with her fingernails. Although her nails were cut so short that she could not tear her skin, her scratching resulted in skin irritations and abrasions. She scratched when smiling, when upset, when interacting with others, when alone, and whether or not demands were placed on her. Clearly, the behavior appeared to be maintained by internal self-stimulation reinforcement rather than by attention or escape from demands. The treatment therefore consisted of extinction of scratching by eliminating the tactile sensations that the scratching produced. Each day her hands were covered with thin rubber gloves that did not prevent her from scratching but did eliminate the internal sensory stimulation and also prevented her from damaging her skin. The result was an immediate and substantial decrease in the rate of scratching. Within 4 days, scratching was eliminated. During follow-up sessions, the gloves were removed, first for just 10 minutes a day, then for longer and longer intervals, until finally they were no longer needed.

## 3. Problem Behaviors Maintained by External Sensory Reinforcement

Reinforcing sights and sounds of a nonsocial external environment might maintain some problem behavior. Subcategory C in Table 22.1 represents these cases. A child who throws toys might enjoy the loud noise when they land. Flushing items down the toilet repeatedly or letting the water run to overflow a sink might be maintained by the sights produced. This is called external sensory reinforcement to distinguish it from the internal sensory reinforcement discussed earlier. For an indicator that a particular problem behavior is being maintained by external sensory reinforcement, note whether the individual continues the behavior undiminished over numerous occasions even though it appears to have no social consequences. If a functional assessment indicates that the behavior is maintained by external sensory reinforcement, then a component of the treatment program might involve external sensory reinforcement of a desirable alternative behavior. This is illustrated in the following case.

# A Case of Flushing Jewelry Down the Toilet

A case treated by one of the authors involved a child with intellectual disabilities, Mary, who was living at home. Occasionally during the day, and always when her mother was busy in the kitchen, Mary would go to her mother's bedroom, take a piece of jewelry out of the jewelry box, carry it to the bathroom, and flush it down the toilet. She would then tell her mother what she had done. For the purposes of assessment and treatment, the mother's jewelry was replaced with "junk" jewelry. An observational assessment suggested two possible explanations of the problem behavior. First, the appearance of the jewelry swirling around the toilet bowl before disappearing might have functioned as an external sensory reinforcer. Second, the entire sequence of activities may have been a behavioral chain that was reinforced by mother's attention after Mary emitted the sequence of steps and then told her mother what she had done. The treatment procedure that was used took both possibilities into account. Mary was given several prompted trials during which the mother took

Mary's hand, prompted her to take a piece of jewelry out of the box, and guided her daughter to take the jewelry into the kitchen and drop it in a jar on the kitchen table. The author thought that the tinkling sound of the jewelry as it dropped into the jar might serve as a sensory reinforcer to replace the sight of the jewelry disappearing down the toilet. In addition, the new sequence or behavioral chain was highly reinforced with praise and an occasional treat. Also, to enhance the likelihood of this new sequence, the mother took a photo of Mary putting the jewelry into the jar on the kitchen table and placed the picture beside the jewelry box in the bedroom. During the three weeks following the prompted trials, Mary continued intermittently to bring jewelry to the kitchen and to receive praise and occasional treats for doing so. Not once did she flush jewelry down the toilet. Eventually, she stopped playing with her mother's jewelry altogether.

#### Questions for Learning

- 10. What are three indicators that a problem behavior is probably maintained by the attention that follows it?
- 11. What were the results of the functional analysis of the causes of excessive delusional statements made by Mr. Jones? What was the treatment for the delusional statements based on the results of the functional analysis?
- 12. What is an indicator that a problem behavior is being maintained by self-stimulatory reinforcement?
- 13. Describe how Rincover and Devaney applied extinction to a problem that appeared to be maintained by selfstimulatory reinforcement.
- 14. What is an indicator that a problem behavior is being reinforced by nonsocial external sensory stimulation? Give an example illustrating this indicator.
- 15. What were two plausible explanations of the behavior of the child flushing jewelry down the toilet? How did the treatment procedure take both possibilities into account?

## 4. Problem Behaviors Maintained by Escape From Demands

Some problem behaviors are negatively reinforced by escape from demands. Subcategory D in Table 22.1 represents these cases (also see Chapter 16). For example, when asked to answer difficult questions, some children engage in tantrums that are maintained by the withdrawal of the request. A strong indicator that a problem behavior is in this subcategory is that the individual engages in the behavior only when certain types of demands or requests are made. If a functional assessment supports this type of interpretation, it may be feasible to persist with requests or demands until the tantrums decrease and compliance occurs, as illustrated with Susie's SIB. Alternatively, with nonverbal persons, as described in Chapter 16, you might teach the individual some other way, such as by finger tapping, to indicate that the task is aversive. In this way, the problem behavior can be replaced by an adaptive response that has the same or similar function as the problem behavior but is more acceptable (Mace, Lalli, Lalli, & Shey, 1993).

## 5. Problem Behaviors Maintained by Escape From Internal Sensations

Recall Sarah's face scratching case described earlier. The results of the treatment program suggested that Sarah engaged in face scratching because it felt good, an example of internal sensory reinforcement. Alternatively, some problem behaviors might be maintained by escape from internal sensations. Subcategory E in Table 22.1 represents these cases. For example, when walking through the woods one is frequently bitten by mosquitoes that cause itching, and if scratching the bitten areas relieves the itching, excess scratching might occur when walking through the woods. Stickney and Miltenberger (1999) and Stickney, Miltenberger, and Wolff (1999) provided evidence that in some cases binge eating can be maintained because it leads to a decrease in unpleasant emotional responses. Such cases should be treated by an appropriately trained behavior modifier (see Chapter 27).

## 6. Problem Behaviors Maintained by Escape From External Sensory Aversive Stimuli

Many of our everyday behaviors are maintained by escape from external sensory aversive stimuli. Examples include squinting in the presence of bright light or covering one's ears to escape a loud sound. Some problem behaviors might also be maintained by escape from sensations caused by external stimuli. Subcategory F in Table 22.1 represents these cases. For example, a child might repeatedly remove her shoes because they squeeze her toes too tightly. Or an individual who is used to loose-fitting clothes but has a job that requires formal attire might frequently loosen his top button and tie. If there is a possibility that escape from an external sensory stimulus is maintaining an undesirable behavior,

arranging for escape extinction might be an effective treatment component. Such a treatment component has been applied to feeding disorders when a child frequently spits out food and does not eat sufficient quantities. Negative reinforcement in the form of escape from eating has been demonstrated to be one of the maintaining variables for such eating disorders in children (Piazza et al., 2003), and escape extinction has been demonstrated to be an effective component of the treatment of food refusal, either by itself (Piazza et al., 2003) or in combination with other treatment components (Bachmeyer et al., 2009; Piazza et al., 2003).

# Respondent or Elicited Problem Behaviors

Some problem behaviors are respondent or elicited (see Chapter 5) rather than controlled by their consequences. Emotions have elicited components (see Chapters 5 and 17). Anger and aggression can be elicited by aversive stimuli (see Chapter 15) or by withholding a reinforcer following a previously reinforced response (see Chapter 8). As another example, if a previously neutral stimulus has occurred in close association with an aversive event, that stimulus might come to elicit anxiety. Several behavioral checklists have been published for conducting questionnaire assessments of the conditioned stimuli (CSs) that elicit the respondent components of emotions. Examples include the *Fear Survey Schedule* (Cautela, Kastenbaum, & Wincze, 1972) and the *Fear Survey for Children* (Morris & Kratochwill, 1983). A descriptive functional assessment could also be conducted to determine the specific stimuli, circumstances, or thoughts that might elicit respondent components of emotions (Emmelkamp, Bouman, & Scholing, 1992). The two main indicators that a problem behavior is elicited are that it consistently occurs in a certain situation or in the presence of certain stimuli and is never followed by any clearly identifiable reinforcing consequence. Another indicator, as suggested by the term elicited, is that the behavior seems to be involuntary—i.e., the person seems unable to inhibit it. If a problem behavior appears to be elicited, the treatment might include establishing one or more responses that compete with it so that their occurrence precludes the occurrence of the undesirable response (see Chapter 5), as illustrated by the following example.

## A Respondent Conditioning Approach to Reducing Anger Responses

Joel—as reported in a case study by Schloss, Smith, Santora, and Bryant (1989)—was a 26-year-old man with a mild intellectual disability who had recently been dismissed from a dishwashing position due to angry outbursts. A questionnaire assessment with Joel's mother, and observational assessments with Joel, led to the identification of three categories of CSs for respondent components of emotions. The CSs included "jokes" (humorous anecdotes told to Joel), "criticism" (especially about deficiencies in Joel's conduct or appearance), and "sexual talk" (discussions of dating, marriage, etc.). Within each category, a hierarchy of provoking events was established and ranged from events that caused the least anger to events that caused the most anger. The respondent components of Joel's anger included rapid breathing, angry facial expressions, and trembling. The operant components of Joel's anger were also monitored, including talking loudly and avoiding eye contact with the person whose comments elicited Joel's anger. Treatment focused primarily on counterconditioning. Joel was first taught how to relax using a process called deep-muscle relaxation (described further in Chapter 27). Then, while in a state of relaxation, a CS for anger from one of the categories was presented. For example, a "joke-related" situation was described to Joel and he was asked to imagine it while remaining relaxed. Across several sessions, more and more of the CSs for anger were introduced, gradually proceeding up the hierarchy for each category, from situations that caused the least to those that caused the most anger. (As described in Chapter 27, this procedure is called systematic desensitization.) In addition to the clinic-based procedures, Joel was requested, while at home, to listen to a tape recording that induced muscle relaxation and to practice relaxation exercises when CSs for anger were encountered in everyday life. Anger-related responses decreased to a very low level for each category during training sessions, and this beneficial result generalized to natural settings.

# Medical Causes of Problem Behaviors

Often the controlling variables with which behavior modifiers are concerned lie in the individual's environment. Sometimes, however, a behavior that appears problematic may have a medical cause. For example, a nonverbal individual may bang his or her head against hard objects to reduce pain from an ear infection (Subcategory E in Table 22.1).

**TABLE 22.2** Factors to Consider in Assessing Causes of Problem Behavior

#### **General Setting**

Low overall level of reinforcement Conditions that cause discomfort (e.g., hot, noisy, crowded) Presence or absence of particular people

#### **Organismic Variables**

State of health (e.g., flu, headache, allergies) Motivational state (e.g., hungry, thirsty) Emotional state (e.g., angry, jealous) Temporary bodily states (e.g., fatigue, menstrual cramps)

#### **Task Variables**

Too difficult Improper pace (too fast, too slow) Lack of variety Lack of choice Lack of perceived importance

#### **Specific Antecedents**

Sudden change in immediate surroundings Introduction of new tasks Excessive demands Unclear instructions Removal of visible reinforcers Withholding of reinforcers following previously reinforced responses Presentation of aversive stimuli Instruction to wait Observance of someone else being reinforced

#### **Specific Consequences: Problem Behavior Leads to**

Escape from demands Attention from others Sympathy Getting one's way Tangible reinforcers Internal sensory feedback External sensory feedback

A medical cause may be indicated if the problem emerges suddenly and does not seem to be related to any changes in the individual's environment.

In order to encourage behavior modifiers to gather all possible information about the causes of problem behaviors, Jon Bailey and David Pyles developed the concept of *behavioral diagnostics* (Bailey & Pyles, 1989; Pyles & Bailey, 1990). With this approach to behavioral assessment, the behavior modifier diagnoses the problem after examining antecedents, consequences, and medical and nutritional variables as potential causes. Based on the diagnosis, the behavior modifier develops a treatment plan, tests the plan under controlled conditions, and if the results are successful puts the treatment plan into effect.

With the behavioral diagnostic model, examples of data that might be collected during the diagnosis phase include health/medical variables, e.g., menstrual cycles or constipation; nutrition variables, e.g., caloric intake or food allergies; medications; and, of course, the information about the kinds of antecedents and consequences of behavior illustrated in this chapter. The concept of behavioral diagnostics is broader than that of a functional assessment. Consistent with this broader view, variables that influence problem behavior of many individuals are listed in Table 22.2. (For variables that commonly act as antecedents or consequences for problem behavior with persons with developmental disabilities, see Demchak & Bossert, 1996.)

If there is any possibility that a behavior problem has a medical cause, an appropriate health care professional should be consulted prior to treating the problem. This is not to say that behavioral techniques cannot be effective if the problem has a medical cause; on the contrary, often they can. For example, hyperactivity is often treated by a combination of behavioral and medical procedures (Barkley, 2005). Such treatments, however, should be carried out

in consultation with a health care professional (see Chapter 2 for a discussion of behavioral approaches to medical problems).

# Guidelines for Conducting a Functional Assessment

The following is a summary of guidelines for conducting a functional assessment.

- 1. Define the problem behavior in behavioral terms.
- 2. Identify antecedent events that consistently precede the problem behavior.
- 3. Identify consequences that immediately, although possibly intermittently, follow the problem behavior.
- 4. As suggested by behavioral diagnostics, consider health/medical/personal variables that might contribute to the problem.
- 5. Based on guidelines 2, 3, and 4, form hypotheses about (a) the consequent events that maintain the problem behavior, (b) the antecedent events that elicit it or evoke it, and/or (c) the health/medical/personal variables that exacerbate it.
- 6. Take data on the behavior, its antecedents and consequences in its natural setting, and health/medical/personal variables to determine which of the hypotheses in guideline 5 are likely to be correct.
- 7. *If possible, do a functional analysis by directly testing the hypotheses developed in guideline 5.* Be sure to recognize the special ethical concerns of a functional analysis. Specifically, recognize that in a functional analysis you are not treating the behavior, you are deliberately trying to produce it and if successful probably even reinforcing it. Sessions of functional analysis should therefore be as short and as few as possible. All procedures used in the functional analysis must be cleared with qualified medical personnel and carried out by or under the direct supervision of a qualified behavior modifier. If there is any possibility of self-injury, medical personnel must be on hand to provide immediate medical treatment. Finally, the client must benefit from the functional analysis by receiving treatment, as described in Chapter 23.

## Questions for Learning

- 16. What is a strong indicator that a problem behavior is being maintained as a way of escaping from demands? How was this illustrated with Susie at the beginning of this chapter?
- 17. Describe two alternative strategies that adults might follow to deal with a nonverbal child trying to escape from demands by screaming.
- 18. Describe how escape from internal sensations might be a cause of some cases of binge eating.
- 19. Describe an example of how escape from external sensory aversive stimuli could produce undesirable behavior.
- 20. In a sentence for each, outline the six major causes of operant problem behaviors described in this chapter.
- 21. What are the two main indicators that a problem behavior is elicited by prior stimuli vs. is maintained by reinforcing consequences? Give an example illustrating these indicators.
- 22. What is behavioral diagnostics? In what sense is this term broader than functional assessment?

# Summary of Chapter 22

The term *functional assessment* refers to three approaches that attempt to identify the antecedents and consequences of problem behaviors: (a) a functional analysis, (b) an interview and/or questionnaire assessment, and (c) an observational assessment. A *functional analysis* is the systematic manipulation of environmental events to experimentally test their role as antecedents or consequences in controlling or maintaining specific problem behaviors. A functional analysis of an operant problem behavior might include (a) an attention condition to see if the problem behavior is maintained by social reinforcement; (b) a demand condition to see if the problem behavior is maintained by escape from demands; (c) an alone condition to see if the problem behavior occurs in the absence of the other three conditions. Following a functional analysis, the treatment of an operant problem behavior should be based on its function in producing consequences in specific situations. This approach to functional analysis has been most extensively developed by Brian Iwata and his colleagues.

Another approach to functional analysis is called a *hypothesis-testing approach*. This approach consists of the following steps:

- 1. Collect data on the problem behavior—this includes questionnaires, interviews, and direct observations.
- 2. Form hypotheses regarding the variables controlling the problem behavior.
- 3. Experimentally test the hypotheses.
- 4. Implement an intervention plan.
- 5. Evaluate the effects of the intervention.

Note that the third step involves a functional analysis. Functional analysis, which both approaches use, is considered the gold standard of functional assessment. It comes as close as possible to empirically establishing the causes of problem behavior. The second approach to functional analysis has been most extensively developed by Glen Dunlap, Lee Kern, and their colleagues.

The two approaches to functional analysis are very similar. One major difference is that with the Iwata and colleagues approach, the available hypotheses are focused on three specific possible causes: problem behavior based on escape from demands, problem behavior based on self-stimulation as reinforcement, and attention as reinforcement of problem behavior. It is most applicable to clients with intellectual disabilities. With the Dunlap, Kern, and colleagues approach, there is more flexibility in the hypotheses that are tested so that it is more suitable to individuals whose intellectual functioning is within the normal range of intelligence.

Three limitations of functional analysis are (a) it can require a large amount of time to implement, which can put a strain on available staff; (b) it cannot be readily applied to dangerous behaviors; and (c) some problem behaviors occur at such low frequencies that a functional analysis requires too much time to draw a valid conclusion. Other than undertaking a functional analysis, the causes of a problem behavior might be determined through an interview and/or questionnaire assessment of people familiar with the client or by an observational assessment of the problem behavior as it occurs in its natural settings. However, while questionnaires and observation may provide hypotheses, neither of these two approaches is as reliable as a functional analysis in determining the causes of problem behaviors.

Six major causes of operant problem behaviors are (a) social positive reinforcement, (b) internal self-stimulation or internal sensory reinforcement, (c) external sensory reinforcement, (d) escape from demands, (e) escape from internal sensations, and (f) escape from external sensory aversive stimuli. Problem behaviors might also be respondent behaviors or be caused by a medical condition. Identifying these causes along with the causes identified by functional assessment is part of a larger field of behavioral diagnostics.

#### Application Exercises

#### A. Exercise Involving Others

Identify a behavioral excess of someone you know well. (Do not identify that person.) Try to identify the stimulus control and maintaining consequences for that behavior. Based on your functional assessment, what do you think would be the best treatment procedure to decrease or eliminate that behavior?

#### B. Self-Modification Exercise

Identify one of your own behavioral excesses. Try to identify the stimulus control and maintaining consequences for that behavior. Based on your functional assessment, what do you think would be the best treatment procedure to decrease or eliminate that behavior?

#### Note for Further Learning

1. In behavior analysis, the term functional analysis of behavior has both a narrow meaning and a broad meaning. The narrow meaning is that functional analysis refers to discovering the specific antecedents and consequences

that control a given operant behavior of an individual. A broader meaning of functional analysis is finding a functional relationship between two variables—an *independent variable (IV)* and a *dependent variable (DV)*. All of the principles discussed in Part II of this book are functional relationships of IVs and DVs. Usually when behavior modifiers conduct a functional analysis of an operant problem behavior, they are conducting a functional analysis in both senses of the term: (a) in the first sense, they are demonstrating that a given operant behavior of an individual leads to a specific positive reinforcer or escape from a negative reinforcer; and (b) in the second sense, they are demonstrating in general that the consequences for operant behavior (IV) increases or maintains operant behavior (DV).

It should also be noted that the functional analysis of problem behaviors differs from the methods used by traditional psychologists and psychiatrists, who often focus on the form or topography of the behavior rather than the cause. The functional analysis approach is advantageous because it identifies the controlling variables of a problem behavior, while the topography of a behavior typically tells us nothing about its cause. Thus, for example, two individuals may be exhibiting similar self-injurious behavior and yet the underlying causes are completely different. Conversely, two individuals may show completely dissimilar behavior and yet the cause might be the same in both cases. In the case of the first set of individuals, behavioral analytic treatment would be different even though the topographies of the problem behaviors are the same; whereas for the second set of individuals, behavior-analytic treatment would be similar even though the topographies of the problem behaviors are different. (For further discussion of these points with regard to the history and meanings of functional analysis, see Dixon, Vogel, & Tarbox, 2012; Schlinger & Normand, 2013.)

# Questions for Further Learning

- 1. State the two meanings of the term *functional analysis*.
- 2. Describe a behavior principle other than respondent conditioning that fits the second sense of functional analysis. Tell how it fits the second sense but not the first.
- 3. Discuss how and why the functional analytic approach of behavior modifiers differs from the approach of many traditional psychologists and psychiatrists. Give an example.

## Notes

- 1. This vignette is based on a case described by Iwata, Pace, Kalsher, Cowdery, & Cataldo (1990).
- 2. The authors stated that all the children in the study were provided treatment for their SIB after the conclusion of the study.

# **23** Planning, Applying, and Evaluating a Behavioral Program

## Learning Objectives

#### After studying this chapter, you will be able to:

- Decide whether you should design a program to solve a particular behavior problem.
- > Describe considerations for selecting and implementing a functional assessment procedure.
- Outline steps for designing and implementing a behavior modification program.
- Describe guidelines for program maintenance and evaluation.

"I want to stay inside!" Cindy said in a scared voice. "There's a dog out there."

## OVERCOMING CINDY'S FEAR OF DOGS<sup>1</sup>

Cindy, a 5-year old girl, had developed a dog phobia as a result of several experiences of being chased by a dog. Because her fear caused her and her family to avoid visiting friends who had dogs and limited her outside playtime when dogs were present, her parents took her to a behavior modifier for treatment. The treatment consisted of a combination of modeling, shaping, and fading. Treatment started with Cindy imitating the behavior modifier who petted a small quiet dog while it was held, and Cindy was given praise and stickers that could be cashed in for backup reinforcers. Across eight sessions, Cindy was gradually exposed to (a) the small dog on a leash and then when it was loose, (b) a medium-sized dog, (c) a small hyperactive dog, and then (d) a larger dog. Sessions 9–12 occurred with dogs at a dog park. At first, Cindy showed some hesitancy and requested that her father pick her up when a dog jumped on her. However, by the 13th session, Cindy was able to walk in the dog park, approaching and petting a variety of dogs.

This chapter provides guidelines that should be followed when designing, applying, and evaluating a behavioral program. It assumes knowledge of the principles and procedures presented in the previous chapters. The client might be anyone—a person with ASD or intellectual disabilities; a patient with psychiatric problems; a pre-delinquent or delinquent child or teenager; a typically developing child or teenager—at home, in a classroom, or in a community setting; or a normal adult. The situation is one in which you, as a behavior modifier, would largely be responsible for carrying out a treatment program or intervention. Many of the guidelines will be illustrated with reference to Cindy's case.

# Deciding Whether to Design a Program Following a Referral

Behavioral problems have a variety of causes, come in a variety of forms and types, and differ widely in degree of complexity and severity. The fact that a problem has been referred to you is not always a sufficient reason for proceeding with program design and implementation. To decide whether and where to begin, answering the following questions during the screening or intake phase of behavioral assessment is helpful (see Chapter 3).

1. *Was the problem referred primarily for the benefit of the client?* If the problem was referred by others, you must determine whether the accomplishment of the goal would benefit the client, which was obviously true for Cindy.

If its accomplishment is for the benefit of others, it should be at least neutral for the client. Ethical considerations (see Chapter 29) may require that some referrals simply stop here.

- 2. *Is the problem important to the client or to others?* You might ask two questions to evaluate the importance of the problem: Will solving the problem lead to less aversiveness and/or more positive reinforcement for the client or others? Will solving the problem give rise directly or indirectly to other desirable behaviors? If the answer to either of these questions is no, you should reconsider your involvement with the problem. Solving Cindy's problem not only led to Cindy enjoying interaction with dogs, it increased the likelihood of Cindy and her family visiting the homes of friends and family who had dogs.
- 3. *Can the problem and the goal be specified so that you are dealing with a specific behavior or set of behaviors that can be measured in some way?* Many referrals are vague, subjective, and general, such as "Chris is a poor student," "My child is driving me up a wall," "I'm really an unorganized person." If the problem is initially vague, you must specify a component behavior or behaviors that (a) define the problem and (b) can be measured or assessed objectively. In such cases, however, it is important to ask whether dealing with the defined component behavior(s) will solve the general problem in the eyes of the referring agent. If it is impossible to agree with the agent on the component behaviors that define the problem, you should probably stop there. If you do achieve agreement, it should be specified in writing. The specific target behaviors for Cindy included such things as calmly walking in the dog park and petting dogs.
- 4. *Have you eliminated the possibility that the problem involves complications that would necessitate referring it to another specialist?* In other words, are you the appropriate person to deal with this problem? Does the problem have medical complications, serious psychological ramifications such as the danger of suicide or self-harm, or a *DSM-5* diagnosis (see Note 1 of Chapter 1 for information on the *DSM-5*) that you are not qualified to treat? If so, then the appropriate specialist should be consulted. You would then treat the problem only in a manner that the specialist recommends. In Cindy's case, prior to treatment, Cindy's father had indicated that Cindy did not have any current or previous medical difficulties and was not on any medications. (See Deangelis, 2018, for a detailed discussion of how clinical psychologists can determine whether a case is outside their skill set and what they should do if it is.)
- 5. *Is the problem one that would appear to be easily manageable?* To answer this question, consider the following: If the problem is to decrease an undesirable behavior, has the behavior been occurring for a short time, under narrow stimulus control, and with no intermittent reinforcement? A problem with these characteristics is likely to be easier to solve than an undesirable behavior that has been occurring for a long time, under the control of many situations, and with a history of intermittent reinforcement. Moreover, identify desirable behavior that can replace the undesirable behavior. If the problem is to teach a new behavior, assess whether the client has the prerequisite skills. If there is more than one problem, rank order them according to their priorities for treatment and begin with the problem assigned the highest priority. In Cindy's case, her parents indicated that her dog phobia had developed between the ages of 3 and 5 years, which is a lengthy time. However, at the beginning of therapy, Cindy herself expressed a desire to be able to pet dogs, and the behavior modifier was confident that the phobia could be managed.
- 6. If the desired behavior change is obtained, can it be readily generalized to and maintained in the natural environment? To answer this question, consider how your training setting can be faded into the natural environment. Also consider whether the natural environment has contingencies that will maintain the improved behavior, whether you can influence people in the natural environment to help maintain the improved behavior, and whether the client can learn a self-control program (discussed in Chapter 25) that will help the improved behavior persist. In Cindy's case, the behavior modifier programmed generalization by conducting the last stages of therapy with a variety of dogs in a dog park.
- 7. Can you identify significant individuals (relatives, friends, or teachers) in the client's natural environment who might help record observations and manage controlling antecedent stimuli and reinforcers? When designing programs for children, consider whether the parents can successfully implement and maintain the program. It makes little sense to accept a referral for a child in a single-parent family where the parent works full-time, there are four other children who require parental attention, and there are no other adults available to implement the program, if you have only 1 hour each week to spend on a program that requires 2 hours per day to be carried out.
- 8. If there are individuals who might hinder the program, can you identify ways to minimize their potential interference? It makes little sense for you to design a program if people are going to sabotage it by, for example, reinforcing undesirable behavior that you are trying to extinguish.

Based on your tentative answers to these eight questions, are your training qualifications, daily schedule, and available time adequate for you to participate in the program? Only accept referrals for which you have the appropriate training and time to carry out an effective program.

When a behavior modifier first enters settings in which interventions are requested, such as a group home for persons with developmental disabilities, the home of a child with problems, or a classroom, the behavioral problems and the number and complexity of potentially disruptive influences are often staggering. For obvious reasons, it is best to start simple in order to succeed in a small way rather than to attempt too much and risk failing gloriously. A careful evaluation of the initial referral in terms of the preceding questions and considerations can often contribute greatly to the success of a behavioral program.

#### Questions for Learning

- 1. How does a behavior modifier evaluate the importance of a problem?
- 2. What does a behavior modifier do when given a vague problem such as "aggression" to work on? Illustrate with an example.
- 3. How does a behavior modifier evaluate the ease with which a problem might be solved?
- 4. How does a behavior modifier evaluate the ease with which the desired behavioral change might be generalized to and maintained in the natural environment?
- 5. Assume that you are a professional behavior modifier. List four possible conditions under which you would not treat a behavior problem that has been referred to you.

# Selection and Implementation of a Pre-Program Assessment Procedure

Suppose that you have decided to treat a problem that has been referred to you. You might proceed through the following steps of implementing a pre-program assessment procedure as introduced in Chapter 3 (pp. 25–26)

- 1. For a reliable baseline, define the problem in precise behavioral terms.
- 2. Select an appropriate baseline procedure (see Chapters 3 and 22) that will enable you to
  - a. monitor the problem behavior.
  - b. identify the current stimulus control of the problem behavior.
  - c. identify the maintaining consequences of the problem behavior.
  - d. monitor relevant medical/health/personal variables.
  - e. identify an alternative desirable behavior.
- 3. Design recording procedures that will enable you to log the amount of time devoted to the project by professionals— teachers or group home staff. This will help you to do a cost-effectiveness analysis.
- 4. Ensure that the observers have received appropriate training in identifying the critical aspects of the behavior, applying the recording procedures, and graphing the data.
- 5. If the baseline is likely to be prolonged, select a procedure for increasing and maintaining the strength of the record-keeping behavior of the people recording the data.
- 6. After beginning to collect baseline data, analyze the data carefully to select an appropriate treatment or intervention strategy and decide when to terminate the baseline phase and begin the intervention.

We reviewed the guidelines for behavioral assessment in Chapters 3 and 22 and will not repeat them here. However, you as a behavior modifier should answer six questions during the pretreatment assessment phase:

- 1. What daily times can the mediator(s) schedule for this project? If a teacher has about 10 minutes each day just before lunch to devote to the project, there is no sense in (a) designing time-sampling data sheets that require the teacher to assess behavior throughout the day or (b) gathering data that the teacher will never have time to examine.
- 2. Will others in the situation help or hinder data collection? There is no sense in designing a baseline procedure to record the duration of a child's engaging in tantrums in a home situation if a grandparent, sibling, or other relative is going to give the child a candy to stop the tantrums. On the other hand, well-instructed and motivated relatives and friends can often be extremely helpful, either by recording data directly or by reminding others to do so. If the help of others is to be utilized, posting data sheets and a summary of the recording procedures where everyone involved in the project can see them is a good practice.

- 3. Will the surroundings make your assessment difficult? If you want to determine a baseline for the frequency and timing of a child's marking on walls throughout the day and the house has many rooms through which the child wanders, it may be difficult to immediately detect instances of the behavior. Or suppose that you want a baseline for someone's smoking behavior, but during the baseline period that person spends time in the home of a friend who doesn't smoke. Obviously, this is not ideal for assessment procedures. If you want to assess a child's basic self-dressing skills by presenting clothing items with appropriate instructions while the child's favorite TV program is blaring in the background, your assessment is not likely to be accurate.
- 4. *How frequent is the problem behavior?* Is it a problem that occurs often each day? Or is it one that occurs once every few weeks? In some cases, your answers to these questions might influence you to withdraw from the project. A problem behavior that occurs rarely can be extremely difficult to treat if you have limited time available for the project. Certainly, the perceived frequency of the behavior will dictate the type of recording procedure to be selected (described in Chapter 3).
- 5. *How rapidly should the behavior change?* Does the behavior require immediate attention because of its inherent danger? Or is the behavior one whose immediate change is merely convenient for those concerned? If the behavior has been occurring for many months and if another few days or weeks can be tolerated, you might be more diligent to design a detailed data-recording system to reliably assess baseline levels of performance.
- 6. *Is the presenting problem a behavioral deficit or can it be reformulated as such?* Even if the problem is a behavioral excess to decrease, you should try to identify a desirable alternative behavior to increase. In Cindy's case, the behavior modifier used an anxiety-disorders interview schedule and a child-behavior checklist as part of a detailed pre-program assessment. The pre-program assessment indicated the presence of a diagnosable specific phobia of dogs and ensured the absence of other significant emotional and behavioral problems. Baseline observations were also taken of Cindy's fear of dogs during the first session.

## Questions for Learning

- 6. What five variables should an appropriate baseline procedure enable you to monitor or identify?
- 7. What six questions should a behavior modifier answer during the pretreatment assessment phase?

# Strategies of Program Design

Some behavior modifiers are skillful at designing effective programs off the top of their heads—that is, identifying the program details that are critical to success and that produce rapid desirable results. There are no guidelines that will immediately turn you into that kind of behavior modifier. Nor are there any rigid sets of guidelines to which you should adhere for every program you design. Many behaviors can be managed successfully with a minor rearrangement of existing contingencies while others require creativity. The following guidelines will help you to design an effective program in most instances.

- 1. Identify the goals for target behaviors and their desired amount and stimulus control. Then answer these questions.
  - a. Is the description precise?
  - b. On what grounds did you choose the goal? How is it in the client's best interest?
  - c. Has the client been given all possible information about the goal?
  - d. Have steps been taken to increase the client's commitment to accomplish the goal? (Commitment was discussed in Chapter 19 and is discussed later in this chapter.)
  - e. What are potential side effects of accomplishing the goal for both the client and others?
  - f. Do the answers to the foregoing questions suggest that you should proceed? If so, then continue.
- 2. Identify individuals—friends, relatives, teachers, others—who might help to manage controlling stimuli and reinforcers. Also identify individuals who might hinder the program.
- 3. Examine the possibility of capitalizing on existing antecedent control. Can you use:
  - a. rules (see Chapter 19)?
  - b. goal setting (see Chapter 19)?
  - c. modeling (see Chapter 20)?

- d. physical guidance (see Chapter 20)?
- e. situational inducement—rearrange the surroundings, move the activity to a new location, relocate people, or change the time of the activity (see Chapter 20)?
- f. motivating operations (see Chapter 21)?
- 4. If you are developing a new behavior, will you use shaping, fading, or chaining? What MEO will you use (see Chapter 21)?
- 5. If you are changing the stimulus control of an existing behavior (see Chapter 11), can you select the controlling S<sup>D</sup>s so that they:
  - a. are different from other stimuli on more than one dimension?
  - b. are encountered mainly in situations in which the desired stimulus control should occur?
  - c. elicit or evoke attending behavior?
  - d. do not elicit or evoke undesirable behavior?
- 6. If you are decreasing a behavioral excess:
  - a. Can you use one of the functional assessment procedures to determine the cause of the problem behavior (see Chapter 22)?
  - b. Can you remove S<sup>D</sup>s for the problem behavior (see Chapter 11)?
  - c. Can you withhold reinforcers that are maintaining the problem behavior or present MAOs for those reinforcers (see Chapter 21)?
  - d. Can you apply DRL to reduce the rate of the behavior to a low but acceptable rate (see Chapter 14)?
  - e. Can you apply DRO, DRI, or DRA (see Chapter 14, and note that each of these will incorporate extinction of the problem behavior, assuming that you can identify and withhold maintaining reinforcers for it)?
  - f. Should you use punishment? Remember that punishment is acceptable—if at all—only as a last resort and under appropriate professional supervision with appropriate ethical approval (see Chapter 15).
- 7. Specify the details of the reinforcement system by answering these questions.
  - a. How will you select reinforcers (see Chapter 6)?
  - b. What reinforcers will you use? Can you use the same reinforcers currently maintaining a problem behavior (see Chapter 22)?
  - c. How will reinforcer effectiveness be continually monitored, and by whom?
  - d. How will reinforcers be stored and dispensed, and by whom?
  - e. If you use a token system or token economy, what are the details of its implementation (see Chapters 7 and 24)?
- 8. Describe how you will program generality of behavior change (Chapter 18) by:
  - a. Programming stimulus generalization (see Chapter 18). Can you:
    - 1) train in the test situation?
    - 2) vary the training conditions?
    - 3) program common stimuli?
    - 4) train sufficient stimulus exemplars?
    - 5) establish a stimulus equivalence class?
  - b. Programming response generalization (see Chapter 18). Can you:
    - 1) train sufficient response exemplars?
    - 2) vary the acceptable responses during training?
    - 3) use high-probability instructions to increase low-probability responses within a response class?
  - c. Programming behavior maintenance—generality over time (see Chapter 18). Can you:
    - 1) use natural contingencies of reinforcement?
    - 2) train the people in the natural environment?
    - 3) use schedules of reinforcement in the training environment?
    - 4) use schedule thinning to transfer the behavior to natural contingencies?
    - 5) give the control to the individual (see Chapter 25)?

# Questions for Learning

- 8. You are about to design a treatment program. After defining the target behavior and identifying its desired level of occurrence and stimulus control, what six questions should you answer before proceeding to the design?
- 9. If you are thinking of capitalizing on antecedent control, what six categories should you consider?
- 10. If you are decreasing a behavioral excess, what five questions should you ask?
- 11. List five considerations for programming stimulus generalization.
- 12. List three considerations for programming response generalization.
- 13. List five considerations for programming behavior maintenance.

# Preliminary Implementation Considerations

- 1. Specify the training setting. What environmental rearrangement will be necessary to maximize the desired behavior, minimize errors and competing behavior, and maximize proper recording and stimulus management by the mediators who will directly carry out the program?
- 2. Specify the details of the daily recording and graphing procedures.
- 3. Collect the necessary materials—reinforcers, data sheets, graphs, curriculum materials.
- 4. Make checklists of rules and responsibilities for all participants in the program—staff, teachers, parents, peers, students, the client, and others (see Figure 23.1).
- 5. Specify the dates for data and program reviews and identify those who will attend.
- 6. Identify some contingencies that will reinforce the behavior modifiers and mediators—in addition to feedback related to the data and program reviews.

FIGURE 23.1 Behavior modification places high value on accountability for everyone involved in behavior modification programs



- 7. Review the potential cost of the program as designed—cost of materials, teacher time, professional consulting time, etc.—and judge the merit of each against its cost. Redesign as necessary or desired based on this review.
- 8. Sign a behavioral contract. A **behavioral contract** is a written agreement that provides a clear statement of what behaviors of what individuals will produce what reinforcers and who will deliver those reinforcers. Behavioral contracting was described initially as a strategy for scheduling the exchange of reinforcers between two or more individuals, such as between a teacher and students (Homme, Csanyi, Gonzales, & Rechs, 1969) or between parents and children (Dardig & Heward, 1976; DeRisi & Butz, 1975; Miller & Kelley, 1994). Treatment contracts between behavior modifiers and clients are also recommended to ensure that the behavior modifier is accountable to the client (Sulzer-Azaroff & Reese, 1982). In general, a **treatment contract** is a written agreement between the client and the behavior modifier that clearly outlines the objectives and methods of treatment, the framework of the service to be provided, and contingencies for remuneration that may be forthcoming to the behavior modifier. When the agreement is signed, both the client and the behavior modifier have secured basic protections of their rights. We recommend that behavior modifiers prepare such a written agreement with the appropriate individual(s) prior to implementing a program.

# Implement the Program

The implementation of your program also requires a great deal of consideration. This might be done in two parts.

- 1. First, you must be certain that those carrying out the program—the mediators—understand and agree with their roles and responsibilities. This might involve a detailed discussion, training, and review session with the mediators. It may also involve modeling and demonstration on your part, perhaps role-playing on the part of the mediators depending on the complexity of the programs, and finally monitoring and on-the-spot feedback when the program is actually implemented. This ensures that parents, teachers, and/or others are encouraged to follow the program and receive reinforcement for doing so (see, e.g., Hrydowy & Martin, 1994).
- 2. The second aspect of program implementation is starting it with the client in a manner that will enhance his or her *commitment* to the program. It is very important that the client's initial contact with the program be highly reinforcing to increase the probability of further contacts. Questions to consider include the following five: Does the client fully understand and agree with the goals of the program? Is the client aware of how the program will benefit him or her? Has the mediator spent sufficient time with the client and interacted in such a way as to gain his or her trust and confidence (see Chapter 3)? Has the program been designed so that the client is likely to experience success quickly? Will the client come in contact with reinforcers early in the program will be successful. An affirmative answer to these questions occurred in Cindy's case. Cindy encountered frequent positive reinforcement during all training sessions, sessions were initially conducted by the behavior modifier while the parents observed, and the parents later got involved in modeling each task and reinforcing Cindy's appropriate behavior, Cindy experienced success early in the program, and successful generalization was both programed and achieved.

## Questions for Learning

- 14. What is a behavioral contract?
- 15. What is a treatment contract? What should it clearly outline?
- 16. What are the two steps for implementing a program?
- 17. What five questions should be answered affirmatively to increase the client's commitment to the program?

# Program Maintenance and Evaluation

Is your program having a satisfactory effect? This is not always an easy question to answer. It is also not always easy to decide, according to some criterion or other, what to do if the program is not having a satisfactory effect. We suggest reviewing the following guidelines to assess a program that has been implemented.

- 1. Monitor your data to determine whether the recorded behaviors are changing in the desired direction.
- 2. Consult the people who must deal with the problem and determine whether they are satisfied with the progress.

- 3. Consult behavioral journals, professional behavior modifiers, or others with experience in using similar procedures on similar problems to determine whether your results are reasonable in terms of the amount of behavior change during the period the program has been in effect.
- 4. If, on the basis of Guidelines 1, 2, and 3, the results are satisfactory, proceed directly to Guideline 8.
- 5. If, on the basis of Guideline 1, 2, or 3, your results are unsatisfactory, answer the following questions and make the appropriate adjustment for any yes answer.
  - a. Have the reinforcers that are being used lost their effectiveness—in other words, has an MAO occurred with regard to the reinforcers being used?
  - b. Are competing responses being reinforced?
  - c. Are the procedures being applied incorrectly?
  - d. Is outside interference disrupting the program?
  - e. Are there any subjective variables—staff or client negative attitudes, teacher or client lack of enthusiasm, and so forth—that might be adversely affecting the program?
- 6. If none of the answers to these five questions is yes, check to see whether additional programming steps need to be added or removed. The data may show excessive error rates, which would suggest the need for additional programming steps. Or they may show very high rates of correct responses, which might indicate that the program is too easy and that satiation of intrinsic reinforcers or "boredom" is occurring. Add, remove, or modify steps as necessary.
- 7. If the results are now satisfactory, proceed to Guideline 8; otherwise consult with a colleague or consider redesigning a major aspect of the program or redoing a functional assessment to identify the antecedents and consequences controlling the target behavior.
- 8. Decide how you will provide appropriate program maintenance until the behavioral objective is reached (see Chapter 18).
- 9. Following attainment of the behavioral goal, outline an appropriate arrangement for assessing performance during follow-up observations and assessing social validity (see Chapter 4).
- 10. After successful follow-up observations have been obtained, determine the costs in terms of time and finances for the behavior changes that occurred (called a *cost-effectiveness analysis*).
- 11. When possible and appropriate, analyze your data and communicate your procedures and results to other behavior modifiers and interested professionals. Be sure to conceal the client's identity to maintain confidentiality.

In Cindy's case, following 13 weekly treatment sessions, Cindy's father reported that Cindy was no longer afraid of dogs that she encountered outside of sessions. Seven months posttreatment, when Cindy's father was contacted, he indicated that although Cindy did not have regular contact with dogs, she nevertheless did not show fear when they were encountered.

# Questions for Learning

- 18. After a program has been implemented, what three things should be done to determine whether it is producing satisfactory results? (See Guidelines 1, 2, and 3.)
- 19. Describe in detail the steps that should be followed if a program is not producing satisfactory results. (See Guidelines 5, 6, and 7.)
- 20. If a program is producing satisfactory results, what two things should be done prior to successfully terminating it? (See Guidelines 8 and 9.)

# Summary of Chapter 23

This chapter assumes that the reader has knowledge of the principles and procedures of previous chapters, and it provides guidelines that should be followed when designing, applying, and evaluating a behavioral program. When deciding whether to design a program following a referral, ensure that (1) the treatment of the problem is primarily for the benefit of the client; (2) the problem is important to the client or others; (3) the problem and the goal deal with behavior(s) that can be measured in some way; (4) you have eliminated the possibility that the problem involves complications that would necessitate referring it to another specialist; (5) the problem appears to be manageable; (6) the desired behavior

change can be generalized and maintained in the natural environment; (7) you can identify significant individuals relatives, friends, teachers—in the client's environment who might help record observations and manage controlling stimuli and reinforcers; and (8) if there individuals who might hinder the program, you can identify ways to minimize their potential interference.

If you decide to treat a problem that has been referred to you, then take steps to implement a pre-program assessment procedure, including (1) defining the problem precisely in behavioral terms; (2) selecting an appropriate baseline procedure; (3) designing procedures to log the amount of time to be devoted to the project by you and other professionals; (4) ensuring that observers and data recorders are appropriately trained; (5) if the baseline will be lengthy, selecting a procedure for maintaining the record keeping of the data recorders; and (6) after collecting baseline data, analyzing it to select a treatment strategy and decide when to terminate the baseline and begin the treatment phase.

Strategies of program design include (1) identifying the target behavior and its desired stimulus control; (2) identifying individuals who might help manage the program and those who might hinder the program; (3) examining the possibility of capitalizing on existing antecedent control; (4) if you are developing a new behavior, deciding if you will use shaping, fading, or chaining; (5) if you are changing the stimulus control of a behavior, selecting the appropriate S<sup>D</sup>s; (6) if you are decreasing a behavior, selecting the most appropriate procedure; (7) specifying the details of the reinforcement procedure; and (8) describing how you will program generality of behavior change.

Preliminary implementation procedures include (1) specifying the training setting; (2) specifying the recording and graphing procedures; (3) collecting the necessary materials; (4) listing the rules and responsibilities of all involved in the program; (5) specifying the dates for data and program reviews, and who will attend; (6) identifying contingencies to reinforce the behavior modifiers; (7) reviewing the potential cost of the program and redesigning if necessary; and (8) signing a behavioral treatment contract with the client.

Implementing the program includes (1) being certain the mediators carry it out as planned and (2) making sure the client's initial contact with the program is highly reinforcing. We also reviewed steps for program maintenance and evaluation.

#### Application Exercise

#### Exercise Involving Others

Suppose that you are a behavior modifier. The mother of a 4-year-old child asks you to design a program to overcome the child's extreme disobedience. Construct realistic but hypothetical details of the behavior problem and take it through all steps in each of the following stages of programming:

- 1. Deciding whether you should design a program to treat the problem.
- 2. Selecting and implementing a functional assessment procedure.
- 3. Developing strategies of program design and implementation.
- 4. Establishing program maintenance and evaluation.

(Note: The problem will have to be fairly complex for you to take it through all the steps in each of these stages.)

## Notes for Further Learning

1. Whether you are the appropriate person to deal with a particular problem may be influenced in part by whether you live in an urban or a rural setting. Rodrigue, Banko, Sears, and Evans (1996) identified a number of difficulties associated with providing behavior therapy services in rural areas. While rural regions have a disproportionate number of at-risk populations that are costly to serve—e.g., the elderly, children, minorities—they typically do not offer the full array of needed mental health services and are characterized by lower availability of and accessibility to specialized services. In other words, while you may not be the ideal person to treat the problem, you may be the best person available. Before accepting the responsibility of designing a program in such a case, however, you should consult the relevant literature with regard to the type of setting for which you have been requested to provide care. For example, a study by Perri et al. (2008) is an excellent model for providing weight management programs to rural communities. You should also consult the ethical guidelines for human services of your professional organization.

(See also Chapter 29 of this book.) Deangelis (2018, p. 34) pointed out that even in rural regions, opportunities in the form of webinars and online courses are available for obtaining appropriate knowledge on unfamiliar subject areas.

2. Even if significant others are not necessary to implement a program, their availability can be extremely valuable for programming generality. Consider the problem of developing effective behavioral weight-loss programs for children (see LeBow, 1991). Israel, Stolmaker, and Adrian (1985) introduced two groups of overweight children—8 to 12 years of age—to an 8-week intensive, multicomponent, behavioral weight-reduction program. The parents of one group were also presented a short course on behavioral child-management skills. At the end of the 8-week treatment program, both groups of children had lost approximately the same amount of weight. After a 1-year follow-up, however, maintenance of improved weight status was superior for the children whose parents had been introduced to the behavioral child-management procedures. Similarly, a number of studies have shown that parental and spousal support are highly correlated with establishing and maintaining healthy physical activity (see Biddle & Mutrie, 2008, Table 7.1, p. 141).

# Questions for Further Learning

- 1. As a behavior modifier, how might the geographic setting affect your decision to accept a referral?
- 2. How did Israel and colleagues demonstrate that utilizing significant others in a program could enhance generality?

## Note

1. This example is based on an article by May, Rudy, Davis III, and Matson (2013).

# 24 Token Economies

## Learning Objectives

#### After studying this chapter, you will be able to:

- Outline steps for setting up and managing a token economy.
- Summarize steps to gradually withdraw a token economy in order to program generality to the natural environment.
- Describe what contingency management is.
- Outline research questions pertaining to token economies.
- Discuss ethical considerations in the design and management of token economies.

Who wants to walk today?

## JOHN'S TOKEN-REINFORCEMENT PROGRAM<sup>1</sup>

John, a 67-year-old man with moderate intellectual disability, attended an adult day-care center every day. He and four other attendees had been identified as overweight or obese according to standardized criteria. A program was approved that allowed a researcher to investigate a token-reinforcement program to increase daily walking by the five individuals. First, participants confirmed that they had no health risks, and the participants agreed to take part in a walking program. Cones were used to mark a 50 m lap in an outside covered corridor. Each morning during a baseline phase the researcher asked, "Who wants to walk today?" Participants who responded followed the researcher to the walking area and started walking. The researcher stayed at the start of the walking area and announced the lap number each time a participant passed. There were no other consequences during the baseline phase, and each session lasted an hour or until the participants quit walking. After one of the baseline sessions, the researcher interviewed each participant to identify edible and tangible items that they preferred. John

indicated he liked Nutella sticks, a book, Uno, Gatorade, and diet soda.

During the token-reinforcement phase of the program, the researcher told John and the other participants, "Here is a token bag. After each lap that you walk, I will give you a token and you can place it in your token bag. You can cash in your tokens at the end of the hour." The researcher gave a token after the first lap. In addition, the researcher paired token giving with praise. After the walking hour ended, the participants cashed in their tokens. For John, a Nutella stick cost 60 tokens and a diet soda cost 20 tokens.

John averaged approximately 15 laps per session during baseline, and approximately 25 laps per session during the token-reinforcement phase. These results were replicated during a second baseline phase and a second token-reinforcement phase. Similar results were obtained with the other participants. The participants also considered the walking program to be enjoyable and indicated that they would continue walking as an activity.

# A Token Economy

A behavioral program in which individuals can earn tokens for a variety of desirable behaviors and can exchange the earned tokens for backup reinforcers is called a *token economy*. Our modern society in which people perform a variety of jobs to earn money that they exchange for various items such as food, clothing, shelter, transportation, luxuries, and

access to leisure activities is a complex token economy. A system in which people purchase bus or subway tokens that they exchange for access to public transit is a somewhat simpler token economy. Token economies are also used as educational and therapeutic tools in behavior modification programs. According to Hackenberg (2009, p. 280), "[t]oken economies are among the oldest and most successful programs in all of applied psychology." Although a token economy could be set up for an individual, the term "token economies" generally refers to token systems with groups, and in this chapter the term is used that way.

Using token reinforcers has two major advantages. First, they can be given immediately after a desirable behavior occurs and cashed in at a later time for a backup reinforcer. Thus, they can be used to "bridge" long delays between the target response and the backup reinforcer, which is especially important when it is impractical or impossible to deliver the backup reinforcer immediately after the desired behavior. Second, tokens that are paired with many different backup reinforcers are generalized conditioned reinforcers that do not depend on a specific motivating operation for their strength. This makes it easier to administer consistent and effective reinforcers when dealing with a group of individuals who might be in different motivational states.

Token economies as components of behavioral programs have been used in a variety of settings—psychiatric wards, treatment centers, classrooms for persons with developmental disabilities and autism, classrooms for children and teenagers with attention-deficit hyperactivity disorder (ADHD), normal classroom settings ranging from preschool to college and university, homes for troubled children, prisons, the military, wards for the treatment of persons with drug addiction or alcoholism, nursing homes, and convalescent centers (e.g., see Boniecki & Moore, 2003; Corrigan, 1995; Dickerson, Tenhula, & Green-Paden, 2005; Ferreri, 2013; Filcheck, McNeil, Greco, & Bernard, 2004; Hackenberg, 2009; Higgins, Silverman, & Heil, 2007; Liberman, 2000; Matson & Boisjoli, 2009). A token economy has also been used in a behaviorally managed experimental community of college students (Johnson, Welch, Miller, & Altus, 1991; Thomas & Miller, 1980).

Techniques used in token economies have been extended to various community settings to decrease littering and noise pollution as well as to increase waste recycling, energy conservation, the use of mass transportation, racial integration, behaviors involved in gaining employment, and self-help behaviors in people who are disadvantaged by the economic system. In normal family homes, token economies have been used to regulate children's behavior and to treat marital discord. In various work settings, token economies have been used to increase safety behavior, decrease absenteeism, and enhance on-the-job performance (Boerke & Reitman, 2011; Kazdin, 1977, 1985).

In this chapter, we describe the typical steps used to set up and manage a token economy.

We illustrate many of the steps with reference to Achievement Place, a group home for pre-delinquent youths who were referred by the courts for committing minor crimes. Achievement Place opened in Lawrence, Kansas, in 1967 and was a setting for behavioral research for the next 27 years (Fixsen & Blase, 1993; Phillips, 1968). A very effective token program called the *Teaching-Family Model* (*TFM*) was developed there. Major features of the TFM are:

- 1. a token economy in which participants earn points for appropriate social behaviors, academic performance, and daily living skills. Participants can exchange their points for snacks or privileges such as television, hobbies, games, allowance, and permission to participate in activities away from the home.
- 2. a self-government system in which the participants develop daily living rules and help manage the program.
- 3. ongoing evaluation of the participants' performance.

The TFM has been extended to a variety of settings, such as homes, schools, and the community at large across the United States and Canada, and to a variety of individuals, such as children who are emotionally disturbed, individuals with autism or developmental disabilities, and youths in treatment foster care. Although research is needed to develop strategies for long-term maintenance of gains achieved by individuals who participate in TFM programs, the model has been demonstrated to be effective for the treatment of a variety of problems (Bernfeld, 2006; Bernfeld, Blase, & Fixsen, 2006; Braukmann & Wolf, 1987; Farmer, Seifert, Wagner, Burns, & Murray, 2017; Fixsen, Blasé, Timbers, & Wolf, 2007; Underwood, Talbott, Mosholder, von Dresner, 2008).

#### Questions for Learning

- 1. What are tokens?
- 2. What is a token economy?
- 3. What are two major advantages to using tokens as reinforcers?
- 4. List at least five settings in which token economies have been used.
- 5. List at least five behaviors that token economies have been designed to develop.

## Steps for Setting Up and Managing a Token Economy

#### Decide on the Target Behaviors

Target behaviors are determined largely by (a) the type of individuals involved, (b) the short- and long-range objectives to be accomplished, and (c) specific behavioral problems that interfere with achieving those objectives. For example, if you are a classroom teacher, your target behaviors for students might include specific aspects of reading, writing, mathematics, or constructive social interaction. Your target behaviors must be clearly defined so that the students know what behaviors are expected of them and so that you can reinforce those behaviors reliably when they occur. Thus, one of your target behaviors might be sitting quietly when the teacher gives instructions. A more advanced target behavior might be correctly completing 10 addition problems.

At Achievement Place, target behaviors were selected in social, self-care, and academic areas that were considered to be important both while the youths were at Achievement Place and in future environments when they left the group home. Desirable and undesirable behaviors were identified. Two examples of desirable behaviors were washing dishes (which earned up to 1,000 points per meal) and completing homework (which earned up to 500 points per day). Two examples of undesirable behaviors were disobeying (which cost from 100 to 1,000 points per incident) and using poor grammar (which cost from 20 to 50 points per response).

#### Take Baselines and Keep Data on the Target Behaviors

As was done with John, the lead case of this chapter, baseline data on the specific target behaviors should be obtained before initiating a token economy. It might be that your group is already performing at a satisfactory level and that the benefits to be gained from setting up a token economy do not justify the time, effort, or cost involved. After the program has been started, continuing to collect data on the target behaviors and comparing the data with the baseline data will enable you to determine the program's effectiveness.

#### Select the Type of Tokens to Use

Tokens could be play money, marks on a wall chart, poker chips, stickers or stamps, or other possibilities that suit the needs of your particular token economy. In general, tokens should be attractive, lightweight, portable, durable, easy to handle, and, of course, not easily counterfeited (see Figure 24.1). If automatic dispensers of backup reinforcement are used, ensure that your tokens operate those devices. Also ensure that you have an adequate supply of tokens. For example, Stainback, Payne, Stainback, and Payne (1973) suggested about 100 tokens per child when starting a token economy in a classroom.

Ensure that accessories for handling and storing tokens are available. For example, school children will need containers such as pencil boxes or re-sealable bags to store the tokens they earn. At Achievement Place, the points earned were recorded on  $3 \times 5$ -inch index cards that the youths carried with them. In this way, the points could be dispensed or taken away immediately following desirable or undesirable behavior.

#### Select Backup Reinforcers

The methods for selecting backup reinforcers are essentially the same as the methods for selecting reinforcers described in Chapter 7. Keep in mind that a token economy increases the variety of reinforcers that can used because the reinforcers are not limited to those that can be delivered immediately after a desired response.

When considering reinforcers normally available, be extremely cautious in avoiding serious ethical problems. Legislatures have enacted laws affirming the rights of patients with mental illness or disabilities and residents of treatment centers to have access to meals, comfortable beds, TV, and so on. Furthermore, a number of court decisions have upheld these civil rights. Therefore, never plan a program that might involve depriving individuals of something that legally and morally is their right to have.

At Achievement Place, the backup reinforcers were items and activities that were naturally available in the group home and that appeared to be important to the youths. Their access to the backup reinforcers, referred to as *privileges*, occurred on a weekly basis. At the end of each week, the youths could trade the points they earned in that week for

FIGURE 24.1 Tokens should not be easily counterfeited



privileges in the next week. For example, permission to stay up past bedtime for a week could be purchased for 1,000 points, while access to games for a week cost 500 points.

#### Possible Response-Cost Punishers

The use of tokens also provides the possibility of using fines as punishers for inappropriate behavior (see Jowett Hirst, Dozier, & Payne, 2016; Lippman & Motta, 1993; Sullivan & O'Leary, 1990). As with all forms of punishment, it should be used sparingly and only for clearly defined behaviors (see Chapter 15).

If fines are used in a token economy, it might be necessary to add training contingencies that teach individuals how to accept fines in a relatively non-emotional, non-aggressive manner. Phillips, Phillips, Fixsen, and Wolf (1973) described such contingencies for the token economy at Achievement Place. In that economy, the contingencies related to fines taught the youths an important societal skill: how to accept reprimands from law enforcers.

#### Manage the Backup Reinforcers

After establishing the backup reinforcers you are going to use and how you are going to obtain them, consider the general method for dispensing them. A store or commissary for storing and dispensing backup reinforcers is an essential feature of most token economies. In a small token economy, such as a classroom, the store can be simple, such as a box located on the teacher's desk. In a larger token economy, the store is typically much larger, perhaps occupying one or more rooms. Regardless of the size of the store, a precise method of keeping records of purchases must be devised so that an adequate inventory, especially of high-demand items, can be maintained. How frequently backup reinforcers will be available to be purchased must be determined. In the beginning, the frequency should be high and then decreased gradually. For school children, Stainback et al. (1973) recommended that store time be held once per day for the first 3 or 4 days and then decreased gradually until it is held only once a week.

It is also necessary to decide on the token price of each backup reinforcer. In addition to the monetary cost, which is the most obvious consideration in assigning token values to backup reinforcers, two other factors should be considered. One is supply and demand. That is, the price should be higher for items whose demand exceeds the supply and lower for items whose supply exceeds the demand. This will help to maintain an adequate supply of effective reinforcers and promote optimal utilization of the reinforcing power of each backup reinforcer. The other factor to consider is the therapeutic value of the backup reinforcer. An individual should be charged very little for a backup reinforcer that is beneficial to him or her. This will help to induce the individual to partake of the reinforcer. For example, an individual whose social skills need improving might be charged only a few tokens for admission to a party because this event might help to develop appropriate social behaviors.

#### Questions for Learning

- 6. List and briefly describe five initial steps involved in setting up and managing a token economy.
- 7. Identify four target behaviors for the youths at Achievement Place: two desirable and two undesirable behaviors.
- 8. What six characteristics should a token have?
- 9. What is the recommended number of tokens per child for a teacher to have on hand when starting a token economy in a classroom?
- 10. List two backup reinforcers used at Achievement Place.
- 11. Explain how a "fine" in a token economy fits the definition of response-cost punishment (Chapter 15).
- 12. What is a token economy store? Give examples.
- 13. How often should store time be held in a token economy for school children?
- 14. What are three considerations for deciding the token price of each backup reinforcer?

#### Identify Available Help

In a small token economy, such as a classroom, help from other individuals might not be essential but is certainly useful, especially in the initial stages of the program. In a large token economy, such as a psychiatric facility, such help is essential.

Help might be obtained from a number of sources: (a) people already assigned to work with the individuals of concern—nurse's aides, teaching assistants; (b) volunteers; (c) behaviorally advanced individuals within the institution—older students assigned to help younger students; and (d) members of the token economy itself. In some cases, individuals have been taught to deliver tokens to themselves contingent on their own appropriate behavior (Rae et al., 1990).

After the token economy begins to function smoothly, more of its members will be able to assume responsibility in helping to achieve its goals. For example, experiments conducted at Achievement Place found that some youths could effectively supervise others in carrying out routine household tasks (see Fixsen & Blase, 1993). The "peer manager," or simply "manager," as the supervising youth was called, had the authority to both administer and remove tokens for peers' performances. Of the several methods studied for selecting managers, democratic elections proved to be best in terms of the youths' performance and their effectiveness in accomplishing tasks (Fixsen, Phillips, & Wolf, 1973; Phillips et al., 1973; Wolf, Braukmann, & Ramp, 1987). In another experiment at Achievement Place, some youths earned tokens for serving as therapists for their peers who had speech problems. The youths performed this function with remarkable effectiveness, despite having very little adult supervision and no specific training (Bailey, Timbers, Phillips, & Wolf, 1971).

In some college and university courses that use PSI (including CAPSI—see p. 15), students who master an assignment assess the performance of other students on that assignment and give immediate feedback concerning their performance. Another method used in college and university PSI classes is to give the students a test on the first several sections of the course material at the beginning of the term. Each student who demonstrates the ability to readily master the course material is put in charge of a small group of students, whom they tutor and supervise throughout the remainder of the course (Johnson & Ruskin, 1977).

#### Train and Monitor Staff and Helpers

The target behaviors of the staff and helpers who manage a token economy must also be identified. For example, it is important to decide who will administer the tokens and for what behaviors. Care should be taken to ensure that tokens are always delivered in a positive and conspicuous manner immediately following the desired response. Friendly, smiling approval should be administered by staff along with the token, and the individual receiving the token should be told, at least in the initial stages, why he or she is receiving it.

Staff and helpers must also receive frequent reinforcement for appropriate behavior, and their inappropriate behavior must be corrected if the token economy is to function effectively. The importance of staff training became clear to Montrose Wolf and his colleagues when they failed in their attempt to replicate the first successful Achievement Place (Wolf, Kirigin, Fixsen, Blase, & Braukmann, 1995). In their failed replication attempt a couple—despite having a behavioral psychology master's degree—were to manage the new group home without receiving proper training on the specific behaviors involved in managing a token economy. After the first failed replication, and in order to facilitate subsequent successful replications, the developers of the program established the Teaching-Family Association (TFA, Wolf et al., 1995). The TFA (www.teaching-family.org), among its many functions, facilitates the development of each new TFM group home by specifying the desirable behaviors of the group home (Wolf et al., 1995).

#### Handle Potential Problems

In the design of a token economy, as with any complex procedure, it is wise to plan for potential problems. Some problems that often arise are (a) confusion, especially during the first few days after the initiation of the token economy, (b) staff or helper shortages, (c) attempts by individuals to get tokens they have not earned or backup reinforcers for which they do not have enough tokens, (d) individuals playing with tokens and manipulating them in distracting ways, and (e) failure to purchase backup reinforcers. These and other problems that arise can be managed by careful preliminary planning.

However, as the initial failures in extending the TFM indicate, careful planning is not always sufficient to prevent problems from occurring. The developers of Achievement Place attributed overcoming replication problems to the development and use of subjective feedback questionnaires given to consumers of the program and online staff. These helped the developers identify and solve unanticipated problems (Wolf et al., 1995).

#### Questions for Learning

- 15. Identify four sources of potential help for managing a token economy.
- 16. What are two ways help has been obtained to manage PSI courses?
- 17. How should tokens be delivered?
- 18. Describe five potential problems that can occur at the start of a token economy.

#### Prepare a Manual

The final stage to complete before implementing the token economy is to prepare a manual or written set of rules describing exactly how the token economy will run. This manual should explain in detail what behaviors will be reinforced, how they will be reinforced with tokens and backup reinforcers, the times at which tokens and backup reinforcement will be available, what data will be recorded, how and when the data will be recorded, and the responsibilities and duties of every staff member and helper. Each rule should be reasonable and acceptable to all involved. Each person delivering tokens should receive either a copy of the manual or a clear and accurate version of the portions pertaining to his or her specific duties and responsibilities. If the individual is not able to read fluently but can understand spoken language, a clear explanation of the relevant portions of the manual should be provided.

The manual should include definite procedures for assessing whether the rules are being followed adequately and procedures for ensuring that they are. The manual should also include methods for arbitrating disputes concerning the rules, and the opportunity to participate in the arbitration procedures should be provided to the greatest extent that is practical and consistent with the goals of the token economy.

To overcome the difficulty in replicating Achievement Place, the researchers developed explicit and detailed training manuals so that teaching parents would know exactly what to do under a wide range of circumstances (Braukmann & Blase, 1979; Phillips, Fixsen, & Wolf, 1974). These training manuals provided a good model for establishing and operating token economies in a variety of settings.

# Generality Programming to the Natural Environment

While token economies are sometimes regarded only as means to manage problem behavior within institutional or school settings, their more important function is to help individuals adjust to the natural environment. Kazdin (1985) summarized a large amount of data indicating that token economies are effective with diverse populations and that the gains achieved with these economies are often maintained for years following the termination of the program.

However, because social reinforcement prevails in the natural environment, a token economy should be designed so that social reinforcement gradually replaces token reinforcement.

There are two general ways to use schedule thinning to wean individuals from tokens. The first method involves gradually eliminating tokens by (a) making the token delivery schedule more and more intermittent, (b) decreasing the number of behaviors that earn tokens, or (c) increasing the delay between the target behavior and the token delivery. The second method involves decreasing the value of the tokens by (a) gradually decreasing the amount of backup reinforcement that a given number of tokens can purchase, or (b) by gradually increasing the delay between token acquisition and the purchase of backup reinforcers. Which method or combination of methods produces the best results is as yet undetermined (see McGrath, 2018). In addition, all considerations involved in programming generality (discussed in Chapter 18) should be reviewed.

Gradually transferring control to the individuals so that they plan and administer their own reinforcements is another step in preparing them for the natural environment. Individuals who can evaluate their own behavior, decide rationally what changes need to be made, and effectively make those changes are clearly in a good position to cope with almost any environment. Methods for establishing these skills are discussed in Chapter 25.

# **Contingency Management**

Another type of token system is a *contingency management system* (*CMS*). A CMS is used mainly with individuals who have a substance use disorder or engage in risky behaviors. In one CMS, individuals obtained tokens in the form of points, vouchers, or money for decreasing their intake of a harmful substance. On a periodic basis—daily, weekly, or monthly—individuals reported for testing. If they reduced their intake of the harmful substance by an agreed-upon amount—usually as specified in a behavioral contract—they would receive the agreed-upon amount of tokens for the level they reached. Funds provided for the individuals being treated usually come from a government agency, although individuals themselves might provide a small deposit, which they will be paid back if they decrease the harmful substance they take to the agreed-upon-amount. This is called a *deposit contract*. (For an example of a CMS to reduce substance use and sexual risk behavior in adolescents, see Letourneau, McCart, Sheidow, & Mauro, 2017.)

#### Questions for Learning

- 19. Briefly describe a CMS.
- 20. Describe how a CMS differs from other types of token economies.

# Ethical Considerations

Token economies involve the systematic application of behavior modification techniques on a relatively large scale. The possibilities of abusing the techniques, even unintentionally, are thereby magnified, and precautions must be taken to avoid such abuse. One such precaution is to make the system completely open to public scrutiny, provided that such openness is subject to the approval of the individuals in the program or their advocates. An important source of ethical control for the TFM, for example, is the TFA's rigorous standards and procedures for certifying programs that claim to use the TFM. Ethical considerations involving all behavior modification programs are discussed extensively in Chapter 29.

# A Summary of Considerations Necessary in Designing a Token Economy

- 1. Review appropriate literature.
- 2. Identify target behaviors.
  - a. List short-range and long-range objectives.
  - b. Arrange objectives in order of priority.
  - c. Select those objectives that are most important for the individuals in the program and that are prerequisites for later objectives.
  - d. Identify several of the priority objectives on which to start, emphasizing those that can be accomplished quickly.
  - e. Determine a number of target behaviors for each of the starting objectives.
- 3. Take a baseline of target behaviors.
- 4. Select the most appropriate type of token. (They should be attractive, lightweight, portable, durable, easy to handle, and difficult to counterfeit.)
- 5. Select backup reinforcers.
  - a. Use reinforcers that are effective with the population of interest.
  - b. Use the Premack principle or the response deprivation model (see Chapter 6).
  - c. Collect verbal information from the individuals in the program concerning their reinforcers.
  - d. Give the individuals in the program catalogs that will help them to identify reinforcers.
  - e. Ask individuals in the program what they like to do when they have free time away from work or other demands.
  - f. Identify natural reinforcers that could be programmed.
  - g. Consider ethics and legalities regarding the reinforcers.
  - h. Design an appropriate store to keep, display, and dispense backup reinforcers.
- 6. Identify those who are available to help manage the program:
  - a. staff
  - b. volunteers
  - c. residents of the institution
  - d. members of the token economy
- 7. Decide on specific implementation procedures.
  - a. Design appropriate data sheets and determine who will take data and how and when it will be recorded.
  - b. Decide who is going to administer reinforcement, how it will be administered, and for what behaviors it will be provided.
  - c. Decide on the number of tokens that can be earned per day.
  - d. Establish store procedures and determine the token value of backup reinforcers.
  - e. Be wary of punishment contingencies. Use them sparingly: only for clearly defined behaviors and only when it is ethically justifiable to do so.
  - f. Ensure that staff and helper duties are clearly defined and that a desirable schedule of monitoring and reinforcement is implemented.
  - g. Plan for potential problems.
- 8. Prepare a token-economy manual for the individuals in the program, the staff, and the helpers.
- 9. Institute the token economy.
- 10. Plan strategies for obtaining generality to the natural environment.
- 11. Monitor and practice relevant ethical guidelines at each step.

## Questions for Learning

21. State two general methods of weaning individuals from tokens when transferring behavior to the natural environment.

- 22. If one decides to wean an individual from tokens by eliminating tokens gradually, what are three ways that might be accomplished?
- 23. If one decides to wean an individual of tokens by decreasing the value of the tokens gradually, what are two ways that might be accomplished?
- 24. What is a precaution to help ensure high ethical standards for a token economy?

### Research on Token Economies

Although token economies seem simple, they raise many unresolved questions about how they best function. The reason is that there are many moving components to a token economy. Moreover, these components often go underreported in the description of token economies in the behavioral literature. Therefore, it is difficult to say which type of token economy works best or to make specific and precise recommendations regarding which type of token economy to use in a given situation (Hackenberg, 2018; Ivy, Meindl, Overley, & Robson, 2017).

Table 24.1 shows seven major research areas of a token economy that need research. Research Areas 1 to 4 are components that need to be decided on and/or implemented before starting a token economy. Research Areas 5 to 7 are the components of an actively running token economy. In this section, we briefly examine each of the research areas shown in Table 24.1. The word "should" as used below means "should for best results in both the short and long term."

With regard to Research Area 1, examples of research questions to be asked include: What kind of target behaviors are most suitable for a token economy? How broadly or narrowly should the target behavior be defined? How many different behaviors should be targeted at a time?

With regard to Research Area 2, little is known about which type of token works best for which types of individuals and which types of behaviors. One interesting idea that has been researched is to provide tokens to individuals based on the specific interests of those individuals. For example, pieces of a particular jigsaw puzzle have been used as tokens for a child who enjoyed solving jigsaw puzzles (Carnett et al., 2014). The effects of token type may be a promising area to research.

With regard to Research Area 3, research suggests that it is more effective to use a wide variety of different types of backup reinforcers than a small selection of only a few types of backup reinforcers (DeFulio, Yankelevitz, Bullock, & Hackenberg, 2014; Moher, Gould, Hegg, & Mahoney, 2008; Russell, Ingvarsson, & Haggar, 2018). However, research is needed to determine the optimal number and variety of backup reinforcers.

With regard to Research Area 4, there is one major choice to be made: Should instructions be used to establish the tokens as conditioned reinforcers or should a shaping or pairing process be used? Of course, the choice to use instructions is possible only if the individual can understand human speech. This was not the case when tokens were first studied in basic research. The first subjects to be studied were chimpanzees (Cowles, 1937; Wolfe, 1936). Other token systems have been studied with a number of different animals, including rats and pigeons (e.g., Bullock, & Hackenberg, 2015; DeFulio et al., 2014; Smith & Jacobs, 2015). For example, rats have been trained to work for ball bearings they can deposit in a slot

<b>TABLE 24.1</b>	Token-Economy Research Areas
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Research Areas

- 1. Type of target behaviors
- 2. Type of tokens to be used
- 3. Variety of backup reinforcers
- 4. Token training procedure
- 5. Token delivery schedule
- 6. Store time schedule
- 7. Token-backup reinforcers exchange schedule

to obtain food. Pigeons have been trained to peck a response key to turn on lights in a bank of lights. When the pigeon has turned on a certain number of lights, it can peck a different key to turn off the lights and obtain a backup reinforcer.

With humans who can understand speech, it is not necessary to go through an elaborate token training procedure to teach them to respond for tokens and to exchange them for backup reinforcers. All indications are that token economies that are developed through instructions are as effective as ones that use standard token training. However, research is needed to determine whether these two methods are equivalent in the effectiveness of the token economies they establish. Research shows that, in various contexts, rule-governed behavior is not the same as contingency-shaped behavior, because the rules may tend to override the contingencies (Fox & Kyonka, 2017; Fox & Pietras, 2013).

Research Area 5 is the reinforcement schedule by which tokens are delivered. All indications are that the schedule of reinforcement for token delivery has the same effect as the schedule of reinforcement by which other reinforcers are delivered (as described in Chapter 10; Hackenberg, 2018, pp. 12–15). For example, presenting tokens on an FR schedule results in a high steady rate of responding followed by a pause after the receipt of a token. Presenting tokens on a VR schedule results in a long pause after the receipt of each token followed by a gradual acceleration in responding until the receipt of the next token. Presenting tokens on a VI schedule results in a steady moderate rate of responding with little or no pausing after that other factors being equal, tokens should be presented on a VR schedule. However, more research is needed before a definitive conclusion can be made in this regard.

Research Area 6 is the schedule in which the opportunity to obtain backup reinforcement is available. There are many research questions to consider in this regard. For example, should store time be available on a fixed-time (FT) schedule or on a variable-time (VT) schedule? Should store time be contingent on the individual having earned a set number of tokens? There is also the question of how the schedule for store time interacts with the schedule of token receipt.

Research Area 7 concerns the cost of each backup reinforcer. Clearly, motivation to earn tokens will be low if the cost of backup reinforcers is too high or too low. Thus, research is needed to discover how to determine the optimal costs of backup reinforcers. Research is also needed to determine how the Research Areas 1, 2, and 3 interact with each other and with Research Areas 5, 6, and 7.

The above discussion concerns the earning of tokens as reinforcement in a token economy. However, there have also been studies on token removal as punishment. Typically, this has been studied by using two experimental conditions. One condition—a token-earn condition—is the standard token-economy condition in which individuals earn tokens, and the amount of backup reinforcement they can obtain depends on how many tokens they have earned. In the other condition—a token-loss condition—individuals are given a number of tokens and tokens are taken away after incorrect responses, and the amount of backup reinforcement they can obtain depends on how many tokens they have left. So far studies indicate that both conditions are about equally effective in terms of behaviors developed, but that the token-loss condition tends to be preferred over the token-earn condition (Donaldson, DeLeon, Fisher, & Kahng, 2014). The reason for this is not known.

#### Questions for Learning

- 25. List seven areas in which research on token economies is needed (see Table 24.1).
- 26. For each of the seven research areas listed in Table 24.1, describe an example of a research question.

#### Summary of Chapter 24

A behavioral program in which groups of individuals can earn tokens for a variety of desirable behaviors and can exchange the earned tokens for backup reinforcers is called a token economy. In this chapter, we described the steps typically used to set up and manage a token economy. These steps include (1) deciding on the target behaviors; (2) taking baselines and keeping data on the target behaviors; (3) selecting the type of token to use; (4) selecting backup reinforcers; (5) managing the backup reinforcers; (6) identifying available help; (7) training and monitoring staff and helpers; (8) handling potential problems; and (9) preparing a manual.

Following the token economy being successful, it is usually necessary to use schedule thinning to transfer the target behaviors to reinforcers in the natural environment, and thus to wean the participants from tokens. The first schedule thinning method is to eliminate tokens gradually by (a) making the token delivery schedule more intermittent;

(b) decreasing the number of behaviors that earn tokens; or (c) increasing the delay between the target behavior and token delivery. The second schedule thinning method is to decrease the value of the tokens gradually by (a) decreasing the amount of backup reinforcement that a token can purchase; or (b) increasing the delay between token acquisition and the purchase of backup reinforcers.

Contingency management systems (CMSs) are a category of token economies in which individuals obtain tokens in the form of points, vouchers, or money for decreasing their intake of harmful substances as specified in their contingency contract. Some CMSs make use of a deposit contract. Individuals provide a small deposit, which they are paid back when testing shows that the intake of the harmful substance has decreased to the amount agreed upon in their contract.

The importance of ethical considerations in the design and application of token economies was discussed. As with all powerful technologies, there are possibilities for abuses, which must be avoided. One important precaution is to ensure that the system is completely open to public scrutiny, provided such openness is approved by the individuals in the program or their advocates.

In addition, some important areas of research for the study of token economies, including types of behaviors reinforced, types of tokens used, variety of backup reinforcers, token training procedure, schedule of token delivery, schedule of store time, and token exchange schedule were outlined. Further research in these areas would lead to a better understanding of the best practices for the development and use of token economies.

## Application Exercises

### Exercises Involving Others

- 1. For a group of individuals of your choosing, identify five plausible goals for a token economy.
- 2. Define precisely two target behaviors for each of the five goals listed in Exercise 1.
- 3. Describe things you might do to identify backup reinforcers for the group of individuals you chose in Exercise 1.

## Notes for Further Learning

- 1. Token economies in the classroom took a new turn with the rise of classroom mini-economies in which teachers use play money to teach children basic principles of economics and personal finances (e.g., Day & Ballard, 2005). Children in classroom mini-economies earn play money, which they can exchange later for items in a class store, for (a) working at classroom jobs, (b) running classroom businesses, and (c) engaging in desired academic and classroom management behaviors. Classroom jobs include custodian (cleaning bookshelves), attendance officer (taking daily attendance), and horticulture specialist (taking care of classroom plants). Classroom businesses include making things that other children can purchase (e.g., artwork, class newspaper) and providing services to other children (e.g., peer tutoring, desk cleaning). Desired academic and classroom management behaviors include completing assignments on time, showing improvement in schoolwork, and lining up quietly in the hallway. Thus, while standard classroom token economies have focused on desired academic behavior, classroom mini-economies address the broader goal of preparing children to engage in the economy of the natural environment.
- 2. Much of the material in this chapter is covered in greater detail in the following major works on token economies: Ayllon (1999), Ayllon and Azrin (1968), and Glynn (1990), which deal with token economies for psychiatric patients; Stainback et al. (1973), which discusses token economies in elementary school classrooms; Welch and Gist (1974), which primarily addresses token economies in sheltered workshops; Ayllon and Milan (1979), which describes token programs in prisons; and Kazdin (1977), which presents a comprehensive review of token-economy research. For more information on token systems for children and teens with ADHD, see Barkley (1996). See Keller and Sherman (1982) and Chapter 2 of this book for additional information on the use of token-economy procedures in college and high school courses in which systems incorporating these procedures are sometimes called *personalized system of instruction (PSI)*. For a review and discussion of token-reinforcement procedures and concepts in relation to general principles of behavior, see Hackenberg (2009).
- 3. Rae et al. (1990) designed a program to pay tokens to individuals with developmental disabilities in a sheltered workshop for improved on-task performance. The tokens could be redeemed for items in the workshop cafeteria.

However, the workshop had insufficient staff to reliably keep track of individuals who were on task and those who were not. A solution was to teach the workers to self-monitor their own on-task performance. A pencil and a sheet with squares on it were placed in front of each worker. The workers were taught that when a buzzer sounded, they should mark an X on one of the squares if they were on task. The buzzer was set to go off at six random times during half a day. Upon earning six Xs, a worker could exchange them for a token. The total program proved to be effective for increasing the on-task behavior of the workers on a variety of workshop tasks.

4. With regard to the TFM's program generality, research shows that it is effective for managing the behavior of predelinquent youths when they are in the program (e.g., Kirigin, Braukmann, Atwater, & Wolf, 1982). Several studies, however, purported to show that there is no difference between the recidivism rate of pre-delinquents who had been in TFM programs and those who had been in traditional programs (e.g., Fonagy, Target, Cottrell, Phillips, & Kurtz, 2002; Jones, Weinrott, & Howard, 1981; Kirigin et al., 1982; Wilson & Herrnstein, 1985). However, Kingsley (2006) argued that these studies were methodologically and statistically flawed. Moreover, he showed that a number of more recent studies indicate that TFM meaningfully reduces recidivism (e.g., Friman et al., 1996; Larzelere et al., 2001; Larzelere, Daly, Davis, Chmelka, & Handwerk, 2004; Lipsey, 1999a, 1999b; Lipsey & Wilson, 1998; Thompson et al., 1996). Moreover, a subsequent study on group homes for youth comparing those using TFM with those not using TFM found "TFM was associated with continued improvement after discharge and significantly better outcomes by 8 months post-discharge" (Farmer et al., 2017).

# Questions for Further Learning

- 1. What is a classroom mini-economy? Describe its features.
- 2. Would you expect children in a classroom mini-economy to show more or less generalization to the natural environment? Explain.
- 3. List three major works on token economies and the authors of those works (*Hint:* see the Reference section of this book).
- 4. Describe a token program in which individuals in a sheltered workshop administered tokens to themselves.
- 5. What does the research say about the effectiveness of group homes that use TFM programs vs. group homes that use more traditional programs?

## Note

1. This case is based on Krentz, Miltenberger, & Valbuena (2016).

# 25 Helping an Individual to Develop Self-Control<sup>1</sup>

## Learning Objectives

#### After studying this chapter, you will be able to:

- Discuss the causes of self-control problems.
- Explain a behavioral model for developing self-control.
- Outline steps for designing and implementing self-control programs and for preventing relapse.

I've got to control my excess snacking and lose some weight.

# AL'S SELF-CONTROL OF EXCESSIVE-EATING PROGRAM<sup>2</sup>

Al and Mary had just finished having doughnuts and coffee in the campus cafeteria. "I think I'll have another doughnut," said Al. "They look delicious! I just don't have the willpower to resist." While staring at Al's protruding midsection, Mary replied, "It looks like you've been lacking willpower for some time." "Yes," replied Al, "I can't control my excessive snacking. Have you learned anything in that behavior modification course that you're taking that might give me more willpower?" "I don't know about that willpower stuff," said Mary, "But I'd be happy to help you with a program to control excessive snacking." Al committed to following Mary's suggestions.

With prompts from Mary, Al's first step was to set a goal of losing 2 pounds each week for 15 weeks, for a total of a 30-pound loss. Second, he agreed to examine the circumstances in which he typically snacked. This lead to a surprising finding—the great majority of instances of Al's snacking were followed immediately by some reinforcing event:

- A bite of doughnut and then a sip of coffee.
- A candy to munch on in his car and the traffic light turns green.

Al ate while drinking coffee, drinking beer, talking to friends, talking on the phone—in other words, while coming

in contact with a wide variety of reinforcers in the natural environment. Al agreed to eat only at specific times, to eat alone as much as possible, and to no TV watching, texting, etc. while eating. Third, when he met with others, such as having coffee with Mary in the cafeteria, he would eat a couple of carrots before going to the cafeteria to decrease his motivation for snacking on sweets. Fourth, he signed a behavioral contract with Mary to attend a weekly weigh-in, and if he did not meet his weekly goal of at least a 2-pound loss, then he would pay for Mary's coffee each day for the next week. Over the next 15 weeks, Al lost a total of 28 pounds, very close to his goal.

Note: Although many authorities in the area of overweight and obesity (e.g., Jensen et al., 2013; Kelley, Sbrocco, & Sbrocco. 2016; Swanson & Primack, 2017; Teixeira et al., 2015; Williamson, 2017) recommend that behavior modification be the first step in treating overweight and obesity, there are significant problems associated with dieting to lose weight. Relapse and weight cycling are serious problems for many, and little is known about how to effectively combat these problems (Lean & Hankey; 2018; Montani, Schutz, Dulloo, 2015; Phelan, Hill, Lang, Dibello, & Wing, 2003). We strongly recommend that anyone with continual problems controlling their weight, or who cycles between significant weight gain and loss, seek professional help.

Many problems of self-control involve self-restraint—learning to decrease excessive behaviors that have immediate gratification—such as excessive eating, drinking, TV watching, and texting. Other problems of self-control require behavioral change in the opposite direction—responses that need to be increased—such as studying, exercising, being assertive, and performing household chores. Many people speak as though some magical force within us—called *willpower*—is responsible for overcoming such problems.

People believe this, in part, because others say things like, "If you had more willpower, you could get rid of that bad habit," or "If you had more willpower, you could improve." Most of us have heard such advice many times. Unfortunately, it is not helpful advice because the person offering it typically neglects to tell us how to get more willpower. It is more useful to look at how problems of self-control stem from differences between effective versus ineffective consequences of a behavior. From such a starting point, we proceed to a model for self-control. Finally, we describe how most successful **self-control programs** proceed through five basic steps. Such programs are also called **self-management** or **self-modification programs**—a strategy for using principles of behavior modification to change or control one's own behavior.

# Causes of Self-Control Problems

- "I just *can't* resist having an extra dessert."
- "I *really* should get into an exercise program."
- "My term paper is due, I have a big midterm, and I have to finish writing up my lab assignment. Why am I not studying?"

Do any of the above sound familiar? If you're like most people, you've probably said similar things many times. These are the times when we are tempted to talk about not having enough willpower. Let's see how such problems can be explained by examining how immediately significant, delayed, cumulatively significant, and improbable consequences affect or fail to affect behavior.

## Problems of Behavioral Excesses

One type of self-control problem consists of behavioral excesses—doing too much of something. Examples are overeating, watching TV excessively, and drinking too much coffee. All such behavioral excesses lead to immediate reinforcers (e.g., tasty food, enjoyable programs). Even though the excesses might eventually lead to negative consequences, the latter are often ineffective. Let's see why.

#### Immediate Reinforcer Versus Delayed Punisher for a Problem Behavior

Suppose that a teenager wants to go out with friends but still has homework to do. When the parents ask about the homework, the teenager lies and is allowed to leave with friends. Lying is immediately reinforced. The lie is not discovered until later, and the consequent punishment (e.g., being grounded) is long delayed from the instance of lying. If a behavior leads to immediate reinforcers but delayed punishers, the immediate reinforcers often win out. Many problems of self-control stem from this fact (Brigham, 1989a, 1989b). The attention and laughter of friends after someone "chugs" a pitcher of beer may override the delayed punishing consequences of a hangover. The immediate reinforcing consequences of sexual behavior with a friend's spouse may override the delayed hurt and emotional anguish when the friend finds out and is no longer a friend.

## Immediate Reinforcer Versus Cumulatively Significant Punisher for a Problem Behavior

Consider the problem of overeating, resulting in obesity and health problems. Eating an extra dessert is immediately reinforced by the taste. Although the negative effects—excessive sugar, fat, and cholesterol—of the extra dessert are immediate, they are too small to have a noticeable effect. Rather, it is the accumulation of overeating that causes problems (e.g., see Pi-Sunyer, 2009; Ogden, 2010). Consider the problem of smoking. Although harmful chemicals are immediately deposited on the smoker's lungs with each puff, the harmful effect of a single cigarette is too small to counteract the immediate reinforcing effects of nicotine. Not only is nicotine itself a positive reinforcer, it is an MEO for other reinforcers (see Donny, Caggiula, Weaver, Levin, & Sved, 2011). Rather, it is the accumulated effects of hundreds of cigarettes that eventually results in serious diseases such as COPD, heart disease, and cancer. Alcohol is an example of a substance that can be immediately reinforcing while having both a delayed punishment effect and a long-term cumulative effect when consumed in excess (e.g., see McDonald, Wang, & Camargo, 2004). The delayed punishment effects include alcohol poisoning, physical or verbal fights, and accidents. The cumulatively significant effects include liver cirrhosis, cancer, and other serious diseases. Thus, for many self-control problems, the immediate reinforcement for consumption of harmful substances wins out over the unnoticeable immediate negative effects that are only cumulatively significant (Malott, 1989).

# Immediate Reinforcer for Problem Behavior Versus Delayed Reinforcer for Alternative Desirable Behavior

Let's suppose it's a Thursday evening in the middle of a course you're taking. Your roommate just downloaded a movie that you would like to watch, but you have an exam tomorrow. Do you watch the movie now and receive a low grade on the exam later, or do you study for 3 hours and receive a higher grade later? Consider the case of a worker who receives a large Christmas bonus from the company. Will the worker spend the bonus on something that is immediately pleasurable, like a ski trip, or invest it in a tax-free retirement fund? Which would you choose? For self-control problems involving a choice between two alternative behaviors, both with positive outcomes, the one that produces the immediate reinforcer most often wins out (Brigham, 1989b).

# Problems of Behavioral Deficits

Another type of self-control problem consists of responses that need to be increased, such as exercising regularly. Such behaviors usually lead to small, immediate punishers. And even though there might be positive outcomes if the behaviors occur or major negative outcomes if the behaviors don't occur, both of these outcomes are often ineffective. Let's see why.

## Immediate Small Punishers for a Behavior Versus Cumulatively Significant Reinforcers

For non-exercisers, an initial exercising session can be unpleasant—time consuming, tiring, stressful. Even though an instance of exercising may have immediate benefits, such as increased cardiovascular fitness, increased muscular strength, endurance, flexibility, and better mental health (e.g., see Agarwal, 2012; Biddle & Mutrie, 2008; Bize, Johnson, & Plotnikoff, 2007), such outcomes are generally too small to be noticed. Rather, it is the accumulation of the benefits of exercising on numerous occasions that is eventually noticeable. People often fail to follow desirable health practices because doing so leads to immediate small punishers, whereas the positive effects, though immediate, are too small to be effective until they have accumulated over many trials (Malott, 1989).

# Immediate Small Punisher for a Behavior Versus Immediate but Improbable Major Punisher if the Behavior Does Not Occur

Most people know that wearing a helmet when riding a bicycle could prevent brain damage. Why, then, do people not wear helmets when riding bicycles? First, such a precaution may lead to an immediate mild punisher—the helmet may be hot and uncomfortable. Second, although the major aversive event that could result from not performing a safety behavior would be immediate, it is improbable.

# Immediate Small Punisher for a Behavior Versus Delayed Major Punisher if the Behavior Does Not Occur

Why do many students avoid exercising, put off going for a dental checkup, or fail to take good lecture notes? This type of self-control problem has immediate weak punishers. Exercising can make you hot and uncomfortable. The noise and pain of the dentist's drill are punishers. Your hand gets tired while taking good lecture notes. Moreover, all of these activities take time from more reinforcing activities. While the delayed consequences such as major dental problems can be extremely aversive, they occur long after many missed preventive opportunities. In such scenarios, the immediate punishing consequences often win out. In other words, by avoiding a weak aversive stimulus now, one eventually receives a strong aversive consequence later.

## Questions for Learning

- 1. What do people mean when they talk about willpower? Is willpower a useful concept? Why or why not?
- 2. Describe a problem of a behavioral excess in which an immediate reinforcer wins out over a delayed punisher for the behavior.
- 3. Describe a problem of a behavioral excess in which an immediate reinforcer wins out over a cumulatively significant punisher for the behavior.

- 4. Describe a problem of a behavioral excess in which an immediate reinforcer for the problem behavior wins out over a delayed reinforcer for an alternative desirable behavior.
- 5. Describe a problem of a behavioral deficit that occurs because the behavior leads to immediate small punishers that win out over cumulatively significant reinforcers.
- 6. Describe a problem of a behavioral deficit that occurs because immediate small punishers for the behavior win out over immediate but highly improbable major punishers if the behavior does not occur.
- 7. Describe a problem of a behavioral deficit that occurs because an immediate small punisher for the behavior wins out over a delayed major punisher if the behavior does not occur.

# A Behavioral Model for Self-Control

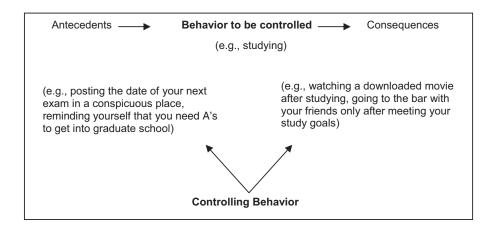
An effective model of self-control must deal with the causes of self-control problems described in the preceding section. The model that we describe here is a behavioral model with two parts. The first part requires clearly specifying the problem as a behavior to be controlled. The second part requires applying behavioral techniques to manage the problem. A **behavior model of self-control** states that self-control occurs when an individual behaves in some way that arranges the environment to manage his or her subsequent behavior. This means emitting a *controlling behavior* to effect a change in a *behavior to be controlled* (Skinner, 1953). See Figure 25.1.

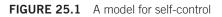
In previous chapters in this book, one person emitted the behavior to be controlled and another person emitted the controlling behaviors—manipulating antecedents and applying reinforcing or punishing consequences. In instances of self-control, however, the same person emits the behavior to be controlled and the controlling behaviors. This raises the problem of *controlling the controlling behavior*. That is, because self-control implies that some behavior of a person controls other behavior of that person, the question arises as to what controls or causes the controlling behavior. The answer is society. The society in which we live teaches us various controlling behaviors (see Skinner, 1953, p. 240). You may have been taught, for example, to emit controlling behaviors such as setting goals for studying, giving yourself reminders for meeting those goals, and keeping track of your progress in doing so. If your efforts in emitting such behaviors are successful and your behaviors to be controlled do in fact occur (e.g., your studying improves), society provides maintaining contingencies for your efforts (e.g., receiving better grades, getting the kind of job that you want, and being able to talk intelligently with other people).

We now turn to self-control strategies that have been successful for many individuals.

# Steps in a Self-Control Program

For our discussion of self-control strategies, "you" is anyone who wants to change some aspect of her or his behavior. Assume that you have decided to use behavior modification to treat one of your self-control problems. We will describe





how to do so by using the following steps: (a) specify the problem and set goals, (b) make a commitment to change, (c) take data and assess the causes of the problem, (d) design and implement a treatment plan, and (e) prevent relapse and make your gains last.

#### 1. Specify the Problem and Set Goals

What is it that you would like to change? How will you know if you succeed? To answer these questions, you need to try to specify the problem and set some goals in quantitative terms. For Al, the lead case at the beginning of this chapter, this was relatively easy. His goal was to lose 30 pounds in 15 weeks. Many problems of self-control can be easily specified in quantitative terms. It is relatively easy, for example, to set specific goals in the areas of weight control and exercise. In contrast, other self-improvement goals, such as "having a more positive attitude toward school," "becoming less tense," or "improving a relationship," are difficult to measure. Mager (1972) referred to such vague abstractions as "fuzzies." A *fuzzy* is an acceptable starting point for identifying a self-control goal; however, you must then "unfuzzify" the abstraction by identifying the performance(s) that would cause you to say that you have achieved your goal. Mager outlined a number of useful steps for this process.

- 1. Write out the goal.
- 2. Make a list of the things that you should say or do that clearly indicate that you have met the goal. That is, what evidence proves that your goal has been achieved?
- 3. In a group of people with the same goal, how would you decide who has met the goal and who has not?
- 4. If your goal is a product of behavior—such as achieving a certain weight, saving a certain amount of money, or having a clean room—make a list of specific behaviors that will help you to achieve that goal.

#### 2. Make a Commitment to Change

*Commitment to change* refers to your statements or actions that indicate that it is important to change your behavior, that you recognize the benefits of doing so, and that you will work toward doing so. Perri and Richards (1977) demonstrated that both a commitment to change and knowledge of change techniques were important for successfully accomplishing self-modification projects by undergraduate psychology students. In problem areas such as eating, smoking, studying, or dating, Perri and Richards found that successful self-managers had a stronger commitment to change and used more behavior change techniques than did unsuccessful self-managers.

A high probability of success in changing your behavior requires actions to keep your commitment strong. First, list all the benefits there are for changing your behavior. Write them out and post them in a conspicuous place. Second, make your commitment to change public (Hayes et al., 1985; Seigts et al., 1997). Increasing the number of people who can remind you to stick to your program increases your chances of success. Third, rearrange your environment to provide frequent reminders of your commitment and your goal (Watson & Tharp, 2014). You could write your goals on sticky notes and leave them in conspicuous places, such as on the door of your fridge or dashboard of your car. Or you might creatively use photos to remind you goal. Also make sure that those reminders are associated with the positive benefits of reaching your goal. Fourth, invest considerable time and energy in initially planning your project (Watson & Tharp, 2014). Prepare a list of statements related to your investment in your project so that you can use those statements to help strengthen and maintain your commitment (e.g., "Tve put so much into it, it would be a shame to quit now"). Fifth, because you will undoubtedly encounter temptations to quit your project, plan ahead for various ways to deal with those temptations (Watson & Tharp, 2014).

#### Questions for Learning

- 8. Consider the model of self-control illustrated in Figure 25.1. In that model, what controls the controlling behavior? Discuss.
- 9. List the steps that Mager recommends to "unfuzzify" a vaguely stated problem or self-control goal.
- 10. How does this book define commitment to change?
- 11. Describe five steps that you could take to strengthen and maintain your commitment to a program of self-control.

#### 3. Take Data and Analyze Causes of the Problem

The next step is to take data on the occurrence of the problem behavior—when, where, and how often it occurs. This is especially important when the goal is to decrease excessive behaviors. As indicated in Chapter 3, a number of reasons for keeping track of the problem behavior exist, not the least of which is to provide a reference point or baseline for evaluating progress. For many self-control projects, a sticky note and a pencil or a tally counter app can be used to tally instances of the problem as they occur throughout the day. You could use a number of techniques to increase the like-lihood of record keeping for a problem behavior. If the problem behavior is smoking, you should record each cigarette before you smoke it so that the behavior will reinforce recording it. You might set external reinforcers that other people control. For example, you might give control of your spending money to someone who can monitor your behavior continuously for extended periods of time and return your money contingent upon consistent data taking. You might also get other people to reinforce your recording behavior by (a) telling friends about your self-modification project, (b) keeping your recording chart or graph in an obvious place to increase the likelihood of feedback from friends, and (c) keeping your friends informed on how the project and results are progressing. Contingencies mediated by other people are important sources of maintenance for your controlling behaviors.

In some cases (as pointed out in Chapter 3), recording and graphing the behavior may be all that is needed to bring about improvement. Maletsky (1974) made a convincing demonstration of this effect. Three of the five cases that he studied were completed successfully, even though he was careful not to introduce any treatment other than the counting and graphing of unwanted behaviors. One successful case concerned repetitive scratching that resulted in unsightly lesions on the arms and legs of a 52-year-old woman; another concerned a 9-year-old boy's repetitive hand raising in class whether or not he knew the answers to the teacher's questions; and the third involved the out-of-seat behavior of an 11-year-old girl in school. In all three cases, the behavior decreased over a 6-week period as a result of daily self-counting and graphing. In some cases, counting each thought, desire, or urge to emit a behavior before the behavior occurs might even be possible. McFall (1970) reported a study in which recording each urge to have a cigarette was sufficient to decrease not only the likelihood of subsequently taking a cigarette but also the number of urges. (Additional examples of beneficial effects of self-monitoring can be found in Cone, 1999; Latner & Wilson, 2002; Wood, Murdock, & Cronin, 2002.)

There are also apps that provide prompts to engage in target behaviors (see Chapter 3). For a review of interventions that use apps to improve diet, increase physical activity, and decrease sedentary behavior, see Schoeppe et al. (2016). For a review of the top-rated apps for physical activity, see Conroy, Yang, and Maher (2014). For a review of apps for medication adherence, see Morrissey, Corbett, Walsh, and Molloy (2016).

When recording the frequency of a behavior during initial observations, take a close look at the antecedents that might be S<sup>D</sup>s or S<sup>Δ</sup>s and at the immediate consequences that might be maintaining the behavior. Suggestions for success-ful programming strategies often arise from this exercise. Recall Al in the lead case at the beginning of the chapter. The great majority of instances of excessive eating were followed immediately by some other reinforcing event. As indicated in earlier chapters, the effects of reinforcers are automatic and do not depend on an individual's awareness. No wonder Al had trouble with self-control before his program with Mary.

#### 4. Design and Implement a Treatment Plan

Throughout your life, in the presence of certain *antecedents*, certain *behaviors* have had certain *consequences*. Each of these three variables provides a fertile area for selecting self-control techniques.

#### Manage the Antecedents

As indicated in Part III (Chapters 19, 20, 21), it is helpful to think of major classes of antecedents that control our behavior: instructions, modeling, physical guidance, our immediate surroundings, other people, the time of day, and motivating operations.

#### INSTRUCTIONS

Meichenbaum (1977) suggested that almost every self-modification program should include self-instructions. Selfinstructions have been used in formal self-management projects to increase exercise and study behavior (Cohen, DeJames, Nocera, & Ramberger, 1980), reduce fears (Arrick, Voss, & Rimm, 1981), reduce nail biting (Harris & McReynolds, 1977), and improve a variety of other behaviors (Watson & Tharp, 2014). Before planning instructions for your self-control program, we encourage you to review the guidelines for using rules and goals in Chapter 19. We also discuss self-instructional strategies further in Chapter 26.

#### Modeling

Modeled behavior is another class of stimuli that is useful in self-control programs. For example, if you want to improve your skills at introducing yourself at social gatherings, find someone who's good at it, observe that person's behavior, and imitate it. A procedure called *participant modeling* (described more fully in Chapter 27) is an especially effective method for reducing fears. With this procedure, the fearful person observes a model interacting with the fear-inducing stimulus and then imitates the model.

#### Physical Guidance

In Chapter 20, we described how behavior modifiers use physical guidance to induce an individual to go through the motions of the desired behavior. Examples of physically guiding your own behavior are difficult to identify because if you could guide your behavior easily, you would probably not engage in the problem behavior. However, in his classic analysis of self-control, Skinner (1953) described how individuals use physical restraint to control their own behavior. You might, for example, keep your hands in your pockets to avoid nail biting, bite your tongue to avoid making a rude comment, or clasp your hands together to avoid striking someone in a moment of anger.

#### OUR IMMEDIATE SURROUNDINGS

Do you have trouble studying at home? Try going to the library, where studying is a high-probability behavior (Brigham, 1982). Many people have a particular behavior they would like to decrease that occurs in particular situations. A useful strategy is to rearrange the environment to present cues for desirable alternative behaviors (see Chapter 20).

#### OTHER PEOPLE

As stated earlier, observing models is one way of providing strong prompts to engage in some behavior. Another strategy is simply to change the people around you. You have learned to behave one way with some people and other ways with other people. For example, you are less likely to swear when in conversation with a highly religious person but more likely to swear when shooting the breeze with your friends. In some cases, your self-control program will consist of increasing contact with certain people and minimizing it with others.

#### The Time of Day

Sometimes it is possible to achieve successful self-control by changing the time of the activity. For example, many students are more alert in the evening, but they spend that time socializing. Students might accomplish self-control of studying by moving socializing to mornings and studying to evenings.

#### MOTIVATING OPERATIONS

Recall from Chapter 21 that motivating operations are events that influence the strength of consequences as reinforcers or punishers and that influence behaviors affected by those consequences. In self-control programs, a strategy for increasing desirable behavior is to introduce an MEO for reinforcers that influence that behavior. For example, when one of the authors and his wife visited Brazil in the early years of their marriage, he took a picture of his wife jogging on the beach in Rio de Janeiro. In later years, when his wife looked at an enlargement of the photo posted on the closet door in their bedroom, it motivated her to continue her jogging program to maintain her figure. MAOs also can be used in self-control programs to decrease the likelihood of undesirable behavior. A strategy that Al used to decrease his doughnut consumption was to eat some carrots before going to the cafeteria to have coffee with Mary. This functioned as an MAO for food and decreased the likelihood of his purchasing doughnuts with his coffee.

## Manage the Behavior

If the behavior of concern is relatively simple, such as swearing, you're likely to focus more on antecedents and consequences. If the behavior is complex, you need to spend some time focusing on the behavior itself. If your goal is to acquire some complex skills, it is helpful to consider task analysis and mastery criteria. A mastery criterion is a performance requirement for practicing a skill so that if the criterion is met, the behavior has been learned. Consider, for example, learning to play golf. Simek and O'Brien (1981) task analyzed a golf game into 22 components. They arranged these in a behavioral progression for instructional purposes and identified a mastery criterion for each component. The first component in the progression was a 10-inch putt, and the mastery criterion was four putts consecutively holed. Why did they start with such a simple response? One reason was the general rule to start with the simple and proceed to the complex. Another reason was that it incorporated a powerful natural reinforcer for performing the response correctly—namely, hitting the ball into the hole (note that this is similar to the argument for using backward chaining; see Chapter 13). Simek and O'Brien taught the behavioral progression to a group of novice golfers. Gradually, as mastery criteria for simpler responses were met, the length of the shot was increased to longer putts, then to short chip shots from just off the putting green, to longer chip shots, to short iron shots, to middle iron shots, eventually to hitting fairway woods, and finally to using a driver. "But how well did they score when put on a golf course?" you might ask. In a study with 12 novice golfers, six of them completed the behavioral progression and mastery criteria in eight lessons. The other six golfers received eight lessons of traditional instruction from a golfer who had taught golf for several years. All 12 then played a complete 18-hole round of golf. The behavioral progression group beat the traditional group by an average of 17 strokes.

*Shaping* is another procedure for focusing on the behavior, and it is useful for self-improvement projects in which your ultimate goal involves a large behavioral change from your starting point. Important rules of thumb to keep in mind include starting small, meeting a mastery criterion before moving up a step, and keeping progressive steps small. Studies of dieters, for example, have reported that those who set small, gradual shaping steps for reducing calories were more likely to develop self-control over binge eating (Gormally, Black, Daston, & Rardin, 1982; Hawkins & Clement, 1980).

Another manipulation that requires you to focus on the behavior is to consider the energy expenditure needed to perform the behavior, generally referred to as *effort*. One strategy for decreasing a problem behavior is to arrange conditions so that it requires more effort to perform that behavior. For example, Susan typically studies in a carrel in the library. Frequently, she interrupts her studying to call or text her friends. With her cell phone clearly visible in the study carrel, picking it up and dialing or texting involves very little effort. Leaving her cell phone in a locker at the entrance to the library, however, greatly increases the effort involved in making a call and would likely decrease the instances of doing so. Altering response requirements to decrease the effort needed to emit a behavior can also be used to increase desirable behavior. David decided that his daily water consumption was too low, and he set a goal of going to a water fountain at least four times a day. However, doing so required considerable effort, and he rarely met his goal. He decided to purchase a water bottle to keep with him. His water consumption increased considerably. Although these examples involve manipulating response effort, note that they might also be described as managing antecedents by manipulating the immediate surroundings.

#### Questions for Learning

- 12. Describe two strategies for increasing the likelihood of keeping records of a problem behavior.
- 13. Describe an example that illustrates how recording and graphing a problem behavior was all that was needed to bring about improvement.
- 14. Describe how Al, the lead case at the beginning of this chapter, was inadvertently reinforced for eating numerous times throughout the day.
- 15. List seven major classes of antecedents that you might consider when planning how to manage the situation in a self-control program.
- 16. Describe an example that indicates how the manipulation of a motivating operation is an effective self-control strategy.
- 17. Define *mastery criterion*. Describe an example that is not in the text.
- 18. Describe an example that illustrates how the manipulation of energy expenditure or effort needed to perform a behavior is an effective self-management strategy. Would you say that the example involved the manipulation of a motivating operation? Why or why not?

#### Manage the Consequences

One strategy for manipulating consequent events is to eliminate certain reinforcers that may inadvertently strengthen a particularly undesirable behavior in a specific situation. When Al analyzed his eating problem, he noticed that, in addition

to the taste of food itself, other reinforcers (TV, pleasant conversation) were usually associated with eating. A major feature of Al's dieting program, therefore, was to disassociate eating from these other activities. Recommendations by LeBow (2013) to accomplish this include (a) eating only in the kitchen when at home, (b) using the same eating utensils and placemats at each meal, (c) eating only at designated times, and (d) keeping food out of every room but the kitchen.

A second strategy for manipulating consequences is recording and graphing the target behavior (see, e.g., Watson & Tharp, 2014). Seeing a graph that shows gradual improvement can serve as a prompt for positive thoughts about your progress. It can also serve as a prompt for others to give you extra social attention for sticking to the self-control program.

A third strategy for manipulating consequences involves arranging to receive specific reinforcers when you show improvement or even for just sticking to the program (see Watson & Tharp, 2014). This is especially important if your desired behavior will lead to small but cumulatively significant reinforcers or if failure to perform your desired behavior will lead to small but cumulatively significant punishers. Three ways of arranging for reinforcers to be received in a self-control program include (a) asking others to manage them for you, (b) reminding yourself of delayed natural reinforcers, and (c) managing reinforcers yourself. This last way may seem the most obvious considering that we are talking about *self*-control; however, there is a problem with it, as you will see.

Asking others to manage reinforcers for you is an effective way to receive reinforcers in self-control programs (Watson & Tharp, 2014). For example, when Sue initiated a jogging program, she decided that she would receive money immediately after jogging. Also, if she jogged every day, she could select and engage in one of several possible social activities with her husband. If she met her goals, Sue's husband dispensed the reinforcers (Kau & Fischer, 1974).

The second way to receive reinforcers—reminding yourself of delayed natural consequences for a behavior immediately after it occurs—can be illustrated by the problem of shopping for holiday gifts. Suppose that you set a goal of buying gifts early during the year rather than waiting until the last minute. Doing so has sizable natural consequences. You can buy items on sale, saving a significant amount of money. You can avoid the holiday rush, minimizing the stress and hassles that typically accompany holiday shopping. A better selection of items is available. And you have more time to select the best items on your gift list. However, the positive consequences of giving the gifts, such as the recipients' joyful reactions, are long delayed after the behavior of shopping early. A solution, therefore, is to increase the saliency of such delayed reinforcers right after the behavior to be controlled. Immediately after you purchase a gift during a fall sale, for example, you might record the amount saved and post it in a conspicuous place. You could also make a list of non-shopping activities you will enjoy during the holiday rush.

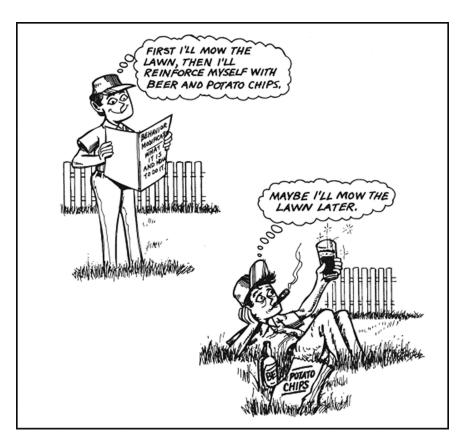
The third way to receive reinforcers in self-control programs is for individuals to manage consequences for their own behavior (Watson & Tharp, 2014). Suppose, for example, that you decide to allow yourself to surf the Internet only after studying for an exam. This seems like an example of self-reinforcement. However, in such circumstances, you can always access the reinforcer without emitting the desired behavior as illustrated in Figure 25.2. What would prevent you from *short-circuiting the reinforcement contingency* (i.e., collecting the self-administered reinforcer without emitting the desired behavior)?

We suspect short-circuiting of the contingency often occurs when individuals try to reinforce their own behavior. We therefore recommend that individuals attempting to reinforce their own behavior be aware of this danger and take steps to avoid it. This can best be accomplished by ensuring that other contingencies are operating in addition to self-reinforcement. For example, perhaps just before studying you worried about the likelihood of failing the exam and studying enabled you to escape from such worrying. Perhaps immediately after studying, you thought about the likelihood of getting an A. Or perhaps other factors influenced your studying. Because of the above short-circuiting problem, Catania (2011, pp. 40–41) asserted that "self-reinforcement" is a misnomer and recommended that the term "self-regulation" be used in its place. For further discussion of logical problems involving the concept of self-reinforcement, see Catania (1975, 2011), Goldiamond (1976a, 1976b), and Mace, Belfiore, and Hutchinson (2001).

Some guidelines for incorporating reinforcers for self-regulation include (a) making it possible for you to earn daily specific reinforcers that you cannot receive without emitting the desired behavior, (b) setting up bonuses that you cannot receive without emitting the desired behavior and that you can earn for progress on a weekly basis, (c) varying the reinforcers from one day to the next or one week to the next to prevent boredom with the entire system, (d) have other individuals dispense the reinforcers to you for meeting your goals, and (e) tell others about your progress.

Recall from Chapter 6 the Premack principle, which states that any activity that you are likely to perform can be used to reinforce a behavior that you are less likely to perform. You can also use this strategy in self-control programs. High-frequency behaviors used in documented cases of self-improvement have involved making telephone calls (Todd, 1972), urinating (Johnson, 1971), opening the daily mail at the office (Spinelli & Packard, 1975), and sitting on a particular chair (Horan & Johnson, 1971). Another Chapter 6 strategy for finding an effective reinforcer is the response deprivation model, in which a behavior occurring below its baseline level can be used to reinforce another behavior.

#### FIGURE 25.2 Does self-reinforcement work?



## Questions for Learning

- 19. List the five steps that characterize many programs of self-control.
- 20. Describe, in a sentence or two for each, three different strategies for manipulating consequences in self-control programs.
- 21. Describe, in a sentence or two for each, three different ways of arranging for reinforcers to be received in a self-control program.
- 22. What often occurs when self-reinforcement is used as a self-control strategy? In a sentence, state how one can minimize or prevent short-circuiting of contingencies when using self-reinforcement.

## 5. Prevent Relapse and Make the Gains Last

Suppose you've made good progress on your self-control program: Perhaps you've lost weight, haven't had a cigarette in months, or your studying has paid off and you got an A on your last exam. Now the question is: Will the changes last? Will you be able to maintain your gains over the long run? Unfortunately, as previously stated, relapses are common in self-control programs Just as the three variables of *antecedents*, *behaviors*, and *consequences* were valuable areas to consider when designing your program, they also provide a useful framework for analyzing causes of relapses and how to prevent them (Marlatt & Parks, 1982).

## Causes of Relapse in Antecedents

A strategy for preventing relapses is to recognize their possible causes and to take steps to minimize them. Let's look at some examples involving antecedents.

#### AVOIDABLE SETBACK ANTECEDENTS

A common cause of relapses in self-control programs is a failure to anticipate *setback antecedents*—that is, antecedents that increase one's risk for returning to earlier unwanted behavior patterns. Some setback antecedents can simply be avoided until you are better able to cope with them. For example, Carla decided to quit smoking. Initially, she believed that she could not resist the temptation to smoke while playing poker with her friends on Friday nights. Her strategy was simply not to play poker for the first month of the program. Fred decided to go on a diet, to eat healthier foods, and to consume fewer calories. But he knew that he could not resist the banana splits at the supermarket where he usually bought groceries. His solution: He changed the place where he shopped. If you can successfully avoid setback antecedents until you have achieved some success with your self-control program, you may then be better able to cope with situations that provide strong antecedents for the problem behavior.

#### UNAVOIDABLE SETBACK ANTECEDENTS

Some setback antecedents simply cannot be avoided. A strategy to prevent relapse is to anticipate unavoidable setback antecedents and to take steps to cope with them. Consider John's case. He had faithfully followed his exercise program for a month and a half, but he was about to embark on a camping trip. He knew that the complete change in routine and the duties each night around the campground were not conducive to exercising. His solution was to obtain his traveling companions' approval to stop traveling each night half an hour early. While the others relaxed in the campground, John exercised. They then all shared the campground duties. The more you can recognize unavoidable setback antecedents before you encounter them, the better are your chances for planning coping strategies.

#### OVERREACTION TO OCCASIONAL SETBACKS

After 2 weeks of sticking faithfully to her schedule for studying, Janice downloaded five movies and watched them for 10 hours straight. Fred, following a month of successful dieting, had a banana split 3 days in a row. Very few people achieve successful self-control without experiencing an occasional setback. However, temporary setbacks are not a problem if you get right back into your program. When you suffer a setback, don't dwell on it. Instead, review the occasions when you have stuck to your program as a prompt to set new goals and to make a renewed commitment.

#### COUNTERPRODUCTIVE SELF-TALK

When people attempt to change, they are bound to encounter stumbling blocks. When these happen, counterproductive self-talk can exacerbate the problem and may lead to a relapse. People who have difficulty dieting may say, "I'm too hungry to wait until dinner. I'll have a snack to tide myself over." That type of self-talk is a cue to eat.

What kinds of self-talk in your self-control program might lead to a relapse? For each example that you can think of, identify desirable alternative self-talk that might have the opposite effect. Dieters, for example, might tell themselves, "I feel hungry, but I'm not starving. I'll just focus on something to take my mind off food."

## Causes of Relapse in the Specification of the Response

Sometimes relapses occur because individuals do not pay sufficient attention to the response component of their self-control program. Let's look at some examples.

#### A FUZZY TARGET BEHAVIOR

Tracy wanted to improve her golf skills. After a month of regular practice at the driving range, she was not sure she was improving. The problem was that "wanting to improve" was too vague. She had not specified her target behavior precisely enough. If Tracy's goal had been to hit five drives in a row over 175 yards, to hit three 7-irons in a row within 30 feet of the 100-yard marker, or to make four 3-foot putts in a row, she would have been able to evaluate her progress easily (Martin & Ingram, 2001). As we described earlier, a fuzzy goal is an acceptable starting point, but you must unfuzzify your target by describing it in such a way that you and others can easily recognize it when it occurs.

# A LONG-TERM TARGET BEHAVIOR

Suppose you set a long-term goal of earning an A in a particular course. Your goal is clear, but it is a long way away. For such projects, you should set short-term goals that provide specific progress checks along the way. With respect to your goal of earning an A, you might set a short-term goal of studying the material for that course for a minimum of 1 hour every day. Another short-term goal might be to answer a certain number of study questions each day. Daily short-term goals should be precisely stated and realistic and should move you in the direction of your long-term goal.

# TRYING TOO MUCH TOO SOON

Some self-control projects never get off the ground because they are too ambitious. Wanting to eat more healthily, exercise more, manage your money more wisely, and get better grades are admirable goals, but trying to improve in all areas at once is a formula for failure. If you've identified several areas to improve, prioritize them in order of their personal value to you. From the top two or three priority areas, select the easiest one first as your focus. Starting small increases your likelihood of success.

## Causes of Relapse in Consequences

Recall our model of self-control. It involves emitting a *controlling behavior* to manage a *behavior to be controlled*. Inadequate or poorly scheduled consequences for either of these behaviors can lead to a relapse. Let's look at some examples.

# FAILURE TO INCORPORATE EVERYDAY REWARDS INTO YOUR PROGRAM

Many people begin self-control programs with a great deal of enthusiasm. In a short while, the extra work of recording, graphing, rearranging the environment, and so forth can become burdensome. One way to prevent relapse is to link your self-control program to everyday rewarding activities. One person we know linked his exercise program to watching movies. His goal was to exercise a minimum of four times a week. He also downloaded movies about four nights a week. He therefore signed a behavioral contract with his wife that he would watch a movie only if he first walked at least 1.5 miles in the neighborhood. Examine ways that you can incorporate daily rewarding activities into the support of your self-control program.

# CONSEQUENCES THAT ARE ONLY CUMULATIVELY SIGNIFICANT

Suppose your dieting program has been successful. You decide that your new slim body can easily handle an extra dessert. One dessert is not a problem. Rather, it is the accumulation of extra desserts on numerous occasions that will put the weight back on. As described earlier, for many self-control problems, the immediate reinforcement for consumption of harmful substances is likely to win out over the negative consequences from those substances. The negative effects are noticeable only after they have accumulated over many occasions. Individuals with these types of self-control problems are likely to experience a relapse. One strategy to prevent relapse in such situations is to set specific dates for follow-up checks and to list specific strategies to follow if the follow-up checks are unfavorable. For example, if your self-control program was one of weight reduction, you might agree that you will weigh yourself in your friend's presence once a week. If your weight increases to a specified level, then you will immediately return to your program.

# Additional Strategies to Make It Last

Additional strategies to prevent relapse and maintain your gains over the long term involve the three-term contingency of antecedents, responses, and consequences. One strategy is to practice the self-control steps outlined in this chapter to improve additional behaviors. You are more likely to continue using self-control techniques if you practice them on more than one self-control project (Barone, 1982). Moreover, you are more likely to be able to deal with a relapse if you are skillful in the self-control techniques that brought about the improvement in the first place.

Perhaps the most effective way to make your gains last is to involve supportive others in your program, both in the short term and in the long term. One strategy is to set up a buddy system. When you start your project, find a friend or relative with a similar problem and set mutual maintenance goals. Once a month, you get together and check each other's progress. If your progress has been maintained, you could celebrate in a previously agreed-upon way. In a study of smokers, Karol and Richards (1978) found that those who quit with a buddy and who telephoned encouragement to each other showed more reduction of smoking in an 8-month follow-up than did smokers who tried to quit on their own.

A particularly effective strategy is to sign a behavioral contract with supportive others. Behavioral contracts (discussed in Chapter 23) have been used to strengthen desirable target behaviors with children (e.g., Miller & Kelley, 1994) and with adults (e.g., Dallery, Meredith, & Glenn, 2008; Leal & Galanter, 1995). A behavioral contract usually involves two or more people, although "self-contracts" have also been used (e.g., Seabaugh & Schumaker, 1994). Jarvis and Dallery (2017) demonstrated that deposit contracts (see Chapter 24, p. 261) conducted via the Internet have promising potential for promoting smoking reduction and abstinence. A form that you might use for your behavioral contract is presented in Table 25.1.

A behavioral contract serves at least four important stimulus control functions:

My specific goals for my self-control program are:
Short-term goals for my self-control program include:
To observe, record, and graph my behavior, I will:
To minimize the causes of the problem, I will:
The details of my treatment plan include 1. Steps to manage the situation:
2. Steps to manage consequences:
3. Steps to deal with or change complex behavior:
4. Rewards that I can earn for sticking to and/or completing my project:
Additional steps that I will take to increase and maintain my commitment to the project and to
prevent relapse include:
Schedule for review of progress:
Signatures of all involved and the date of the agreement:(Date)(Your signature)(Supporter's signature)

**TABLE 25.1** A Form for a Behavioral Contract

- 1. It ensures that all parties involved agree to the goals and procedures and that they do not lose sight of them during the course of the treatment.
- 2. Because the goals are specified behaviorally, the behavioral contract ensures that all parties will agree on how close they are to reaching the goals.
- 3. The behavioral contract provides the client a realistic estimate of the cost of the program in time, effort, and money.
- 4. The signatures on the behavioral contract help to ensure that all parties will faithfully follow the specified procedures, because in our society signing a contract indicates a commitment.

As we have stressed in previous chapters, behavior modification procedures should be revised in appropriate ways when the data indicate that they are not producing satisfactory results. Thus, your behavioral contract should be open to renegotiation at any time. If you find that you cannot meet some commitment specified in your behavioral contract, inform the other signatories at your next meeting with them. Discuss the difficulty and if it seems desirable, draft and sign a new behavioral contract replacing the previous one. Before doing so, however, examine the following troubleshooting guide.

# Troubleshooting Guide<sup>3</sup>

The following questions may help you to spot the problems in your behavioral contract.

#### The Behavioral Contract

- 1. Was the target behavior specified clearly?
- 2. If the target behavior was complex, did the contract ask for small approximations to the desired behavior?
- 3. Were specific deadlines identified for the target behavior?
- 4. Did the contract clearly identify situations in which the target behavior should occur?
- 5. Did the contract provide for immediate reinforcement? Are the reinforcers still important and valuable to you?
- 6. Can reinforcers be earned often (daily or weekly)?
- 7. Did the contract call for and reward accomplishment rather than obedience?
- 8. Was the contract phrased in a positive way?
- 9. Do you consider the contract to be fair and in your best interests?

## The Mediator (your cosigner)

- 1. Did the mediator understand the contract?
- 2. Did the mediator dispense the kind and amount of reinforcement specified in the contract?
- 3. Did the mediator meet with you on the dates specified in the contract?
- 4. Is a new mediator required?

#### Measurement

- 1. Are the data accurate?
- 2. Is your data collection system too complex or too difficult?
- 3. Does your data collection system clearly reflect your progress in achieving the target behavior?
- 4. Do you need to improve your data collection system?

# Circumvention of the Therapist

Obviously, some personal problems require help from a therapist (discussed further in Chapters 26 and 27). It should be clear from the preceding sections in this chapter that many people who have mastered some behavioral principles and procedures can use them to control their own behavior. A person who has mastered this book probably does not need a therapist for many behavior problems, such as decreasing smoking, nail biting, swearing, enhancing studying, exercising, or eating healthy foods.

That person knows how to take data, how to plan a program and evaluate its effectiveness, how to apply a large number of behavioral principles and techniques, and how to use a behavioral contract to maintain the controlling behavior. In short, many people can be their own behavior modifiers.

#### Questions for Learning

- 23. Briefly describe four possible causes of relapse in antecedents. Indicate how each might be handled.
- 24. Briefly describe three possible causes of relapse in the specification of the response. Indicate how each might be handled.
- 25. Briefly describe two possible causes of relapse in consequences. Indicate how each might be handled.
- 26. What important stimulus control functions does a behavioral contract serve?
- 27. Is it plausible to suggest that many individuals can become their own behavior modifier? Justify your answer.

# Summary of Chapter 25

One type of self-control problem consists of behavioral excesses. These can be caused by (a) an immediate reinforcer versus a delayed punisher for a problem behavior; (b) an immediate reinforcer versus a cumulatively significant punisher for a problem behavior; and (c) an immediate reinforcer for a problem behavior versus a delayed reinforcer for a desirable alternative behavior.

Another type of self-control problem is a behavioral deficit. This can be caused by (a) an immediate small punisher for a behavior versus cumulatively significant reinforcers; (b) an immediate small punisher for a behavior versus an immediate but improbable punisher if the behavior does not occur; and (c) an immediate small punisher for a behavior versus a delayed major punisher if the behavior does not occur.

A behavioral model of self-control states that self-control occurs when an individual behaves in some way that rearranges the environment to manage his or her subsequent behavior. Steps in a self-control program include (1) specifying the problem and setting goals; (2) making a commitment to change; (3) taking data and analyzing causes of the problem; (4) designing and implementing a treatment plan; and (5) preventing relapse and making the gains last. Use appropriate technology to monitor the behavior you wish to change. Take appropriate steps to minimize or prevent short-circuiting of contingencies when using self-reinforcement.

# Application Exercises

#### A. Exercise Involving Others

Describe a self-control problem experienced by someone that you know. Is the problem best characterized as a behavioral deficit or a behavioral excess? What seems to be the cause of the problem?

## B. Self-Modification Exercise

Using the information in this and the preceding chapters, describe how to go about following all five steps of a selfcontrol program for bringing about the successful self-regulation of a behavior that you might like to change.

## Notes for Further Learning

1. There are psychological theories of willpower. One prominent theory, called the *ego-depletion model* (initially proposed by Baumeister, Bratslavsky, Muraven, & Tice, 1998), maintains that willpower is a force or resource within each person that, like a muscle, can be developed and strengthened, but also like a muscle can become fatigued thorough use until its energy is restored. This fatiguing or loss of energy by this force of willpower is called *ego depletion*. It has been posited that also like a muscle, this resource utilizes glucose and the depletion of glucose

is responsible for ego depletion. However, research has brought this hypothesis into question (Vadillo, Gold, & Osman, 2016). Because of the importance of self-control to society, this ego-depletion model was extensively tested in a large experiment involving 2,141 laboratories and numerous researchers (Hagger et al., 2016). The results, however, provided little or no support for the model, causing the researchers to conclude that "if there is any effect, it is close to zero" (p. 558).

- 2. A verbal commitment to do something is verbal behavior that corresponds to behavior that one later engages in if the commitment is kept. A number of studies have been conducted on training a correspondence between stated intentions (commitments) and later behavior (Lloyd, 2002). For example, Ward and Stare (1990) prompted a group of kindergarten children to state that they were going to play in a certain designated area prior to playing there (correspondence training). Specifically, the children were prompted to say, "I'm going to play at the workbench today." The children received a token if they made this statement. After 4 minutes of play, children who played at the workbench received another token for playing there after saying that this is what they would do. Compared to a group of children who simply received tokens for playing in the designated area, the group that received correspondence training showed more instances of following through on stated intentions to engage in another activity even though they received no tokens for following through on this commitment. The results thus showed that correspondence training is likely what makes it possible for us to keep commitments for behavior change that we have made to ourselves. Correspondence training is one way that humans learn self-awareness or self-knowledge (Dymond & Barnes, 1997).
- 3. Are self-help manuals effective? Although a review by Rosen (1987) found major limitations to their usefulness, meta-analysis suggests that somewhat more positive conclusions are in order (Den Boer, Wiersma, & Van Den Bosch, 2004; Gould & Clum, 1993; Gregory, Canning, Lee, & Wise, 2004; Hirai & Clum, 2006; Scogin, Bynum, Stephens, & Calhoon, 1990). That does not mean that all self-help books have been evaluated. However, experiments that examined sophisticated, complex self-help manuals based on behavioral principles indicated that self-administered treatments stand a good chance of success. The most successful targets for improvement involved study habits, depression, parenting skills, social skills, and overcoming anxiety and fears. Less successful self-treatment programs occurred with the control of alcohol drinking, smoking, and overeating (Gould & Clum, 1993 Seligman, 1994; Watkins & Clum, 2008). Also, Watson and Tharp (1997) found that university students who had not read their self-modification book were more successful at completing self-improvement projects than students who had not read their book. For a list of specific self-help books that have been found to be effective for specific clinical problems in one or more randomized control studies, see Malouff and Rooke (2007). For a discussion of strategies for integrating self-help formats into psychotherapy, see Norcross (2006).

# Questions for Further Learning

- 1. Describe the ego-depletion model of willpower. What have researchers concluded about this model?
- 2. What is correspondence training? Briefly describe how generalized correspondence was demonstrated in kindergarten children.
- 3. With which behavior problems are self-help manuals most effective and least effective?

## Notes

- 1. Material in this chapter was described by Martin and Osborne (1993) and is paraphrased with permission.
- 2. This case is based on Martin & Osborne (1993).
- 3. Adapted from DeRisi and Butz (1975), Writing Behavioral Contracts: A Case Simulation Practice Manual.

# **Behavior Therapy for Psychological Disorders**

The two chapters in this part deal with the application of behavioral procedures to psychotherapy—in other words, the clinical treatment of psychological disorders. In accordance with the first part of the subtitle of this book, these procedures will be described in some detail; however, no attempt will be made to teach you how to conduct therapy with individuals with clinical problems. Such therapy must only be undertaken by qualified professional therapists. Thus Chapter 26 only has a self-modification application exercise and there are no application exercises for Chapter 27.

# **Behavioral Approaches to Psychotherapy** 26

Cognitive Restructuring, Self-Directed Coping Methods, and Mindfulness and Acceptance Procedures

#### Learning Objectives

#### After studying this chapter, you will be able to:

- ► Outline three stages in behavioral approaches to psychotherapy.
- Explain the prominent cognitive behavior therapies.
- Explain prominent self-regulation and problem-solving methods.
- Outline the mindfulness and acceptance procedures. ►
- Discuss a behavioral interpretation of the therapies in this chapter.

# Introduction to Behavioral Approaches to Psychotherapy

Behavior modification, as described in the preceding chapters, emerged in the 1950s and 1960s (this early history is discussed further in Chapter 28). During that period, behaviorally oriented therapists began to treat clients who otherwise would have received traditional types of psychotherapy, such as psychoanalysis. Practitioners of this new approach elected to use treatments based on behavior principles (i.e., the principles covered in Part II of this book). Consequently, this new approach was called *behavior therapy (BT)*, and the professionals who apply it are known as *behavior therapists*. The initial focus of BT was the treatment of clients with fear and anxiety, but soon it was being used to treat a wide variety of clinical problems—anxiety disorders, obsessive-compulsive disorders, stress-related problems, depression, marital problems, and sexual dysfunction-discussed further in Chapter 27. In 1966, the Association for Advancement of Behavior Therapy (AABT) was established.

Another approach was initiated by a psychologist and, somewhat later, a psychiatrist. The psychologist was Albert Ellis (b. 1913-d. 2007). Although starting his career as a psychoanalyst, he observed that the problems of many of his clients appeared to be due-not to repressed sexual desires-but to what he considered to be faulty reasoning. For example, a lonely and depressed client may make statements such as "I am unworthy of love." Ellis found that if he challenged such statements showing that they had no basis in reasoning, the clients' psychological problem would often improve or even disappear (Ellis, 1962). From such observations, Ellis developed a therapeutic approach he called rational emotive therapy (RET). The psychiatrist was Aaron Beck (b. 1921-), who also started his therapeutic career as a psychoanalyst. Like Ellis, who strongly influenced him, Beck-who at the time was specializing in the treatment of depression-observed that his clients often made self-statements that seemed to worsen, or even perhaps be the cause of, their psychological problems. Perhaps because of his familiarity with psychological terminology of the period in which he developed his ideas, Beck labelled his therapeutic approach cognitive therapy (e.g., Beck, 1970). He believed that reasoning with the client is one way but not necessarily the best way to change the clients debilitating or dysfunctional self-statements.

As mentioned in Part I of this book, the verbal behaviors and emotions we emit or experience covertly or privately are behaviors. Therefore, when a therapist modifies these activities, he or she is modifying behavior. Thus, Ellis's and Beck's treatments could be called simply BT. However, both Ellis and Beck, and others who followed them, felt that a focus on overt behavior was too limiting. They felt that they were dealing with internal mental processes such as thinking that underlie overt behavior, and they referred to these events as *cognitive processes*. Ellis did go so far as to call his therapy Rational Emotive Behavior Therapy (REBT), and others have called Beck's and Ellis's approaches cognitive behavior therapy (CBT). In 2005, AABT was renamed the Association for Behavioral and Cognitive Therapies (ABCT).

In keeping with current terminology, in this book CBT will refer to all therapeutic methods that focus on treating both overt, public, or external behavior *and* covert, private, or internal behavior. This includes Ellis's REBT, Beck's cognitive therapy, and all the other therapeutic methods discussed in this chapter.

Thus, two stages in behavioral approaches to psychotherapy occurred. The first stage was the rise of BT, the use of behavior principles to treat clinical problems. The second stage was CBT with an emphasis on changing self-statements often called *cognitions* or, less technically, *thoughts*, in the treatment of clinical problems. In addition to "thoughts," cognitive behavior therapists speak of cognitions as *beliefs* or *belief systems*, which are sets of interrelated self-statements; e.g., the self-statements "I'm no good" and "I'm worthless" are part of the same belief or belief system. A more abstract term for belief system is *schema*; however, we will not use this concept here. For more detail on the theory of schema in cognitive therapy and CBT, see Beck and Haigh (2014).

The above two stages of behavioral approaches to psychotherapy have been followed by a third stage called the *third wave of behavioral approaches to psychotherapy* by some (Hayes, 2004; Hayes & Hofmann, 2017) and *third-generation behavioral approaches to psychotherapy* by others (Herbert & Forman, 2013). In contrast to the second generation of behavioral approaches to psychotherapy, the third generation does not focus on changing the client's self-statements directly but instead focuses on changing the clients' reactions to those self-statements using mindfulness and acceptance procedures.

The purpose of this chapter is to describe briefly procedures referred to as CBT, including procedures from the third generation. We have organized the different behavioral approaches to psychotherapy discussed in this chapter into three categories: (1) CBT treatments that emphasize decreasing maladaptive thoughts that are assumed to cause troublesome emotions and behavior (Cognitive Restructuring Methods); (2) CBT self-directed strategies to enhance overt coping skills (Self-Regulation Methods); and (3) CBT treatments of the third generation of behavioral approaches to psychotherapy that emphasize changing clients' reactions to their maladaptive thoughts rather than the thoughts themselves (Mindfulness and Acceptance Strategies).

#### Questions for Learning

- 1. What do the letters ABCT stand for?
- 2. According to Ellis and Beck, what are cognitive processes?
- 3. Briefly, what are the three waves or generations of BT?

#### Cognitive Restructuring Methods

Do you ever find yourself saying, "I always screw things up," "I'm such a klutz," or "I never do things right"? Cognitive behavior therapists consider such self-statements to be irrational—after all, you don't always screw up, you're not always clumsy, and you do some things right. Cognitive behavior therapists believe that such irrational thoughts cause anxiety, sadness, anger, or other troublesome emotions. The CBT approach to therapy is to help people identify such irrational thoughts or beliefs and to replace them with more rational self-statements. The therapeutic attempt to change debilitating or dysfunctional thoughts is called *cognitive restructuring*. A closely related term is *cognitive bias modification*, which generally involves targeting predispositions to think in certain ways (e.g., tending to take a negative view of things) that may be causing psychological problems for an individual.

People often tend to think in absolute terms, such as a student thinking, "I *must* do well in *all* my courses." People tend to *overgeneralize*, such as a student thinking after getting a poor mark on one exam, "I'll *never* be a good student." People also tend to *catastrophize*, such as telling themselves that things are so horrible they can't possibly stand it. For example, Jim who slept through his alarm and was going to be late for class, rushed to get ready. He cut himself while shaving and thought, "I'm a walking disaster! I always screw up." Later, he got caught in a traffic jam. "Why does the worst always happen to me?" He felt angry and frustrated. Ellis considered such self-statements like "I'm a walking disaster," and "The worst always happens to me" to be at the root of emotional problems (e.g., Jim's anger and frustration).

Basically, cognitive restructuring methods teach clients to counteract irrational self-statements with more positive and realistic statements. This is typically done by using three main phases. First, the therapist helps the client identify troublesome thoughts that are based on irrational beliefs, such as Jim's thoughts that he is a walking disaster. Second, the therapist might challenge the client's irrational beliefs that are thought to be the basis for the problematic self-talk. For example, Jim might be harboring the irrational belief that he *must* never be late for class, a type of irrational thinking that Albert Ellis, for example, referred to as "musterbation." To Jim, the therapist might say, "Sooner or later everyone living in a city gets caught in a traffic jam and has other events happen that make them late. What makes you so special?" or "What do you mean by you always screw things up? You told me that you got an A on your last computer assignment." *Third*, the client is taught through modeling and homework assignments to replace the irrational self-statements with statements based on rational beliefs. For example, the therapist might give Jim the homework assignment to practice telling himself that there are far worse things than being late for class and that even though things could be better, they could certainly be a lot worse. His situation might be annoying or inconvenient, but it is not catastrophic. (One hopes, however, that Jim would still be able to recognize a real catastrophe, unlike the cartoon character in Figure 26.1.) As suggested in the above example of Jim, the homework assignments are usually designed to help the client challenge irrational beliefs and confront troublesome emotions. For a detailed description of cognitive restructuring methods used in CBT, see Dobson and Dobson (2017) and Leahy (2017).

# Rational-Emotive Behavior Therapy (REBT)

As indicated in the introduction to this chapter, Albert Ellis developed a cognitive restructuring method, which followed the three main phases described above, which he initially called RET and later called REBT (Ellis, 1962, 1993). For a practical guide to REBT, see Dryden, DiGiuseppe, and Neenan (2010). For a summary of empirical support for REBT, see Spiegler and Guevremont (2010).

# Beck's Cognitive Therapy

As indicated earlier in this chapter, Aaron Beck (1976), independently of Ellis, developed a cognitive restructuring approach that is similar to REBT. Beck (1976) identified a number of types of dysfunctional thinking that causes psychological problems, including the following:

1. *Dichotomous or all-or-none thinking*, which is thinking in absolute terms. For example, "If I can't clean the whole house, I may as well not clean any room."

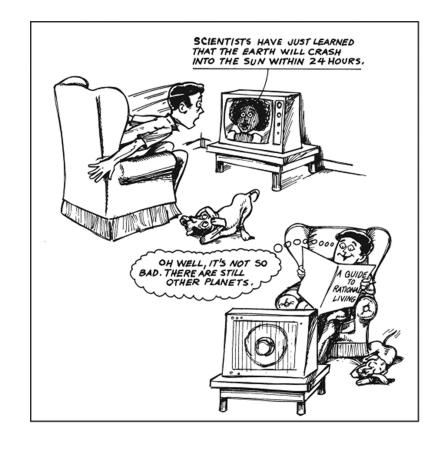


FIGURE 26.1 An exaggerated example of rational-emotive therapy

- 2. *Arbitrary inference*, which is drawing a conclusion based on inadequate evidence, such as you misinterpreting a frown on the face of a passerby as the passerby's disapproval of you.
- 3. *Overgeneralization*, which is reaching a general conclusion based on a few instances, such as assuming that a single failure means that one cannot succeed at anything. For example, if an individual is poor at football, the individual may generalize that he or she is unable to play any sport well.
- 4. *Magnification*, which is exaggerating the meaning or significance of a particular event. For example, if I can't get my hair done before the party tonight it's going to be a disaster.

It should be noted that the above types of dysfunctional thinking stem from normal, adaptive thinking. For example, there are instances in which it might be adaptive to regard a frown from a stranger to indicate a potential threat. However, natural defense reactions may develop into dysfunctional behaviors. Beck and Haigh (2014) have called this tendency for normal reactions to morph into psychopathology the generic cognitive model. Examples of the application of this model to mental disorders are illustrated in Table 26.1.

Beck's procedure involves three general components. First, clients identify the dysfunctional thoughts and maladaptive assumptions that might be causing debilitating emotions or behavior. This is usually accomplished through

Disorder	Stimulus	Belief	Behavior
Depression	Loss/rejection	"Nothing I do is right"	Social withdrawal
Bipolar disorder	Feeling more energetic	"I can accomplish many things at once"	Start several overly ambitious projects
Psychotic disorders	Hear voices	"I can't stop them"	Isolate
Generalized anxiety disorder	Uncertainty	"Something bad is likely to happen"	Avoid situation, seek reassurance, procrastinate, excessive planning
Posttraumatic stress disorder/acute stress disorder	Reminder of trauma	"The world is dangerous, and I have no power to protect myself "	Avoid triggers or reminders
Panic disorder with or without agoraphobia	Physical sensation	"My heart is racing; I am probably having a heart attack"	Avoid situations and activities
Specific phobia	Representation of feared stimulus	"I am in danger"	Avoid feared stimulus
Social phobia	Social threat	"If I try to speak I will sound stupid"	Avoid social situations or interacting with others
Obsessive-compulsive disorder	Public restroom	"I am at risk of contracting a deadly disease"	Avoid contaminated stimulus and engage in excessive compensatory behaviors
Somatoform disorders	Physical sensation	"This pain is unbearable"	Avoid doing activity
Health anxiety	Physical sensation	"What if it's cancer?"	Seek reassurance (e.g., medical testing)
Sexual disorders	Intimacy	"I won't be able to satisfy partner"	Avoid intimacy
Eating disorders	Weight/body image	"I would be happier if I weighed less"	Restrict calories, check weight, avoid eating with others, exercise excessively
Sleep disorders	Time	"I won't be able to function tomorrow if I don't fall asleep right now"	Repeatedly check time
Substance use disorders	Going to a party	"I had a stressful day, so I deserve to have a few drinks"	Use substance

**TABLE 26.1** Examples of Applications of the Generic Cognitive Model to Mental Disorders\* (note that in each instance the belief and behavior are out of proportion to the stimulus)

Note: The table is not exhaustive; rather, it exemplifies common disorders and associated stimuli, beliefs, and behaviors.

\* Permission to include this table in this text was granted by Taylor & Francis through the Copyright Clearance Center. This table is reprinted from Beck & Haigh (2014). a series of visualization exercises and easily answered questions. For example, a client might be encouraged to recall or imagine situations that elicited debilitating emotions and to focus on the thoughts experienced in those situations. Second, once a dysfunctional thought or maladaptive assumption has been identified, several methods can be used to counteract it. Beck called one such method reality checking or hypothesis testing. After the client has identified the dysfunctional belief or thought and has learned to distinguish it as a hypothesis rather than as a reality, he or she then tests it empirically through homework assignments. For example, if a client believes that everyone he meets turns away from him in disgust, the therapist might help him devise a system for judging other people's facial expressions and body language so that the client can determine objectively whether the thoughts behind the problem are indeed accurate. Or, clients might be encouraged to participate in role-playing sessions. A client who believed that store clerks thought she was inept changed this negative view of herself when she played the role of a salesclerk waiting on her. In playing this role, she realized that salesclerks are generally more concerned about their own performance than that of the customers they are waiting on. Third, Beck frequently uses additional homework assignments that contain liberal doses of behavior modification procedures to develop various desirable daily activities. For example, depressed individuals frequently neglect routine tasks such as showering or bathing, bed making, and housecleaning. Homework assignments might be directed toward re-establishing these behaviors. (For a description of procedures for conducting Beck's cognitive therapy, see Beck, 2011; Young, Rygh, Weinberger, & Beck, 2008). There is considerable evidence, from a large number of methodologically sound studies, that Beck's cognitive therapy is effective for treating depression and a number of other psychological disorders (Butler, Chapman, Forman, & Beck, 2006; Dobson & Dobson, 2017; Spiegler & Guevremont, 2010).

Cognitive restructuring is the procedure typically associated with CBT. However, CBT is not a single treatment; on the contrary, there are many components that may or may not affect the outcome of CBT. Research on the components of CBT indicate that while cognitive restructuring may be an effective ingredient of CBT, it may have a small effect relative to other components in certain cases—for example, the treatment of panic disorder (e.g., Pompoli et al., 2018).

#### Questions for Learning

- 4. Basically, what do cognitive restructuring methods teach clients to do?
- 5. Describe four types of dysfunctional thinking that, according to Beck, can cause psychological problems? Describe an example of each.
- 6. What is the generic cognitive model?
- 7. Describe the three general components of Beck's cognitive therapy.
- 8. Describe the types of homework assignments Beck uses in the third component of his cognitive therapy. Describe an example.

## Self-Regulation Methods

The previous section discussed cognitive restructuring, which focuses on substituting rational thoughts and appraisal of information for irrational or dysfunctional thinking. Other cognitive strategies focus on teaching self-regulation (e.g., see Karoly, 2012). According to Karoly (2012, pp. 184–185), there are two types of self-regulation: (a) an automatic type that is fairly effortless and (b) a more deliberate, effortful type. Each type helps move an individual toward some goal or sub-goal. The second type can benefit from therapist intervention, which often involves self-instructional and problem-solving strategies to help clients emit overt behaviors to cope with difficult and stressful situations. For a detailed discussion of self-regulation, see Vohs and Baumeister (2017).

Although self-regulation is similar to self-control, as described in Chapter 25, there is an important distinction. Self-control often involves learning to choose a larger delayed positive reinforcer over a smaller more immediate reinforcer whereas, as mentioned above, self-regulation is behavior that moves an individual toward a goal or sub-goal.

## Self-Instructional Training

Providing instructions to oneself is a form of the first type of self-regulation described above and has therefore been a focus of some cognitive behavior therapists. Meichenbaum and Goodman (1971) initially developed self-instructional training to help children control impulsive behavior. Meichenbaum (1986) and others have extended self-instructional training strategies to help adult clients develop coping skills for dealing with a variety of problems and negative

emotions that are largely out of their control. Often, with adults, the emphasis in this approach is more on teaching the client to cope with the negative emotions rather than completely eliminating them. For example, following treatment, one phobic client said,

Self-instructing makes me able to be in the situation, not to be comfortable, but to tolerate it. I don't talk myself out of being afraid, just out of appearing afraid. You immediately react to the things you're afraid of and then start to reason with yourself. I talk myself out of panic.

(Meichenbaum, 1986, p. 372)

The first step in Meichenbaum's approach to teach a client to cope with negative emotions is to help the client identify certain internal stimuli produced by the problem situation and the negative self-statements the client makes as a reaction, such as "I can't deal with this," or "I'm no good." The client learns to use these internal stimuli as S<sup>D</sup>s for engaging in appropriate self-instruction. Next, through modeling and behavioral rehearsal, the client learns self-talk to counter-act negative self-statements in the presence of the problem situation (e.g., "The fact that I'm anxious just before giving a speech doesn't mean I'm going to blow it—my anxiety is just a way of preparing me to be alert and do a good job"). Third, the client is taught to self-instruct the steps for taking appropriate action (e.g., "I'll take three deep breaths, smile, then follow my notes and give my speech"). Finally, the client is instructed to make self-reinforcing statements immediately after he or she has coped successfully with the problem situation (e.g., "I did it! Wait 'til I tell my therapist about this!").

#### Stress Inoculations

Meichenbaum (1985) developed a strategy called *stress inoculation training*. It typically proceeds through three phases. In the *reinterpretation phase*, clients are taught that it's not the stressor, such as a student having to give a talk in class, that is the cause of their nervousness or stress reaction; rather, it is the way they view that event. Clients are also taught to verbalize that they are capable of learning to take steps to deal with the situation. In the *coping training phase*, clients learn a variety of appropriate coping strategies, such as relaxation, self-instruction, and self-reinforcement. Finally, in the *application phase*, clients practice self-talk and coping skills to stressful stimuli, such as having an arm immersed in freezing water, watching a gruesome film, or recalling a stressful visit to the dentist. Just prior to and during exposure to such stressful situations, the client practices appropriate coping skills. Research indicates that stress inoculations can be helpful for clients with anxiety or stress problems (Meichenbaum & Deffenbacher, 1988). However, further research indicates that it is not more effective than some other procedures such as prolonged exposure to a stressful situation (Zalta & Foa, 2012, p. 90).

## Evaluation of Self-Instructional Methods

Studies indicate that self-instructional training strategies are effective for treating a variety of problems including impulsiveness, lack of assertiveness, social withdrawal, anxiety, poor body image, and schizophrenic behaviors (Spiegler & Guevremont, 2010). Self-instructional training appears to rely largely on rule-governed behavior. And as indicated in Chapter 19, rules are often effective when they describe specific circumstances and deadlines for specific behavior that lead to sizable and probable outcomes even when the outcomes are delayed. Rules that are deficient in any of these components are less likely to be effective.

## Problem-Solving Therapy

One approach for helping people deal with a variety of problems for which they have sought treatment is referred to as problem-solving therapy. This approach focuses on teaching people how to proceed through logical reasoning to satisfactory solutions to personal problems. Problem-solving therapy (PST) is based on rational problem solving, which typically proceeds according to the following steps (Nezu & Nezu, 2012, pp. 161–162):

- 1. *Problem definition*. When asked to specify the problem, most clients reply in vague terms—for example, "I've been very upset lately." By specifying the history of the problem and the variables that seem to be controlling it, it is generally possible to define the problem more precisely. For example, a close analysis of a client's concern might indicate that what is upsetting the client is feeling forced to live in a mess created by an untidy roommate.
- 2. *Generation of alternatives*. After defining the problem precisely, the client is instructed to brainstorm possible solutions—that is, to "let one's mind run free" and to think of as many solutions as possible, no matter how

far-fetched. For example, possible solutions might be to (a) move, (b) learn to accept messiness, (c) speak assertively to the roommate about keeping the place neat, (d) negotiate a behavioral contract with the roommate, (e) throw the roommate's things out the window, and (f) throw the roommate out the window.

- 3. *Decision making*. The next step is to examine the alternatives carefully, eliminating those that are obviously unacceptable, such as (e) and (f). The client should then consider the likely short-term and long-term consequences of the remaining alternatives. Based on these considerations, the client selects the alternative that seems most likely to provide the optimum solution.
- 4. *Solution implementation and verification.* The individual carries out the best solution to the problem and tracks progress to ensure the problem is solved. Sometimes this requires learning new skills. If, for example, the client who decided that the best alternative from those listed in Step 2 was (d), then the client might need to learn about behavioral contracting (see p. 251).

Nezu, Nezu, and D'Zurilla (2013) described how the problem-solving approach might be applied to a variety of clinical problems. Although evidence indicates that adults and children can readily learn problem-solving skills, they do not always apply them appropriately to achieve satisfactory solutions to personal problems. In particular, clients often come in with poor problem-solving skills, which they must be taught before embarking on PST. Given clients with ratio-nal problem-solving skills, two meta-analyses show that PST is effective for treating depression and anxiety (Cuijpers, de Wit, Kleiboer, Karyotaki, & Ebert, 2018; Zhang, Park, Sullivan, & Jing, 2018).

#### Questions for Learning

- 9. Briefly describe the four steps in Meichenbaum's self-instructional training strategy for coping with problems and negative emotions.
- 10. Briefly describe the three phases of Meichenbaum's stress inoculation training.
- 11. Does self-instructional training rely largely on contingency-shaped behavior or rule-governed behavior? Justify your choice.
- 12. In a sentence each, outline the four steps of rational problem solving.

#### Mindfulness and Acceptance Strategies

Recall the mindfulness-based intervention for aggression that was taught to James (the lead case in Chapter 20). When he experienced anger, he would focus on the sensations that he felt in the soles of his feet. From a behavioral point of view, *mindfulness* involves nonjudgmental awareness, observation, and description of one's covert or overt behaviors as they occur and, in some cases, observation of the antecedents and consequences of those behaviors.

Mindfulness is an ancient concept considered to be "at the heart of Buddha's teachings" (Nhat Hanh, 1998, p. 59). In addition to being of interest to mental health professionals, mindfulness has become extremely popular in our contemporary culture (e.g., see Editors of *Time*, 2016). Mindfulness involves paying close attention to the sights, smells, tastes, and tactile sensations of an experience as it occurs. Suppose that you made arrangements to meet your friend Sasha at a particular restaurant at noon. At 12:30, Sasha still hasn't arrived. Feeling angry, you might think to yourself, "This really upsets me. I hate it when Sasha's late! I can't stand it when Sasha's so unreliable! Why do I put up with this? The people in the restaurant must think I'm an idiot for standing here for half an hour." Alternatively, you might practice mindfulness, thinking to yourself, "I'm standing in front of a restaurant. I notice that my heart is beating faster. I feel a queasiness in my stomach. I'm clenching my fists and my forearms feel tense. I'm wondering what people in the restaurant are saying about me. I'm visualizing Sasha apologizing to me." As this example illustrates, mindfulness involves becoming fully aware of one's sensations, thoughts, feelings, and observable behavior on a moment-to-moment basis.

Acceptance, also called *experiential acceptance* to distinguish it from other types of acceptance in psychotherapy, refers to refraining from judging one's sensations, thoughts, feelings, and behaviors as good or bad, pleasant or unpleasant, useful or useless, and so on (Block-Lerner, Wulfert, & Moses, 2009; Wilson et al., 2012). Mindfulness and acceptance go hand in hand. While mindfulness focuses on one's behaviors and sensations, acceptance focuses on not judging those behaviors and sensations. One's thoughts are viewed as just responses, just passing events. Feelings, both positive and negative, are accepted as part of life. Acceptance-based procedures are used to teach individuals that they can feel their feelings and think their thoughts, even though they might be aversive, and still take constructive action that is consistent with their values and life goals. An excellent manual for the layperson to learn and practice mindfulness and acceptance-based techniques is the book by Williams, Teasdale, Segal, and Kabat-Zinn (2007) titled *The Mindful Way Through Depression: Freeing Yourself From Chronic Unhappiness*.

In the late 1980s and early 1990s, several therapists began incorporating mindfulness and acceptance-based procedures into behavior therapy (A-Tjak et al., 2015; Hayes, Jacobson, Follette, & Dougher, 1994; Linehan, 1993; Linehan, 1987, 2014; Linehan et al., 2015; Hayes, 2004; Hayes, Follette, & Linehan, 2004; Herbert & Forman, 2013). As indicated earlier in this chapter, therapists who incorporate such experiential change strategies in therapy have been described as the third wave or third generation of behavior therapists. We will describe two of the third-wave approaches to therapy.

#### Acceptance and Commitment Therapy (ACT)

One third-wave approach to treatment is *acceptance and commitment therapy (ACT)*, developed by Steven C. Hayes and his colleagues (e.g., Hayes et al., 1994). ACT proceeds through three main phases. First, through the use of metaphors, paradox, stories, and other verbal techniques presented by the therapist, the client learns that past attempts to control troublesome thoughts and emotions have often served only to increase the frequency of such thoughts and emotions. If someone tells you not to think of a pink elephant, what are you likely to think about? A pink elephant. Similarly, if someone tells you or you tell yourself to stop thinking a particular debilitating thought, you are likely to think it even more. Second, through the use of mindfulness training and acceptance exercises, the client learns to experience and nonjudgmentally embrace thoughts and emotions, including those that are troublesome. In one such exercise, for example, a client is encouraged to imagine his or her thoughts and feelings as might occur in cognitive restructuring, the goal of mindfulness and acceptance training is to simply "be with" one's worrisome thoughts and unpleasant feelings. A phrase recommended for clients to repeat to themselves is, "It's OK . . . whatever it is, it's already here: Let me feel it" (Williams et al., 2007, p. 84). This is the acceptance portion of ACT. Third, regardless of whether the troublesome thoughts and emotions are eliminated, clients are encouraged to identify values in various life domains, such as work, family, health, and intimate relationships.

The client is then encouraged to translate these values into achievable, concrete goals, and to identify and emit specific behaviors to achieve those goals. This is the commitment portion of ACT: Clients are encouraged to identify valued goals in their lives and commit to actions to pursue those goals.

ACT differs from the CBT of the second wave of behavioral approaches to psychotherapy in several ways. First, instead of assuming that troublesome thoughts constitute the primary cause of disturbing emotions, ACT considers both thoughts and emotions simply as responses and assumes that both are caused by various environmental contingencies.

Second, instead of using cognitive restructuring to change troublesome thoughts directly, ACT teaches the client to embrace and accept various thoughts and emotions. ACT also teaches clients that, in spite of experiencing troublesome thoughts and aversive feelings, they can still take constructive action to pursue valued goals. A third difference is the focus of the behavioral homework assignments. With the second wave of CBT, the main purpose of behavioral homework assignments is to help the client overcome distorted thinking. With ACT, behavioral homework assignments are used to build larger patterns of effective action in the pursuit of valued goals.

Research has provided evidence that ACT is effective for treating a variety of problems including addictions, anxiety, depression, diabetes management, eating disorders, epilepsy control, smoking cessation, psychosis, workplace safety, and several other types of problems (Hayes & Lillas, 2012; Öst, 2014; Ruiz, 2010). It has also shown effectiveness in chronic pain acceptance and psychological flexibility and, to a lesser extent, anxiety and depression associated with chronic pain (Hughes, Clark, Colclough, Dale, & McMillan, 2017).

#### Dialectical Behavior Therapy (DBT)

DBT, originally developed by Marsha Linehan (1987) to treat borderline personality disorder—a disorder characterized by unstable moods, overt behavior, and relationships—is another approach that incorporates mindfulness and acceptance procedures—and is therefore part of the third wave of behavioral approaches to psychotherapy. Dialectics is a philosophical approach that goes at least as far back as the ancient Greek philosopher Plato. It is an approach to arriving at truth through dialogues in which one side takes a given position and the other side takes an opposing position, which the sides debate until a new, more accurate view emerges. This philosophical approach was revived in the early 1800s by the German philosopher Hegel (see Pear, 2007, p. 48).

While there are many aspects to Hegel's philosophy, one of its assumptions is that many aspects of reality are composed of opposing forces or arguments—thesis and antithesis—which, when combined into a synthesis, lead to a new approach (Weiss, 1974). Linehan added the term *dialectical* to her behavioral approach to psychotherapy partly because the therapeutic relationship often involves opposing views of the therapist and the client that must eventually come together and partly because of the logical conflict between acceptance and change. The client initially has very negative views about himself or herself and important others that eventually must be mindfully viewed and accepted so that the client can learn to take constructive action to change in spite of such views. In short, several aspects of DBT can be viewed as thesis and antithesis that must be eventually integrated into a synthesis (Robins, Schmidt III, & Linehan, 2004).

DBT typically involves individual weekly sessions between the therapist and client and weekly group sessions with clients, and therapy typically consists of four phases. First, the early part of therapy focuses on helping the client express what he or she hopes to get out of therapy. Second, through mindfulness training and acceptance exercises, a client is encouraged to nonjudgmentally observe and describe his or her overt and covert behaviors, especially those that are potentially harmful to the client or others or that might interfere with the course of treatment. Through the use of discussion, role-playing, and observation of others in both group and individual sessions, the client learns to identify, label, and accept various previously troubling emotions and thoughts. Third, interpersonal skills are eventually targeted so that clients learn to say no, ask for what they need, and appropriately interact with others in their lives. Fourth, after clients have learned to accept aspects of their lives without distortion, judgment, or evaluation, they are much more likely to be able to learn and follow specific behavioral strategies for identifying and achieving their therapeutic goals. For a practical guide describing the details of the steps for conducting DBT, see Koerner (2012) and Linehan (2015).

Studies indicate that DBT is effective for treating people with borderline personality disorder (Kliem, Kroger, & Kossfelder, 2010), women with bulimia nervosa (Telch, Agras, & Linehan, 2001), and elderly people with depression (Lynch et al., 2007). DBT has also been shown to be effective in reducing suicide attempts by adolescents (Miller, Rathus, & Linehan, 2017) and by people with borderline personality disorder (Linehan et al., 2015) and for reducing binge eating (Safer, Telch, & Chen, 2017).

#### Questions for Learning

- 13. What is *mindfulness* as Buddhists and behavior therapists use the term?
- 14. What is *acceptance* as cognitive behavior therapists use the term?
- 15. Briefly describe the three phases of ACT.
- 16. Briefly explain one of the assumptions of the philosophy of dialectics.
- 17. What are two of the reasons that Linehan added the term *dialectical* to her approach to behavior therapy?
- 18. Briefly describe several of the therapeutic phases of DBT.
- 19. Describe how the second phase of both ACT and DBT are similar, and how the third phase of ACT is similar to the fourth phase of DBT.

# A Behavioral Interpretation of Aspects of the Therapies in This Chapter

As indicated in Chapters 5 and 17, two important categories of behaviors are respondent and operant. As discussed in Chapter 17, much of what we call "thinking" and "feeling" in everyday life can be described in terms of these two fundamental behavioral categories. Also, as indicated throughout this book, we assume that the principles and procedures of operant and respondent conditioning apply to private as well as to public behavior. In a number of examples in this book, private behavior was modified to bring about desired changes in public behavior. In no case, however, was it necessary to assume that private behavior is fundamentally different from public behavior. On the contrary, the treatments used were based on the assumption that the same general principles and procedures are applicable to both private and public behavior. From this point of view, we re-examine some aspects of the therapies in this chapter.

#### Why Might Cognitive Restructuring Be Effective?

As previously discussed in this chapter, some cognitive therapists (especially those of the second wave of behavioral approaches to psychotherapy) believe that faulty thinking is the cause of emotional and behavioral problems, and thus the primary focus of cognitive therapy is to change faulty thinking. As discussed in Chapter 17, it is possible that

some self-statements could function as CSs to elicit the respondent components of anxiety, anger, and other emotions. Consider the case of Jim, the student who overslept, cut himself while shaving, and later got stuck in traffic. Instances of Jim's irrational self-talk such as "I'm a walking disaster!" or "Why does the worst always happen to me?" might function as CSs to elicit the respondent components of anxiety or anger. His self-statements might also be analyzed in terms of rule-governed behavior. You will recall from Chapter 17 that a rule is a description of a contingency in which in a given situation, a certain response will produce certain consequences. The statement of a rule such as "If I study my behavior modification text for 3 hours tonight, I'll do well on my behavior modification test tomorrow" can exert control over behavior as it can influence you to study your behavior modification text for 3 hours. From a behavioral perspective, cognitive restructuring deals largely with rule-governed behavior (Poppen, 1989; Zettle & Hayes, 1982). Jim's irrational self-talk might be thought of as faulty rules. His statement "I always screw up" implies the rule: "If I attempt this task I will encounter failure." Such a rule might cause him to avoid a variety of tasks that he is capable of performing. A cognitive therapist might dispute such irrational self-statements, challenge Jim to replace them with rational self-statements, and give him homework assignments that would support rational thinking. For example, Jim might rehearse such rules as "I do some things quite well. I'll follow the computer assignment instructions carefully so that I can complete the assignment by the deadline." Such rules would counteract his irrational self-talk ("I always screw up") and would likely lead to behavior that will be reinforced. The therapist will have helped Jim to replace inaccurate rules with more accurate ones, and the natural environment is likely to maintain behavior appropriate to the more accurate rules.

Now consider other types of irrational thinking. According to Ellis and Grieger (1977), irrational thinking also includes categories referred to as "awfulizing" (e.g., "It's absolutely awful that I lost my job") and "musterbation" (e.g., "I must get a job or I'm a rotten person"). When a client expresses such thoughts, a therapist might challenge the client ("Why is it awful?" or "Just because you don't have a job doesn't make you a rotten person"). Even though the client might learn to express that being without work is not awful, she still is out of work, which is not good. In such cases, cognitive restructuring is unhelpful. The client has not been given a set of rules (e.g., "I'll check the want ads," "I'll go to the employment agency") that are likely to lead to effective action that the natural environment will maintain. Even if the client has been given clear rules for effective behavior, he or she might be deficient in the necessary behaviors, such as time management, assertiveness, or persistence, that are needed to find a job. Thus, in some cases of cognitive restructuring, the rules might be ineffective because (a) they don't identify specific circumstances for specific behaviors that lead to supportive environmental consequences or (b) the client is deficient in the behaviors specified by the rules.

In summary, cognitive restructuring techniques from a behavioral point of view might be effective when (a) they decrease the frequency of irrational self-statements that elicit the respondent component of troublesome emotions and (b) they teach a client to rehearse rules through verbal discourse and homework assignments that identify specific circumstances for specific behaviors that are likely to be maintained in the natural environment.

#### Why Might Self-Instruction and Problem-Solving Training Be Effective?

These approaches teach rule-governed behavior that leads to effective consequences. Teaching a student who is nervous about giving a speech in class to (a) recognize the fact that she is nervous, (b) emit some coping self-statements (e.g., "take a deep breath," "the fear will fade"), and (c) self-instruct the steps for taking appropriate action (e.g., "I will speak slowly," "I will use my written points") is essentially giving the student a set of rules to follow. If the rules govern the behavior successfully (the student gives the speech and receives positive feedback), then the use of those rules will have been strengthened. Because there is a focus on performing the behavior successfully *by including coping self-statements*, there is a greater chance of successful behavior change than if the focus had just been on self-instructions alone *related to the steps required to complete the task*. Similarly, in problem solving, whereas the first two steps (problem definition and generation of alternatives) involve self-talk, the last two steps (decision-making, and solution implementation and verification) require the individual to take action and solve the problem. Once again, self-talk that is appropriately linked to overt behaviors and to supportive environmental consequences is more likely to be effective than self-talk that is not.

#### Why Might Mindfulness and Acceptance-Based Procedures Be Effective?

One possibility is that nonjudgmentally observing ongoing sensations displaces the behavior of irrational thinking and the negative emotions elicited by it. In Jim's case, if he had observed mindfully how his heart was racing or how tightly he was gripping the steering wheel when he was stuck in traffic, he might have been less likely to make irrational statements to himself (e.g., "Why does the worst always happen to me?") that had previously elicited negative emotions. As another

example, in the lead case in Chapter 20 in which James was taught to mindfully focus on the soles of his feet when he felt anger, doing so likely replaced the thoughts that elicited angry feelings.

A second possibility is that once the client accepts the sensations characteristic of troublesome thoughts and emotions as simply responses and nothing more, that person might then be more amenable to identifying various life values, articulating concrete goals (i.e., rules) that represent those values, and committing to specific behaviors to achieve those goals. In this way, the person has broken a vicious cycle in which negative thoughts elicit negative emotions which evoke further negative thoughts, and so on. Stated simply, it might be that once a client accepts irrational thinking and troublesome emotions as "no big deal," then the person can more easily "get on with life." To put it in less technical terms, we might say that the person who is engaging in contingency-shaped behavior is "going with the flow" as opposed to following strict rules. Thus, if this possibility is correct, ACT and DBT use strategies to enhance contingency-shaped behavior early in therapy and then capitalize on both rule-governed and contingency-shaped behavior later in therapy.

# **Concluding Comments**

Although cognitive restructuring and mindfulness and acceptance procedures are often said to be directed toward modifying thoughts, beliefs, and attitudes, their distinguishing characteristic seems to be that they deal with private verbal behavior and imagery and feelings (the respondent component of emotions) as well as with public behavior. They do not appear to involve any behavior principles besides those discussed in the previous chapters of this book. All behavior practitioners should be open to innovative procedures for helping people change their behavior. At the same time, as this chapter has pointed out, looking at such procedures from a consistent behavioral viewpoint has practical as well as theoretical advantages. In addition, it is especially important that, whenever possible, practitioners use procedures that have been validated in the research literature and avoid those that have not been validated. This point receives further emphasis in the following chapter.

#### Questions for Learning

- 20. Give an example that illustrates how a person's self-statements (operant thinking) can function as CSs to elicit the respondent components of an emotion. (You might want to review Chapter 17.)
- 21. Give an example that illustrates how a person's self-statements might exert rule-governed control over that person's behavior. (You might want to review Chapter 19.)
- 22. Give an example that illustrates how cognitive therapists capitalize on rule-governed behavior to help their clients.
- 23. From a behavioral point of view, summarize why cognitive restructuring techniques might be effective.
- 24. What is one explanation of why both self-instruction and problem-solving training might be effective therapeutic techniques?
- 25. Briefly describe two behavioral explanations that might explain why mindfulness and acceptance-based procedures are therapeutic.
- 26. Discuss whether reputable behavior modifiers deny the existence and importance of thoughts and feelings.

# Summary of Chapter 26

There have been three stages or waves of the application of behavior principles to psychological or mental problems. The first stage was the straightforward application of behavior principles to those problems. In this stage, there was no philosophical distinction between public, overt, or external behavior and private, covert, or internal behavior. Behavior principles were held to be applicable to all behavior—the skin was not considered to be that important a boundary. In the second wave, it was felt that a clearer distinction needed to be made between overt and covert behavior. Specifically, it was felt that covert behavior—particularly statements one makes privately to oneself, also known as thoughts, beliefs, or cognitions, needed to be addressed because they are responsible for much human misery caused by dysfunctional behavior. This led to the second wave in which the word "cognitive" was added to the term "behavior therapy" to yield "cognitive behavior therapy" or "CBT."

Cognitive behavior therapists took several different approaches to dealing with problematic beliefs. One approach was to aggressively challenge these beliefs through rational argument. Another, more accepted approach was to encourage the client to replace negative self-statements with positive self-statements. These forms of CBT make extensive use

of homework assignments, in which clients go through exercises in which they examine and revise their belief systems as seems necessary and practice making positive self-statements.

Self-instruction and personal problem solving are also considered part of the second wave of CBT. While these procedures do not focus on changing irrational beliefs, they are concerned with covert processes. A person performing an old or novel complex task is likely engaging in, or has previously engaged in, verbal behavior at the overt or covert level that facilitates the accomplishment of that task.

The third wave of behavioral approaches to psychotherapy accepts the view that many behavioral problems result from dysfunctional cognitive processes and is therefore also considered CBT. However, rather than focusing on changing irrational beliefs, the third wave focuses on mindfulness, nonjudgmental acceptance of one's thoughts and feelings, and modifying dysfunctional behaviors stemming from those thoughts and feelings. Two major representatives of the third wave are acceptance and commitment therapy (ACT) and dialectical behavior therapy (DBT).

The chapter concludes with a discussion of how basic behavior principles—the principles covered in Part II of this text—can account for the effectiveness of the second and third waves of behavioral approaches to psychotherapy.

#### Application Exercise

#### Self-Modification Exercise

Consider a situation in which you sometimes experience negative thinking (e.g., thinking about your future, a relationship, work, your performance in a course). In a sentence, describe the general theme around which negative thinking occurs. Then write down 10 different types of thoughts (these could be self-statements, images, or a mixture of the two) that you experience when thinking negatively about that particular topic or theme. Next, for each negative thought, describe an alternative positive thought or coping self-statement that you might practice to counteract the negative thought. Your coping thoughts should be realistic, positive, and specific, and they should relate to specific positive outcomes.

#### Notes for Further Learning

ACT is based on an approach referred to as relational frame theory (RFT; Barnes-Holmes, Barnes-Holmes, Hussey, 1. Luciano, 2016; Hayes, Barnes-Holmes, & Roche, 2001). RFT builds on research on forming equivalence classes discussed in Chapter 11. In general, relational framing is responding in certain ways to a set of arbitrary stimuli that are related to each other by some linguistic phrase or "frame" (e.g., a dime is worth more than a nickel). In other words, even though a dime is smaller than a nickel in terms of actual size, we have arbitrarily designated the dime as being worth more. Relational frames exhibit three characteristics. First, they exhibit *bi-directionality*, also referred to as *mutual entailment*. For example, if you have learned that two nickels equal a dime, then you will have also learned that a dime equals two nickels. Second, relational frames show combinatorial entailment. If a child learns that a dime is worth more than a nickel and a quarter is worth more than a dime, the child will also have learned that a quarter is worth more than a nickel. Third, relational frames display transformation of stimulus functions. Suppose that the written word dog, the spoken word dog, and an actual dog have become through training a stimulus equivalence class for a child. Suppose further that a dog approaches the child and barks loudly, scaring the child. The sight of the dog now functions to cause fear. That function will also be transferred to related stimuli so that the child will now feel fear when hearing someone say "dog" or when reading the word dog. For Hayes and colleagues, relational framing is the essence of verbal behavior and is the characteristic that sets humans apart from other animals (see Harte et al., 2017; Hughes & Barnes-Holmes, 2016; McAuliffe, Hughes, & Barnes-Holmes, 2014). Nonhuman animals show stimulus generalization to different stimuli, provided that the stimuli have some physical characteristic in common, such as learning the concepts red, tree, or people (see Chapter 11). Humans, however, show stimulus generalization across members of an equivalence class even though the members are very different physically. This effect, along with the transformation of stimulus functions among related stimuli, leads to relational framing, which allows us to talk and think about events that are not present, to analyze pros and cons of possible outcomes, and to select courses of action to solve problems. Unfortunately, relational framing can also cause troublesome emotions with respect to stimuli that are not present, such as excessive regret or remorse about events in the remote past and excessive and unproductive worrying about potential events in the distant future. For reviews of RFT, see Volume 19 (2003) of *The Analysis of Verbal Behavior* and Palmer (2004). For a professional-level book covering RFT and its applications, see Dymond and Roche (2013).

- Another method for treating persistent disturbing thoughts is thought-stopping (Wolpe, 1958). Consider the case 2. of Carol (Martin, 1982). After being engaged for 3 years, Carol's fiancé, Fred, left her for another woman. Carol suffered from frequent, obsessive thoughts about Fred. She agreed to try thought-stopping. To teach Carol how to use this process, the therapist first instructed her to close her eyes, think about Fred, and raise her finger when she was beginning to feel unhappy. When she did so, the therapist yelled "Stop!" Carol was startled, immediately opened her eyes, and thoughts about Fred ceased. The therapist and Carol repeated this routine twice more. The therapist then instructed Carol to think about Fred, and when she visualized him clearly, she should yell "Stop!" herself. Carol followed this routine, and once again, thoughts of Fred immediately ceased. Carol followed this routine on two more trials, which taught her that she could at least temporarily cease thinking about Fred by yelling "Stop!" The therapist then instructed Carol to once more think about Fred, but this time, when clearly visualizing him, she should imagine yelling "Stop!" silently to herself. Carol followed this instruction successfully and repeated it on two more trials. The therapist then explained to Carol that thought-stopping involves two phases: (a) first terminating the distressing thoughts and (b) then thinking competing adaptive thoughts. To implement these phases, Carol agreed that each time she experienced a thought characteristic of those that upset her, she would stop doing what she was doing, clasp her hands, close her eyes, and silently yell "Stop!" to herself. Then she would open her eyes and from her purse take five photographs of herself in a happy mood or situation. She would look at each of the photographs, one at a time, and then turn them over and read statements on the back that prompted her to think positive thoughts. The therapist also instructed her to vary the positive thoughts when viewing the photographs at different times. After following this procedure for several weeks, thoughts about Fred decreased to a very low level, and Carol decided that she no longer needed help. Thought-stopping is often used as part of a treatment package for decreasing troublesome thoughts.
- At the beginning of this chapter, we indicated that BT has been referred to as the first wave or generation of 3. behavioral approaches to psychotherapy, CBT as developed by Ellis and Beck and their followers as the second wave or generation, and ACT and DBT as major examples of the third wave or generation. How do representatives of each wave or generation perceive the others? In 2007 at the annual meeting of the Association for Behavioral and Cognitive Therapies, two representatives of each wave or generation participated in a panel discussion. Their comments reflected interesting agreements and disagreements, which can be found in the Winter 2008 issue (No. 8) of the Behavior Therapist (see DiGiuseppe, 2008; Hayes, 2008; Leahy, 2008; Moran, 2008; O'Brien, 2008; Salzinger, 2008). In 2013, the journal Behavior Therapy published a series edited by David M. Fresco (2013), in which therapists from the ACT and the traditional cognitive behavior therapy perspectives (Hayes, Levin, Plumb-Vilardaga, Villatte, & Pistorello, 2013; Hofmann, Asmundson, & Beck, 2013) provided target articles. The target articles were followed by the responses of commentators from each perspective (Dobson, 2013; Herbert & Forman, 2013; Kanter, 2013; Rector, 2013) and finally by a synthesis of the series articles (Mennin, Ellard, Fresco, & Gross, 2013). As with the 2007 panel discussion, their comments reflected interesting agreements and disagreements, which can be found in the March 2013 issue (No. 2) of Behavior Therapy. The major point of agreement for both the second and third waves of behavioral approaches to psychotherapy is that cognitions can affect overt behavior. Points of contention included whether there really are three clearly defined waves or generations of behavior therapy, whether there is convincing evidence that ACT is more effective than other forms of cognitive or cognitive behavior therapy, whether cognitive behavior therapists already do what ACT therapists do although under different labels, and whether ACT is defined with sufficient rigor to be reliably applied and scientifically tested. For a study of the similarities and differences between practitioners of second- and third-wave/generation behavior therapies, see Brown, Gaudiano, and Miller (2011).

# Questions for Further Learning

- 1. With an example, illustrate the bi-directionality aspect of relational framing.
- 2. With an example, illustrate the combinatorial entailment aspect of relational framing.
- 3. With an example, illustrate how relational framing involves transformation of stimulus functions among related stimuli.
- 4. Briefly describe the three steps that a therapist might follow in teaching a client to use thought-stopping to terminate distressing thoughts.

# **27** Psychological Disorders Treated by Behavioral and Cognitive-Behavioral Therapies

# Learning Objectives

After studying this chapter, you will be able to briefly describe common behavioral treatments for:

- ► specific phobias.
- ▶ alcohol and other addictive substance use disorders.
- ▶ panic disorder and agoraphobia.
- ▶ eating disorders.
- generalized anxiety disorder.
- couple distress.
- ▶ posttraumatic stress disorder.
- sexual dysfunction.
- ▶ obsessive-compulsive disorder.
- habit disorders.
- depression.

ROM THE EARLY 1900s to the present, many types of psychotherapy have been developed. Each proponent of a particular type of psychotherapy, from Freud on, has argued that his or her treatment is effective and that the others are less effective or ineffective. Over time, persistent questions have been raised regarding which psychological treatments, if any, are effective, for which kinds of disorders are they effective, and for which types of clients. To address these questions, the American Psychological Association (APA) has started promoting the policy that decisions regarding the professional activities of psychologists should be based on scientifically valid data. In 2005, APA established a task force to make recommendations and provide guidelines on how best to incorporate scientific research evidence into psychological practice (APA Presidential Task Force on Evidence-Based Practice, 2006). A major recommendation of the task force was that clinical psychologists should use **empirically supported therapies (ESTs)**—"specific treatments that have been shown to be efficacious in controlled clinical trials" (p. 273 of the report). Often, ESTs are BTs or CBTs, primarily because—as discussed in Chapter 1—the behavioral approach emphasizes basing treatments on well-established principles, measuring the outcomes of treatments in objectively defined behaviors, and altering treatments that are not producing satisfactory results.

Following the report of the above-mentioned task force, the clinical division of APA—Division 12, Society of Clinical Psychology—set up the following website to inform a wide audience—including psychologists, potential clients, students, and the general public—about research-supported treatments for various psychological disorders: www. psychologicaltreatments.org/.

This website lists a number of psychological disorders, treatments that have been applied to those disorders, and the level of published research support for those treatments. For each disorder and treatment listed, two levels of research support are indicated: (a) strong research support and (b) modest research support. *Strong research support* is defined as a treatment for which "well-designed studies conducted by independent investigators . . . converge to support a treatment's efficacy." *Modest research support* is defined as a treatment for which "one well-designed study or two or more adequately designed studies . . . support [the] treatment's efficacy." A treatment not being listed as having research support does not necessarily mean that the treatment is ineffective. It simply means that there is not enough published

research evidence to support its efficacy at either the first or the second level at this time. It should also be noted that even if a treatment is listed as having strong or modest research support for treating a given disorder, this does not mean that it will be effective for all individuals suffering from that disorder. It only means that under certain controlled conditions, the treatment has been demonstrated to be more effective than no treatment or an appropriate control procedure.

This chapter provides examples of disorders that have been treated with BT and CBT. Information about treatments and their research support provided by the previously mentioned website was used extensively in preparing this chapter. Because the Society of Clinical Psychology website on research-supported psychological treatments is updated regularly, it is important to note that the date the website was accessed for the purpose of this edition of this book was February 22, 2018. Individuals who are interested in the most up-to-date information on this topic are encouraged to consult the website.

As with the previous chapter, the intention of this chapter is not to teach you how to assess, diagnose, or treat the disorders discussed in this chapter. Only trained professionals must perform these activities. Instead, the purpose of this chapter is to provide general information about how qualified behavior therapists treat various disorders and to relate that information to the behavioral principles and procedures discussed in previous chapters. Behavioral and cognitive-behavioral treatments of the disorders discussed in this chapter have received detailed coverage elsewhere (e.g., Antony & Barlow, 2010; Barlow, 2008; Beck & Beck, 2011; Dobson & Dobson, 2017; Lambert, 2013; Pear & Simister, 2016).

It should be noted that pharmaceutical treatments are available for some of the problems covered in this chapter. While drugs alone can sometimes be effective, many studies show that they are more effective in combination with BT or CBT. Given that drugs often have unwanted side effects, it is usually considered desirable to avoid their use when BT or CBT is a viable alternative. See Flora (2007) for an excellent discussion of how drugs are frequently overused in the treatment of psychological problems that would be more safely and effectively treated by behavioral procedures alone.

The clinical disorders covered in this chapter are representative of the types of disorders behavior and cognitive behavior therapists treat. Because these clinical problems are not independent, clients often have more than one—a condition known as *co-morbidity*. Treatment is generally not as straightforward when co-morbidity is present. For simplicity, this chapter assumes the client suffers from only one of the conditions discussed.

#### Specific Phobias

Many people have such intense fears that they become virtually incapacitated by them. A person might have such an intense fear of heights that walking up a single flight of stairs or looking out a second-story window causes acute anxiety. Another person might be afraid to go into public places because of being terrified of crowds. Trying to convince these people that their fears are irrational often has no beneficial effect. They usually know that their fears have no rational basis and would like to eliminate them, but they cannot because the fears are automatically elicited by specific stimuli. An intense, irrational, incapacitating fear of a stimulus class is called a *specific phobia*. Specific phobias are classed as animal type (e.g., fear of dogs, birds, spiders), natural environment type (e.g., fear of heights, storms), blood-injury-injection type (e.g., fear of seeing blood, having an operation), situational type (e.g., enclosed spaces, flying), and other type (any specific phobia not included in the preceding list).

#### Questions for Learning

- 1. What are empirically supported therapies (ESTs)?
- 2. Why do empirically supported therapies often turn out to be BTs or CBTs?
- 3. What is a specific phobia?
- 4. List three classes of specific phobias, and give two examples of each.

*Treatment:* The Division 12 website on research-supported psychological treatments lists exposure therapies as having strong research support for the treatment of specific phobias. According to the website, "Exposure-based therapies reflect a variety of behavioral approaches that are all based on exposing the phobic individuals to the stimuli that frighten them." The major behavior treatments for specific phobias are discussed later (for additional information on the treatment of specific phobias, see Emmelkamp, 2013, pp. 345–346; Zalta & Foa, 2012, pp. 80–83).

*Systematic Desensitization*: Joseph Wolpe (1958) developed the earliest behavioral treatment for specific phobias. He hypothesized that the irrational fear characteristic of a phobia is a respondently conditioned response to the feared object or situation (described in Chapter 17). From this hypothesis, Wolpe reasoned that he could eliminate the irrational fear response if he could establish a response to the feared stimulus that counteracted or opposed the fear response.

In other words, he decided to treat the phobia by exposing the client to the feared stimulus while conditioning another response to it. You may recall from Chapter 5 that this process is called *counterconditioning*. A fear-antagonistic response that Wolpe found suitable for this purpose was relaxation. He further reasoned that when counterconditioning the fear response, the therapist should be careful not to elicit the fear response all at once in its full intensity, as too much fear in the therapy session would interfere with the process. Given this rationale, Wolpe might have called his treatment *systematic counterconditioning*. However, he gave it the name *systematic desensitization*.

Systematic desensitization is a procedure for overcoming a phobia by having a client in a relaxed state successively imagine the items in a fear hierarchy. A fear hierarchy is a list of fear-eliciting stimuli arranged in order from the least to the most fear-eliciting. In the first phase of systematic desensitization, the therapist helps the client construct a fear hierarchy—a list of approximately 10–25 stimuli related to the feared stimulus. With help from the therapist, the client orders the stimuli from those that cause the least fear to those that cause the most. An example of a fear hierarchy constructed with a client is shown in Table 27.1. In the table, #1 represents the least fear provoking step and #23 represents

**TABLE 27.1** Example of a Fear-of-Flying Hierarchy

- 1. The plane has landed and stopped at the terminal. I get off the plane and enter the terminal, where I met my friends.
- 2. A trip has been planned, and I have examined the possible methods of travel and decided "out loud" to travel by plane.
- 3. I have called the travel agent and told him of my plans. He gives me the times and flight numbers.
- 4. It is the day before the trip. I pack my suitcase, close it, and lock it.
- 5. It is 10 days before the trip. I receive the tickets in the mail. I note the return address, open the envelope, and check the tickets for the correct dates, times, and flight numbers.
- 6. It is the day of the flight. I am leaving home. I lock the house, put the bags in the car, and make sure that I have the tickets and money.
- 7. I am driving to the airport for my flight. I am aware of every plane I see. As I get close to the airport, I see several planes—some taking off, some landing, and some just sitting on the ground by the terminal.
- 8. I am entering the terminal. I am carrying my bags and tickets.
- 9. I proceed to the airline desk, wait in line, and have the agent check my tickets and then weigh and check my bags.
- 10. I am in the lounge with many other people, some with bags also waiting for flights. I hear the announcements over the intercom and listen for my flight number to be called.
- 11. I hear my flight number announced, and I proceed to the security checkpoint with my hand luggage.
- 12. I approach the airline desk beyond the security checkpoint, and the agent asks me to choose a seat from the "map" of the plane.
- 13. I walk down the ramp leading to the plane and enter the door of the plane.
- 14. I am now inside the plane. I look at the interior of the plane and walk down the aisle, looking for my seat number. I then move in from the aisle and sit down in my assigned seat.
- 15. The plane is in flight, and I decide to leave my seat and walk to the washroom at the back of the plane.
- 16. I notice the seat belt signs light up, so I fasten my seat belt and I notice the sound of the motors starting.
- 17. The passengers have their seat belts fastened and the plane slowly moves away from the terminal.
- 18. I notice the seat belt signs are again lighted, and the pilot announces that we are preparing to land.
- 19. I am looking out the window and suddenly the plane enters clouds and I cannot see out the window.
- 20. The plane has stopped at the end of the runway and is sitting, waiting for instructions to take off.
- 21. The plane is descending to the runway for a landing. I feel the speed and see the ground getting closer.
- 22. The plane has taken off from the airport and banks as it changes direction. I am aware of the "tilt."
- 23. The plane starts down the runway, and the motors get louder as the plane increases speed and suddenly lifts off.

Source: This example is based on a case described by Roscoe, Martin, and Pear (1980).

the thought/image creating the greatest challenge. It is important to note that what is subjectively most distressing for the client may not always appear to be the most difficult step.

In the next phase, the client learns a deep-muscle relaxation procedure that requires tensing and relaxing a set of muscles. This tension–relaxation strategy is applied to muscles of all major areas of the body (arms, neck, shoulders, and legs). After several sessions, the client is able to relax deeply in a matter of minutes. During the third phase, the actual therapy begins. At the direction of the therapist, the client while relaxing clearly imagines the least fear-eliciting scene in the hierarchy for a few seconds, then stops imagining it and continues relaxing for about 15–30 seconds. This is repeated. Then the next scene is presented and repeated in the same way. This continues over sessions until the last scene in the hierarchy is presented. If at any point the client experiences anxiety (communicated to the therapist by raising the index finger), the therapist returns the client to a previous step or inserts an intermediate scene. When all the scenes in the hierarchy have been completed, the client can usually encounter the feared stimuli without distress. The positive reinforcement the client then receives for interacting with the previously feared stimuli helps to maintain continued interactions with those stimuli.

Although systematic desensitization is normally carried out by having the client imagine the feared stimuli, it can also be conducted *in vivo*—from the Latin "in life" or, in other words, in the presence of the actual stimuli that elicit fear in the natural environment. *In vivo* exposure is often used when clients have difficulty imagining scenes. It also has the advantage of eliminating the need to program generalization from imagined scenes to actual situations. However, it is usually less time-consuming and less costly for a client to imagine feared scenes in a hierarchical order than to arrange *in vivo* hierarchical exposure to them.

For reasons that are not entirely clear given its proven effectiveness in numerous studies, systematic desensitization has lost popularity among therapists. One reason might be its emphasis on covert or private behavior (i.e., imagery) as opposed to overt behavior, which tends to be favored by behaviorists. In addition, because of its stimulusresponse emphasis, systematic desensitization does not appeal to cognitively oriented therapists—it fits in more with the first wave than the subsequent waves of behavioral approaches to therapy. (For further discussion of these points, see McGlynn, Smitherman, & Gothard, 2004.)

*Flooding*: *Flooding* is a method for extinguishing fear by exposure to a strongly feared stimulus for an extended period of time. Whereas the model for systematic desensitization is counterconditioning, the model for flooding is extinction. That is, the basic assumption behind flooding is that if the client is exposed to the feared stimulus, is not allowed to escape from it, and no aversive event follows, then the fear response to that stimulus will extinguish. Flooding is carried out either *in vivo* (i.e., in the presence of the actual feared stimulus) or through imagery. *In vivo* is generally preferred because in theory it should maximize generalization; there is evidence that both methods are equally effective (Borden, 1992).

As the name *flooding* suggests, the treatment involves eliciting the fear at or close to its full intensity. However, the procedure may involve graded levels of exposure if the distress experienced by the client is too overwhelming. A fear of heights, for example, might be treated by having the client look out the window on the first floor, then the third floor, then the seventh floor, and finally the top of a 10-story building. Thus, except for the absence of an explicit relaxation procedure, flooding can be very similar to desensitization. (For a special issue on new methods in exposure therapy for anxiety disorders, see *Behavior Modification*, 2013, Vol. 37, No. 3.)

*Participant Modeling*: This is a method for decreasing fear in which a client imitates another individual approaching a feared object. As the procedure's name suggests, both the client and therapist participate together in the feared situation. Participant modeling is typically carried out in a graded fashion. For example, if a client has a fear of birds, he or she watches the therapist observe a budgie in a cage about 10 feet away. The client is then encouraged to imitate this behavior and is praised for doing so. After several trials, the process is repeated at a distance of 5 feet from the bird, then 2 feet, then beside the cage, then with the cage door open, and finally ending with the budgie perched on the client's finger.

*Non-exposure approaches*: Systematic desensitization, flooding, and participant modeling are **exposure-based therapies**, in that they involve exposure—either in imagination or *in vivo*—of the client to the feared stimulus or stimuli. Although non-exposure methods have been used, they are not listed on the Division 12 website for research-supported treatments as being efficacious. However, if an individual with claustrophobia (fear of being in closed spaces, such as elevators) is making self-statements such as "I'm going to be trapped" or "I'm going to suffocate," cognitive restructuring (see Chapter 26) is an example of a non-exposure therapy that may reduce the believability of these self-statements and thus eliminate or greatly reduce the phobia (Booth & Rachman, 1992; Shafran, Booth, & Rachman, 1993). ACT, another non-exposure therapy, described in Chapter 26, has also been used in the treatment of specific phobias. Forsyth and Eifert (2007) have prepared a self-help guide for individuals to use ACT to overcome anxiety, phobias, and excessive worrying. Also, Antony and Norton (2009) have described step-by-step strategies for individuals suffering from anxiety problems, including phobias, to use CBT procedures to overcome their anxiety problems.

#### Questions for Learning

- 5. What is a fear hierarchy?
- 6. Define systematic desensitization.
- 7. Using an example, briefly describe the three phases of systematic desensitization of a specific phobia.
- 8. Describe the fundamental difference between flooding and systematic desensitization.
- 9. Briefly illustrate an example of how *in vivo* flooding might be used to treat a specific phobia.
- 10. Briefly illustrate an example of how participant modeling might be used to treat a specific phobia.
- 11. What is the defining characteristic of exposure-based therapies? Give an example of a non-exposure therapy.

#### Other Anxiety Disorders

Anxiety disorders are characterized by (a) fear or anxiety that results in physiological changes such as sweaty hands, trembling, dizziness, and heart palpitations; (b) the escape and/or avoidance of situations in which the fear is likely to occur; and (c) interference by the unwanted behaviors with the individual's life. For a discussion of how learning principles and research can explain the etiology of anxiety disorders, see Mineka and Zinbarg (2006) and Mineka and Oehlberg (2008). Anxiety disorders are classified into several broad categories, including specific phobias, panic disorder and agoraphobia, generalized anxiety disorder (GAD), and posttraumatic stress disorder (PTSD). Having already considered specific phobias, we now consider the other three.

#### Panic Disorder and Agoraphobia

*Panic disorder* is a susceptibility to panic attacks, which are intense fear experiences that seem to come "out of the blue" with no precipitating stimulus or cue. These attacks include four or more of the following symptoms: (a) heart-rate abnormalities, including extremely rapid heartbeat, heart palpitations, and pounding heart; (b) sweating; (c) trembling; (d) shortness of breath or feeling of being smothered; (e) feelings of choking; (f) chest pain or discomfort; (g) nausea or extreme abdominal discomfort; (h) dizziness or feeling light-headed or faint; (i) feeling of unreality; (j) numbness or tingling sensation; (k) chills or hot flushes; (l) fear of going crazy or losing control; and (m) fear of dying.

*Agoraphobia*—which literally means fear of the marketplace—is an intense fear of going out in public or leaving the confines of one's home. People who suffer from panic disorder frequently also have agoraphobia because they are afraid of having a panic attack in public or outside of their home. This can lead to a self-fulfilling prophecy in which the fear of having a panic attack actually generates the attack (called the *fear-of-fear* cycle). To paraphrase Franklin D. Roosevelt's famous words, what a person with panic disorder fears most is fear itself.

*Treatment:* The Division 12 website on research-supported psychological treatments lists CBT as having strong research support and applied relaxation and psychoanalytic treatment as each having modest research support for the treatment of panic disorder with or without agoraphobia. CBT typically includes a behavioral component involving exposure to feared situations and a cognitive component to help change the client's misconceptions about panic attacks (Craske & Barlow, 2008). For example, a client may believe that a panic attack will precipitate a heart attack, whereas in fact this outcome is extremely unlikely. In addition, the client may be taught relaxation and thought-stopping techniques to lessen the intensity of a panic attack. (Thought-stopping was described in Note 2 of Chapter 26.) The client may also be taught to say to him/herself, "I have had many panic attacks but I have never had a heart attack."

The behavioral component of treatment would include exposure therapy carried out *in vivo* (Bouman & Emmelkamp, 1996; Emmelkamp, 2013, pp. 346–348; Zalta & Foa, 2012, pp. 83–84). This may be accomplished by having the client first make short trips from home, followed by gradually longer and longer trips.

#### Generalized Anxiety Disorder (GAD)

A person with GAD is constantly worrying and feeling intensely anxious about potential events that most people would consider trivial. Such a person is so consumed with anxiety that it interferes with normal functioning, often including the inability to sleep at night.

*Treatment:* The Division 12 website on research-supported psychological treatments lists cognitive and behavioral therapies as having strong research support for the treatment of GAD.

Thus, the most effective therapies for GAD appear to be treatment packages that combine cognitive and behavioral strategies (Borkovec & Sharpless, 2004; Dugas & Robichaud, 2006; Emmelkamp, 2013, pp. 352–354; Zalta & Foa, 2012, pp. 86–88). One of the behavioral components is usually exposure therapy. The therapist teaches the client relaxation techniques and then has the client use the start of worrying as a stimulus to relax, which competes with or suppresses worrying. It is difficult to worry while relaxed. In addition, cognitive techniques may be used to challenge and change the client's belief in the importance of the things worried about. Acceptance techniques (see Chapter 26) may also help the client verbalize that worry by itself has no effect on things worried about.

#### Posttraumatic Stress Disorder (PTSD)

The classic cases of PTSD occurred during World War I, when many soldiers exposed to artillery bombardment exhibited what was then called "shell shock" (Jones & Wessely, 2005). The ability of these soldiers to function was extremely impaired, and many were branded as cowards. It is now recognized that not only battlefield conditions, but also any severe trauma—such as being physically or sexually abused, being in a serious traffic accident, or witnessing catastrophic events—can produce PTSD. There are a number of symptoms of PTSD, including re-experiencing the intense fear that occurred during the trauma and exhibiting other intense psychological reactions such as including heightened arousal, depression, difficulty sleeping, lack of concentration, and impaired daily functioning. The impaired functioning by someone with this disorder appears to be due to the individual's attempts to avoid thinking about the trauma and hence to avoid stimuli that remind the individual of the event. Since there are many such stimuli, the effort to avoid them consumes a large proportion of the individual's time and energy.

*Treatment*; The Division 12 website on research-supported psychological treatments lists prolonged exposure therapy and cognitive processing therapy as having strong research support for the treatment of PTSD.

Prolonged exposure therapy involves long-term vicarious exposure to the event(s) that caused the problem (Emmelkamp, 2013, pp. 357–359; Foa, 2000; Zalta & Foa, 2012, pp. 89–91). This may be done in imagination, talking about the traumatic event(s) with a therapist, writing about the traumatic event(s), or both. In this way, the emotionality elicited by stimuli related to the trauma will extinguish and the debilitating attempts to avoid those stimuli will decrease. Cognitive processing therapy (Resick, Monson, & Chard, 2017) combines exposure with cognitive therapy. The cognitive component is directed toward helping the client learn to challenge faulty thinking about the traumatic event(s) and to generate alternative, more balanced thoughts. Research on these and other variations of behavioral treatments for PTSD are reviewed by Resick, Monson, and Rizvi (2008). For an updated practitioners guide for using CBT to treat PTSD, see Taylor (2017). (Also see Cloitre et al. (2012). The ISTSS Expert Consensus Treatment Guidelines for Complex PTSD in Adults. Retrieved from http://www.istss.org/ on Feb. 21, 2018.)

#### Obsessive-Compulsive Disorder

A person suffering from an OCD may experience unwanted intrusive thoughts (called an *obsession*) or feel impelled to engage in unproductive repetitive behavior (called a *compulsion*), or both. Obsessions and compulsions tend to go together in that obsessions seem to cause worrying that can only be reduced by engaging in compulsive behavior. For example, an office worker leaving work might worry about someone breaking into the office overnight, feel extremely anxious about it, and check and recheck the office door many more times than the average person would before finally leaving. This is an example of what is sometimes referred to as *transitional anxiety*. However, the *DSM-5* does not classify OCD as an anxiety disorder.

Some other common examples of obsessive-compulsive behaviors are obsessing about catching a terrible disease from germs, resulting in constant hand washing; obsessing about hitting a pedestrian, leading to constantly retracing one's route while driving to make sure there are no injured pedestrians lying on or beside the road; and obsessing about hurting one's children, leading to avoiding using knives and other potentially dangerous objects in their presence. Classification of OCDs include contamination, losing control and harming self/others, and having sexually explicit or violent thoughts.

*Treatment:* The Division 12 website on research-supported psychological treatments lists exposure and response prevention and cognitive therapy as having strong research support and ACT as having modest research support for the treatment of obsessive-compulsive disorder.

During *in vivo* exposure and response prevention (Emmelkamp, 2013, pp. 354–356; Franklin & Foa, 2008; Zalta & Foa, 2012, pp. 88–89), the client is encouraged to engage in behavior leading to the obsession while being

prevented from engaging in the compulsive behavior. Suppose that a client experiences obsessive thoughts about germs when touching unwashed objects, which causes considerable anxiety. Suppose further that engaging in a variety of compulsive washing rituals appears to be maintained by anxiety reduction. An exposure-and-response-prevention treatment would involve asking the client to touch particular "contaminated" objects while refraining from performing the washing ritual. The rationale behind this approach is that having the obsession occur without the subsequent anxiety-reducing compulsive behavior allows the anxiety elicited by the obsession to occur in full strength and hence to extinguish. Often a graduated approach is used. For example, a parent who is obsessed with the fear of harming his or her children with a knife may be encouraged to go through steps that involve first holding a butter knife in the presence of the children until he or she can do so without thinking harmful thoughts, then a table knife, then a small sharp knife, and finally a large knife.

Cognitive restructuring might also be used to change the self-statements the client makes that help to maintain the obsession (Taylor, Abramowitz, & McKay, 2010). For example, a person who is deathly afraid of germs might be taught to say privately that proper hand washing for 20 seconds is sufficient to protect against germs. Acceptance procedures (see Chapter 26) may help an individual learn that thoughts are not powerful controllers of behavior. The parent who obsesses about harming his children may be taught to regard these thoughts simply as normal "mental garbage" or "mental background noise," with no bearing on the parent's actual feelings about or behavior toward his or her children.

It may also be helpful to view the mental garbage as S<sup>D</sup>s (or warning signs) to promote better time management. For example, as an individual experiences transitional anxiety leaving for work in the morning and the children are not cooperating, they may have thoughts of harming the child when really these thoughts are simply manifestations of anxiety related to being late to work (i.e., warning signs to make a change).

#### Questions for Learning

- 12. List and briefly describe four types of anxiety disorder.
- 13. Briefly describe an effective treatment for panic disorder.
- 14. In several sentences, describe an effective treatment for PTSD.
- 15. What is the distinction between obsessions and compulsions, and how might they be related?
- 16. Briefly describe an effective treatment for OCD.
- 17. Briefly describe, with reference to an example, how cognitive restructuring might be used in the treatment of an OCD.
- 18. Briefly describe, with reference to an example, how acceptance procedures might be used in the treatment of an OCD.

#### Depression

Everyone has felt depressed at some point. Usually the feeling occurs when some significant or potential reinforcer has been removed from our lives. For example, a poor grade on a test may cause a student to feel depressed because of the potential loss of the prospect of a good grade in a course. Most people get over their depressions fairly quickly as they find other reinforcers to compensate for the lost reinforcers. Some people, however, suffer from what is referred to as clinical depression. For such individuals, their appetite is usually reduced, they experience decreased energy and increased fatigue, they report an impaired ability to think, concentrate, or make decisions, and they often experience a sense of worthlessness or guilt. Moreover, these feelings can last for weeks.

There are two major theories about depression. One is Beck's cognitive theory (Beck, Rush, Shaw, & Emery, 1979), discussed in Chapter 26, which states that depression results from core beliefs called cognitive schemas that lead to negative interpretations of life events. The other, a behavioral theory called *behavioral activation*, states that "individuals become depressed when there is an imbalance of punishment to positive reinforcement in their lives" (Martell, 2008, p. 40). (For a discussion of a behavioral analysis of the causes of depression, see Kanter, Busch, Weeks, & Landes, 2008.)

*Treatment:* The Division 12 website on research-supported psychological treatments lists a number of treatments with strong and modest research support for depression. Three treatments with strong research support are BT/behavioral activation (BA); cognitive therapy; and problem-solving therapy (PST—discussed in Chapter 26). According to the Division 12 website, "Behavioral Activation (BA) seeks to increase the patient's contact with sources of reward by helping them get more active and, in so doing, improve one's life context." Behavioral approaches in the 1970s demonstrated some success treating depression by increasing the contingent reinforcers in chronically depressed individuals' lives (Ferster, 1993; Lewinsohn, 1975). One way they did that was by encouraging depressed individuals to seek out reinforcers such as taking up hobbies, reading books, or going to movies. Moreover, Tkachuk and Martin (1999) reported that encouraging individuals with clinical depression to participate in exercise programs is also helpful in reducing depression. Enlisting significant others, such as spouses, to reinforce the behavior of seeking and sampling new reinforcers is another strategy that behavior therapists have tried. Many of our reinforcers are social; that is, they come from other people, and it takes a certain amount of social skills to access these reinforcers. People with depression are often lacking in these skills. Thus a component of therapy for depression often involves teaching the client social skills.

Although behavioral approaches to the treatment of depression had a promising start in the 1970s, they lost momentum in the 1980s when cognitive therapy and CBT became popular. As described in Chapter 27, a major component of Beck's cognitive therapy for depression is cognitive restructuring to help clients overcome faulty thinking. However, in the late 1990s in the wake of studies (e.g., Gortner, Golan, Dobson, & Jacobson, 1998; Jacobson et al., 1996) indicating that the effective ingredient of Beck's cognitive therapy was the homework assignments, not the cognitive restructuring component, there was a resurgence of the behavioral activation approach to the treatment of depression (Dimidjian et al., 2006; Dimidjian, Martell, Addis, & Herman-Dunn, 2008; Emmelkamp, 2013, pp. 359-361; Jacobson, Martell, & Dimidjian, 2001; Kanter & Puspitasari, 2012; Martell, 2008; Martell, Addis, & Dimidjian, 2004; Martell, Addis, & Jacobson, 2001; Polenick & Flora, 2013). The therapy of behavioral activation, which is based on the theory of behavioral activation described above, consists of homework assignments developed for individual clients from a functional analysis (see Chapter 22) of "the antecedents, behaviors, and consequences that form elements of the client's repertoire contributing to depression" (Martell, 2008, p. 42). In a step-by-step procedure, the treatment is designed to block avoidance behaviors that prevent the individual from coming into contact with reinforcing contingencies and to encourages the client to engage in activities identified as reinforcing in the functional analysis. Research indicates that behavioral activation is at least as effective as cognitive therapy in the treatment of depression and prevention of relapse (Dimidjian et al., 2006; Dobson et al., 2008). For older adults suffering from depression, associated with aging stemming from the decreasing availability of positive reinforcers, behavioral activation may be particularly indicated (Polenick & Flora, 2013).

As indicated in Chapter 26, ACT has also been shown to be an effective treatment for depression (Forman, Herbert, Moitra, Yeomans, & Geller, 2007). For a comparison of BA and ACT in the treatment of depression, see Kanter, Baruch, and Gaynor (2006).

# Alcohol and Other Addictive Substance Use Disorders

Alcohol abuse can have serious short- and long-term negative effects. Other addictive substances have similar harmful effects. According to a report by the National Center on Addiction and Substance Abuse at Columbia University, almost 40 million Americans (almost 16%) from ages 12 and above are addicted to nicotine, alcohol, and other drugs (*Addiction Medicine: Closing the Gap Between Science and Practice*, 2012; also see Winerman, 2013). Over 9% of the US population 12 years and above are addicted to substances other than nicotine. Of these, less than 10% receive any treatment for their addictions. Moreover, very few of these receive evidence-based treatment despite the fact that evidence-based treatments are available (e.g., see *Addiction Medicine: Closing the Gap Between Science and Practice*, 2012, pp. 102–107; Winerman, 2013, pp. 31–32).

*Treatment:* The Division 12 website on research-supported psychological treatments lists *behavioral couple therapy for alcohol-use disorders* as having strong support and moderate drinking treatment for alcohol-use disorders as having modest support. The website lists *prize-based contingency management (PBCM)* as having modest research support for alcohol-use and strong research support for other substance use disorders. According to the Division 12 website, in PBCM "Patients are reinforced for submission of drug negative urine samples or attendance" at treatment by earning the chance to win prizes ranging from \$1 to \$100 in value, and chances to win prizes increase with sustained abstinence or attendance. The website lists a behavioral treatment called "smoking cessation with weight gain prevention" for nicotine use disorder (i.e., smoking) as having modest research support.

In behavioral couple therapy for alcohol-use disorder, the therapist teaches the partner without the drinking problem to prompt and reinforce nonalcohol drinking behavior of the person who is abusing alcohol. A variety of behavioral and cognitive-behavioral procedures are likely to be used, such as behavioral contracts (see Chapter 25), in which the alcohol abuser earns various reinforcers for staying sober. A number of behavioral and cognitive-behavioral treatments have been developed for alcohol and other substance use disorders (e.g., see Emmelkamp, 2013, pp. 364–369; Tucker, Murphy, & Kertesz, 2010).

The Division 12 website lists "moderate drinking for alcohol-use disorders" as having modest research support in helping individuals with alcohol-use disorders to learn to drink in moderation (Emmelkamp, 2013, p. 365; Walters, 2000). A program developed by Sobell and Sobell (1993) teaches problem drinkers to use goal setting to drink in moderation, to control "triggers" (either S<sup>D</sup>s or establishing operations) for drinking, to learn problem-solving skills to avoid high-risk situations, to engage in self-monitoring to detect triggers and maintaining consequences of drinking behaviors, and to practice all of these techniques with various homework assignments.

Contingency management (CM) involves developing ways to measure abstinence of an addictive substance and providing reinforcers powerful enough to compete with the addictive substance. For example, breath analysis or a transdermal alcohol sensor is used as a measure of whether the individual has been abstinent from alcohol over a given period of time (e.g., Barnett, Tidey, Murphy, Swift, & Colby, 2011). Common reinforcers in CM programs are lottery tickets, money, and vouchers that can be exchanged for goods and services (Tuten, Jones, Schaeffer, & Stitzer, 2012).

Behavioral programs have incorporated a number of components to treat alcohol and other addictive substance use disorders, including (a) a *motivational interview* in which the therapist asks the client questions about the problem, the answers to which act as MEOs (see Chapter 21) for change (i.e., reduced substance use becomes reinforcing and therefore strengthens behavior that leads to reduced substance use) (Arkowitz, Westra, Miller, & Rollnick, 2008; Miller, 1996); (b) *functional analysis* (see Chapter 22) to identify the antecedents and consequences that prompt and maintain substance use (McCrady, 2008); (c) *coping-skills training* to teach clients to deal with stressors that are thought to cause excessive substance use; (d) *contingency contracting* (see Chapter 26) to provide reinforcers for work, social, and recreational activities that do not involve substance use; and (e) development of *self-control strategies to prevent relapse* (see Chapter 26). For discussions of these treatment components, see Emmelkamp (2013, pp. 364–369), McCrady (2008), and Tucker et al. (2010).

#### Eating Disorders

Several fairly distinct eating disorders have been identified: (a) *bulimia nervosa*, (b) *anorexia nervosa*, (c) *binge eating disorder*, and (d) *obesity*. The first three involve various abnormal patterns of refusing or regurgitating food, often leading to severe health problems. An individual with obesity is sufficiently overweight to have health problems. For a discussion of causes of eating disorders, see Farmer & Latner, 2007.

*Treatment*: The Division 12 website on research-supported psychological treatments lists family-based treatment as having strong research support for anorexia nervosa, CBT as having strong research support for bulimia nervosa, CBT and interpersonal psychotherapy as having strong research support for binge eating disorder, and behavioral weight-loss treatment as having strong research support for the treatment of obesity.

#### **Couple Distress**

*Couple distress* occurs when at least one of the individuals in an intimate relationship is experiencing dissatisfaction with the relationship. There are probably as many specific reasons for couple distress as there are distressed relationships. Behavior therapists, however, generally start with the premise that the underlying cause is that there are more negative than positive interactions or communications in the relationship. For example, while communicating, one partner may tend to make sarcastic or hostile statements that are reciprocated by hostile statements from the other partner, leading to a breakdown in communication (or worse) between the two individuals.

*Treatment:* The Division 12 website on research-supported psychological treatments lists behavioral couple therapy as having strong research support for alcohol-use disorders and depression. As of this writing, however, couple distress per se is not included on the website.

Behavioral couple therapy typically involves a number of components, including the following (Abbott & Snyder, 2010, 2012; Sexton, Datchi, Evans, LaFollette, & Wright, 2013, pp. 622–624; Snyder & Halford, 2012): (a) *instigation of positive exchanges*—each individual is asked to increase behaviors that are pleasing to the other partner (e.g., displaying affection, showing respect, expressing appreciation; see Figure 27.1); (b) *communication training*—each individual is taught to express thoughts and feelings concerning what is liked and appreciated about the other, to help the other express his or her feelings and to be an effective listener; (c) *problem-solving training*—couples learn to use their communication

**FIGURE 27.1** What behavioral strategies might be used to help couples increase their rate of positive interactions and decrease their rate of negative interactions with each other?



skills to systematically identify and solve problems and conflicts in their relationship (see problem-solving training in Chapter 26); and (d) *programming generality*—clients learn to monitor their relationship for specific critical signs of a relapse and to continue using the problem-solving techniques that they learned in therapy. In an approach called *integrative behavioral couple therapy*, some therapists also incorporate acceptance procedures and exercises to teach partners to accept emotional responses that each partner has to the other (Christensen, Sevier, Simpson, & Gattis, 2004; Christensen, Wheeler, & Jacobson, 2008).

# Sexual Dysfunction

There are several types of sexual dysfunction. In males, the major types are (a) inability to have an erection and (b) premature ejaculation. In females, the major types are (a) vaginismus (involuntary spasms of the vagina musculature that interfere with sexual intercourse), (b) dyspareunia (genital pain related to sexual intercourse), (c) inhibited orgasm, and (d) low sexual desire (Vorvick & Storck, 2010).

*Treatment*: As of this writing, sexual dysfunction is not included on the Division 12 website on research-supported psychological treatments. There are a number of medical conditions, such as diabetes, that can cause sexual dysfunction. Therefore, it is important for anyone experiencing sexual dysfunction to have a thorough medical examination before any type of treatment program is undertaken. A reasonable working hypothesis for many cases of sexual dysfunction is that anxiety is an important factor. In males, the anxiety may be fear of performing poorly, which therefore becomes a self-fulfilling prophecy. In females, the anxiety may be fear of the sex act. In either case, exposure programs appear to be most effective. Based on pioneering work by Masters and Johnson (1970), a general behavioral approach to treatment is that the couple engage in pleasurable stimulation of each other in a relaxing atmosphere without expectation of, or pressure to, engage in intercourse (Leiblum & Rosen, 2000; Wincze & Carey, 2001). Masturbation by the woman may also be encouraged to help her learn to experience orgasm if that is one of the issues. Thus, both partners shift the goal from performance to that of experiencing pleasure. This approach is embodied in a graduated procedure termed *sensate focus*—i.e., each partner focusing on the sensations of contact with the other as opposed to focusing attempting to achieve orgasm. (See Linschoten, Weiner, & Avery-Clark, 2016, for a critical literature review of sensate focus.)

Although a common theoretical assumption is that sexual responses are learned (Plaud, 2007), and although behavioral homework assignments have proven effective in treating many cases of sexual dysfunction, one should be cautious about taking an oversimplistic view of this problem. Sexual dysfunction can result from many causes, including medical diseases, relationship difficulties, lifestyle factors, and age-related changes. Wincze, Bach, and Barlow (2008) have described a range of assessments that should be used by a therapist before attempting to treat a case of sexual dysfunction. Since the development of Viagra and other drugs, sexual dysfunction treatment has become increasingly medicalized. Future research is needed to compare the effects of BT and medical interventions for a variety of sexual dysfunctions.

#### Habit Disorders

Many people suffer from frequent and repetitive behaviors that are inconvenient and annoying. These may include nail biting, lip biting, knuckle cracking, hair twirling, hair plucking, excessive throat clearing, muscle tics, and stuttering. In many cases, these behaviors are similar to the compulsions described earlier in this chapter, except that they are not linked to obsessive thoughts. Many individuals cope with such behaviors on a daily basis. Sometimes, however, such behaviors occur with a sufficient frequency or intensity to cause the individual to seek treatment. When that happens, the behavior is referred to as a *habit disorder* (Hansen, Tishelman, Hawkins, & Doepke, 1990).

*Treatment:* As of this writing, habit disorders are not included on the Division 12 website on research-supported psychological treatments. A method called *habit reversal* has been used effectively to treat a number of habit disorders (Azrin & Nunn, 1973; Mancuso & Miltenberger, 2016; Miltenberger, Fuqua, & Woods, 1998; Tolin & Morrison, 2010, p. 623). This method typically consists of three components. First, the client learns to describe and identify the problem behavior. Second, the client learns and practices a behavior that is incompatible with or competes with the problem behavior. The client practices the competing behavior daily in front of a mirror and also engages in it immediately after an occurrence of the problem behavior. Third, for motivation, the client reviews the inconvenience caused by the disorder, records and graphs the behavior, and has a family member provide reinforcement for engaging in the treatment.

#### Questions for Learning

- 19. Briefly describe the behavioral characteristics of clinical depression.
- 20. What is the behavioral theory of depression referred to as behavioral activation? In a sentence, state what behavioral activation treatment for depression is designed to do.
- 21. What are the components of Sobell and Sobell's program for problem drinkers?
- 22. Briefly describe four components that behavioral programs have incorporated for treating alcohol and other addictive substance use disorders.
- 23. List four types of eating disorders.
- 24. Name the type of treatment the Division 12 website lists for each of the four types of eating disorders.
- 25. List and briefly describe four components of behavioral couple therapy.
- 26. Describe a general behavioral approach to the treatment of sexual dysfunction.
- 27. Describe the three components of habit reversal.

#### Summary of Chapter 27

This chapter provided an overview of behavior treatments for the most common psychological or mental disorders. These included specific phobias, panic disorder, GAD, PTSD, OCD, depression, alcohol and other substance abuse problems, eating disorders, couple distress, sexual problems, and habit disorders. Perhaps the most important thing to note from this chapter is the existence of a website promoted by the field of clinical psychology and listing and describing empirically supported treatments for common psychological disorders. This constitutes a major advance from just a few decades ago, in which it was generally felt that there was no chance that psychologists could agree on effective psychological treatments. It should also be noted that the agreed-upon effective treatments are almost wholly behavioral. Of all the treatments receiving empirical support for the various disorders, only one treatment was psychoanalytic—and that was only given modest research support. Only a few decades ago, almost all treatments for almost all disorders were psychoanalytic. Moreover, almost all of the treatments receiving strong empirical support for the various common disorder are behavioral treatments. However, it should also be noted that the most prominent behavioral treatments reviewed contained strong cognitive components. Nevertheless, it should also be noted that a number of empirically supported behavioral treatments did not have prominent cognitive components. In addition, as discussed in Chapter 26, the cognitive components of CBT and other cognitive treatments are amenable to behavioral explanations for their effectiveness. Despite the impressive amount of agreement by clinical psychologists on empirically supported treatments, it must be acknowledged that the fact the treatments are empirically supported does not mean that they are anywhere near being 100% effective. They are, for the most part, only effective statistically speaking—meaning that in many cases they are only slightly more effective than chance—i.e., only somewhat better, in many cases, than no treatment at all. It should also be noted that the treatments are a hodgepodge with no clear theoretical underpinning providing guidance with regard to which treatments should be expected for which disorders, and why one treatment that works for one disorder doesn't work for another disorder. Clearly, much empirical and theoretical work is needed to provide a unified set of treatments resting on a firm theoretical foundation similar to the set of treatments that exists for medical conditions. However, to close on a more positive note, it appears that there are large strides being made toward this this goal that could not have been imagined just a few short decades ago. There is hope that in the not-too-distant future, treatments rivaling those for curing diseases in the medical profession will be available for the vast majority of psychological disorders.

# Notes for Further Learning

- 1. While efforts to establish a list of empirically supported treatments (ESTs) that have proved to be effective in scientifically conducted clinical trials is laudatory, the effort has been met with criticism and has led to recommendations to improve the scientific viability of the process. Discussion of these topics can be found in a special issue of *Behavior Modification* (2003, Vol. 27, No. 3); also see Hjørland (2011). Two major criticisms of the current emphasis on ESTs is that it detracts from the underlying scientific theory of the treatments and that it tends to decrease the practitioner's autonomy to exercise his or her best expert judgment. There is also the opposite problem; namely, the difficulty of influencing practitioners to learn about the ESTs. For discussions of challenges facing the promotion and dissemination of ESTs, see Kazdin (2008), Rego et al. (2009), and a special issue of *Behavior Modification* (2009, Vol. 33, No. 1) dealing with this topic.
- 2. A form of exposure therapy that has produced encouraging results is virtual reality therapy (e.g., Emmelkamp, 2013, pp. 345–346; Lamson, 1997; McLay et al., 2012; North, North, & Coble, 1997; Riva, Wiederhold, & Molinari, 1998; Rothbaum et al., 1995; Rothbaum et al., 2006; Wiederhold & Wiederhold, 2004; Winerman, 2005). This involves exposing individuals to realistic computer-generated anxiety-eliciting stimuli, such as images of numerous crawling spiders to treat cases of arachnophobia and traumatic combat experiences to treat PTSD.
- 3. Other substance use disorders that appear also to have been effectively treated with CM include heroin and nicotine use disorders (Emmelkamp, 2013, pp. 368–369; Higgins et al., 2007; also see the *Journal of Applied Behavior Analysis*, 2008, 41[4]—"Special Issue on the Behavior Analysis and Treatment of Drug Addiction"). Accurate measurements of substance use are extremely important in effectively applying CM. Analysis of CO levels in the breath is used as a measure of whether an individual has refrained from smoking, since smoking temporarily increases CO levels in the lungs. Urine samples are used to measure abstinence from opiate drugs. Data indicate that CM increases abstinence dramatically in many individuals with alcohol and substance use disorders. Because CM can be expensive and labor intensive, much research in this area has focused on creative ways to economically measure abstinence and to obtain effective reinforcers. Despite its apparent efficacy, CM is greatly underused by community-based treatment providers. For a discussion of problems relating to the promotion and dissemination of CM for alcohol and substance use disorders, see Roll, Madden, Rawson, and Petry (2009).

# Questions for Further Learning

- 1. What are two criticisms of the current emphasis on ESTs?
- 2. What is virtual reality therapy? Give an example.
- 3. In applications of CM approaches to nicotine and opiate addictions, how is substance use measured?

# **A Historical Perspective and Ethical Issues**

Up to this point, we have examined the principles and procedures of behavior modification. In doing so we have often looked at both the history of specific techniques and the ethics of using those techniques. In Part VI, we take a broader look at both history and ethics. Specifically, we ask, (1) How did behavior modification come to be what it is today? and (2) What sort of controls are or should be in place to ensure that behavior modification is always used in the best interests of both the individuals to whom it is applied and humanity at large?

# 28 Giving It All Some Perspective A Brief History

# Learning Objectives

#### After studying this chapter, you will be able to:

- Outline the early history of the respondent conditioning orientation to behavior modification.
- Outline the early history of the operant conditioning orientation to behavior modification.
- Discuss mixtures and offshoots of the above orientations.

• Summarize the history of the terms *behavior modification*, *behavior therapy*, *cognitive behavior therapy*, and *applied behavior analysis*.

N CHAPTER 1, WE presented some historical highlights of Behavior Modification. This chapter traces and provides more detail on the remarkable early growth of the field of behavior modification. It should be read with the following qualifications in mind:

- 1. Although we describe behavior modification as developing primarily through two major separate lines of influence, there are obvious cross-influences, blends, and offshoots.
- 2. We identify what we consider to be major highlights of the development of behavior modification during its formative years: the 1950s and 1960s. We also include some highlights of the 1970s. For more complete histories of behavior modification, see Kazdin (1978) and Pear (2007). For a discussion of the difficulties involved in writing a definitive history of behavior modification, see Morris, Altus, and Smith (2013).
- 3. We describe mainly historical highlights in North America.

In this chapter, we first consider two major orientations: one that emphasizes classical (Pavlovian or respondent) conditioning and one that emphasizes operant conditioning. Then we discuss other orientations that introduce cognitive variables (specifically, social learning theory and cognitive behavior therapy).

# The Pavlovian-Wolpean Orientation

Late in the late 19th century, Russian physiologist Ivan P. Pavlov (1849–1946), using dogs as experimental subjects, conducted groundbreaking experiments on digestion. These experiments, which won him the Nobel Prize in Medicine in 1904, involved measuring the secretions of the salivary glands and the other digestive glands, including those of the stomach, pancreas, and small intestines. Pavlov observed that the presentation of food to a dog elicited a chain of digestive secretions beginning with salivation. He soon also noticed that the mere sight and smell of food and even the sounds of it being prepared for the experiment elicited digestive gland secretions. Believing in the potential importance of this observation for studying the higher activity of the brain, he decided to use the secretions of the salivary glands as a basis for studying the process by which new reflexes are acquired. He discovered that if a stimulus such as a clicking sound from a metronome that did not initially elicit salivation was paired with food several times, the presentation of clicking sound alone would elicit salivation. Pavlov called the food–salivation reflex an *unconditional reflex* (i.e., one that is unlearned or not conditional on any pairing process) and the tone–salivation reflex a *conditional reflex* (i.e., one that is learned or conditional on a pairing process). Thus, he embarked on a systematic study of what is now called *Pavlovian*, *classical*, or *respondent conditioning* (see Chapter 5). Results of this work were published in a classic book, titled in its

English translation, *Conditioned Reflexes: An Investigation of the Physiological Activity of the Cerebral Cortex* (Pavlov, 1927). In that book, Pavlov's "unconditional reflexes" and "conditional reflexes" were translated into English as *unconditioned reflexes*, respectively, which are the terms used today. (For an award-winning biography of Pavlov, see Todes, 2014.)

Prior to 1913, psychology was defined as the "science of the mind." In 1913, the American psychologist John B. Watson (1878–1958) advocated an alternative approach that he called *behaviorism*. Asserting that psychology should be redefined as the science of behavior, he published an influential paper in which he argued that most human activities could be explained as learned habits. After becoming familiar with the work of Pavlov and possibly that of Vladimir M. Bechterev, another Russian physiologist who studied learned reflexes independently of Pavlov, Watson (1916) adopted the conditioned reflex as the unit of habit. He argued that most complex activities were due to Pavlovian conditioning.

Watson, in collaboration with his assistant Rosalie Rayner, followed his 1916 paper with a classic experiment that demonstrated the Pavlovian conditioning of a fear response in an 11-month-old infant. In that experiment, Watson and Rayner first demonstrated that the child was not afraid of a white rat. Then, after several pairings of a white rat with a loud noise that caused the infant to cry and show other indications of fear, the child exhibited a conditioned reflex of fear to the rat (Watson & Rayner, 1920). (For an entertaining fictionalized account of Rosalie Rayner, John B. Watson, and their "Little Albert" experiment, see Romano-Lax, 2017.) As described in Chapter 1, this experiment was followed up by Mary Cover Jones (1924), who demonstrated the elimination of a child's fear reactions to a rabbit by gradually moving the rabbit closer to the child over trials while the child was engaging in pleasurable activities.

During the next 20 years, a number of somewhat isolated reports of the application of Pavlovian conditioning procedures to various behaviors appeared in the literature (for a list of many of these, see Yates, 1970). Within this Pavlovian tradition, two significant developments occurred in the 1950s. One development happened in South Africa where Joseph Wolpe (1915–1997) began some research that drew heavily on Pavlovian conditioning in addition to the work of Watson, Mary Cover Jones, and British physiologist Charles Sherrington. Wolpe extended the work of Sherrington (1947), who noted that if one group of muscles is stimulated, an antagonistic muscle group will be inhibited, and vice versa. He called this reciprocal inhibition and postulated it to be a general process acting throughout the nervous system. Wolpe's extension of the principle of reciprocal inhibition stated that if a response that is incompatible with a learned fear or anxiety can be made to occur to a stimulus that had been conditioned to produce that fear, then that stimulus would cease to elicit the fear reaction. Wolpe developed the earliest behavioral treatment for specific phobias, which (as described in Chapter 27) are intense irrational fears, such as an abnormal fear of heights, even when there is no danger of falling. In 1958, Wolpe published his first book on reciprocal inhibition. It was to provide a major force in launching the modern era of the Pavlovian tradition of behavior therapy. Wolpe typically used relaxation responses to inhibit a learned fear or anxiety in a procedure called systematic desensitization (see Chapter 27). This procedure is the same as reciprocal inhibition with the addition of a gradual introduction of the feared stimulus, similar to Mary Cover Jones's procedure, which influenced Wolpe.

Also, during the 1950s, the British psychologist Hans-Jurgen Eysenck was influential in criticizing traditional Freudian psychoanalytic treatment and in advocating learning theory or conditioning procedures as alternatives. In 1960, Eysenck published a book of readings, *Behavior Therapy and the Neuroses: Readings in Modern Methods of Treatment Derived From Learning Theory*. In that book, he presented a number of case histories in which variations of reciprocal inhibition, systematic desensitization, and Pavlovian conditioning were used in clinical therapy. In 1963, Eysenck founded the journal *Behaviour Research and Therapy*.

In 1960, Wolpe moved to the United States, where he began a program at Temple University in which he trained therapists in systematic desensitization. In 1984, the behavior therapy unit at Temple University Medical Center was terminated. Wolpe (1985) attributed the termination of the unit to the psychodynamic psychotherapists at Temple. He asserted that the "termination reflected the standard psychiatric view of behavior therapy (i.e., it is a useful adjunct to psychotherapy but not important)" (Wolpe, 1985, p. 113). Nevertheless, Wolpe continued to contribute actively to the field of behavior therapy until his death in 1997. The highlights of the development of the Pavlovian-Wolpean orientation prior to the 1980s are presented in the bottom panel of Table 28.1.

#### Questions for Learning

- 1. Describe how Pavlov demonstrated Pavlovian conditioning with dogs.
- 2. What are two other names for Pavlovian conditioning?
- 3. Describe how Watson and Rayner demonstrated Pavlovian conditioning of a fear response in an 11-month-old infant.

	Dua 1050-	1050-	Fault and Middle 1000-
	Pre-1950s	1950s	Early and Middle 1960s
THE OPERANT CONDITIONING ORIENTATION: APPLIED BEHAVIOR ANALYSIS	Some basic research and theory (Skinner, 1938)	<ul> <li>Two major texts (Keller &amp; Schoenfeld, 1950; Skinner, 1953)</li> <li>Some human studies and applications: profoundly retarded (Fuller, 1949), schizophrenics (Lindsley, 1956), psychotics (Ayllon &amp; Michael, 1959), verbal conditioning (Greenspoon, 1955), stuttering (Flanagan, Goldiamond, &amp; Azrin, 1958)</li> <li>A basic operant research journal, with some applications (<i>Journal of the Experimental Analysis of Behavior</i>, 1958–)</li> </ul>	Some major university training centers Several books of readings (e.g., Ulrich, Stachnik, & Mabry, 1966) More applications, many to "resistant" populations: e.g., retardation (Birnbrauer, Bijou, Wolf, & Kidder, 1965; Girardeau & Spradlin, 1964), autism (Ferster & DeMyer, 1962; Lovaas, 1966; Wolf, Risley, & Mees, 1964), hyperactivity (Patterson, 1965), delinquency (Schwitzgebel, 1964), psychotics (Isaacs et al., 1960; Haughton & Ayllon, 1965) Child development (Bijou & Baer, 1961)
OFFSHOOTS AND MIXTURES			<ul> <li>Premack principle (Premack, 1965) Coverant control (Homme, 1965) Precision teaching (Lindsley, 1966) Modeling (Bandura &amp; Walters, 1963)</li> <li>A major book of readings (Ullmann &amp; Krasner, 1965)</li> <li>An applied journal (<i>Behavior Research and Therapy</i>, 1963)</li> <li>Covert sensitization (Cautela,1966)</li> </ul>
THE PAVLOVIAN-WOLPEAN ORIENTATION	Some basic research and theory (Pavlov, 1927; Watson & Rayner, 1920) An early application of fear desensitization (Jones, 1924) An early application of assertion training (Salter, 1949)	Two major texts (Dollard & Miller, 1950; Wolpe, 1958) Applications of systematic desensitization, assertion training, and aversion therapy to a variety of phobias and behavioral excesses Comparisons of behavior therapy and psychotherapy (Eysenck, 1959)	Some major university training centers Several books of readings (e.g., Eysenck, 1960; Franks, 1964) More applications of systematic desensitization, assertion training, and aversion therapy to a variety of classic neurotic behaviors and sexual disorders

<b>TABLE 28.1</b>	Some Historical Highlights of Behavior Modification and Behavior Therapy Prior to 1980

	Late 1960s	1970s
THE OPERANT CONDITIONING ORIENTATION: APPLIED BEHAVIOR ANALYSIS	<ul> <li>Additional major university training centers</li> <li>Isolated undergraduate and graduate courses in many universities</li> <li>Additional books describing applied research and procedures applicable to a variety of areas: e.g., education (Skinner, 1968), parenting (Patterson &amp; Gullion, 1968), community work (Tharp &amp; Wetzel, 1969), mental hospitals (Schaefer &amp; Martin, 1969)</li> <li>Additional applications to a variety of areas, including self-control, delinquency, university teaching, marriage counseling, sexual behaviors, and academic skills</li> <li>An applied journal (<i>Journal of Applied Behavior Analysis</i>, 1968–)</li> </ul>	<ul> <li>Many "how-to-do-it" books in a variety of areas</li> <li>Behavior modification procedures described for many "traditional" areas of psychology (e.g., social, developmental, personality, abnormal, and clinical)</li> <li>Many other helping professions adopting behavior modification procedures (see Chapter 2)</li> <li>Wide variety of individual, institutional, and community applications and research</li> </ul>

	Late 1960s	1970s
OFFSHOOTS AND MIXTURES	Token economies (Ayllon & Azrin, 1968) Contingency contracting (Homme et al., 1969) Formulation of social learning theory (Bandura, 1969) Two major books (Bandura, 1969; Franks, 1969) Implosive therapy (Stampfl & Levis, 1967)	Emergence of cognitive behavior modification, social learning theory, and eclectic behavior therapy Numerous behavior modification–behavior therapy conferences and workshops
		<ul> <li>Concern for behavior modification–behavior therapy as a profession, and for controls against misapplications</li> <li>Mixed paraprofessional and professional organizations (e.g., Association for Behavior Analysis, 1974–)</li> <li>Professional organizations (Association for Advancement of Behavior Therapy, 1970–; Behavior Research and Therapy Society, 1970–; European Association of Behavior Therapy, 1971–)</li> <li>More journals specializing in behavior modification (see Note 2 in Chapter 2)</li> </ul>
THE PAVLOVIAN- WOLPEAN ORIENTATION	Several major university training centers Additional books (e.g., Wolpe, 1969) More applications to phobias, anger, asthmatic attacks, frigidity, homosexuality, insomnia, speech disorders, exhibitionism, and other behaviors	Many additional books, publications, and training workshops; much additional research

- 4. How did Joseph Wolpe extend the principle of reciprocal inhibition?
- 5. What did Wolpe call his procedure for using relaxation to inhibit a learned fear?
- 6. What role did Hans Eysenck play in the development of behavior therapy in the 1950s?

# The Operant Conditioning Orientation: Applied Behavior Analysis

Pavlovian conditioning is a type of learning that involves reflexes—automatic responses to prior stimuli. However, much of our behavior is influenced by its consequences rather than by prior stimuli. The American psychologist B.F. Skinner (1904–1990) was the first to make a clear distinction between behavior that is elicited by stimuli and behavior that is controlled by its consequences. The former he termed *respondent behavior* and the latter he termed *operant behavior*. Hence, Skinner's term for Pavlovian conditioning was *respondent conditioning*, which is the term that we use for Pavlovian conditioning in the other chapters of this text and for the remainder of this chapter.

Skinner was strongly influenced by Watson's behaviorism and by Pavlov's experimental approach but believed that a different method was needed to study operant behavior. In 1932, he described an apparatus that contained a lever that a laboratory rat could press and a mechanism for dispensing food pellets to reinforce the rat's lever pressing. Others have since called his experimental chamber a *Skinner box*. Another influence on Skinner was the American psychologist E.L. Thorndike (1874–1949), who developed a device he called a *puzzle box*, from which an animal placed inside the box could learn to make a response that opened a door leading to escape from the box and the obtainment of food placed outside the box.

In 1938, Skinner described his early research in his book *The Behavior of Organisms: An Experimental Analysis.* In it he outlined the basic principles of operant conditioning—a type of learning in which behavior is modified by its consequences. This pioneering work influenced other experimental psychologists to begin studying operant conditioning.

In 1950, Fred S. Keller (1899–1996) and William N. Schoenfeld (1915–1996) wrote an introductory psychology text called *Principles of Psychology: A Systematic Text in the Science of Behavior*. This text differed from other introductory psychology texts in that it discussed traditional topics in psychology—such as learning, perception, concept formation, motivation, and emotion—in terms of respondent and operant conditioning principles. Keller and Skinner had been graduate students together at Harvard University, and the Keller and Schoenfeld text was inspired largely by

the work and writings of Skinner. *Principles of Psychology* had an important impact within the operant tradition because it expounded the view that all of psychology could be interpreted in behavioral terms—a goal enunciated by John B. Watson when he defined psychology as the science of behavior.

In 1953, Skinner published his book *Science and Human Behavior*. Like the Keller and Schoenfeld text, this book was also written for introductory psychology; and also like the Keller and Shoenfeld text, it expounded the view that all of psychology can be interpreted in behavioral terms. In addition, *Science and Human Behavior* delved into topics that are not usually covered in introductory psychology textbooks—such as government, law, religion, economics, education, and culture—and how basic behavior principles (see Part II of this text) always influence the behavior of people.

Another book interpreting human behavior in behavior-analytic terms was by Sidney Bijou and Donald Baer (1961), who interpreted normal child development from a behavioral perspective.

Although little supporting data existed for the above generalizations to humans, these interpretative works influenced others to begin examining the effects of reinforcement on human behavior in a number of basic and applied research studies. An important aspect of this behaviorist approach is that it soundly rejected the distinction of a mental world in humans that is separate from the physical world. Thus, although these behaviorists accepted that private speech and covert images exist, they argued that they are no different in principle from public speech and overt acts of seeing. Moreover, like Watson, they emphasized the importance of studying the effects of the external environment on overt behavior.

Many of the operant studies in the 1950s and 1960s were demonstrations showing that consequences affect human behavior in predictable ways or that single-case demonstrations of an application of a behavioral program could bring about a desired behavior change. For example, Paul R. Fuller (1949) reported a case in which an institutionalized bedridden adult with profound intellectual disability was taught to raise his arm to a vertical position when arm movements were reinforced with a warm sugar-milk solution. Joel Greenspoon (1955) demonstrated that a simple social consequence (saying "mmm-hmm") could influence college students to repeat certain types of words, specifically, plural nouns, that immediately preceded Greenspoon saying "mmm-hmm," even though the students were unaware of the contingency that was being applied to them. Nathan Azrin and Ogden Lindsley (1956), two of Skinner's graduate students, demonstrated that jellybean reinforcement could influence pairs of young children to cooperate in playing a simple game. Each of these experiments demonstrated that consequences influence human behavior in predictable ways. These experiments, however, were not oriented toward practical applications.

One of the first published reports of the 1950s that concerned practical, applied problems was that of Teodoro Ayllon and Jack Michael (1959). With Michael as his Ph.D. dissertation advisor, Ayllon conducted a number of behavioral demonstrations at the Saskatchewan Hospital, a psychiatric institution, in Weyburn, Saskatchewan, Canada. These demonstrations showed how staff could use behavioral procedures to modify patient behaviors such as delusional talk, refusals to eat, and various disruptive behaviors.

Following Ayllon and Michael's article and several subsequent papers by Ayllon and his colleagues from their work at Weyburn, similar demonstrations of behavioral control began to appear with some frequency in the early 1960s (see the top panel in Table 28.1).

Two other doctoral students of Michael's—Montrose Wolf and Todd Risley—turned their attention to improving the behavior of children with severe behavioral deficits. In one famous case they used positive reinforcement to train a child with autism to wear his glasses and, with that goal accomplished, trained the child to emit functional speech (Wolf et al., 1964). Their work and that of other behaviorists influenced Ole Ivar Lovaas to develop a highly effective treatment for children with autism called *Early Intensive Behavioral Intervention (EIBI)*. As its name suggests, EIBI involves working with a child as soon as possible after a diagnosis of autism is received for several hours each day at least five times a week. With this treatment, many children show marked improvement, compared to a no-treatment control group, and after several years of treatment a number of children with autism are indistinguishable from normally developing children (e.g., see Klintwall, Eldevik, & Eikeseth, 2015; Lovaas, 1966, 1977).

In 1965, Leonard Ullmann and Leonard Krasner published an influential collection of readings, *Case Studies in Behavior Modification*. This was the first book with "behavior modification" in its title. In addition to collecting a number of case histories and research reports by other authors, Ullmann and Krasner compared two models of abnormal behavior: the behavioral model and the medical model. The behavioral model of abnormal behavior suggests that abnormal behavior is a function of specifiable environmental causes and that it is possible to rearrange the environment in such a way that the behavior can be changed or improved. In contrast, Sigmund Freud's proposed medical model viewed abnormal behavior as a symptom of an underlying disturbance in a personality mechanism with the implication that one must treat the underlying personality disturbance through Freudian psychoanalysis rather than treating the observed symptoms by rearranging the environment. In fact, it was maintained in some quarters that behaviorists were

only treating symptoms and that while their treatments may eliminate some symptoms, new ones would arise to replace them through a process called symptom substitution. However, research failed to find any evidence for such a process (Tryon, 2008).

Freud's model of abnormal behavior was based on the model in medicine in which bacteria, viruses, lesions, and other disturbances lead to the production of symptoms in the functioning of normal humans. Ullmann and Krasner's book included studies from both operant and Pavlovian orientations, and it had a significant impact on furthering behavior modification by providing, in a single source, information on much of the preliminary work in this area. Also, in 1965, Krasner and Ullmann followed up their case-studies book with an edited book of research studies titled *Research in Behavior Modification*.

In the late 1960s, the operant conditioning orientation began to spread throughout the Western Hemisphere. Several university training centers were developed; many universities initiated at least one or two courses in behavior modification at both the graduate and undergraduate levels; and applications spread to normal school settings, university teaching, homes, and other populations and locations (e.g., see Martin, 1981; Walters & Thomson, 2013).

By the 1970s, the operant orientation had grown considerably. As discussed in Chapter 1, this approach is referred to as *applied behavior analysis*. It is surprising to find contemporary textbooks that suggest that this approach has been used primarily on client populations with "limited cognitive capacity" and where considerable environmental control is a potential characteristic of the treatment procedures. Although this was true in the 1950s and 1960s, applications now occur with virtually all populations and in all settings (see Chapters 2, 26, and 27).

It also claimed that behavior analysts ignore the causes of problem behavior. In the early development of behavior modification, there was some justification for this charge because behavior analysts emphasized that managing consequences could alleviate problem behavior regardless of its causes. During the 1970s, some behavior analysts (e.g., Carr, 1977; Johnson & Baumeister, 1978; Rincover, 1978; Rincover, Cook, Peoples, & Packard, 1979) began to stress the importance of understanding the causes of—that is, the conditions producing or maintaining—problem behavior. Indeed, the first edition of this text, published in 1978, contained a section titled "It Helps to Know the Causes of Behavior" in a chapter that evolved into Chapter 22 of this edition.

The growing emphasis on understanding the causes of problem behavior led to the pioneering of functional analysis by Brian Iwata and his colleagues (Iwata, Dorsey, Slifer, Bauman, & Richman, 1982). As described in Chapter 22, functional analysis is the discovery of controlling variables (antecedents and consequences) for behavior by directly assessing their effects on behavior. A number of prominent behavior analysts hailed functional analysis as a major new development in the field. In 1994, the *Journal of Applied Behavior Analysis* published a special issue (Vol. 27, No. 2) devoted to functional analytic approaches to behavioral assessment and treatment (discussed in Chapter 22), and this area continues to be a highly active area of research and application (e.g., Betz & Fisher, 2011; Smith, Smith, Dracobly, & Pace, 2012; Wacker, Berg, Harding, & Cooper-Brown, 2011). It should be noted that the causes that functional analysis uncovers are environmental causes, not hypothetical inner causes of the medical model that are often speculated about by nonbehavioral approaches. As described in Chapter 22, functional analysis is closely related to the area of functional assessment, which has also seen considerable growth (e.g., Dunlap & Kern, 2018).

The highlights of the development of the operant orientation prior to the 1980s are presented in the top panel of Table 28.1.

#### Questions for Learning

- 7. What is operant conditioning?
- 8. In what way was the Keller and Schoenfeld book *Principles of Psychology* unlike other introductory psychology tests of its day?
- 9. How did Skinner's Science and Human Behavior influence the initial development of behavior modification?
- 10. Many of the early reports in the operant tradition in the 1950s were straightforward experiments that demonstrated that consequences influence human behavior. Briefly describe two such experiments.
- 11. Briefly describe one of the first published reports that concerned practical applications within the operant tradition.
- 12. The publications of the early 1960s within the operant orientation seem to have been characterized by two features. What were they?
- 13. Was the influential book *Case Studies in Behavior Modification* strictly within the operant orientation? Why or why not?
- 14. Distinguish between the behavioral model and the medical model of abnormal behavior.
- 15. What is another name for the operant orientation?

# Social Learning Theory

Much of the early history of behavior modification and behavior therapy clearly falls within either the operant orientation or the Pavlovian-Wolpean orientation. Most other early developments tended to be offshoots of one of these traditions (see the middle panel of Table 28.1). One major offshoot was *social learning theory*, which is traceable back to the collaboration between the psychologist Neal E. Miller and the sociologist John Dollard. (As mentioned in Note 5 of this chapter, Miller and Dollard were strongly influenced by the behaviorist Clark L. Hull, who, incidentally, had been Miller's doctoral advisor.) One of the most notable things about our species is how quickly and extensively we learn from each other through imitation. A central question to behavior theorists is how to explain this using behavior principles. Ways in which imitative learning can be explained in behavioral terms are discussed in Note 1 of Chapter 20. Through various animal experiments, such as using food reinforcement to train a rat to follow another rat through a maze, Miller and Dollard (1941) showed how imitation could be taught to a certain extent even in nonhuman animals. However, such demonstrations have been unconvincing to psychologists who believe that something other than, or in addition to, behavior principles must be operating in imitative learning. This viewpoint gave rise to social learning theory.

The most influential of the social learning theorists is Albert Bandura (1969, 1973, 1977). Interestingly, Bandura wrote the first non-edited book with *behavior modification* in its title (*Principles of Behavior Modification*; Bandura, 1969). In that book, Bandura discussed the behavior modification covered in Part II of this book. However, throughout that book he strongly emphasized learning by imitation or *observational learning*, which was the focus of his early research. His work on the imitation of aggression by children observing an adult showing aggression toward a large self-righting toy called a Bobo doll is legendary. Bandura believes that something other than behavior principles must be involved in imitative learning, and this other factor is cognitive or symbolic processes. In support of this view, Bandura points to the fact that a great deal of human learning is *observational learning*; i.e., by watching other humans act and by observing what happens to them (see the discussion of modeling in Chapter 20).

From the point of view of this book, cognitive processes refer to things we say to ourselves or imagine, which are frequently called "believing," "thinking," and "expecting." Except for being covert, these processes do not differ from other behavioral processes. (See Chapter 27 of this book for a discussion of how cognitions can be explained in behavioral terms.) Bandura does not share this view. In fact, he has emphasized cognitive variables to the extent that he renamed his social learning theory to "social cognitive theory," and the term *social learning theory* does not appear in his later books (Bandura, 1986, 1997). An important cognitive process for Bandura is *self-efficacy* (Bandura, 1982, 1997). This refers to the fact that individuals are more likely to perform adequately in a particular situation if they perceive or believe that they can perform adequately in that situation. In Bandura's words, "Given appropriate skills and adequate incentives . . . efficacy expectations are a major determinant of people's choices of activities, how much effort they will expend, and how long they will sustain effort in dealing with stressful situations" (1977, p. 194). However, a caveat regarding self-efficacy is in order. Research shows that merely watching someone perform an activity can falsely lead people to believe they have become more capable in that activity, which can have dangerous consequences (Kardas & O'Brien, 2018).

# Cognitive Behavior Therapy

Because of his early stress on cognitive factors, Bandura is a precursor of cognitive behavior therapy (CBT as described in Chapters 26 and 27). Developed by Albert Ellis (1962) and Aaron Beck (1970), CBT focuses on explaining maladaptive behaviors in terms of dysfunctional thinking and includes a method called *cognitive restructuring* as the primary treatment component for modifying dysfunctional thinking. It should be noted that, according to Rachman (2015), strict behavior therapists, although skeptical about the cognitive component of CBT, eventually accepted CBT for a number of reasons, including (a) the absence of progress with strict behavioral methods in treating depression, (b) the inclusion of behavioral assignments in the CBT procedures, (c) the insistence by cognitive behavior therapists on accurate and repeated recording of events, and (d) the self-correcting nature of CBT procedures. To this list may be added the point that strict behavior therapists realized that the variables cognitive behaviorists considered to be occurring in a separate "cognitive realm" could be viewed as covert or private behavior. (Note: Although some distinguish between cognitive therapy and CBT, we do not make that distinction here.)

#### Questions for Learning

- 16. What are the names of two major behavior modification/behavior therapy journals first published in the 1960s (see Table 28.1)?
- 17. What does the term *cognitive processes* mean?
- 18. Who was the most influential of the social learning theorists? What did that person strongly emphasize throughout his 1969 book?
- 19. Briefly, how did cognitive therapists Ellis and Beck explain maladaptive behaviors, and what method did they propose to treat them?

# The Terms Behavior Modification, Behavior Therapy, Cognitive Behavior Modification, Cognitive Behavior Therapy, and Applied Behavior Analysis

Some writers use the terms *behavior modification* and *behavior therapy* interchangeably. Other writers use *applied behavior analysis* as synonymous with behavior modification. What is the historical use of these terms? Lindsley, Skinner, and Solomon (1953) were the first to use the term *behavior therapy*. They did so in a report describing some research in which patients in a mental hospital were rewarded with candy or cigarettes for pulling a plunger. (For a discussion of the early laboratory contributions of Lindsley and Skinner to the formation of behavior therapy, see Reed & Luiselli, 2009.) However, those within the operant orientation subsequently made little use of the term. Although Lazarus (1958) next used the term *behavior therapy* when he applied it to Wolpe's reciprocal inhibition framework, the term became popular among those within the Pavlovian-Wolpean orientation after Eysenck (1959) used it to describe procedures published by Wolpe.

The first use of the term *behavior modification* was as a section heading in a chapter by R.I. Watson (1962). In the 1960s and 70s, many writers distinguished between behavior modification, with its roots in operant conditioning, and behavior therapy, with its roots in Pavlovian conditioning. Others, however, did not make that distinction. For example, Ullmann and Krasner (1965) frequently used *behavior modification* and *behavior therapy* interchangeably. However, citing Watson (1962, p. 19), Krasner (2001) wrote, "[i]n a broader sense, the topic of behavior modification is related to the whole field of learning" (p. 214). This accords with how we use the term in this book, as explained in Chapter 1 and later in this chapter.

There are some interesting historic connections between behavior modification and humanistic psychology. Watson (1962) credited Carl Rogers, a founder of humanistic psychology, with having "launched the research approach in behavioral modification through psychotherapy" (p. 21); and Ullmann (1980), reflecting on his and Krasner's decision to use *behavior modification* in the title of their case-studies book, credited Rogers for the idea to use that term as opposed to behavior therapy.

Skinner's subtitle for his 1938 book *The Behavior of Organisms* was *An Experimental Analysis*. The words *behavior* and *analysis* were to become prominent in the operant orientation. In 1957, a group of Skinner's followers founded the Society for the Experimental Analysis of Behavior (SEAB). In 1958, SEAB began to publish the *Journal of the Experimental Analysis of Behavior*, which, as stated in the inside cover of each issue, "is primarily for the original publication of experiments relevant to the behavior of individual organisms." In 1968, SEAB began to publish the *Journal of Applied Behavior Analysis*, which, as stated in the inside cover of each issue, "is primarily for the original publication of experimental research involving applications of the experimental analysis of behavior to problems of social importance." In 1974 in Chicago, a group of psychologists interested in behavior analysis founded the Midwestern Association of Behavior Analysis (MABA), which, as its membership expanded, became the Association for Behavior Analysis (ABA) in 1978 and finally the Association for Behavior Analysis International (ABAI) in 2007. ABAI publishes several journals, including *The Behavior Analyst* (begun in 1978 out of a newsletter published by MABA), *The Analysis of Verbal Behavior* (first published in 1982 by the Verbal Behavior Special Interest Group and taken over by ABAI in 1995), *Behavior Analysis in Practice* (begun in 2008), and *The Psychological Record* (founded in 1937 and purchased by ABAI in 2014). The name of *The Behavior Analyst* was changed to *Perspectives on Behavior Science* in 2018.

In 1991, recognizing the importance of upholding certain standards in the training of behavior analysts, ABA established a process for accrediting graduate programs in behavior analysis. In 1998, another group of behavior analysts established a nonprofit corporation called the Behavior Analyst Certification Board, whose purpose, as stated on its website, is "to meet professional credentialing needs identified by behavior analysts, governments, and consumers of behavior analysis services."

**TABLE 28.2** A Comparison of the Uses of the Terms Behavior Therapy, Cognitive Behavior Modification, Behavior Modification, and Applied Behavior Analysis

1960s and 1970s				
Behavior Modification				
<ul> <li>Term used most often by followers of the operant orientation</li> <li>Term tended to be used by behavior specialists i schools, homes, and other settings that were not primarily the domain of the clinical psychologist and psychiatrist</li> </ul>				
<ul> <li>Term tended to be used for behavioral treatment carried out in the natural environment as well as in special training settings</li> <li>Term was associated with an experimental foundation in basic operant research with animals and humans in addition to experimental studies in applied settings</li> </ul>				
esent				

• The terms **behavior therapy** and **cognitive behavior modification** have generally been replaced by the term **cognitive behavior therapy**, which continues to be used as described in the left column.

The term applied behavior analysis is used increasingly by followers of the operant orientation as described in the right column.
The term behavior modification tends to have a somewhat broader meaning and includes behavior therapy, cognitive behavior therapy, and applied behavior analysis (see Pear & Martin, 2012).

Some of the distinctions that have tended to characterize the uses of the terms *behavior therapy*, *behavior modification*, *cognitive behavior modification*, and *applied behavior analysis* are presented in Table 28.2. In spite of the historical distinctions, the terms are often used interchangeably. In our view, *behavior modification* has acquired a broader meaning than the other terms. *Behavior therapy* and *cognitive behavior therapy* are clearly less appropriate than *applied behavior analysis* or *behavior modification* when dealing with non-dysfunctional behavior. As indicated in Chapter 1, we suggest that the term *behavior modification* subsume *cognitive behavior therapy*, *behavior therapy*, and *applied behavior analysis*. *Behavior therapy* or *cognitive behavior therapy* is behavior modification carried out on dysfunctional behavior, generally in a clinical setting. *Applied behavior analysis* emphasizes the application of operant conditioning principles and is *behavior modification* in which there is often an attempt to analyze or clearly demonstrate controlling variables of the behavior modification includes all explicit applications of behavior principles to improve specific behavior—whether or not in clinical settings and whether or not controlling variables have been explicitly demonstrated—which is how we have used the term in this book.

# The Future of Behavior Modification

Behavior modification has been applied to a wide variety of individual and social problems. In addition, more and more of these applications have been concerned with the prevention and amelioration of existing problems. There is no doubt that the helping professions, including clinical and community psychology, dentistry, education, medicine, nursing, psychiatry, public health, rehabilitation, and social work, have adopted behavior modification procedures. Applications also occur in areas such as business, industry, recreation, sports, and the promotion of healthy lifestyles (see Chapter 2). Someday a thorough knowledge of behavioral techniques might become an accepted necessity in our culture and result in a happy, informed, skillful, productive society without war, poverty, prejudice, or pollution.

# Questions for Learning

- 20. Who first used the term *behavior therapy* and in what context?
- 21. Describe four differences in the usage of the terms *behavior therapy/cognitive behavior modification* versus *behavior modification* during the 1960s and 1970s (Table 28.2).
- 22. In a sentence for each, distinguish between the terms *cognitive behavior therapy*, *applied behavior analysis*, and *behavior modification* as they tend to be used today.

#### Summary of Chapter 28

In this chapter, we examined the history of four major orientations to behavior: one that emphasizes classical (Pavlovian or respondent) conditioning, one that emphasizes operant conditioning, and two that focus on cognitive variables: social learning theory and cognitive behavior therapy.

*Respondent conditioning*: This is a type of conditioning that involves automatic responses to prior stimuli. Initially in the history of behavior modification, respondent conditioning was considered the only mechanism by which learning occurred. Watson and Rayner showed that an emotion could be conditioned to a stimulus that does not initially elicit that emotion, Mary Cover Jones showed how an undesirable emotional response could be decreased by extinction or counterconditioning, and Joseph Wolpe developed a behavior therapy based on the idea that problematic behavior (e.g., phobias) is respondently conditioned behavior.

*Operant conditioning*: B.F. Skinner distinguished between reflexes and behavior controlled by its consequence. Skinner and others wrote interpretations of human behavior in operant conditioning terms. Research on operant conditioning of humans began slowly and then steadily increased as it became increasingly clear that much problematic behavior is maintained by operant reinforcement contingencies and can be treated by operant contingencies. Many of the early operant experiments were demonstrations that consequences affect human behavior in predictable ways or single-case demonstrations that an application of a behavioral program could bring about a desired behavior change. Much of this early work was done with very resistant populations, such as persons with intellectual disabilities, children with autism, and severely regressed psychiatric patients who had not received a great deal of successful input from traditional psychology. Many of the applications of operant methods took place in institutional or highly controlled settings. Some behavior analysts began to stress the importance of understanding the causes of problem behavior led to the field of functional analysis.

Social learning theory: This theory stresses the idea that respondent and operant conditioning cannot fully account for all human behavior, even when covert or private behavior is taken into account. According to social learning theorists—most notably Albert Bandura—much human behavior comes about through imitative learning, which is dependent on symbolic and other cognitive processes that cannot be reduced to respondent and operant conditioning. Bandura's research and theory helped set the stage for the "cognitive revolution" in psychology and the advent of cognitive behavior therapy (CBT).

Initially, strict behaviorists such as the followers of Skinner and Wolpe opposed the introduction of cognitive terminology. However, many strict behaviorists now accept it for a number of reasons, not least of which is that CBT uses strong empirical procedures of data collection, seems to be effective in many cases, and the cognitive component, properly interpreted, is consistent with strict behavioral terminology.

#### Notes for Further Learning

The history of behavior modification is as long as the history of psychology from which it emerged. For a complete 1. discussion of the early history of psychology and the major systems that developed during the 20th and early 21st centuries, see Pear (2007). Some of the more important precursors to the emergence of behavior modification are as follows: Plato (427-347 B.C.) attributed behavior to something called the psyche (translated as soul), which he believed is separate from the body and continues to exist even after death. His student Aristotle (384-322 B.C.) argued that the soul is the "form" (by which he possibly meant "functioning") of the body, apparently including its behavior. Plato's view of the soul had a greater influence than did Aristotle's on early Western European theologians and philosophers. The French philosopher René Descartes (1595-1650) was the first to articulate a clear distinction between the body and the soul. He maintained that the body is essentially a machine operating on the basis of reflexes and guidance from a mente (soul or mind) comprised of an immaterial, nonspatially extended substance. A long line of philosophers in Britain-from John Locke (1632-1704) to John Stuart Mill (1806-1873)-known as the British empiricists contested his philosophy. In their discourses, these individuals replaced the word "soul" with the more scientific-sounding word "mind," which stems from an Old English word pertaining to memory or thought. A group of physiologists known as the Russian reflexologists or psychoreflexologists-most notably Ivan M. Sechenov (1829-1905) and his followers Ivan P. Pavlov (1849-1936) and Vladimir M. Bechterev (1857-1927)-picked up on Descartes's concept of reflexes and the British empiricists' focus on associations. Bechterev and Pavlov independently performed experiments on establishing new reflexes, which Bechterev called "association reflexes" and Pavlov called "conditional reflexes." In the United States, a group of psychologists called functionalists, led primarily by William James (1842–1910) at Harvard and John Dewey (1859–1952) at the University of Chicago, basing their approach on Darwin's theory of evolution, advocated studying the mind's role in the adaptation of the individual to the environment. This included both animal and human studies on learning, such as those of E. L. Thorndike (1874–1949). John B. Watson (1878–1958) took functionalism a step further. He asserted that psychology, rather than being about the mind, should be purely the science of behavior. Following Watson's exit from academic psychology, the behavioral approach opened to a new generation of leaders.

- In the 1950s, important historical developments in behavior modification occurred concurrently in three countries: 2. in South Africa, where Wolpe conducted his pioneering work on systematic desensitization; in England, where Eysenck spurred on the behavior modification movement by emphasizing dissatisfaction with traditional methods of psychotherapy; and in the United States, where Skinner and his colleagues were working within the operant conditioning orientation. During the 1960s and 1970s, however, most of the major books and research papers in behavior modification and behavior therapy were based on developments in the United States. For example, three of the first four major behavior therapy journals were published in the United States, and most of their articles were written in the United States (Journal of Applied Behavior Analysis, 1968-the present; Behavior Therapy, 1970; Behavior Therapy and Experimental Psychiatry, 1970-the present). Although the fourth journal (Behaviour Research and Therapy, 1963-the present) was edited by Eysenck in England, it too contained a large number of US research reports. Since the 1970s, however, behavior modification has become a truly worldwide movement. Significant developments occurred in Argentina (Blanck, 1983); Asia (Oei, 1998); Australia (Brownell, 1981; King, 1996; Schlesinger, 2004); Brazil (Ardila, 1982; Grassi, 2004; Todorov, 2016); Canada (Martin, 1981); Chile (Ardila, 1982); Colombia (Ardila, 1982; Lopez & Aguilar, 2003); Costa Rica (Pal-Hegedus, 1991); Cuba (Dattilio, 1999); the Dominican Republic (Brownell, 1981); England (Brownell, 1981); France (Agathon, 1982; Cottraux, 1990); Germany (Stark, 1980); Ghana (Danguah, 1982); Holland (Brownell, 1981); Hungary (Tringer, 1991);); Ireland (Flanagan, 1991); Israel (Brownell, 1981; Zvi, 2004); Italy (Moderato, 2003; Sanivio, 1999; Scrimali & Grimaldi, 1993 Japan (Sakano, 1993; Yamagami, Okuma, Morinaga, & Nakao, 1982); Mexico (Ardila, 1982); New Zealand (Blampied, 1999, 2004); Norway (Brownell, 1981); Poland (Kokoszka, Popiel, & Sitarz, 2000; Suchowierska & Kozlowski, 2004); Romania (David & Miclea, 2002); Singapore (Banerjee, 1999); Spain (Caballo & Buela-Casal, 1993); South Korea (Kim, 2003); Sri Lanka (DeSilva & Simarasinghe, 1985); Sweden (Brownell, 1981; Carter, 2004); Thailand (Mikulis, 1983); the United Kingdom (Dymond, Chiesa, & Martin, 2003); Uruguay (Zamora & Lima, 2000); and Venezuela (Ardila, 1982). In the September 2009 issue of Inside Behavior Analysis, discussion can be found of behavior analysis in Brazil, China, Colombia, India, Ireland, Israel, Italy, Japan, Mexico, New Zealand, the Philippines, Poland, Sweden, Taiwan, and the United Kingdom. Despite the promising developments listed above, studies indicate that the expansion of behavior modification outside of the US has not progressed as rapidly as some would consider healthy for the field (e.g., Martin, Nosik, & Carr, 2016).
- 3. Burrhus Frederick Skinner (1904–1990) had a remarkable career and received numerous awards, including the Distinguished Scientific Award from the American Psychological Association (1958), the President's National Medal of Science (1968), and the Humanist of the Year Award from the American Humanist Society (1972). In addition to his basic theoretical and experimental contributions, Skinner published a utopian novel, *Walden Two* (1948b), worked on a project to teach pigeons to guide missiles during World War II (Skinner, 1960), and developed the concept of programmed instruction and teaching machines (Skinner, 1958). He continued to be active throughout his academic career, publishing his last book in 1989.
- 4. Fred S. Keller (1899–1996), B.F. Skinner's friend and colleague, made other major contributions. In 1961, he accepted a position at the University of São Paulo, Brazil, where he established the first operant conditioning course and developed the personalized system of instruction (PSI), a behavior modification approach to university teaching (see Chapter 2). Keller contributed immeasurably to the development of behavior modification in Brazil. Former students of his and their academic descendants continue to advance behavioral psychology in that country (e.g., see Grassi, 2004).
- 5. Clark L. Hull (1884–1952), an early contemporary of Skinner, meshed together operant and respondent conditioning into a theory that did not distinguish between the two types of conditioning. According to Hull (1943, 1952), operant conditioning could be fully explained in Pavlovian terms. Hull did not interpret a wide variety of human behavior to the extent done by Skinner (1953, 1957). Instead, he developed an elaborate mathematical theory of conditioning. However, two other social scientists—John Dollard, a sociologist, and Neal Miller, a psychologist—who were strongly influenced by Hull, translated Freudian psychoanalytic concepts into the language of Hull's theory—or, in the terminology they used, classical and instrumental conditioning (Dollard, Doob, Miller, Mowrer, &

Sears, 1939; Dollard & Miller, 1950; Miller & Dollard, 1941). In addition, Miller and Dollard (1941) were extremely important in the development of social learning theory, as described in the main part of the text. As a side note, the broad field of research that Skinner, Hull, Dollard, and Miller, among others, helped to develop is called "learning," although Pear (2016a, 2016b) and others have argued that this field of research is worthy of a more scientific name.

## Questions for Further Learning

- 1. How did Aristotle's view of the soul differ from that of Plato's?
- 2. Briefly state a contribution each of the following made to the behavioral approach:
  - a. Descartes
  - b. the British empiricists
  - c. the Russian reflexologists
  - d. the functionalists
- 3. Name three countries that were important in the development of behavior modification in the 1950s and the person most associated with this development in each of these countries.
- 4. Cite three of Skinner's contributions other than his basic research and theoretical writings.
- 5. In what Latin American country did Keller accept an academic position in 1961, and what contribution did he make to behavior modification while there?
- 6. To which of the two major orientations did Hull and his followers Dollard and Miller mainly contribute, and briefly, what were their contributions?

# 29 Ethical Issues

#### Learning Objectives

#### After studying this chapter, you will be able to:

- Explain a behavioral view of ethics.
- Evaluate arguments for and against deliberately controlling behavior.

Critically discuss ethical guidelines for developing and applying behavior modification techniques.

HROUGHOUT THIS BOOK, we have emphasized the ethical or moral concerns that one should always bear in mind when applying behavior modification. It would be a great tragedy if this powerful scientific technology were used in ways that harmed rather than helped humanity. Because this is a real danger, it is fitting that we devote the final chapter of this book to a more detailed discussion of ethical concerns.

The history of civilization is a continuous story of the abuse of power. Throughout the ages, powerful people have used the reinforcers and punishers at their disposal to control the behavior of people who had fewer reinforcers and punishers to deliver or the means to deliver them contingent on selected target behaviors. The effect of this tradition has been to increase the reinforcements occurring to the more powerful at the expense of those occurring to the less powerful. From time to time, as the proportion of total reinforcement allotted to them steadily dwindled, people subjected to this abuse of power have successfully revolted against their oppressors and have modified existing social structures or established new ones to check or eliminate the possibility of future abuses. Constitutions, bills of rights, and related political documents of modern states can be viewed as formal specifications of contingencies designed to control the behavior of those who control the behavior of others. In Western democracies, for example, we have moved from the era of the divine right of monarchs to one of "government by laws." Moreover, with the introduction of periodic popular elections, people who are controlled by those who make the laws can exert a certain measure of reciprocal control. They can vote them out of office. However, no democracy is perfect, and even in democratic countries power continues to be abused throughout the world.

Because of this cultural history and because of people's personal experiences with others who have abused their power, people have learned to react negatively to overt attempts to manage behavior. Therefore, it should not be surprising that in its early years, the term *behavior modification* evoked many negative reactions ranging from suspicion to outright hostility. These early reactions were exacerbated by the tendency to mistakenly equate behavior modification with such invasive procedures as electroconvulsive shock therapy, brainwashing, and even torture (e.g., Turkat & Feuerstein, 1978). Today, as reports in newspapers, television, and movies illustrate, the general public is more aware that behavior modification—including applied behavior analysis, behavior therapy, clinical behavior analysis, and cognitive behavior therapy—helps individuals manage their behavior.

Systematic applications of learning principles are based on two assumptions: (a) behavior can be controlled, and (b) it is desirable to do so to achieve certain objectives. Whether behavior is completely or only partially determined by environmental and genetic factors makes for interesting philosophical discussions. From a practical point of view, however, it makes little difference one way or the other. The important point is that the amount of potential control over behavior is steadily increasing as a result of new discoveries in behavioral science, refinements in behavioral and electronic technology, and advances in Internet communication that makes these discoveries increasingly available to people around the world.

Extreme wariness is a healthy reaction to any new advance in science or technology. Perhaps civilization would be in less danger today if more precautions had been taken early in the development of atomic energy. The solution to the present problems stemming from scientific and technological advances, however, does not lie in attempting to turn the

clock back to a seemingly more secure, prescientific era. Science and technology are not the problem. They are merely highly sophisticated means that people have developed for solving problems. The real problem is that people frequently misuse these tools. This is, of course, a behavioral problem. It would seem, therefore, as Skinner (1953, 1971) argued, that the science of behavior is the logical key to the solution of that problem. As with other powerful sciences and technologies, however, behavior modification can be misused. It therefore is important to have ethical guidelines to ensure that it is used for the good of society. In the next section, we discuss ethics from a behavioral perspective. Then we examine some common arguments against deliberately changing behavior. Finally, we turn to the question of how safeguards can be imposed on behavior modification to ensure that it will always be used in the best interests of humanity.

# Questions for Learning

- 1. Describe in behavioral terms how the history of civilization is a story of the continuous abuse of power. From your knowledge of history or current events, give an example of this abuse.
- 2. From your knowledge of history or current events, give an example of what often happens when the reinforcements occurring to one group in a society fall below a certain critical level relative to the reinforcements occurring to another group in that society.
- 3. From a behavioral point of view, how might we account for constitutions, bills of rights, and related political documents of modern states?
- 4. Explain why we tend to react negatively to all overt attempts to control our behavior.
- 5. Why and how do people who would control our behavior disguise their aims? Give an example of this that is not in the text.
- 6. State two propositions on which behavior modification is based.
- 7. Why is extreme wariness a healthy reaction to any new development in science or technology? Discuss an example of this.

# A Behavioral View of Ethics

From a behavioral point of view, the term *ethics* refers to certain standards of behavior that a culture developed to promote the survival of that culture (Skinner, 1953, 1971). For example, stealing is considered unethical or wrong in many cultures because of the disruptive effect it has on the culture. Many ethical guidelines likely evolved during prehistoric times. It might be that among a number of cultures that existed before recorded history, respecting the possessions of others happened to be socially reinforced and stealing happened to be punished. Cultures in which respecting others' possessions was not reinforced, however, tended not to survive. There are a number of possible reasons for this. Perhaps the members of cultures that did not reinforce respecting others' possessions put so much effort into fighting each other that they were vulnerable to invasions from other cultures or they did not have enough time or energy to provide an adequate amount of food for themselves. Perhaps these cultures were so unreinforcing to their members that the members defected in large numbers to other groups, so that their former cultures became extinct due to lack of membership. Whatever the case, many cultures that reinforced respecting others' possessions—that is, cultures that considered not stealing ethical or right and stealing unethical or wrong—survived.

Thus, ethics evolved as part of our culture in much the same way that parts of our bodies evolved; that is, ethics contributed to the survival of our culture in much the same way that fingers and an opposable thumb have contributed to the survival of our species. This is not to say that people do not, at times, deliberately decide to formulate ethical rules for their culture. It is part of a cultural evolutionary process that at some point members of a culture begin to engage in such behavior because they have been conditioned to work toward the survival of their culture. One way in which to work toward the survival of one's culture is to formulate and enforce a code of ethics that strengthens that culture through reinforcement as well as punishment.

Ethical guidelines are important sources of behavioral control when immediate reinforcers influence an individual to behave in a way that leads to aversive stimuli for others. For example, whereas a thief is immediately reinforced by possession of the stolen goods, loss of those goods is aversive to the victim. To influence its members to be honest with each other, a culture might therefore develop and enforce the ethical guideline "You shall not steal." Sometimes such guidelines are formulated into rules that specify legal contingencies (e.g., "If you steal, you will be fined or sent to jail"). Sometimes such guidelines are formulated into rules that imply contingencies based on religious beliefs (e.g., "If you obey God's commandments such as to not steal, you will go to heaven"). When members of a culture learn to follow such ethical guidelines, the guidelines exert rule-governed control over behavior (see Chapter 19). This is one way that people learn to emit behavior that is ethical and to refrain from behavior that is unethical.

With this behavioral view of ethics in mind, let's examine whether behavior modifiers should attempt to deliberately change the behavior of others.

### Arguments Against Deliberately Controlling Behavior

As we indicated earlier, because of our knowledge of the abuse of power throughout history and because of our personal experience with others who have abused their power, we have learned to react negatively to overt attempts to change our behavior.

Perhaps for these reasons it is sometimes argued that all attempts to control behavior are unethical. However, a little reflection shows that the goal of any social help profession (e.g., education, psychology, and psychiatry) can be achieved only to the extent that the practitioners of that profession exert control over behavior. For example, the goal of education is to change behavior so that students respond differently to their environment. To teach a person to read is to change the way that person responds to signs, newspapers, books, email, and other items containing written or printed words. The goals of counseling, psychological treatment, and psychiatry likewise involve changing people's behavior so that they can function more effectively than they did prior to receiving professional help.

Perhaps because of people's negative reactions to overt attempts to change behavior, many members of the helping professions do not like to think that they are controlling behavior. They prefer to see themselves as merely helping their clients achieve control over their own behavior. Establishing self-control, however, is also a form of behavioral control. One teaches someone to emit behavior that controls that individual's other behavior in some desired fashion (see Chapter 25). To do this, it is necessary to manage the behavior involved in self-control. The helping practitioner might object that this is nevertheless not control because the external influence over the client's behavior is withdrawn as soon as the practitioner is sure that the client is able to manage his or her own behavior. Actually, as we emphasize repeatedly throughout this book, the practitioner has shifted the control to the natural environment. One may speak of this as "withdrawing control," but the control still continues, although its form has changed. If the practitioner has been successful in achieving the behavioral objectives, the desired behavior will be maintained and in that sense, the practitioner's initial influence over the behavior will persist.

Some people argue that deliberately planning to change behavior is "cold" and "mechanical" and believe that it interferes with "warm," "loving," "spontaneous" relationships that should exist between persons. Determining where this objection to planning comes from is difficult because we know of no logical or empirical evidence that supports it. On the contrary, most behavior modification programs that we know about are characterized by friendly, warm interactions between the individuals involved. Good applied behavior analysts and behavior therapists are genuinely interested in people and find the time to interact with their clients on a personal level just as other helping practitioners do. Moreover, in the absence of an empathic relationship, clients will resist complying with behavior therapists' requests for conducting various self-monitoring and homework assignments (Hersen, 1983; Martin & Worthington, 1982; Messer & Winokur, 1984). It also appears that therapist empathy may help in making behavior therapy more effective in general (Joice & Mercer, 2010; Thwaites & Bennett-Levy, 2007). Although some people in all professions appear to be cold and mechanical, such people are no more common among behavior modifiers than they are among any other group in the helping professions.

Conversely, a lack of planning can be disastrous. For illustrations of this, refer to the "Pitfalls" sections in Part II in which we give numerous examples of how behavior principles and processes can work to the disadvantage of those who are ignorant of them or who do not plan for them. A practitioner who is not skillful in constructing programs for developing desirable behavior is apt to unwittingly introduce contingencies that develop undesirable behavior.

#### Questions for Learning

- 8. From a behavioral point of view, what does the term *ethics* mean?
- 9. Describe how ethics has evolved as a part of our culture.
- 10. In a sentence explain when, from a behavioral point of view, ethical guidelines represent an important source of behavioral control.
- 11. Using an example, explain how ethical guidelines involve rule-governed control over behavior.
- 12. Explain why all helping professions are involved in the control of behavior whether or not their practitioners realize it. Give an example.
- 13. Discuss the relative merits of planning versus not planning for behavior change.

#### **Ethical Guidelines**

Having a set of guidelines that describe ethical applications of behavior modification is important. However, simply resolving to treat various individuals and groups in ethical ways is not a sufficient guarantee that this will occur. Contingencies of reinforcement must be arranged to make this happen. One way to arrange such contingencies is through *countercontrol*. This is "the reciprocal of control; it is the influence the controllee has on the controller by virtue of access to suitable reinforcers" (Stolz & Associates, 1978, p. 19). For example, in a democracy, voters exert countercontrol over elected officials because they can vote them out of office. Similarly, a client can stop seeing a therapist as a form of countercontrol if the therapist does not conform to prearranged treatment guidelines. Some individuals in treatment programs, however, such as children, psychiatric patients, geriatric patients, and persons with severe developmental disabilities, might lack meaningful forms of countercontrol. In such cases, other ethical safeguards are necessary. These safeguards require that behavior modifiers be held accountable to a recognized individual or group for applying acceptable procedures and producing satisfactory results.

Various groups and organizations have addressed the ethical issues involved in the application of behavior modification. One way these issues have been addressed is by the development of professional organization that license or credential individuals who practice any of the forms of behavior modification described in the previous chapters of this book. Approaches to credential-applied behavior analysis have been proposed almost from the inception of the field (Johnston, Carr, & Mellichamp, 2017). Eventually, these efforts led the state of Florida to establish the Florida Behavior Analyst Certification Program to identify and advance the "competent and ethical practice of behavior analysis" (Shook & Favell, 2008, p. 47). This state-certifying body gradually evolved into the Behavior Analyst Certification Board© (BACB<sup>®</sup>)—a process that was completed in 2004. BACB has become the international certification body for applied behavior analysts.

Two other organizations that have addressed the need to ensure ethical conduct by behavior modifiers are the Association for Advancement of Behavior Therapy (AABT), now called the Association for Behavioral and Cognitive Therapies (ABCT), and the Association for Behavior Analysis (ABA), now called the Association for Behavior Analysis International (ABAI).

In 1977, in its journal *Behavior Therapy*, AABT published a set of basic ethical questions that should always be asked with regard to any behavioral program. These questions are reprinted in Table 29.1, and they continue to be an excellent set of questions for consideration. Most of these points are made frequently throughout this book, especially in Chapter 23. If you are conducting a behavior modification program and answer no to any of these questions, it is extremely likely that the ethics of what you are doing would be considered questionable by any recognized group of applied behavior analysts, clinical behavior analysts, behavior therapists, clinical behavior analysts, or cognitive behavior therapists. It should be noted that these ethical questions are relevant not only to behavior modifiers, but also to all providers of human services.

Behavior modification has been claimed by a number of broadly defined organizations such as psychology and education. In 1978, a commission appointed by the American Psychological Association (APA) published a comprehensive report (Stolz & Associates, 1978) on the ethical issues involved in behavior modification. A primary conclusion of the commission was that persons engaged in any type of psychological intervention should subscribe to and follow the ethics codes and standards of their professions. For members of APA and the Canadian Psychological Association, the current version of the ethics code is APA's *Ethical Principles of Psychologists and Code of Conduct* (2010, 2016), which can be retrieved from www.apa.org/ethics/code/index.aspx. This document includes a set of general principles that are intended to guide psychologists toward the very highest ethical ideals of the profession and a detailed set of standards to encourage ethical behavior by psychologists and their students.

In 1988, in its journal *The Behavior Analyst*, ABA published a statement of clients' rights (Van Houten et al., 1988) to direct both the ethical and appropriate application of behavioral treatment. In 2001, the BACB produced a set of *Guidelines for Responsible Conduct for Behavior Analysts* (now called *Professional and Ethical Compliance Code for Behavior Analysts*). Revisions to these guidelines were made in 2004, 2010, and 2016. Bailey and Burch (2016) provide an excellent discussion of the BACB's *Professional and Ethical Compliance Code for Behavior Analysts* including practical advice, illustrated with numerous examples, on how to adhere to the most recently revised version. An important point they make is that at the base of all ethics is the golden rule: treat others as you would like to be treated or treat others as you would want people significant to you to be treated under similar circumstances. The following discussion points for the ethical application of behavior modification are based on the reports by Stolz and Associates (1978) and Van Houten and colleagues (1988) and the 2016 revision of the BACB's *Professional and Ethical Compliance Code for Behavior Code for Behavior Analysts*.

#### TABLE 29.1 Ethical Issues for Human Services

The focus of this statement is on critical issues of central importance to human services. The statement is not a list of prescriptions and proscriptions.

- On each of the issues described, ideal interventions would have maximum involvement by the person whose behavior is to be changed, and the fullest possible consideration of societal pressures on that person, the therapist, and the therapist's employer. It is recognized that the practicalities of actual settings sometimes require exceptions and that there are occasions when exceptions can be consistent with ethical practice.
- In the list of issues, the term "client" is used to describe the person whose behavior is to be changed; "therapist" is used to describe the professional in charge of the intervention; "treatment" and "problem," although used in the singular, refer to any and all treatments and problems being formulated with this checklist. The issues are formulated so as to be relevant across as many settings and populations as possible. Thus, they need to be qualified when someone other than the person whose behavior is to be changed is paying the therapist, or when that person's competence or the voluntary nature of that person's consent is questioned. For example, if the therapist has found that the client does not understand the goals or methods being considered, the therapist should substitute the client's guardian or other responsible person for "client," when reviewing the issues listed.
- A. Have the goals of treatment been adequately considered?
  - 1. To ensure that the goals are explicit, are they written?
  - 2. Has the client's understanding of the goals been assured by having the client restate them orally or in writing?
  - 3. Have the therapist and client agreed on the goals of therapy?
  - 4. Will serving the client's interests be contrary to the interests of other persons?
  - 5. Will serving the client's immediate interests be contrary to the client's long-term interest?
- B. Has the choice of treatment methods been adequately considered?
  - 1. Does the published literature show the procedure to be the best one available for that problem?
  - 2. If no literature exists regarding the treatment method, is the method consistent with generally accepted practice?
  - 3. Has the client been told of alternative procedures that might be preferred by the client on the basis of significant differences in discomfort, treatment time, cost, or degree of demonstrated effectiveness?
  - 4. If a treatment procedure is publicly, legally, or professionally controversial, has formal professional consultation been obtained, has the reaction of the affected segment of the public been adequately considered, and have the alternative treatment methods been more closely re-examined and reconsidered?
- C. Is the client's participation voluntary?
  - 1. Have possible sources of coercion on the client's participation been considered?
  - 2. If treatment is legally mandated, has the available range of treatments and therapists been offered?
  - 3. Can the client withdraw from treatment without a penalty or financial loss that exceeds actual clinical costs?
- D. When another person or an agency is empowered to arrange for therapy, have the interests of the subordinated client been sufficiently considered?
  - 1. Has the subordinated client been informed of the treatment objectives and participated in the choice of treatment procedures?
  - 2. Where the subordinated client's competence to decide is limited, have the client as well as the guardian participated in the treatment discussions to the extent that the client's abilities permit?
  - 3. If the interests of the subordinated person and the superordinate persons or agency conflict, have attempts been made to reduce the conflict by dealing with both interests?
- E. Has the adequacy of treatment been evaluated?
  - 1. Have quantitative measures of the problem and its progress been obtained?
  - 2. Have the measures of the problem and its progress been made available to the client during treatment?
- F. Has the confidentiality of the treatment relationship been protected?
- 1. Has the client been told who has access to the records?
- 2. Are records available only to authorized persons?
- G. Does the therapist refer the clients to other therapists when necessary?
  - 1. If treatment is unsuccessful, is the client referred to other therapists?
  - 2. Has the client been told that if dissatisfied with the treatment, referral will be made?
- H. Is the therapist qualified to provide treatment?
  - 1. Has the therapist had training or experience in treating problems like the client's?
  - 2. If deficits exist in the therapist's qualifications, has the client been informed?
  - 3. If the therapist is not adequately qualified, is the client referred to other therapists, or has supervision by a qualified therapist been provided? Is the client informed of the supervisory relation?
  - 4. If the treatment is administered by mediators, have the mediators been adequately supervised by a qualified therapist?

#### Note: Adopted May 22, 1977, by the board of directors of the Association for Advancement of Behavior Therapy.

This statement on Ethical Issues for Human Services was taken from the Membership Directory of the Association for Advancement of Behavior Therapy and is reprinted by permission of the association.

#### 1. Qualifications of the Behavior Modifier

Behavior modifiers must receive appropriate academic training. They must also receive appropriate supervised practical training to ensure competence in behavioral assessment, designing and implementing treatment programs, evaluating their results, and ensuring a thorough understanding of professional ethics (see Shook & Johnston, 2011; and the special issue on supervision of *Behavior Analysis in Practice*, e.g., Sellers, Valentino, & LeBlanc, 2016). Van Houten and colleagues (1988) argued that in cases in which a problem or treatment is complex or might pose risks, clients have a right to direct involvement by an appropriately trained doctoral-level applied behavior analyst or behavior therapist. Regardless of the level of training, the behavior modifier should always ensure that the procedures being used are consistent with the most up-to-date literature in the recognized behavior modification, behavior therapy, and applied behavior analysis journals.

If you want to carry out a behavior modification project and are not a recognized professional, you should obtain the appropriate academic training and supervision from a recognized professional in the field. Such professionals are likely to be members of ABAI or ABCT and certified by BACB; for more information, go to www.abainternational.org and www.bacb.com. BACB certifies behavior analysts at four levels, where each level defines what the behavior analyst is allowed to do and under what type of supervision (see Figure 29.1).

Practitioners can also be certified in cognitive and behavioral psychology by the American Board of Professional Psychology (www.abpp.org/i4a/pages/index.cfm?pageid=3418). The American Board of Professional Psychology developed the examination content and examination instrument used by all 50 states in the United States to license psychologists. In order to offer professional services as an applied behavior analyst or behavior therapist, a practitioner must hold a professional credential from a recognized certifying agency such as BACB (e.g., see Shook & Johnston, 2011, and the above-mentioned websites).

It should also be mentioned that many states, provinces, and countries have boards for certifying or licensing practitioners in a number of fields that provide behavioral services. We suggest that you consult these services before embarking on a degree in any of the helping professions.

#### 2. Definition of the Problem and Selection of Goals

Target behaviors selected for modification must be those that are the most important for the client and society. The emphasis should be on establishing functional, age-appropriate skills that will enable the client greater freedom to pursue preferred activities. For individuals with severe handicaps especially, the focus should be on teaching skills that promote independent functioning. Even when improved functioning requires the elimination of problem behaviors, the goals should include developing desirable alternative behaviors. The goals should also be consistent with the basic rights of the client to dignity, privacy, and humane care.

Defining the problem and selecting the goals depend on the values of the individuals involved. One form of countercontrol, therefore, is to require a behavior modifier to clearly specify his or her values relating to the client's target behaviors. Ideally, the values on which the goals are based should be consistent with those of the client and with the long-term good of society. Interestingly, APA's code of ethics state that therapists should not attempt to unnecessarily change a client's values. However, Bonow and Follette (2009) argue that this is impractical advice because, since values are behavior, it is often impossible to change behavior without changing values.

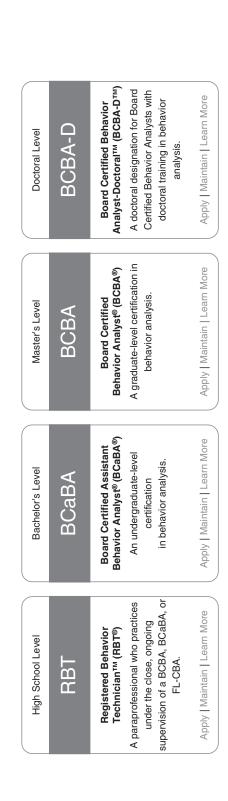
A second form of countercontrol is for the client to be an active participant in selecting goals and identifying target behaviors. In situations in which this is not possible (such as cases of persons with severe developmental disabilities), competent impartial third parties (e.g., ombudspersons, representatives of the community) authorized to act on behalf of a client can ensure accountability by being involved in crucial decisions concerning the selection of goals and the intervention methods.

#### 3. Selection of Treatment

Behavior modifiers should use the most effective, empirically validated intervention methods with the least discomfort and fewest negative side effects. It is generally agreed that the least intrusive and restrictive interventions should be used wherever possible; however, there is no clear agreement on a continuum of intrusiveness or restrictiveness. These terms appear to be used in at least three ways.

First, interventions based on positive reinforcement are generally considered to be less intrusive and restrictive than interventions based on aversive control. As discussed in Chapters 15 and 16, that does not mean that aversive

FIGURE 29.1 Certification levels of behavior analysts



Adapted from the Behavior Analyst Certification Board<sup>®</sup>, Inc. @2018. All rights reserved. Reprinted and/or displayed by permission. The most current versions of these documents are available at www. BACB.com. Contact the BACB for permission to reprint and/or display this material. procedures should never be used. It might not be in the client's best interest for behavior modifiers to apply a slow-acting procedure if available research indicates that more aversive procedures would be more effective. However, great care must always be taken to prevent harmful side effects whenever aversive procedures are used, and they should only be used as a last resort.

Second, *intrusive* and *restrictive* sometimes refer to the extent to which clients are given choices and allowed freedom of movement in a therapeutic environment. In a work-training program for persons with developmental disabilities, for example, assigning specific tasks might be considered more intrusive or restrictive than allowing clients to choose among several optional work activities.

Third, *intrusive* and *restrictive* sometimes refer to the extent to which consequences are deliberately managed as opposed to naturally occurring. As indicated in Chapter 6, natural reinforcers are unprogrammed reinforcers that occur in the normal course of everyday living. Chapter 18 and elsewhere in this text stress the desirability of using natural contingencies of reinforcement whenever possible. If it is necessary to use programmed reinforcers early in a program, the behavior modifier should transfer control to natural reinforcers as quickly as possible.

While recognizing the desirability of selecting treatments that are the least intrusive and restrictive, the most effective treatment is likely to be based on a functional assessment of the causes of problem behavior as discussed in Chapter 22. When a functional analysis indicates the use of aversive methods, it is important to ensure countercontrol (Bailey & Burch, 2016). One way to ensure countercontrol is to stipulate that no program is to be carried out on a client who has not given informed consent to participate in that program. Stated differently, the behavior modifier should explain alternative treatments that could be used, state their pros and cons, and give the client a choice. This collaboration between the behavior modifier and an informed client is an essential element of behavior modification, and one that serves to protect clients' rights. A mechanism to facilitate informed consent is the signing of a treatment contract that clearly outlines the objectives and methods of treatment, the framework for the service to be provided, and the contingencies for the remuneration that might be forthcoming to the therapist (as described in Chapter 23). However, informed consent involves verbal behavior that, like other behavior, is under the control of the environment. Hence, verbal behavior might be manipulated in a particular fashion that might not be in the best interests of the client. The stipulation of informed consent thus provides only a partial check on the ethics of a program. In addition, for many individuals, such as those with severe developmental disabilities, informed consent is inapplicable. Therefore, an additional way to help ensure that clients' rights are protected is by having ethical review committees composed of professionals and members of the community evaluate the ethics of proposed programs.

#### 4. Record Keeping and Ongoing Evaluation

An important component of ensuring ethical treatment of clients is the maintenance of accurate data throughout a program. This includes a thorough behavioral assessment before the intervention is developed; ongoing monitoring of target behaviors as well as possible side effects; and appropriate follow-up evaluation after the treatment is concluded. Whereas behavior modifiers should always take good records, they should exercise utmost discretion regarding who they permit to see those records. Confidentiality must be respected at all times.

Given the preceding caution, an important form of countercontrol is to provide frequent opportunities for a client to discuss with the applied behavior analyst or behavior therapist the data that tracks progress throughout the program. For this, of course, the client must have access to his or her own records. Another strategy is for the behavior modifier, with the client's permission, to share the client's records with those who are directly concerned with the client's progress. Feedback on the program's effectiveness from those who are concerned directly with the client's welfare is an important accountability mechanism. As indicated in Chapter 1, the most important characteristic of behavior modification is its strong emphasis on defining problems in terms of behavior that can be measured in some way and using changes in the behavioral measure of the problem as the best indicator of the extent to which the problem is being helped. Sharing these data with concerned parties and periodic evaluation of the data by all concerned is the cornerstone for ensuring ethical and effective treatment programs by behavior modifiers. For detailed discussion of ethical issues, see Bailey and Burch (2016), O'Donohue and Ferguson (2011), and Shook and Johnston (2011, pp. 503–504).

## Summary of Chapter 29 and Conclusion

Behavior modification has great potential to be used for the good of society. An important responsibility of applied behavior analysts and behavior therapists is to develop ethical safeguards to ensure that behavior modification is always

used wisely and humanely and does not become a new tool in the oppression that has thus far characterized the human species. A number of certification agencies have been founded and a number of guidelines have been developed to help ensure that behavior modification is used ethically and effectively. Of all the safeguards discussed, the most fundamental is countercontrol. Perhaps the best way for behavior modifiers to help develop effective countercontrol throughout society is to spread their skills as widely as possible with appropriate controls in place and to help educate the general public about behavior modification. It should be difficult to use behavioral science to the disadvantage of any group whose members are well versed in the principles and tactics of behavior modification.

# Questions for Learning

- 14. Discuss countercontrol. Why is it important?
- 15. What was a primary conclusion of the comprehensive report by Stolz & Associates on the ethical issues involved in behavior modification?
- 16. What steps can be taken to help ensure that an applied behavior analyst or behavior therapist is appropriately qualified?
- 17. State two countercontrol measures regarding the definition of problems and selection of goals.
- 18. In a sentence, what should be the characteristics of the intervention methods used by behavior modifiers?
- 19. Discuss three possible meanings of *intrusive* and *restrictive* interventions.
- 20. Describe a mechanism to facilitate informed consent.
- 21. What constitutes the cornerstone for ensuring ethical and effective treatment programs by behavior modifiers?
- 22. Briefly explain why it should be difficult to use behavior modification to the detriment of any group whose members are well versed in the principles and tactics of behavior modification.

# Notes for Further Learning

- Skinner (1971) argued that the negative reaction to behavior control, at least in part, could be traced to the influence 1. of 18th-century revolutionaries and social reformers. To counteract the aversive control utilized by tyrants, these activists developed the concept of freedom as a rallying cry. It was, said Skinner, a worthwhile concept in its time, for it spurred people to break away from aversive forms of control. Now, however, we have moved into an era in which positive reinforcement is a more predominant means of control and will perhaps become increasingly so with the growth of behavior modification. The concept of freedom has therefore outlived its social usefulness. Indeed, it is harmful, in that it tends to prevent us from seeing how our behavior is controlled by positive reinforcement. For example, many states and provincial governments in North America have turned to lotteries and casinos as ways to raise funds. Most people who happily buy lottery tickets or gamble in a casino feel that they are "free" to do so and fail to recognize that their behavior is being controlled to the same extent as it would be if they were being "forced" to pay the same amount in taxes. But the mechanism of control is different (i.e., positive reinforcement versus avoidance conditioning). Moreover, the concept of freedom encourages the view that some people deserve more "dignity" than others because of their achievements, whereas in actuality one's achievements or lack thereof are due to one's conditioning history and genetic predispositions. Hence, Skinner titled his book Beyond Freedom and Dignity (1971).
- 2. Prilleltensky (2008) has argued that psychologists who truly wish to help their clients should not focus only on the presenting problem of individual clients. He argues that psychologists should also focus on two other levels: the relational level and the political level. The relational level consists of the members of the community with whom the client interacts. The political level consists of the laws and regulations that affect the client. Clients who are seen by community psychologists are typically members of disadvantaged groups—that is, groups with less power, as discussed in this chapter, than the more dominant groups in the culture. By working only at the individual level, Prilleltensky argues, psychologists tend to maintain the status quo in which the clients remain permanently disadvantaged. In contrast, by working at all three levels, psychologists may be able to help shift the balance of power more toward their clients, thereby truly helping them to function more fully in society.

- 1. Discuss Skinner's view that we must go "beyond freedom and dignity" if civilization is to solve some of its most difficult problems.
- 2. Give an example illustrating how governments use positive reinforcement to control behavior without citizens feeling that they are being controlled.
- 3. Discuss Prilleltensky's approach for how psychologists can best help their clients.

The following are the main technical terms used in behavior modification. Please note that the definitions of many of these terms differ from common English dictionary definitions. For further information about these terms, check the index of this text.

**ABA** See applied behavior analysis.

**ABAB design** See reversal-replication design.

ABC assessment A process to identify the antecedents and consequences of a behavior.

Acceptance See *experiential acceptance*.

Accuracy of a treatment The degree to which a treatment or intervention is carried out as specified in an authoritative description of the treatment or intervention. Also see *procedural reliability*.

Achievement Place From 1967 to 1993, a group home for pre-delinquent youths in Lawrence, Kansas, where groundbreaking research on a token economy was carried out.

Acquisition phase The period during which a behavior is being conditioned or learned.

Adventitious chain A behavioral chain that has at least one component called the superstitious component that is not functional in producing the reinforcer.

**Adventitious reinforcement** The strengthening and maintenance of a behavior by a reinforcer that it did not cause to occur.

Alternating-treatments design An experimental design that involves alternating two or more treatment conditions. Also called a *multielement design*.

Antecedent stimulus A stimulus that occurs before a behavior and exerts control over the behavior. Also see *discriminative stimulus*.

Aversive stimulus Either a punisher or a negative reinforcer. See *punisher* and *negative reinforcer*.

**Backup reinforcer** A positive reinforcer that is presented in exchange for another stimulus to cause the other stimulus to become a conditioned reinforcer.

**Backward chaining** A method for establishing a behavioral chain in which the last step of the chain is taught first, then the next-to-last step is linked to the last step, and so on, until the entire chain is learned.

Baseline phase A measure of behavior before a treatment program or intervention is applied.

**Behavior** Any muscular, glandular, or electrical activity of an organism. More generally, anything an individual says or does. Often used as a synonym for *response*, although it may refer to a broad category of responses. See *response*.

**Behavior analysis** The study of the scientific principles that govern the behavior of individuals. A subcategory of the science of learning.

Behavior maintenance The process of keeping a behavior in a specific state.

**Behavior model of self-control** A theory that self-control occurs when an individual deliberately arranges the environment according to the principles of behavior modification to manage his or her own behavior.

**Behavior modification** The systematic application of the principles of behavior analysis or the science of learning to improve individuals' covert and overt behaviors in order to enhance their daily functioning. It includes applied behavior analysis, behavior therapy, and cognitive behavior modification or cognitive behavior therapy.

**Behavioral assessment** The collection and analysis of information and data in order to (a) identify and describe target behaviors, (b) identify possible causes of the behavior, (c) guide the selection of an appropriate behavioral treatment,

and (d) evaluate the treatment outcome.

**Behavioral chain** A consistent sequence of stimuli and responses in which the discriminative stimulus for each response in the chain except the last reinforces the previous response, and the last stimulus reinforces the entire chain. Also called a *stimulus–response chain*.

**Behavioral contract** A written agreement that provides a clear statement of what behaviors of which individuals will produce what consequences and who will deliver those consequences.

Behavioral deficit Too little behavior of a particular type.

Behavioral excess Too much behavior of a particular type.

**Behavioral language** Terminology that refers clearly and unambiguously to behavior rather than to unobserved inner states.

Behavioral medicine A broad interdisciplinary field concerned with the links between health, illness, and behavior.

**Behavioral rehearsal** Engaging in particular behaviors, such as role-playing, in a practice setting to increase the likelihood that those behaviors will occur appropriately outside the practice setting.

**Behavioral skills training** A behavior treatment that uses a combination of instructions, modeling, behavioral rehearsal, and feedback to establish desired skills or behaviors.

**Behavioral trap** A contingency in which behavior that has been developed by programmed reinforcers come under the control of natural reinforcers.

Believe To behave as though a particular contingency is in effect whether or not it is.

Bootleg reinforcement Unplanned reinforcement inadvertently provided to someone who is on an extinction program.

Chain See behavioral chain.

**Changing-criterion design** A research design in which the control that a treatment exerts on an individual's behavior is evaluated by introducing small sequential changes in the behavioral criterion for reinforcement.

Classical conditioning See respondent conditioning.

**Client** Individual receiving a behavioral treatment.

**Cognitive behavior modification** An approach to treatment that focuses mainly on changing overt behavior by modifying covert behavior, typically regarded by cognitive psychologists as fundamentally different from overt behavior.

**Cognitive behavior therapy (CBT)** Behavior modification carried out on dysfunctional covert or overt behavior, generally regarded to be cognitions that are fundamentally different from behavior. See *behavior therapy/cognitive behavior therapy*.

**Cognitive processes** Covert verbalizations and/or imagery that are frequently called *believing*, *thinking*, *expecting*, or *perceiving*. Also see *believe*, *think*, *expect*, and *perceive*.

**Cognitive restructuring** Strategy for recognizing maladaptive thinking and replacing it with adaptive thinking.

**Commitment to change** Statements or actions by an individual that indicate that it is important to change his/her behavior, that the individual recognizes the benefits of doing so and will work toward doing so.

**Common-element stimulus class** A set of stimuli that have some physical characteristics in common and that the individual responds to in the same way.

Concurrent schedules of reinforcement Two or more separate schedules of reinforcement operating at the same time.

Conditioned aversive stimulus See warning stimulus.

**Conditioned motivating abolishing operation (CMAO)** A motivating operation that temporarily decreases the reinforcing value of a conditioned reinforcer.

**Conditioned motivating establishing operation (CMEO)** A motivating operation that temporarily increases the reinforcing value of a conditioned reinforcer.

**Conditioned punisher** A stimulus that is a punisher as a result of having been paired with another stimulus that is a punisher.

**Conditioned reflex** A stimulus–response relationship in which a stimulus elicits a response because of prior respondent conditioning.

**Conditioned reinforcer** A stimulus that was not originally reinforcing but has become a reinforcer from being paired or associated with another reinforcer.

**Conditioned response (CR)** Either a respondent response elicited by a conditioned stimulus or an operant response that has been strengthened by reinforcement.

**Conditioned stimulus (CS)** A stimulus that elicits a response because that stimulus has been paired with another stimulus that elicits that or a similar response.

Conditioning Establishing a response through either respondent or operant conditioning.

**Contingency** An arrangement for reinforcement or punishment to occur when a specific response occurs on a given schedule of reinforcement in a given situation.

**Contingency contract** See *treatment contract*.

Contingency-shaped behavior Behavior that develops because of its immediate consequences.

Contingent Said of a stimulus with respect to a behavior if the behavior must occur before the stimulus will occur.

**Continuous recording** A behavior-recording method in which every instance of a behavior during a designated observation period is recorded. Also called *event-frequency recording*.

Continuous reinforcement A schedule in which each instance of a particular response is reinforced.

Controlling variables Antecedents and/or consequences contributing to maintaining a behavior.

**Correspondence training** Teaching an individual to emit verbal behavior about what he/she is going to do that is consistent with or corresponds to what he/she actually does.

Coping-skills training Teaching clients to deal with the stressors of everyday living.

**Counterconditioning** Conditioning a response that is incompatible with a conditioned response at the same time that the latter is being extinguished.

Countercontrol The reciprocal of control; it is the influence the controllee has on the controller's behavior.

Covert behavior Behavior that occurs within one's skin and that is not readily observable by others.

**CR** See conditioned response.

**CS** See conditioned stimulus.

**Dependent variable (DV)** A measure of behavior that is studied as a function of an independent variable. See *independent variable*.

**Deprivation** The nonoccurrence of a positive reinforcer for a period of time resulting in its increased strength. A motivating operation that involves withholding a positive reinforcer which increases its reinforcing power.

**Descriptive functional assessment** See observational functional assessment.

**Dialectical behavior therapy** An approach to behavior therapy based on Hegelian dialectics, which in turn is based on Plato's dialogues, in which individuals approach a true perspective by avoiding black-and-white, or all-or-none, thinking. It was originally developed to treat borderline personality disorder but has been extended to treating other conditions.

Differential reinforcement Reinforcement contingent on a given response rate, often used to decrease responding.

**Differential reinforcement of alternative behavior (DRA)** Extinction of a problem behavior combined with reinforcing a behavior that is topographically dissimilar to but not incompatible with the problem behavior.

**Differential reinforcement of incompatible behavior (DRI)** Withholding reinforcement for a particular response and reinforcing an incompatible response.

**Differential reinforcement of low rates (DRL)** A reinforcer is presented only if a particular response occurs at a low rate; can be programmed as limited-responding DRL or spaced-responding DRL.

Differential reinforcement of other behavior (DRO) See differential reinforcement of zero responding.

**Differential reinforcement of zero responding (DR0)** A reinforcer is presented only if a specified response does not occur during a specified period of time. Also called *differential reinforcement of other responding*.

Dimension of a stimulus Any characteristic of a stimulus that can be measured on some continuum.

**Dimensions of applied behavior analysis** Characteristics of ABA, including (a) a focus on measurable behavior that is socially significant; (b) a strong emphasis on operant conditioning to develop treatment strategies; (c) an attempt to clearly demonstrate that the applied treatment was responsible for the improvement in the behavior that was measured; and (d) a demonstration of generalizable and long-lasting improvements in the behavior.

Direct assessment See assessment, direct.

**Discriminative stimulus** A stimulus in the presence of which an operant response will be reinforced ( $S^{D}$ ), extinguished ( $S^{\Delta}$ ), or punished ( $S^{Dp}$ ). See  $S^{D}$ ,  $S^{\Delta}$ , and  $S^{Dp}$ .

**DRA** See differential reinforcement of alternative behavior.

**DRI** See differential reinforcement of incompatible behavior.

DRL See differential reinforcement of low rates.

Duration of behavior The length of time from the beginning to the end of an episode of behavior.

**Dysfunctional thinking** Thinking that is self-defeating or causes difficulties in everyday living.

**Echoic** A vocal response that has a point-to-point correspondence with an antecedent vocal stimulus and is reinforced by a generalized conditioned reinforcer.

**Effective stimulus control** A strong correlation between the occurrence of a particular stimulus and a particular response. Also called *good stimulus control*.

**Ego-depletion model** Theory that willpower is an inner resource analogous to a muscle in that it can become fatigued through use. Extensive research has failed to support this theory.

Elicit The production of a response by an unconditioned or respondently conditioned stimulus. See *evoke* and *emit*.

**Emit** To produce an operant response (said of an individual). See *elicit* and *evoke*.

**Emotions** Behaviors that tend to accompany motivating operations and that tend to disrupt or suppress operant behavior.

**Empirically supported therapies (ESTs)** Therapies that have proved to be effective in scientifically conducted clinical trials.

Equivalent to Fixed Ration (FR) 1 See Fixed-Ratio schedule

**Error** A response to an  $S^{\Delta}$  or a failure to respond to an  $S^{D}$ .

**Errorless discrimination training** The use of a fading procedure to establish a stimulus discrimination gradually so that no errors occur. Also called *errorless learning*.

Errorless learning See errorless discrimination training.

**Escape conditioning** A contingency in which an aversive stimulus is removed immediately following a response. Also called *negative reinforcement*.

**Establishing operation** See *motivating establishing operation*.

**ESTs** See *empirically supported therapies*.

Evoke The production of an operant response by an S<sup>D</sup>. See *elicit* and *emit*.

Event-frequency recording See continuous recording.

Exclusionary timeout Removal of an individual briefly from a reinforcing situation contingent on a response.

Expect To behave as though a particular stimulus or situation will occur, whether it will or not.

**Experiential acceptance** Refraining from judging one's own thoughts, sensations, feelings, and behaviors as good or bad, pleasant or unpleasant, useful or useless, etc. Also called *acceptance*.

Exposure-based therapies Treatments that involve having the client experience or interact with a feared stimulus to

decrease or extinguish his or her fear of that stimulus.

**External validity** The extent to which a finding of a study or experiment can be generalized to other behaviors, individuals, settings, or treatments.

Extinction burst A temporary increase in responding during extinction.

**Extinction stimulus** See S<sup>4</sup>.

**Fading** The gradual change of an antecedent stimulus that controls a response so that the response eventually occurs to a partially changed or completely new stimulus.

FD schedule See fixed-duration schedule.

**Fear hierarchy** A list of fear-eliciting events arranged from the least to the most fear-eliciting that is used in a procedure called *systematic desensitization* to treat a client with a phobia.

FI/LH See fixed-interval-with-limited-hold schedule.

FI schedule See fixed-interval schedule.

**Fixed-duration (FD) schedule** A schedule in which reinforcement occurs only if a behavior occurs continuously for a fixed period of time.

**Fixed-interval (FI) schedule** A schedule in which reinforcement occurs following the first emission of a specific response after a fixed period of time following the previous emission of the response.

Fixed Ratio (FR) 1. See Fixed-Ratio schedule

Fixed-ratio (FR) schedule A schedule in which reinforcement occurs each time a fixed number of responses are emitted.

Flooding A method for extinguishing fear by exposure to the feared stimulus intensely for an extended period.

Force of a response Amount of physical energy or force produced by a response. Also called *intensity of a response*.

**Forward chaining** A method for establishing a behavioral chain in which the initial component of the chain is taught first, then the initial component is linked to the second component, which is then linked to the third component, and so on until the entire chain is learned.

**Frequency of a behavior** This term can mean either the *count of a behavior* or the *rate of a behavior*. See both terms as defined in this glossary. In this text, *frequency* is used synonymously with *rate* unless otherwise indicated.

**Functional analysis** The systematic manipulation of environmental events to experimentally test their role as antecedents or as consequences in controlling and maintaining a problem behavior.

**Functional assessment** A variety of procedures including functional analysis that identify antecedents and consequences of problem behaviors.

Fuzzy target behavior A target behavior that is not clearly specified in behavioral language. See behavioral language.

**Generalized conditioned reinforcer** A conditioned reinforcer based on more than one motivating operation or backup reinforcers. Also called a *generalized reinforcer*.

**Generalized imitation** After learning to imitate a number of behaviors, an individual imitates a new response on the first trial without reinforcement.

Generalized reinforcer See generalized conditioned reinforcer.

Goal setting The process of making behavioral objectives.

Good stimulus control See effective stimulus control.

**Higher-order conditioning** A procedure in which a stimulus becomes a conditioned stimulus by being paired with another conditioned stimulus instead of with an unconditioned stimulus.

**Hypothesis-testing approach to functional analysis** A procedure in which a behavior modifier observes a client's problem behavior, formulates hypotheses concerning the antecedent and/or consequent variables maintaining the behavior, tests the hypothesis empirically, and designs an intervention based on successfully verified hypotheses.

**Incompatible behaviors** Two or more behaviors that physically cannot occur at the same time (e.g., standing up and sitting down).

**Independent variable (IV)** A treatment or intervention introduced to study its effect on a dependent variable. See *dependent variable*.

**Informed consent** A process in which an individual agrees to participate in an experiment to test a treatment program after the behavior modifier has explained the treatment to be used and its potential consequences.

**Instruction** Verbal stimulus presented to influence an individual to respond a particular way to obtain reinforcement or avoid punishment. Also see *rule*.

Intensity of a response See force of a response.

**Intermittent reinforcement** An arrangement in which a behavior is reinforced only occasionally rather than every time it occurs.

**Internal validity** Degree to which a study or experiment demonstrated that the independent variable caused the observed change in the dependent variable.

**Interobserver agreement (IOA)** A measure of the extent to which two observers agree on the occurrences of a behavior after independently observing and recording it. Also called *interobserver reliability (IOR)*.

**Interval recording** A data-recording method that logs a behavior as either occurring or not occurring during short intervals of equal duration in a specified observation period.

Intervention A procedure designed to change behavior in some desired way. Also see *treatment*.

Intervention phase See treatment phase.

**Latency** The time between the occurrence of a stimulus and the beginning of a response elicited or evoked by that stimulus.

Learning A change in behavior that occurs as a result of the principles of respondent or operant conditioning.

**Limited-responding DRL** A contingency that specifies the maximum allowable number of responses during a certain time interval in order for reinforcement to occur.

Magnitude of a response See force of a response.

Maintenance phase Occurs when a behavior has been well learned or well conditioned.

**Mand** A verbal response that is under the control of a motivating operation and is reinforced by the corresponding reinforcer or removal of the corresponding aversive stimulus.

MAO See motivating abolishing operation.

Mastery criterion A rule that determines when a skill is considered learned.

MEO See motivating establishing operation.

Method of successive approximations See shaping.

**Mindfulness** In a nonjudgmental way, an awareness, observation, and description of one's covert and overt behaviors as they occur. In some cases, this could be the observation of the antecedents and consequences of those behaviors.

**MO** See *motivating operation*.

**Modeling** Demonstrating a sample of a given behavior to induce an individual to engage in that behavior or a similar behavior.

**Motivating abolishing operation (MAO)** An event or operation that temporarily decreases the effectiveness of a reinforcer or punisher.

**Motivating establishing operation (MEO)** An event or operation that temporarily increases the effectiveness of a reinforcer or punisher.

**Motivating operation (MO)** An event or condition that (a) temporarily alters the effectiveness of a reinforcer or punisher and (b) influences behavior that produces that reinforcer or punisher.

**Motivation** Degree to which a reinforcer or punisher becomes more or less effective through a motivating operation. See *motivating abolishing operation, motivating establishing operation,* and *motivating operation.* 

Multielement design See alternating-treatments design.

**Multiple-baseline-across-behaviors design** A research design that involves establishing baselines for two or more of an individual's behaviors followed by introducing a treatment or intervention in a staggered manner across those behaviors.

**Multiple-baseline-across-people design** A research design that involves establishing baselines for a behavior of two or more individuals followed by introducing a treatment or intervention in a staggered manner across those individuals.

**Multiple-baseline-across-situations design** A research design that involves establishing baselines for a behavior of an individual in two or more situations followed by introducing a treatment or intervention in a staggered manner across those situations.

Natural environment A setting or place in which natural reinforcers occur.

Natural reinforcers Unprogrammed reinforcers that occur in the normal course of everyday living.

**Negative reinforcer** A stimulus whose removal immediately after a response causes the response to be strengthened or to increase in frequency.

Noncontingent Said of a stimulus if it is presented regardless of the preceding behavior.

**Non-exclusionary timeout** Presenting a stimulus associated with a decrease in reinforcement contingent on a response without removing the individual from the situation.

Non-exposure approaches Treatments that do not involve having a client experience or interact with a feared stimulus.

**Observational functional assessment** An assessment based on observation without an empirical test of the variables controlling the behavior of interest. Also called a *descriptive functional assessment*.

**Observer drift** The tendency for an observer's definition of a behavior to gradually shift away from the definition the observer was given.

**Obsessive-compulsive disorder (OCD)** A condition in which a person may experience (a) unwanted intrusive thoughts called an *obsession*; (b) feel impelled to engage in unproductive repetitive behavior called a *compulsion*; or (c) both.

**Operant behavior** Behavior that operates on the environment to generate consequences and is in turn influenced by those consequences.

Operant conditioning The process of strengthening a behavior by reinforcing it or weakening it by punishing it.

**Operant extinction** See *extinction (operant)*.

**Operant response** See operant behavior.

**Operant stimulus discrimination training** See stimulus discrimination training.

**Operant stimulus generalization** See stimulus generalization.

Overt behavior Behavior that can be observed and recorded by someone other than the person performing the behavior.

**Pain-inducing punisher** A stimulus immediately following a behavior that activates pain receptors or other sense receptors that typically evoke feelings of discomfort. Also called a *physical punisher*.

**Panic disorder** A condition in which an individual is susceptible to panic attacks—intense fear experiences that seem to have no precipitating stimulus or other event.

**Participant modeling** A method for decreasing fear in which a client imitates another individual approaching a feared object.

Pavlovian conditioning See respondent conditioning.

Perceive Respond in a particular way to a particular aspect of a complex stimulus or set of stimuli.

Phobia An intense irrational fear.

**Physical guidance** The application of physical contact to induce an individual to go through the motions of a desired behavior. Also called a *physical prompt*.

Physical prompt See physical guidance.

Physical punisher See pain-inducing punisher.

**Positive reinforcer** A stimulus which, when presented immediately following a behavior, causes the behavior to increase in frequency.

**Preference assessment** A test to determine which among two or more potential reinforcers are preferred by an individual in order to find an effective reinforcer for that individual.

**Premack principle** A rule stating that the opportunity to engage in a highly probable behavior can be used to reinforce a behavior that has a lower probability.

**Principle of avoidance conditioning** A rule that states that the prevention or postponement of certain stimuli, called *aversive stimuli*, immediately after the occurrence of a response will increase the likelihood of that response.

**Principle of escape conditioning** A rule that states that the removal of certain stimuli, called *aversive stimuli*, immediately after the occurrence of a response will increase the likelihood of that response. Also called *principle of negative reinforcement*.

Principle of negative reinforcement See principle of escape conditioning.

**Principle of positive reinforcement** A rule that states that if, in a given situation, someone does something that is followed immediately by a stimulus called a *positive reinforcer*, then that person is more likely to do the same thing again when he/she next encounters a similar situation.

**Principle of punishment** A rule that states that if, in a given situation, someone does something that is immediately followed by a stimulus called a *punisher* or the removal of a positive reinforcer, then that person is less likely to do the same thing again when she/he next encounters a similar situation.

**Principle of respondent conditioning** A rule that states that if a neutral stimulus is followed closely in time by an unconditioned stimulus that elicits a specific unconditioned response, then the previously neutral stimulus will also tend to elicit that or a similar response in the future.

Problem A situation in which the behavior needed to obtain reinforcement is not immediately available.

Problem behavior Unwanted or undesirable behavior.

**Procedural reliability** A measure of the extent to which an independent observer agrees that a treatment or intervention was carried out as specified in an authoritative description of the treatment or intervention. Also see *accuracy of a treatment*.

Programmed reinforcers Reinforcers that are arranged to occur systematically in a behavior modification program.

**Prompt** A supplemental antecedent stimulus provided to increase the likelihood that a desired behavior will occur but which is not part of the final desired stimulus to control that behavior.

Punisher A stimulus whose presentation immediately after a behavior causes that behavior to decrease in frequency.

**Punishment** Presentation of a punisher or the removal of a positive reinforcer immediately following a behavior with the effect that the behavior decreases in frequency. Also see *principle of punishment*.

**Rate of a behavior** The number of instances of a behavior that occurs in a given time period. Also called *response rate*. See *frequency of a behavior* and *count of a behavior*.

**Rational-emotive behavior therapy (REBT)** A behavior therapy method that combines challenging the client's debilitating irrational beliefs and more traditional behavior therapy procedures such as behavioral homework assignments.

**Reactivity** The possibility that observations may be less accurate if the observer believes that he/she is not being monitored.

**REBT** See rational-emotive behavior therapy.

**Reinforcement** Presentation of a positive reinforcer or removal of a negative reinforcer contingent on a response.

Reinforcement thinning See schedule thinning.

Reinforcer A stimulus that can be either a positive or negative reinforcer—usually the former unless otherwise specified.

Reinforcer immediacy The time that elapses between a response and the reinforcement of that response.

Reinforcer test Using the definition of reinforcer to determine whether a stimulus is a reinforcer.

**Relapse** The return of a treated behavior to its level prior to treatment.

Reprimand Negative verbal stimuli presented contingent on behavior.

Respondent behaviors Behaviors elicited by prior stimuli and that are not affected by their consequences.

**Respondent conditioning** Establishing a response to a new stimulus by pairing that stimulus with another stimulus that elicits that response. Also called *Pavlovian conditioning* and *classical conditioning*.

**Respondent extinction** See *extinction (respondent)*.

Respondent stimulus discrimination training See stimulus discrimination training.

**Respondent stimulus generalization** See stimulus generalization.

Response A specific instance of a behavior. See behavior.

**Response cost** The removal of a specified amount of a reinforcer or an increase in response effort required for reinforcement immediately following a particular behavior resulting in a decrease in the rate of responding.

**Response deprivation model** A rule stating that the opportunity to engage any behavior that is occurring below its baseline level can be used to reinforce another behavior.

Response generalization Increased probability of a response as a result of the reinforcement of another response.

**Response rate** Number of emissions of a response divided by the time for those response emissions to occur. Also called *rate of a behavior*.

Response topography The specific physical movements involved in making a response.

**Resurgence** Increased responding of an extinguished operant response as a result of extinguishing another operant response.

**Reversal-replication design** An experimental design consisting of a baseline phase, followed by a treatment or intervention phase, followed by a reversal back to baseline, followed by replication of the treatment or intervention phase. Also called an *ABAB design*.

Role-playing See behavioral rehearsal.

Rule A verbal stimulus describing a three-term contingency of reinforcement (antecedent-behavior-consequence).

Rule-governed behavior Behavior controlled by the presentation of a rule.

 $S^{D}$  (pronounced "es-dee") A stimulus in the presence of which a specific response is reinforced See *discriminative stimulus*.

 $S^{Dp}$  (pronounced "es-dee-pee") A stimulus in the presence of which a specific response is punished. See *discriminative stimulus*.

**Satiation** Condition in which an individual has experienced a reinforcer to such an extent that the reinforcer is temporarily ineffective.

Schedule of reinforcement A rule specifying which occurrences of a given behavior, if any, will be reinforced.

**Schedule thinning** Gradually decreasing the rate of programmed reinforcement a client receives until the client's improved behavior can be maintained by natural contingencies of reinforcement. Also called *reinforcement thinning*. Also see *weaning an individual from a reinforcement program*.

Science of Learning The study of the principles and procedures that produce learning. Also see behavior analysis.

**Self-control program** A strategy for using principles of behavior modification to change or control one's own behavior. Also called a *self-management program* and a *self-modification program*.

Self-modification program See self-control program.

**Shaping** The development of a new behavior by the reinforcement of successive approximations of that behavior and the extinction of earlier approximations of that behavior until the new behavior occurs. Also called the *method of successive approximations*.

**Short-circuiting the reinforcement contingency** A process in which an individual attempts to reinforce his/her own behavior and there is a strong tendency to collect the reinforcer without engaging in the desired behavior. Note: an analogous short-circuiting occurs when an individual tries to suppress one of his/her undesired behaviors by punishing it.

Simple conditioned reinforcer A conditioned reinforcer paired with a single backup reinforcer.

**Situational inducement** The influence of, or the bringing about of, a behavior by using situations and occasions that already control that behavior.

**Social validity** The value to society of a treatment as evaluated on at least these three levels: (a) the extent to which the target behaviors are really the most important ones for the client and society, (b) the acceptability to the client of the particular procedures used, especially when less invasive procedures can accomplish approximately the same results, and (c) the satisfaction of the consumers (the clients and/or their caregivers) with the results.

**Spaced-responding DRL** A contingency in which a response is reinforced only if it occurs after some specified time following the previous response. Also see *differential reinforcement of low rates*.

**Spontaneous recovery** Increase in an extinguished behavior following a period in which the behavior did not have an opportunity to occur.

**Starting behavior** A behavior that is used to begin the process of developing the final desired behavior in a shaping procedure. It is the first approximation of the final desired behavior.

**Starting stimulus** In a fading procedure, a stimulus that reliably evokes the response and is used to begin the process of bringing the response under the control of the final desired stimulus.

Stimuli The plural of *stimulus*.

**Stimulus** Anything—people, animals, objects, and events—present in one's immediate surroundings that impinges on one's sense receptors and can affect behavior.

Stimulus control The degree of correlation between an antecedent stimulus and a subsequent response.

**Stimulus discrimination** The tendency for an operant response to occur to an  $S^{D}$  and not to an  $S^{\Delta}$ , or a respondent response to occur to a stimulus to which it has been conditioned and not to a stimulus to which it has not been conditioned.

**Stimulus discrimination training** Reinforcing an operant response in the presence of an  $S^D$  and extinguishing that response in the presence of an  $S^{\Delta}$ , so the individual will eventually respond to the SD but not the  $S^{\Delta}$ ; or presenting a US following a CS but not following another stimulus, with the result that the first stimulus will elicit a conditioned response but the other stimulus will not.

Stimulus equivalence class A set of dissimilar stimuli that an individual has learned to group or match together.

**Stimulus generalization** A response conditioned to a CS or  $S^{D}$  (i.e., either operantly or respondently) will tend to be elicited or evoked by similar stimuli, depending on how similar those stimuli are to the original CS or  $S^{D}$ .

Stimulus-response chain See behavioral chain.

**Superstitious behavior** Behavior that has been strengthened by adventitious reinforcement. See *adventitious* reinforcement.

**Systematic desensitization** A procedure for treating a phobia in which a client while in a relaxed state successively imagines the least to most feared items in a fear hierarchy. See *fear hierarchy*.

Tact A verbal response that is under the control of a nonverbal antecedent stimulus and is reinforced by a generalized conditioned reinforcer.

Target behavior A behavior treated in a behavior modification program. Also see *final desired behavior*.

Target stimulus See final desired stimulus.

Task analysis The process of breaking a task down into smaller steps or component responses to facilitate training.

Think Emitting covert verbalizations, imagery, or self-statements, usually to solve a problem.

**Timeout** A period of time immediately following a particular behavior during which an individual loses the opportunity to earn reinforcers.

**Time-sampling recording** An observational procedure in which a behavior is scored as occurring or not occurring during very brief observation intervals that are separated from each other by a much longer period of time.

Token economy A behavioral program in which individuals in a group can earn tokens for a variety of desirable

behaviors and can cash in their tokens for backup reinforcers.

**Token system** A behavior modification program in which an individual can earn tokens for performing desirable behaviors and can cash in the tokens for backup reinforcers.

Tokens Conditioned reinforcers that can be accumulated and exchanged for backup reinforcers.

Topography See response topography.

**Total-task presentation** A chaining method in which an individual attempts all of the steps from the beginning to the end of the chain on each trial until that person learns the chain.

Treatment A procedure designed to modify problem behavior. Also see intervention.

**Treatment contract** A written agreement between a client and a behavior modifier that clearly outlines the objectives and methods of treatment, the framework of the service to be provided, and contingencies for remuneration that may be forthcoming to the behavior modifier. Also called a *contingency contract*.

**Treatment phase** A period in a research design in which a treatment is applied to improve a behavior. Also called *inter-vention phase*.

**Unconditioned motivating abolishing operation (UMAO)** A motivating operation that momentarily decreases the reinforcing effectiveness of an unconditioned reinforcer.

**Unconditioned motivating establishing operation (UMEO)** A motivating operation that momentarily increases the reinforcing effectiveness of an unconditioned reinforcer.

Unconditioned punisher A stimulus that is a punisher without prior learning. Also called a *primary punisher*.

**Unconditioned reflex** A stimulus–response relationship in which a stimulus automatically elicits a response apart from any prior learning.

**Unconditioned reinforcer** A stimulus that is reinforcing without prior learning or conditioning. Also called a *primary reinforcer*.

Unconditioned response (UR) A response elicited by an unconditioned stimulus.

Unconditioned stimulus (US) A stimulus that elicits a response without prior learning or conditioning.

**UR** See unconditioned response.

**US** See *unconditioned stimulus*.

**Variable-duration (VD) schedule** A schedule in which reinforcement occurs only if a behavior occurs continuously for a fixed period of time, and the interval of time from reinforcer to reinforcer changes unpredictably.

**Variable-interval (VI) schedule** A schedule in which reinforcement occurs following the first instance of a specific response after an interval of time, and the length of the interval changes unpredictably from one reinforcement to the next.

**Variable-ratio** (VR) schedule A schedule in which reinforcement occurs after a certain number of responses of a particular type is emitted, and the number of responses required for reinforcement changes unpredictably from one reinforcer to the next.

**VD** See variable-duration schedule.

Verbal behavior Behavior reinforced by another person and that has no other significant effect on the environment.

Verbal commitment Verbal behavior that corresponds to behavior that one later engages in if the commitment is kept.

VI/LH schedule See variable-interval-with-limited-hold schedule.

VI schedule See variable-interval schedule.

**VR schedule** See *variable-ratio schedule*.

**Warning stimulus** A stimulus that signals a forthcoming aversive stimulus. Also called a *conditioned aversive stimulus*. **Willpower** A hypothetical, unsubstantiated, inner force or ability to control or regulate one's own behavior.

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